



TENNESSEE BOARD OF REGENTS
Quarterly Board Meeting
December 10, 2015
1415 Murfreesboro Road, Nashville, TN 37217

12:00 p.m. (CST) – Lunch (*Genesco Dining Hall*)

1:00 p.m. (CST) – Quarterly Board Meeting Convenes (*Genesco Training Center*)

- I. Minutes
 - A. September 17, 2015 Quarterly Board Meeting
- II. Report of Interim Action
- III. Report of the Committees
 1. Approval of the Minutes from the November 18, 2015 Meeting of the Audit Committee
 2. Approval of the Minutes from the November 18, 2015 Meeting of the Ad Hoc Committee on Committees
- IV. Report of the Regents Award in Excellence in Philanthropy (*Marcum*)
- V. Report of the Chancellor
 - A. Completion Delivery Update
- VI. Reports of Presidents and Directors
- VII. Unfinished Business
 - A. Approval of the Revisions to the Bylaws
- VIII. New Business
 - A. Informational Reporting
 1. Financial Report Overview (*Sims*)
 2. Employer and Alumni Survey Report for the Tennessee Colleges of Applied Technology (*King*)
 3. Private Fundraising Report (*Gregory*)
 - B. Action Items
 1. FY 2015-16 October Revised Budget (*Sims*)
 2. Recruitment Focus Area Out-of-State Tuition Requests (*Sims*)
 3. 2016 System-wide Legislative Initiatives (*Gregory*)
 4. Approval of Program Proposals (*Denley*)
 5. Proposed Program Terminations, Modifications, and New Technical Program Implementations for the Tennessee Colleges of Applied Technology (*King*)
 6. Roane State Community College Building Naming Request (*Morgan*)



TENNESSEE BOARD OF REGENTS
Quarterly Board Meeting
December 10, 2015

EXECUTIVE SUMMARY

I. MINUTES

The Board will consider approving minutes from the September 17, 2015 regular quarterly meeting.

II. REPORT OF INTERIM ACTION

This report serves as a record of business transacted by the Office of the Chancellor since the previous meeting of the Board. A copy of the report is enclosed.

III. REPORT OF THE COMMITTEES

The Board will consider approving minutes of committee meetings held since the last quarterly Board meeting. The list of minutes included are: Audit Committee meeting held on November 18, 2015 and the meeting of the Ad Hoc Committee on Committees held on November 18, 2015.

IV. REGENTS AWARD FOR EXCELLENCE IN PHILANTHROPY

The Board will hear a report on the recent award presentation made to U.S. Congressman Diane Black and Dr. David Black that was nominated by Volunteer State Community College. Recipients of the Regents Award for Excellence in Philanthropy are selected due to their generosity of time and resources, influence on volunteers to become involved in fund raising, active promotion of the importance of higher education, leadership in philanthropy, exceptional civic responsibility and integrity.

V. REPORT OF THE CHANCELLOR

The Chancellor's Report will consist of an update on completion delivery.

VI. REPORTS OF PRESIDENTS AND DIRECTORS

The Board will hear reports on campus emergency preparedness plans from representatives of the community colleges, colleges of applied technology, and the universities.

VII. UNFINISHED BUSINESS

At the September 17, 2015 quarterly meeting, changes to the Bylaws was tabled until further discussion. The Ad Hoc Committee on Committees met on November 18, 2015 to discuss in more detail the changes to be addressed.

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The proposed revisions are as follows:

- 1. To amend Sub-section IV.G.3 by deleting the sub-section in its entirety and substituting instead the proposed language shown below:**

Current Version:

Record votes shall be called for on all motions or resolutions presented to the Board providing for: the allocation or expenditure of funds; creation of any financial liability against any institution, school, or agency of the System; any revision of the Bylaws, the adoption of a new Bylaw or the appeal of an existing Bylaw; and the documentation of any transaction as may be required or deemed desirable in the judgment of the Chairman. Upon demand of any member present, a record vote may be called for on any matter before announcement of a vote previously taken. A record vote shall require a majority of the entire voting membership of the Board for passing.

Proposed Version:

A record vote of the Board shall be required on all motions providing for approval of a budget; approval of an increase in fees or tuition; approval of capital expenditures or the extension of the credit of the system or any of its institutions; any revision of the Bylaws, the adoption of a new Bylaw or the repeal of an existing Bylaw; and the documentation of any transaction as may be required by law or deemed desirable in the judgment of the Chairman. Upon demand of any member present a record vote may be called for on any matter before announcement of a vote previously taken.

- 2. To amend Sub-section VII.L. of the TBR Bylaws by deleting the sub-section in its entirety and substituting instead the proposed language shown below:**

Current Version:

The Chancellor shall appoint students and faculty from System institutions to serve as ex officio non-voting members of each standing committee.

Proposed Version:

When the Board holds its quarterly meeting on the campus of a TBR institution, the Chancellor may invite the host institution and other area institutions to designate a representative student and a representative faculty member to participate in the meetings of the committees of the Board held on the campus in conjunction with the quarterly meeting.

- 3. To amend Subsection VIII.A.1. of the TBR Bylaws by adding the last sentence in the proposed language shown below :**

Current Version:

The officers of the Board of Regents shall be the Chairman, Vice Chairman, Chancellor, Treasurer, and Secretary.

Proposed Version:

The officers of the Board of Regents shall be the Chairman, Vice Chairman, Chancellor, Treasurer, and Secretary. *The sitting Governor of the State of Tennessee shall serve as Chairman of the Board.*

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4. To amend Subsection VIII.B.2. of the TBR Bylaws by deleting the sub-section in its entirety and substituting instead the proposed language shown below:

Current Version:

Officers other than the Chancellor, Treasurer, and Secretary shall be elected each year by the Board at the last regular meeting of each fiscal year and may be re-elected for up to two (2) consecutive terms.

Proposed Version:

Officers other than the Chairman, Chancellor, Treasurer and Secretary shall be elected each year by the Board at the last regular meeting of each fiscal year.

5. To amend Subsection VIII.E.1. of the TBR Bylaws by deleting the sub-section in its entirety and substituting instead the proposed language shown below:

Current Version:

The Chairman shall be a member of the Board, shall preside at the meetings of the Board with the authority to vote, and shall appoint the chairmen and members of all committees.

Proposed Version:

The Chairman shall be a member of the Board, shall preside at the meetings of the Board, if present, with the authority to vote, and may work with the Vice Chairman to appoint the Chairs and members of all committees.

VIII. NEW BUSINESS – INFORMATIONAL REPORTING

1. Financial Report Overview (*Vice Chancellor Sims*)

The Board will receive a report on the consolidated management discussion and analysis for the System's FY 2014-15 financial statements. This is an information item only and requires no action

2. Employer and Alumni Survey Report for the Tennessee Colleges of Applied Technology (*Vice Chancellor King*)

On an annual basis, the Tennessee Colleges of Applied Technology survey students and employers to assess the effectiveness and relevance of each occupational program. These "satisfaction surveys" provide valuable data useful in the evaluation of program content and curriculum, delivery of instruction, development of appropriate technical skills and worker characteristics essential for success in today's workplace.

The review of external perceptions or survey results, coupled with advisory board conversations, enable the Tennessee Colleges of Applied Technology to continuously improve the occupational programs and students services that significantly impact the economies served by our institutions.

During the 2012-13 academic year, the Tennessee Colleges of Applied Technology began capturing alumni satisfaction data during the exit interview process rather than through end of year surveys mailed to students. This new process resulted in much higher response rates. Surveys were sent to employers of these student completers as in previous reporting years. This same collection method was used this year.

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For the 2013-14 survey cohort, alumni rated program preparation for employment “Satisfactory” or above in 92% of the weighted responses. Employers rated student performance “Satisfactory” or above in 96% of the weighted responses.

There were approximately 6,565 graduates during the 2013-14 academic year available for job placement. A total of 5,636 graduates were placed in employment for an overall placement rate of 86%, which is a 1% increase over the previous year. The results of the alumni and employer surveys will be shared with the Board.

3. Private Fundraising Report (*Vice Chancellor Gregory*)

Each year, the TBR Central Office collects information from the system’s universities and community colleges on private fundraising and reports the data to the Board. The collection of this data gives institutions a mechanism to compare their annual gifts to other institutions within the system as well as giving the Board a picture of private fundraising that has occurred within the system during the last year. The annual report is presented for information purposes.

VIII. NEW BUSINESS – ACTION ITEMS

1. FY 2014-15 October Revised Budget (*Vice Chancellor Sims*)

The Board will consider the October 31, 2015 revisions to the 2015-16 budgets for the institutions governed by the Board and the Board of Regents System Office.

The original budgets for FY 2015-16 were developed by institutions in the Spring of 2015 and were submitted to the Board office in May 2015. As such, these budgets included a variety of estimates. These institutional budget submissions were the basis for the Board’s June 2015 approval of the initial FY 2015-16 operating budgets (the “Proposed Budget”). The October Revised Budget is based on more recent information, including recognition of the impact of fall enrollment, and includes the effect of revisions from the approved Proposed Budget. Summarized below are the significant differences between the Board approved Proposed Budget and the October Revised Budget.

1. Comparison of Revised and Proposed Beginning Fund Balance

Total beginning fund balance for FY 2015-16 was estimated at \$207,794,900 in the Proposed Budget and \$332,510,000 in the October Revised Budget. The Proposed Budget is developed prior to fiscal year end, therefore, the level of unspent carryforward funds from FY 2014-15 are unknown. This results in an understatement of the beginning fund balance for FY 2015-16 in the Proposed Budget. The October Revised Budget is developed after FY 2014-15 is closed and the actual beginning fund balance for FY 2015-16 is known. These carryforward funds are available to be re-budgeted for expenditure in the 2015-16 October budget.

2. Comparison of Revised and Proposed Revenues

Total revenue for FY 2014-15 of \$2,921,514,800 represents an increase of \$29,974,800 or 1% more than the 2015-16 Proposed Budget. The majority of the increase occurred in restricted funds (\$19,236,000) and is due to increased federal financial assistance related to increased enrollment at the community

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colleges and finalizing other federal grants whose status was unknown at the time the Proposed budget was developed.

3. Comparison of Expenses by Function and Natural Classification

Research – Increased by \$22,405,300 (or 68%). Changes result from increased faculty splits to research, faculty promotions, graduate assistant fee waivers, and new research initiatives at UOM; a grant matching program, new faculty start-ups, and increased temporary/student workers at MTSU; and the re-budgeting of carryforward funds unspent in previous years at TTU.

Public Service – Increased by \$6,452,200 (or 29%). Change is due to UOM completing the conferences and institutes budget for FY 2016 and the TSU Cooperative Extension re-budgeting carryforward funds unspent in previous years.

Maintenance & Operation – Increased by \$27,615,500 (or 16%). Change is due to institution's moving police and security expenses from institutional support to the maintenance and operation function as recommended by the NACUBO Financial Accounting and Reporting Manual (FARM).

Operating – Increase by \$79,676,400 (or 24%). Change is due to increased costs of utilities, library funding, equipment purchases below \$5,000, safety initiatives, scholarship program increases, athletic expenses, and software maintenance costs across the system. The Fall 2016 tuition increase and the FY 2014-15 unspent carryforward funds allowed campuses to replenish depleted operating budgets.

Travel – Increased by \$6,149,200 (or 24%). Travel includes all in-state and out-of-state travel as well as out-of-country travel. Travel is necessary for a variety of reasons, including professional development, recruiting, and athletics. The Fall 2016 tuition increase and the FY 2014-15 unspent carry forward funds allowed campuses to replenish depleted travel budgets.

Capital Outlay – Increased by \$2,490,100 (or 19%). Capital outlay includes equipment purchases in excess of \$5,000 as well as local capital projects not included in plant funds. The Fall 2016 tuition increase and the FY 2014-15 unspent carryforward funds allowed campuses to replenish depleted capital outlay budgets.

2. Recruitment Focus Area Out-Of-State Tuition Requests (*Vice Chancellor Sims*)

At its June 19, 2014, meeting, the Board approved a reduced out-of-state tuition rate for certain non-resident students attending the University of Memphis. Referred to as the "Recruitment Focus Area" plan, eligible non-resident students were defined as admitted students who graduated from a high school located in a county within a 250 mile radius of Memphis, Tennessee. The out of state tuition charged to these students equaled the annual state appropriation subsidy per full-time equivalent student. At its March 27, 2015, meeting the Board approved making the **Recruitment Focus Area Plan** available to other TBR universities on an "opt-in" basis. The provisions of the approved plan include:

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- **Eligibility:** The Plan would apply to admitted students (both undergraduate and graduate) who graduate from a high school located in a county within a 250 mile radius of the city in which the main campus of a university is located.
- **Tuition Rate:** The out-of-state tuition rate charged for an academic year would equal the institution's state appropriation subsidy per full-time equivalent student for the prior fiscal year. This rate would be capped at 12 hours for undergraduate students and 10 hours for graduate students.
- **Recordkeeping:** Institutions would be required to adopt a process that permits reporting to the System Office on the effect of the plan.
- **Plan Adoption:** Institutions desiring to offer the Recruitment Focus Area Plan would be required to file a request with the System Office. Unless otherwise delegated, approval of a request to adopt the Plan would rest with the Board.
- **Impact on other Plans:** The Recruitment Focus Area rate does not impact students who otherwise qualify for border county classification or other in-state residency classification.

Austin Peay State University and Middle Tennessee State University have requested approval to opt-in to the Recruitment Focus Area Plan. Staff has reviewed these requests and find them consistent with the prior action of the Board.

Recommended Action.

1. That Austin Peay State University and Middle Tennessee State University be approved to offer the Recruitment Area Focus Plan; and
2. That the Board delegate to the Chancellor authority to act on future requests to adopt the Recruitment Area Focus Plan, with such action reported to the Board as part of the interim action report. The Chancellor's authority to approve such a request is contingent on a determination that the requested action is consistent with the Recruitment Area Focus Plan adopted by the Board.

3. 2016 System-wide Legislative Initiatives (Vice Chancellor Gregory)

In preparation for the second session of the 109th Tennessee General Assembly which convenes in Nashville on January 12, 2016, the Board will review and consider for approval the 2016 TBR System-wide legislative package. Board action is required on all initiatives that become part of the TBR legislative package.

4. Approval of Program Proposals (*Vice Chancellor Denley*)

East Tennessee State University

Master of Science in Sport Science and Coach Education with concentrations in 1) *Applied Sport Science* and 2) *Strength and Conditioning*

East Tennessee State University proposes to offer a 33-36 SCH graduate program to complement the other academic programs in sport for which there is a high institutional priority. The proposed Master of Science degree in Sport Science and Coach Education with concentrations in 1) *Applied Sport Science* (on-ground) and 2) *Strength and Conditioning* (on-line) is an interdisciplinary program requiring a thesis

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for *Applied Sport Science* students and a non-thesis option for *Strength and Conditioning* students. Utilizing the existing concentration which has a history of strong enrollment, the proposed program creates a new degree with better recognition of disciplinary study for prospective students and clarity in the workplace. The proposed degree will be the only one in the state and the nation providing students with the unique opportunity in coach education and sport science for which there is a great market need.

Tennessee Technological University and East Tennessee State University

Joint Bachelor of Science (BS) in Engineering

Tennessee Technological University and East Tennessee State University propose to offer a joint 120 SCH undergraduate hybrid program where some courses will be online and some on-ground for each campus. The partnership will allow expanded opportunities for students, the sharing of resources, and minimizing unnecessary duplication. The sharing of resources will allow students to have access to more degree opportunities without needing to travel to another institution. Students who earn this degree will be provided a diploma bearing both institutions' names. The program of study allows access for traditional, non-traditional, and off-campus students, and it will include distinct features to support those non-traditional and off-campus students. This degree program adopts the intent of the Higher Education Master Plan in that it will combine the strengths of two institutions to serve a growing need for more STEM-based graduates.

5. Proposed Program Terminations, Modifications, and New Technical Program Implementations for the Tennessee Colleges of Applied Technology (Vice Chancellor King)

Program Proposals Requiring Board Approval:

Twelve (12) program proposals are being presented for the Board's review and approval. These proposals will allow the Tennessee Colleges of Applied Technology to be more responsive to the needs of students, businesses, and industries. The proposals are:

- Implementation of Medical Office Assistant Program at TCAT-Harriman to be located at the main campus.
- Implementation of a Welding Technology Program at TCAT-Jacksboro to be located on the campus of Campbell County High School.
- Implementation of a Computer Information Technology Program at TCAT-Shelbyville to be located at the Middle Tennessee Education Center in Shelbyville, Tennessee.
- Implementation of a Practical Nursing Program offered at TCAT Harriman to be located at the Loudon County Instructional Service Center.
- Implementation of a Cosmetology Program offered at TCAT Harriman to be located at the Loudon County Instructional Service Center.
- Implementation of a Machine Tool Technology Program offered at TCAT Hartsville to be located at the Wilson County Instructional Service Center.

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- Implementation of a hybrid Road Technician Technology program at TCAT-Knoxville.
- Modification of the Truck Driving Program at TCAT-Shelbyville by reactivating the program.
- Modification of the HVAC-R Program at TCAT-Chattanooga by changing the program from on ground to a hybrid program.
- Modification of the Administrative Office Technology Program at TCAT-Morristown by changing the program from on ground to a hybrid program.
- Modification of the Graphic Arts Program at TCAT-Morristown by updating the curriculum and changing the name to Multimedia Design Technology.
- Modification of the Motorcycle/ATV Program at TCAT-Jacksboro by reactivating the program and changing the name to Power Sports Technology.

Academic Proposals Requiring Only Notification to Vice Chancellor:

Eleven (11) academic actions were submitted by TCAT institutions to the Vice Chancellor for approval based on section C of the TBR Policy: 2:01:02:00, requiring only notification to the Vice Chancellor. Appropriate documentation to support need was provided. The proposals are as follows:

TCAT	Summary of Proposal	New Costs/Funding Source	Approval/ Implementation Date
McKenzie	Adding a Major Appliance Technician diploma as an option to the HVAC-R program to meet the needs of industry.	Minimum costs are associated with the new diploma area; covered by campus	January 2016
Jacksboro	Offer a Certified Nursing Assistant program at Campbell County High School as a dual enrollment program.	Both TCAT Jacksboro and Campbell County High School have the necessary equipment to train students. Supplies are estimated to cost \$1,000 annually and will be covered by TCAT Jacksboro.	January 2016
Dickson	Program name change from: Digital Graphics Design to Digital Graphic Design	None	January 2016
Nashville	Changing the name of Automated Manufacturing Technology at the TCAT Nashville Portland	Campus funds will be used for any funds needed.	January 2016

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	Instructional Service Center to Advanced Manufacturing Technology (TCAT Nashville – Portland ISC) and increasing the hours to 1728.		
Whiteville	Inactivate Computer Information System online program due to low enrollment and placement; Current enrolled students will continue through the teach-out process.	None	January 2016
Murfreesboro	Inactivate Phlebotomy program due to low enrollment; all current students will have graduated by January 2016.	None	January 2016
Athens	Terminate Industrial Electricity; no current students	None	November 2015
Hartsville	Inactivate the Patient Care Technician program due to low enrollments; all current students will have graduated by January 2016.	None	May 2016
Hartsville	Inactivate Practical Nursing at Trousdale County High School due low enrollment numbers; all current students will have graduated by January 2016.	Covered by Reconnect TCAT grant.	May 2016
Harriman	Offer a Certified Nursing Assistant program at Loudon Instructional Service Center as a dual enrollment program.	None	January 2016
Athens	Correct the program length for the Electro-Mechanical program at TCAT Athens, which is located at Cleveland High School in Bradley County, from 1296 hours to 1728.	None	September 2015

6. Roane State Community College Building Naming Request (*Chancellor Morgan*)

The Board will consider naming Roane State’s Scott County Higher Education Center campus in honor of Mr. W. H. Swain.

MINUTES

TENNESSEE BOARD OF REGENTS

REGULAR SESSION

September 17, 2015

The Tennessee Board of Regents met in regular session on September 17, 2015, at Jackson State Community College in Jackson, Tennessee. Vice Chair Emily Reynolds, presiding, called the meeting to order. In her opening remarks, Vice Chair Reynolds thanked President Bruce Blanding for the gracious hospitality shown during the regents' visit to the campus of Jackson State Community College.

Next, she called on Board Secretary Mary Moody to call the roll. The following members were present:

Dr. Russ Deaton
Mr. Greg Duckett
Dr. Tricia Farwell
Mr. Darrell Freeman
Mr. Tom Griscom
Commissioner Julius Johnson
Ms. Fran Marcum
Dr. Barbara Prescott
Ms. Emily Reynolds
Mr. Howard Roddy
Mr. Nick Russell
Ms. Leigh Shockey
Mr. J. Parker Smith
Mr. Bob Thomas
Ms. Danni Varlan

A quorum was present. Members not available to attend the meeting were Governor Bill Haslam and Commissioner Candice McQueen.

I. APPROVAL OF THE MINUTES

The first item on the agenda was the approval of the minutes from the June 19, 2015 meeting. A copy of the minutes was provided to all Board members prior to the meeting. Regent Thomas moved to approve the minutes as presented. A second was provided by Regent Roddy. The motion was passed on a voice vote.

II. REPORT OF INTERIM ACTION

Vice Chair Reynolds called on Chancellor Morgan for the Report of Interim Action. A copy of the report, which serves as a record of business transacted by the Office of the Chancellor since the previous quarterly meeting of the Board, is attached to the official copy of the Minutes as Appendix A. Chancellor Morgan informed members of a correction to the report. Members were mailed a 14 Day notice of three programs to be offered at the TCAT Knoxville. The number of hours stated for the HVAC program were incorrect and should have read 2,160 hours. With that correction to the report, a motion was made by Regent Thomas to approve and a second was provided by Regent Duckett. The motion passed.

III. REPORT OF THE COMMITTEES – Consent Agenda

Vice Chair Reynolds reported that all members received copies of the reports from the committees. The following committee reports were presented for approval:

- A. Minutes of the Committee on Workforce Development on September 16, 2015
- B. Minutes of the Academic Policies and Programs Committee on September 16, 2015
- C. Minutes of the Audit Committee on August 25, 2015

Regent Griscom moved to accept the minutes as presented. Regent Smith provided a second to the motion. The motion carried.

Minutes of the September 16, 2015 meeting of the Committee on Workforce Development are attached to the official copy of the Minutes as Appendix B. Minutes of the Academic Policies and Programs Committee are attached to the official copy of the Minutes as Appendix C. Minutes of the Audit Committee meeting on August 25, 2015 are attached to the official copy of the Minutes as Appendix D.

IV. REPORT OF THE REGENTS AWARD FOR EXCELLENCE IN PHILANTHROPY

Vice Chair Reynolds called on Regent Marcum for this report. The Regents Award for Excellence in Philanthropy was presented to George and Betty Johnson. The Johnsons were nominated for this award by the University of Memphis. Both are alumni of the University of Memphis and are very generous supporters to various academic and athletic programs. Mr. Johnson is a key donor to the Fogelman College of Business and Economics which includes a strategic investment to reward top-level faculty and offer incentives for staff to excel in their positions. The Johnsons' generosity extends to the College of Education, Health and Human Sciences, where they endowed a graduate scholarship for students. They also contribute to student athletes at the University through scholarships and capital improvements for baseball and basketball. Mr. Johnson is an active member of the campus community and has served on a number of high-profile searches and committees, including the steering committee for the University's Empowering the Dream Centennial Campaign, the Board of Visitors and the University of Memphis Foundation Board of

Trustees. In addition to their support of the University, the Johnsons support a wide range of causes and organizations including Lemoyne-Owen College, Soulsville Charter School, St. Mary's Episcopal School, Urban Youth Initiative, Hope House, Furry Friends No-Kill Home, Ducks Unlimited, Baptist Memorial Healthcare Foundation, Bridges, and Metropolitan Inter-Faith Association. President David Rudd addressed the Board and thanked them for honoring the Johnsons for their generous support and contributions to the University of Memphis. Regents Duckett and Prescott added their appreciation.

V. REPORT OF THE CHANCELLOR

Chancellor Morgan called on Vice Chancellor Wendy Thompson to give an update on completion delivery. The report given by Vice Chancellor Thompson indicated that TBR is on target for reaching the 2025 goal of reaching 43,202 credentials. A total of 34,033 credentials were awarded in 2015. She then provided the Board with information on the monitoring process and discussed methods of improvement.

Chancellor Morgan reported on the recent Student Government Association Presidents Retreat that was held at Standing Stone State Park. Dr. Heidi Lemming, Assistant Vice Chancellor for Student Affairs hosted the retreat and invited Vice Chair Emily Reynolds and Chancellor Morgan to a question and answer period with the SGA Presidents.

He then informed members of upcoming legislative sub-committee meetings with the University of Tennessee System, Tennessee Higher Education Commission and TBR regarding quality issues and governance. He also reminded members about the Governor's Educational Summit scheduled for September 21, 2015.

In closing, Chancellor Morgan congratulated Vice Chair Emily Reynolds on being inducted into Nashville CABLE's 2015 Board Walk of Fame. CABLE is a leadership organization for women's professional advancement. It is Tennessee's largest and most established network of diverse professionals committed to connecting women and opportunity. CABLE's hallmark initiative is Women on Corporate Boards, which advocates for gender diversity on boards and in top leadership teams of Tennessee companies. Its Board Walk of Fame annual event honors Tennessee women and companies who are taking the lead in promoting women on corporate boards.

VI. REPORTS OF PRESIDENTS AND DIRECTORS

Austin Peay State University President Alisa White gave a report on various research projects being conducted at the university campuses. She discussed the importance of research: generating creative knowledge that develops patents, creating job opportunities, and developing economic growth for Tennessee. President White provided the Board with information on several research initiatives within each of the six universities.

Next, President Karen Bowyer reported briefly on several research initiatives at the community colleges and then asked Dr. Thomas Pigg, Dean of Allied Health and Computer Information Systems at Jackson State Community College to discuss a current project, the Puzzle Based Learning Project. The goal of this project is to improve the effectiveness of cyber security education through puzzle-based learning (PBL), expanding student knowledge and problem solving skills through the stimulation of their cognitive abilities. The successful implementation of this project will improve defensive skills of students pursuing a career in the Network and Computer Systems and Computer Network Support Specialists occupations.

After Dr. Pigg's presentation, President Bowyer introduced Mr. Corbette Jackson, an undergraduate student at Volunteer State Community College. His presentation included a report on his undergraduate research experience at Volunteer State.

For the Directors Report, Dwight Murphy introduced Dr. Chelle Travis, Assistant Vice Chancellor for Student Services, who gave an update on the 2015 SkillsUSA program. SkillsUSA has been empowering its members to become world-class workers, leaders and responsible citizens for over 50 years. Over 230 attendees including competitors, state and national officers, delegates, advisors, administrators, and business and industry guests attended the 2015 national conference in Louisville, Kentucky this past summer. During the conference, 97 TCAT students from across the state entered 64 contests. The Tennessee postsecondary representation shined on awards night receiving a total of 42 medals (12 gold, 7 silver and 23 bronze). A total of 80 students from the TCAT system placed in the top 10 nationally. In addition, Tennessee's eighth consecutive National Officer was elected David Foss II, an HVAC- student from TCAT-Knoxville.

She reported that at Sao Paulo Brazil WorldSkills competition, four of the 19 SkillsUSA WorldSkills team members were TCAT students. Two graduates from TCAT Knoxville were on the Manufacturing Team Challenge and two graduates from Chattanooga were on the Mechatronics Team representing USA at WorldSkills.

Dr. Travis introduced Mr. Philip Boyd, a welding student from the TCAT – Crump. Philip was the 2015 National Welding Sculpture Medalist. Philip's father, an Alzheimer's patient, was the inspiration for the prize-winning sculpture. Other Skills USA gold medal winners in the audience were recognized. In closing, Director Murphy noted the rising enrollment numbers at the TCATs across the state due to the TN Promise and TN Reconnect initiatives.

VII. UNFINISHED BUSINESS

Vice Chair Reynolds stated that the revisions to the Bylaws previously noticed at the June 2015 meeting will be brought before the Board at its December 2015 meeting. The proposed changes required further work by the Committee. She thanked Chancellor Morgan and General Counsel Moody on their continued work on these items.

VIII. NEW BUSINESS

The first item under New Business was the approval of the proposed meeting dates for 2016. Chancellor Morgan presented the following dates and locations for 2016:

Wednesday, March 30	Columbia State – Williamson Co. Campus
Thursday and Friday, June 23 and 24	Northeast State Community College
Thursday and Friday, September 15 and 16	University of Memphis
Thursday, December 1	TBR System Office

Regent Freeman moved to approve the dates as presented with a second provided by Regent Prescott. The motion passed unanimously.

For the next item of business, Vice Chair Reynolds called on Regent Roddy for the minutes of the Personnel and Compensation Committee meeting held on September 16, 2015 that included tenure upon appointment recommendations; compensation proposals; and the report of the September 2, 2015 special called meeting. Regent Roddy moved to approve the minutes as presented. Regent Freeman seconded the motion. The vote was taken by roll call and carried unanimously. A copy of the minutes is attached to the official copy of the Minutes as Appendix E.

Vice Chair Reynolds then called on Regent Duckett for the minutes of the Finance and Business Operations Committee meeting held on September 16, 2015, which included the capital budget for FY 2016-2017. The Tennessee State University Health Science Facility on the main campus will replace the TSU Library Addition and renovation project identified in the previous year capital outlay request. The capital budget request included \$194,308,000 in capital outlay and \$118,940,000 in capital maintenance for a total of \$313,248,000. Vice Chancellor Gregory provided the members with an informational report of the capital match funding. The report includes budget requests to THEC for inclusion in the 2016-2017 budget request totaling \$3 million recurring and \$13.1 million non-recurring. Regent Duckett moved to adopt the minutes with a second provided by Regent Freeman. A roll call vote was taken and the motion passed. A copy of the minutes is attached to the official copy of the Minutes as Appendix F.

Next, Vice Chair Reynolds called on Chancellor Morgan for the naming request at Middle Tennessee State University. The Board considered a request to rename the John Bragg Mass Communication Building to reflect the academic purpose range of media and content encompassed by the programs offered by the college. The proposed new name is “The John Bragg Media and Entertainment Building.” Regent Freeman moved to accept the new name. A second was provided by Regent Griscom and the motion was approved.

Chancellor Morgan was asked to introduce another naming request for the Board to consider from Middle Tennessee State University. The property located at 509 East Bell Street will occupy the following divisions to serve MTSU: Jones College of Business Executive Business Program, the Center of Counseling and Psychological Services, The University College, The University Police Criminal Division Office, and The Center for Chinese Music and Culture. The requested name of “Andrew Woodfin Miller, Sr., Education Center,” is to honor Mr. Andrew Miller for his generosity

and community support during the centennial campaign. Mr. Miller pledged a sum of \$10 million to purchase and renovate this building and property for the use of the university's needs. Regent Freeman made the motion to approve this request. Regent Thomas provided a second. The motion carried.

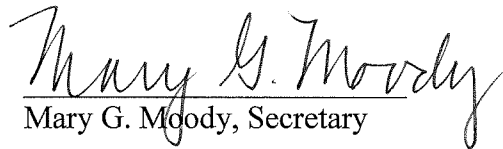
The next item on the agenda was a resolution of appreciation for Director David Browder. Regent Varlan presented the resolution and moved to adopt the resolution. Regent Marcum seconded the motion. The motion passed unanimously. A copy of the resolution is attached to the official copy of the Minutes as Appendix G.

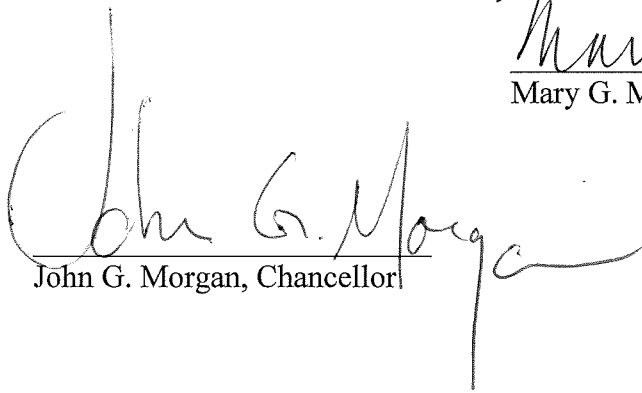
In closing announcements, Vice Chair Reynolds reminded everyone of the next meeting which is scheduled for December 10, 2015 at the TBR System Office in Nashville, Tennessee. Lastly, she thanked President Blanding and his staff for a wonderful job in hosting the meeting.

IX. ADJOURNMENT OF THE MEETING

No further business was brought before the Board and the meeting was adjourned.

Respectfully submitted,


Mary G. Moody, Secretary


John G. Morgan, Chancellor

Emily J. Reynolds, Vice Chair



TENNESSEE BOARD OF REGENTS

Office of the Chancellor

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TO: Members of the Tennessee Board of Regents
FROM: John G. Morgan, Chancellor
DATE: November 30, 2015
SUBJECT: Interim Action Report – Fourth Quarter

The following constitutes a record of business transacted by the Office of the Chancellor since the previous regular quarterly meeting of the Board of Regents under the authority of Article VIII of the Bylaws, which grants to the Chancellor interim authority to act on behalf of the Board. Pending any questions, the actions are recommended for Board consideration and confirmation.

I. Personnel Actions – Tennessee Board of Regents Staff

Appointments: Meskerem Gibato – Capital Projects Coordinator; Business Office; effective September 1, 2015

Gwendolyn Fitzgerald; Account Clerk 3; Business Office; effective November 16, 2015

Jillette Battle; State Authorization Coordinator; Regents Online Campus Collaborative; effective December 2, 2015

Reclassifications: None

Promotions: None

Transfers: None

Retirement: None

Separations: Darryl Gibson – Project Manager, Facilities Development
Effective September 30, 2015

Gopal Ojha – Data Warehouse Designer/Developer, Academic Affairs
Effective October 2, 2015

Members of the Tennessee Board of Regents
Report of Interim Action – Fourth Quarter
Page Two

Separations continued: John Brackin – ROCC Director of Programs, Regents Online Campus Collaborative
Effective October 22, 2015

Appointments: Vice President and Other Executives: Attachment A

Salary Adjustments: Vice President and Other Executives: Attachment B

II. Acceptance of Gifts and Grants

III. Construction Projects: State Building Commission Activities – Attachment C
Summary of Construction Contracts – Attachment D

IV. Approval of Contracts and Agreements – Attachment E

V. Other: Changes in Travel Per Diem Rates – Attachment F

JGM/sm
Enclosures

**TBR System-wide
Vice President and Executive Level Appointments**

Institution	Name	Position	Salary	Effective Date
CLSCC	Dr. Thomas Wright	Vice President for Institutional Advancement	\$108,284	November 2, 2015
MSCC	Ms. Cheryl Hyland	Vice President of Student Affairs	\$105,706	January 1, 2016
NASCC	Mr. Kevin Harris	Director/Associate Dean - Clarksville Campus	\$72,000	January 4, 2016
STCC	Ms. Krubah Sisuse	Interim Executive Director of Human Resources	\$58,920	October 1, 2015
STCC	Ms. Nikita Ashford-Ashworth	Interim Vice President of Student Services	\$70,215	October 1, 2015

**TBR System-wide
Vice President and Executive Level Salary Adjustments**

CSCC	Ms. Debbie Adams	Executive Vice President of Student Affairs	Reclassification	\$5,400	\$121,900
CSCC	Ms. Tammy Swenson	Executive Vice President of Business & Finance	Reclassification	\$12,000	\$140,430
CSCC	Ms. Debbie Adams	Executive Vice President of Student Affairs	Critical Adjustment	\$5,000	\$129,338
MTSU	Mr. Joe Bales	Vice President for University Advance	Retention Bonus	\$50,000 (two payments of \$25,000)	\$252,481

Tennessee Board of Regents
Summary of State Building Commission Executive Subcommittee

September 21, 2015 SBC Executive Subcommittee Meeting

<u>Institution</u>	<u>Transaction</u>	<u>SBC ESC Action</u>	<u>Action to be Taken</u>
TTU SBC #166/011-09-2015	Demolition	Approved project, budget, scope, funding and source(s) of funding.	TTU will coordinate demolition.
APSU Transaction No. 15-08-025	Acquisition	Approved obtaining title work, appraisal, survey, and environmental assessment, and to exercise an option to acquire the required interest, not to exceed fair market value, with waiver of advertisement and one appraisal.	OFD/GS to coordinate transaction.
TTU Transaction No. 15-08-014	Acquisition	Approved obtaining title work, appraisal, survey, and environmental assessment, and to exercise an option to acquire the required interest, not to exceed fair market value, with waiver of advertisement and one appraisal.	OFD/GS to coordinate transaction.

October 22, 2015 SBC Executive Subcommittee Meeting

<u>Institution</u>	<u>Transaction</u>	<u>SBC ESC Action</u>	<u>Action to be Taken</u>
APSU Transaction No. 14-09-001	Disposal	Approved disposal in fee with waiver of one appraisal.	OFD/GS to coordinate transaction.
TBR Transaction No. 14-00-001	Lease Agreement	Approved lease agreement.	OFD to coordinate transaction.
TTU SBC #166/011-08-2015	Designer Selection	Approved selection of Maffett Loftis Engineering as designer for the project.	OFD prepares Designer Agreement and continues with project.
CoSCC SBC #015-03-2015	Designer Selection	Approved selection of Hiebert + Ball Land Design as designer for the project.	OFD prepares Designer Agreement and continues with project.

November 23, 2015 SBC Executive Subcommittee Meeting

<u>Institution</u>	<u>Transaction</u>	<u>SBC ESC Action</u>	<u>Action to be Taken</u>
WSCC SBC #166/023-01-2011	Greene County Expansion	Approval of revision in source(s) of funding	OFD/GS to coordinate transaction.
UoM SBC #166/007-06-2015	Demolition	Approved project, budget, scope, funding and source(s) of funding.	UoM will coordinate demolition
TCAT - Morristown Transaction 15-10-006	Disposal	Approval of disposal in fee with waiver of one appraisal	OFD/GS to coordinate transaction.

Tennessee Board of Regents
 Summary of State Building Commissions Actions
 09/10/15 thru 12/10/15

Date	SBC Number	Institution	Project	Value	SBC Action
9/10/2015	166/005-06-2013	ETSU	College of Medicine Building #60 Reno.	12,931,000	Approved award of contract to BurWil Construction as CM/GC
	166/011-08-2015	TTU	Residence Hall Upgrades	12,500,000	Approved a project budget, scope, funding and source(s) of funding and proceeding with designer selection
	166/0015-01-2013	CoSCC	Master Plan	140,000	Approved budget, funding, and source(s) of funding, and previously approved designer, Tunnell-Spangler-Walsh & Associates
	166/025-01-2013	VSCC	Master Plan	140,000	Approved budget, funding, and source(s) of funding, and previously approved designer, Tunnell-Spangler-Walsh & Associates
	166/007-22-2014	UoM	Student Recreation Facility Construction	62,000,000	Approved the Early Design Phase as presented by The Crump Firm, Inc.
10/13/2015	166/019-01-2013	JSCC	Health Sciences Building	18,000,000	Approved the Early Design Phase as presented by Fleming Associates Architects
	166/005-08-2013	ETSU	Fine Arts Classroom Building	40,650,000	Approved award of a contract to Denark Construction as CM/GC
	166/009-10-2015	MTSU	Chiller Replacement	650,000	Approved a project budget, scope, funding and source(s) of funding and proceeding with designer selection
	166/009-11-2015	MTSU	Campus Quadrangle	2,000,000	Approved a project budget, scope, funding and source(s) of funding and proceeding with designer selection
	166/001-02-2014	TSU	New Farm Building	1,425,000	Approved a revision in project budget, funding, and source of funding
11/12/2015	166/038-08-2010	NeSCC	Accessibility (ADA) Adaptations	106,911	Approved a revision in project budget, funding, and source(s) of funding
	166/038-01-2015	NeSCC	Gray Campus Code and HVAC Updates	300,000	Approved a revision in project budget, funding, and source(s) of funding
	166/005-01-2013	ETSU	New Data Center	2,705,897	Approved Early Design Phase as recommended
	166/009-02-2006	MTSU	MT Boulevard Widening	18,537,587	Approved revision in project budget, funding, and source of funding
	166/011-13-2014	TTU	Recreation and Fitness Center	40,000,000	Approved award of contract to Denark Construction as CM/GC
	166/015-01-212	CoSCC	Williamson County Center Relocation	42,560,000	Approved revision in project budget, funding, and source of funding
	166/017-01-2010	DSCC	Building Mechanical System Modernization	2,300,000	Approved a revision in project budget, funding and source(s) of funding in order to award a contract
	166/034-02-2014	NaSCC	Southeast Center Renovations	4,875,000	Approved a revision in project budget, funding and source(s) of funding in order to award a contract
	166/025-01-2012	VSCC	Humanities Building	30,900,000	Approved a revision in project budget, funding and sources of funding
	166/005-02-2013	ETSU	New Football Stadium	33,358,006	Approved a revision in current project funding and source(s) of funding and Total Project Budget from \$25,450,000 to \$33,358,006, and approved the Early Design Phase as presented
166/001-01-2013	TSU	Various Roof Repairs/Replacements	18,404	Rec'vd report C.O. # @ 2.74%	
166/007-07-2015	UoM	Fogelman College of Bs. And Economics Update	383,000	Threshold project approved by OSA	
166/007-05-2015	UoM	Hyde Hall Boiler Replacement	94,243	Threshold project approved by OSA	

CONSTRUCTION CONTRACTS AWARDED 9/1/2015 – 12/31/2015
 Six contracts totaling \$ 19,612,751.70

<u>Designer</u>	<u>Contractor</u>	<u>Contract Sum</u>	<u>Awarded</u>	<u>Project Number</u>	<u>Institution/Project Name</u>
Moody Nolan	Synergy Business Environments	250,785	9/22/2015	166/009-10-2013FE	Bell Street Building Furniture Package MTSU
Kaatz Binkley Jones Morris Architects, Inc.	Trinity Builders	192,505	09/28/2015	166/009-17-2010	Stark Ag Envelope Repair, Part 2 MTSU
Franklin Associates Architects, Inc.	Wilder Contracting, LLC	442,000	10/06/2015	166/012-012-2011D	Office & Cafeteria Renovations ChSCC
Gilbert McLaughlin Casella Architects, plc	King Construction Group, Inc.	235,750	10/06/2015	166/011-12-2014	Intermural Sports Field House New Construction TTU
Bauer Askew Architecture	Synergy Business Environments	1,254,489.25	11/06/2015	166/015-01-2012FE	Williamson County Center Furniture Package CoSCC
Gould Turner Group, P.C.	Synergy Business Environments	297,525.31	11/13/2015	166/034-02-2014FE	Southeast Center Furniture NaSCC

Summary by Type of Contract							
Contracts Approved from September 1, 2015 to November 15, 2015							
<u>Dept./Institution</u>	<u>Amendment to Existing Contract</u>	<u>Clinical Affiliation</u>	<u>Dual Services</u>	<u>Professional Services</u>	<u>Service Agreement</u>	<u>Other</u>	<u>Contract Total</u>
<u>TBR Offices</u>							
Academics	-	-	-	4	1	1	6
RODP	3	71	13	2	-	2	91
TBR Combined	4	-	1	-	3	2	10
Subtotal	7	71	14	6	4	5	107
<u>Institutions</u>							
APSU	-	-	-	-	-	1	1
ETSU	-	-	-	-	2	-	2
MTSU	1	-	-	-	2	1	4
TSU	1	-	1	-	-	1	3
TTU	1	-	-	1	-	-	2
UOM	3	-	-	-	-	-	3
ChSCC	-	-	-	-	-	-	-
CISCC	-	-	-	-	-	1	1
CoSCC	-	-	-	-	-	-	-
DSCC	1	-	-	-	-	-	1
JSCC	-	-	-	-	-	-	-
MSCC	-	-	-	-	-	-	-
NaSCC	-	-	1	-	-	-	1
NeSCC	-	-	-	-	-	-	-
PSCC	-	-	-	-	-	-	-
RSCC	-	-	-	-	-	-	-
STCC	-	-	-	-	-	-	-
VSCC	-	-	-	-	-	-	-
WSCC	-	-	-	-	-	-	-
TTC Combined	1	-	2	-	1	2	6
Subtotal	8	-	4	1	5	6	24
Grand Total	15	71	18	7	9	11	131

Summary by Type of Contract

Contracts Approved from September 1, 2014 to November 15, 2014

<u>Dept./Institution</u>	<u>Amendment to Existing Contract</u>	<u>Clinical Affiliation</u>	<u>Dual Services</u>	<u>Professional Services</u>	<u>Service Agreement</u>	<u>Other</u>	<u>Contract Total</u>
<u>TBR Offices</u>							
Academics	1	-	-	4	-	2	7
RODP	1	97	22	2	1	-	123
TBR Combined	1	-	5	8	5	11	30
Subtotal	3	97	27	14	6	13	160
<u>Institutions</u>							
APSU	-	-	-	-	-	-	-
ETSU	-	-	-	-	1	2	3
MTSU	-	-	-	-	1	5	6
TSU	-	-	1	-	-	1	2
TTU	-	-	-	-	2	1	3
UOM	-	-	1	-	2	2	5
ChSCC	1	-	-	1	1	-	3
CISCC	-	-	-	-	-	-	-
CoSCC	-	-	-	-	-	1	1
DSCC	-	-	-	-	-	-	-
JSCC	-	-	-	-	-	-	-
MSCC	-	-	-	-	-	-	-
NaSCC	-	-	-	-	-	1	1
NeSCC	-	-	-	-	-	1	1
PSCC	-	-	-	-	-	-	-
RSCC	-	-	-	-	-	-	-
STCC	-	-	-	1	-	-	1
VSCC	-	-	-	-	-	-	-
WSCC	-	-	-	-	-	-	-
TTC Combined	-	1	1	-	2	4	8
Subtotal	1	1	3	2	9	18	34
Grand Total	4	98	30	16	15	31	194

Tennessee Board of Regents

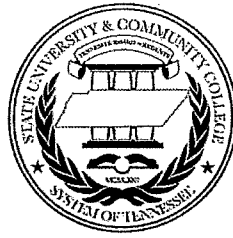
Contracts Approved September 1, 2015 through November 15, 2015

Contract ID	Contract Type	Contractor	Dept./Institution	Commodity	Yearly Amount	System-wide	Start Date	End Date	Competitive
104872	Professional Service	University of Memphis - course revitalization	Academics	Other - Services	\$17,550.00	no	5/1/2015	1/1/2016	no
104873	Professional Service	University of Memphis - course revitalization	Academics	Other - Services	\$17,550.00	no	5/1/2015	6/1/2016	no
105110	Service Agreement	Interpreting Associates, LLC - sign language interpreting and transcription	Academics	Other - Services	\$250,000.00	no	12/31/2015	12/31/2015	no
105132	License Agreement	ACT, Inc. - student success and college placement system	Academics	Computer Software License	\$86,383.00	yes	9/1/2015	12/31/2016	no
105137	Professional Service	The Paciello Group - developer accessibility training	Academics	Training	\$29,700.00	no	9/8/2015	11/30/2015	no
105138	Professional Service	AltFormat Solutions LLC - development of AltMedia production center	Academics	Consulting	\$20,000.00	no	9/8/2015	3/31/2016	no
104860	Banking Services	U.S. Bank, N.A.	APSU	Banking Services	\$41,503.00	yes	7/1/2015	6/30/2020	yes
105101	Service Agreement	Tennessee Technological University - audio and streaming services for Board meetings	Chancellor's Office	Other - Services	\$25,000.00	no	8/17/2015	8/16/2016	yes
105128	Lease Agreement	Tellico Reservoir Development Agency	CLSCC	Lease of Space	\$0.00	no	7/1/2015	6/30/2020	no
105139	Dual Services Extra Compensation	Tennessee Board of Regents	Comm. Colleges	Personnel	\$2,382.41	no	8/24/2015	12/18/2015	no
105151	Grant Agreement	Tennessee Department of Education	Comm. Colleges	Grant Subcontract	\$42,000.00	no	10/1/2015	6/30/2016	no
101738	Amendment to Existing Agreement	First Tennessee Bank	DSCC	Banking Services	\$0.00	yes	9/1/2014	8/31/2016	yes
105133	Service Agreement	Royall & Company - direct marketing and enrollment consulting services	ETSU	Other - Services	\$484,090.00	yes	9/1/2015	8/31/2016	yes
105144	Service Agreement	PMG, Inc. - College of Nursing billing and accounts receivable management	ETSU	Other - Services	\$201,000.00	yes	9/15/2015	9/14/2020	yes
102232	Amendment to Existing Agreement	Vision Service Plan (VSP)	HR	Other - Services	\$0.00	yes	10/10/2015	10/9/2016	yes
104379	Amendment to Existing Agreement	Payflex	HR	Other - Services	\$7,000.00	yes	1/1/2015	1/1/2018	yes
102429	Amendment to Existing Agreement	Follett Higher Education Group, Inc. - bookstore management	MTSU	Other - Services	\$900,000.00	no	5/9/2012	5/8/2017	yes
104627	Purchase Agreement	Nike USA, Inc. - athletic footwear	MTSU	Other - Goods	\$500,000.00	no	7/1/2015	6/30/2020	yes
105148	Service Agreement	Royal Properties Realty Company - rental property management	MTSU	Other - Services	\$45,075.00	no	10/1/2015	9/30/2020	yes
105238	Service Agreement	Ruffalo Noel Levitz, LLC - fundraising services	MTSU	Other - Services	\$105,000.00	no	11/2/2015	9/30/2018	yes
105122	Dual Services Extra Compensation	Tennessee Board of Regents-Pat Couch	NSCC	Personnel	\$3,360.00	no	8/24/2015	12/15/2015	no
103110	Clinical Affiliation	Family Health Center, PLLC	Nursing/AH	Clinical Experience	\$0.00	no	3/12/2013	3/31/2018	no
103393	Clinical Affiliation	First Med/MD Express Multiple Locations	Nursing/AH	Clinical Experience	\$0.00	no	7/11/2013	7/10/2018	no
103678	Clinical Affiliation	Baptist Memorial Medical Group, Inc(Memphis)	Nursing/AH	Clinical Experience	\$0.00	no	11/1/2013	10/31/2018	no
104522	Clinical Affiliation	Allergy & Asthma Medicine, P.C.	Nursing/AH	Clinical Experience	\$0.00	no	8/18/2015	8/17/2020	no
104725	Clinical Affiliation	Methodist Minor Medical Clinic	Nursing/AH	Clinical Experience	\$0.00	no	1/1/2016	12/31/2018	no

104922	Clinical Affiliation	Wake Forest University Baptist Medical Center	Nursing/AH	Clinical Experience	\$0.00	no	6/4/2015	6/3/2020	no
104939	Clinical Affiliation	Meridian Medical Group	Nursing/AH	Clinical Experience	\$0.00	no	6/10/2015	6/9/2020	no
104979	Clinical Affiliation	Grabenstein Family Practice	Nursing/AH	Clinical Experience	\$0.00	no	8/20/2015	8/19/2020	no
105019	Clinical Affiliation	Planned Parenthood of the Heartland	Nursing/AH	Clinical Experience	\$0.00	no	7/7/2015	7/6/2020	no
105026	Clinical Affiliation	Knox County Health Department	Nursing/AH	Clinical Experience	\$0.00	no	7/9/2015	7/8/2020	no
105029	Clinical Affiliation	Select Specialty Hospital-Knoxville, Inc.	Nursing/AH	Clinical Experience	\$0.00	no	8/26/2015	8/25/2020	no
105033	Clinical Affiliation	DSI Renal	Nursing/AH	Clinical Experience	\$0.00	no	8/20/2015	8/19/2020	no
105038	Clinical Affiliation	Keesler AFB Medical Center/81st Medical Group	Nursing/AH	Clinical Experience	\$0.00	no	7/15/2015	7/14/2020	no
105069	Clinical Affiliation	Sarah Bush Lincoln Health System	Nursing/AH	Clinical Experience	\$0.00	no	1/11/2016	1/10/2021	no
105103	Clinical Affiliation	Unity Medical Clinic (Multiple Locations)	Nursing/AH	Clinical Experience	\$0.00	no	8/12/2015	8/11/2020	no
105105	Clinical Affiliation	Primary Care Associates	Nursing/AH	Clinical Experience	\$0.00	no	8/13/2015	8/12/2020	no
105112	Clinical Affiliation	Knoxville Dermatology Group	Nursing/AH	Clinical Experience	\$0.00	no	8/18/2015	8/17/2020	no
105115	Clinical Affiliation	HTI Memorial Hospital Corp. dba TriStar Med Ctr	Nursing/AH	Clinical Experience	\$0.00	no	8/20/2015	8/19/2020	no
105116	Clinical Affiliation	Premier Internal Medicine	Nursing/AH	Clinical Experience	\$0.00	no	8/20/2015	8/19/2020	no
105117	Clinical Affiliation	Carson Newman University	Nursing/AH	Clinical Experience	\$0.00	no	8/21/2015	8/20/2020	no
105118	Clinical Affiliation	Bowen Primary & Urgent Care	Nursing/AH	Clinical Experience	\$0.00	no	8/21/2015	8/20/2020	no
105119	Clinical Affiliation	Memphis Health Center	Nursing/AH	Clinical Experience	\$0.00	no	8/21/2015	8/20/2020	no
105123	Clinical Affiliation	Dr. James Pang, Jr.	Nursing/AH	Clinical Experience	\$0.00	no	8/25/2015	8/24/2020	no
105124	Clinical Affiliation	Community Health Connection (Oklahoma)	Nursing/AH	Clinical Experience	\$0.00	no	8/25/2015	8/24/2020	no
105125	Clinical Affiliation	Family First Clinic of Clarksville/Hernando	Nursing/AH	Clinical Experience	\$0.00	no	8/25/2015	8/24/2020	no
105129	Clinical Affiliation	University Health System (Sara Leonard)	Nursing/AH	Clinical Experience	\$0.00	no	10/1/2015	9/30/2016	no
105130	Clinical Affiliation	University Health System (Emily Presley)	Nursing/AH	Clinical Experience	\$0.00	no	10/1/2015	9/30/2016	no
105134	Clinical Affiliation	Dr. Annabelle Lopez, M.D. PA	Nursing/AH	Clinical Experience	\$0.00	no	8/31/2015	8/30/2020	no
105135	Clinical Affiliation	Care Rite, PLLC	Nursing/AH	Clinical Experience	\$0.00	no	9/1/2015	8/31/2020	no
105136	Clinical Affiliation	Pennyroyal Hospice	Nursing/AH	Clinical Experience	\$0.00	no	9/1/2015	8/31/2020	no
105140	Clinical Affiliation	University Health System (April Freeman)	Nursing/AH	Clinical Experience	\$0.00	no	10/1/2015	9/30/2016	no
105142	Clinical Affiliation	Live Well Medical Clinic & Spa	Nursing/AH	Clinical Experience	\$0.00	no	9/3/2015	9/2/2020	no
105143	Clinical Affiliation	Center for Orthopedic Excellence	Nursing/AH	Clinical Experience	\$0.00	no	9/3/2015	9/2/2020	no
105145	Clinical Affiliation	Dr. Marvin Masada	Nursing/AH	Clinical Experience	\$0.00	no	9/8/2015	9/7/2020	no
105149	Clinical Affiliation	Covenant Health	Nursing/AH	Clinical Experience	\$0.00	no	8/1/2015	7/31/2018	no
105150	Clinical Affiliation	East Tennessee Children's Hospital	Nursing/AH	Clinical Experience	\$0.00	no	9/15/2015	9/14/2020	no
105152	Clinical Affiliation	Memphis & Shelby County Pediatric Group	Nursing/AH	Clinical Experience	\$0.00	no	9/16/2015	9/15/2020	no
105153	Clinical Affiliation	Cleveland Pediatrics	Nursing/AH	Clinical Experience	\$0.00	no	9/17/2015	9/16/2020	no
105155	Clinical Affiliation	Tennessee Gynecology	Nursing/AH	Clinical Experience	\$0.00	no	9/17/2015	9/16/2020	no
105156	Clinical Affiliation	Hardeman County Community Health Center	Nursing/AH	Clinical Experience	\$0.00	no	9/17/2015	9/16/2020	no
105157	Clinical Affiliation	Obstetrical and Gynecological Assoc of CC	Nursing/AH	Clinical Experience	\$0.00	no	9/17/2015	9/16/2020	no
105160	Clinical Affiliation	Cary Orthopaedic & Sports Medicine Specialists	Nursing/AH	Clinical Experience	\$0.00	no	9/18/2015	9/17/2020	no
105164	Clinical Affiliation	National Healthcare Corporation (Ft. Sanders)	Nursing/AH	Clinical Experience	\$0.00	no	9/22/2015	9/21/2020	no

105165	Clinical Affiliation	Women's Health Center of TN, PC	Nursing/AH	Clinical Experience	\$0.00	no	9/22/2015	9/21/2020	no
105166	Clinical Affiliation	Athens Pediatrics, PLLC	Nursing/AH	Clinical Experience	\$0.00	no	9/22/2015	9/21/2020	no
105167	Clinical Affiliation	Patient First, Inc.	Nursing/AH	Clinical Experience	\$0.00	no	9/22/2015	9/21/2020	no
105168	Clinical Affiliation	Primary Care Center of Newport	Nursing/AH	Clinical Experience	\$0.00	no	9/22/2015	9/21/2020	no
105175	Clinical Affiliation	Dr. Johnnie Carter	Nursing/AH	Clinical Experience	\$0.00	no	9/28/2015	9/27/2020	no
105179	Clinical Affiliation	Hope Medical Clinic	Nursing/AH	Clinical Experience	\$0.00	no	9/29/2015	9/28/2020	no
105180	Clinical Affiliation	The Pediatric Center of Tullahoma	Nursing/AH	Clinical Experience	\$0.00	no	9/29/2015	9/28/2020	no
105181	Clinical Affiliation	Lark Medical Associates	Nursing/AH	Clinical Experience	\$0.00	no	9/29/2015	9/28/2020	no
105182	Clinical Affiliation	Dr. John A. Shull, M.D., OB/GYN, P.C	Nursing/AH	Clinical Experience	\$0.00	no	9/29/2015	9/28/2020	no
105183	Clinical Affiliation	AnyCare 24	Nursing/AH	Clinical Experience	\$0.00	no	9/29/2015	9/28/2020	no
105185	Clinical Affiliation	Coffey Family Medical Clinic	Nursing/AH	Clinical Experience	\$0.00	no	10/1/2015	9/30/2020	no
105187	Clinical Affiliation	Spring Creek Pediatrics	Nursing/AH	Clinical Experience	\$0.00	no	9/30/2015	9/29/2020	no
105189	Clinical Affiliation	Onsite Employee Health & Wellness	Nursing/AH	Clinical Experience	\$0.00	no	9/30/2015	9/29/2020	no
105190	Clinical Affiliation	Dr. Elliott B. Smith, M.D.	Nursing/AH	Clinical Experience	\$0.00	no	9/30/2015	9/29/2020	no
105191	Clinical Affiliation	Mountain Health Clinic, LLC	Nursing/AH	Clinical Experience	\$0.00	no	10/26/2015	12/31/2019	no
105194	Clinical Affiliation	Cross Creek Pediatrics, PA	Nursing/AH	Clinical Experience	\$0.00	no	10/1/2015	9/30/2020	no
105195	Clinical Affiliation	Namaste OB/GYN, PLLC(See Comments Section)	Nursing/AH	Clinical Experience	\$0.00	no	1/18/2016	5/29/2016	no
105196	Clinical Affiliation	Brentwood Pediatrics, PLLC	Nursing/AH	Clinical Experience	\$0.00	no	10/1/2015	9/30/2020	no
105200	Clinical Affiliation	Caring Choice Women's Center	Nursing/AH	Clinical Experience	\$0.00	no	10/5/2015	10/4/2020	no
105202	Clinical Affiliation	Cleco Medical Center	Nursing/AH	Clinical Experience	\$0.00	no	10/6/2015	10/5/2020	no
105203	Clinical Affiliation	Preventive Medicine	Nursing/AH	Clinical Experience	\$0.00	no	10/6/2015	10/5/2020	no
105206	Clinical Affiliation	Mountain View Pediatrics	Nursing/AH	Clinical Experience	\$0.00	no	10/6/2015	10/5/2020	no
105207	Clinical Affiliation	Averett Medical Group	Nursing/AH	Clinical Experience	\$0.00	no	10/6/2015	10/5/2020	no
105212	Clinical Affiliation	Columbus Women's Care, Inc.	Nursing/AH	Clinical Experience	\$0.00	no	10/13/2015	10/12/2020	no
105215	Clinical Affiliation	University Health System (Elizabeth Margle)	Nursing/AH	Clinical Experience	\$0.00	no	11/1/2015	10/31/2016	no
105218	Clinical Affiliation	Rainbow Kids Clinic	Nursing/AH	Clinical Experience	\$0.00	no	10/15/2015	10/14/2020	no
105220	Clinical Affiliation	Trinity Medical Services	Nursing/AH	Clinical Experience	\$0.00	no	10/15/2015	10/14/2020	no
105228	Clinical Affiliation	West Tennessee OB/GYN Services	Nursing/AH	Clinical Experience	\$0.00	no	10/19/2015	10/18/2020	no
105114	Service Agreement	Tennessee Business Roundtable	OESI	Other - Services	\$45,000.00	yes	8/20/2015	6/30/2016	yes
105251	Dual Service	TSU- Robbie Melton	OESI	Personnel	\$2,470.65	no	8/17/2015	12/15/2015	no
102733	Amendment to Existing Agreement	Elsevier Inc d/b/a Elsevier /MC Stratagies	RODP	Other	\$28,132.00	no	10/26/2012	10/25/2016	no
103312	Amendment to Existing Agreement	ETSU-Assessment and Evaluation	RODP	Consulting	\$100,000.00	no	7/1/2015	6/30/2016	no
104503	Amendment to Existing Agreement	ProctorU - remote online proctoring services	RODP	Other - Services	\$450,000.00	no	10/1/2015	9/30/2016	yes
104638	Subscription Agreement	AHIMA VLab	RODP	Computer Software	\$12,000.00	no	10/1/2015	9/30/2016	no
104733	Purchase Agreement	Cengage Learning, Inc.	RODP	Computer Software	\$20,000.00	no	7/1/2015	6/30/2016	no
105075	Dual Service	APSU Faculty Mentors	RODP	Mentoring	\$23,696.25	no	8/1/2015	7/31/2016	no
105077	Dual Service	ChSCC - Faculty Mentors	RODP	Mentoring	\$24,857.40	no	8/1/2015	7/31/2016	no
105080	Dual Service	MTSU - Brenda Kerr	RODP	Mentoring	\$5,520.60	no	8/1/2015	7/31/2016	no
105083	Dual Service	MTSU - Nursing Faculty Mentors	RODP	Mentoring	\$23,922.60	no	8/1/2015	7/31/2016	no
105084	Dual Service	JSCC - Faculty Mentors	RODP	Mentoring	\$5,520.60	no	8/1/2015	7/31/2016	no
105085	Dual Service	ETSU - Faculty Mentors	RODP	Mentoring	\$23,696.25	no	8/1/2015	7/31/2016	no
105094	Dual Service	TTU - Faculty Mentors	RODP	Mentoring	\$10,814.85	no	8/1/2015	7/31/2016	no
105097	Dual Service	UOM - Keith Sisson	RODP	Mentoring	\$12,204.00	no	8/1/2015	7/31/2016	no
105098	Dual Service	UOM - Leonia Houston	RODP	Mentoring	\$6,102.00	no	8/1/2015	7/31/2016	no
105099	Dual Service	UOM - Belinda Fleming	RODP	Mentoring	\$6,102.00	no	8/1/2015	7/31/2016	no
105100	Dual Service	UOM - Colin Chapell	RODP	Mentoring	\$6,102.00	no	8/1/2015	7/31/2016	no

105108	Professional Service	Four-D Software, Inc., dba Medatrax, Inc.	RODP	Computer Software	\$6,000.00	no	9/1/2015	8/31/2016	no
105127	Professional Service	MTSU	RODP	Consulting	\$27,000.00	no	9/1/2015	6/30/2016	no
105170	Dual Service	CSTCC - Andrea Sanders	RODP	Mentoring	\$10,000.00	no	7/1/2015	11/30/2015	no
105222	Dual Service	APSU - Amy Hamlin	RODP	Mentoring	\$5,520.60	no	8/1/2015	7/31/2016	no
102922	Amendment to Existing Agreement	Truescreen, Inc. - background checks	TBR	Other - Services	\$0.00	yes	1/1/2015	12/31/2016	yes
104660	Amendment to Existing Agreement	Pomeroy IT Solutions	TBR	Other - Services	\$3,000,000.00	yes	3/1/2015	2/29/2016	yes
105250	Subscription Agreement	DocuSign	TBR	Computer Software	\$115,000.00	yes	11/1/2015	10/31/2018	yes
105252	Service Agreement	DES-TECH TN Limited Partnership - expense reimbursement agreement	TBR	Other	\$127,130.00	no	11/5/2015	1/31/2016	no
105126	Lease Agreement	Woodson Cash Stores, Inc.	TCATS Jackson	Lease of Space	\$18,000.00	no	9/1/2015	8/31/2016	no
105193	Dual Services Extra Compensation	TBR System Office/TCATs	TCATS Jackson	Personnel	\$7,360.80	no	9/1/2015	8/31/2016	no
102160	Amendment to Existing Agreement	Gates Communications, Inc. - hearing interpreting services	TCATS Nashville	Other - Services	\$150,000.00	no	9/1/2015	8/31/2016	no
105147	Dual Service	TCAT-Knoxville - Boyd Hestand	TCATS Office	Other - Services	\$12,268.00	no	10/1/2015	6/30/2016	no
105186	Service Agreement	SkillsUSA	TCATS Office	Memo of Understanding	\$59,130.00	no	10/1/2015	9/30/2016	no
105231	Use of Facilities	DoubleTree Murfreesboro	TCATS Office	Lodging and Meeting Space	\$29,500.00	no	11/22/2015	11/25/2015	no
102213	Amendment to Existing Agreement	Aramark Educational Services, LLP - food service	TSU	Other - Services	\$3,800,000.00	yes	7/1/2012	6/30/2021	yes
105229	Revenue	Ingram Industries, Inc. - right of entry and license agreement	TSU	Other - Services	\$21,780.00	no	12/31/2015	12/31/2020	no
102921	Amendment to Existing Agreement	Custom Builders - carpentry services	TTU	Other - Services	\$500,000.00	yes	1/1/2013	5/31/2016	yes
105162	Professional Service	Template Agreement - international student recruitment	TTU	Other	\$0.00	no	10/1/2015	9/30/2035	no
101276	Amendment to Existing Agreement	City of Memphis	UOM	Other	\$856,500.00	no	7/16/2009	1/1/2016	no
101284	Amendment to Existing Agreement	Aramark Educational Services, Inc. - food service	UOM	Other - Services	\$510,979.00	no	8/1/2012	7/31/2019	yes
104229	Amendment to Existing Agreement	Royall & Company - student recruitment and application generation protocol	UOM	Other - Services	\$672,021.80	no	9/2/2015	9/1/2016	yes
131	Contracts								



TENNESSEE BOARD OF REGENTS

Office of Business & Finance

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MEMORANDUM

To: John G. Morgan, Chancellor
From: Dale Sims *DS*
Date: September 18, 2015
Re: Changes in Travel Per Diem Rates

Effective October 1, 2015, the federal CONUS travel per diem rates are changing. Below are rates that will change on that effective date:

Per Diem Rates

\$46 rate deleted
 \$51 rate remains the same
 \$56 rate reduced to \$54
 \$61 rate reduced to \$59
 \$66 rate reduced to \$64
 \$71 rate reduced to \$69
 \$74 rate added

Three-Fourths Calculations

\$34.50 rate deleted
 \$38.25 remains the same
 \$42 reduced to \$40.50
 \$45.75 reduced to \$44.25
 \$49.50 reduced to \$48.00
 \$53.25 reduced to \$51.75
 \$55.50 added

Per Diem	\$46	\$51	\$56 \$54	\$61 \$59	\$66 \$64	\$71 \$69	\$74
Breakfast	\$7	\$8	\$9 \$12	\$10 \$13	\$11 \$15	\$12 \$16	\$17
Lunch	\$11	\$12	\$13	\$15	\$16	\$18 \$17	\$18
Dinner	\$23	\$26	\$29 \$24	\$31 \$26	\$34 \$28	\$36 \$31	\$34
Incidentals	\$5	\$5	\$5	\$5	\$5	\$5	\$5

General Travel : 4:03:03:00

Policy Area

Business and Finance Policies

Applicable Divisions

TCATs, Community Colleges, Universities, System Office

Purpose

The following policy applies to the travel of all employees of the institutions governed by the Tennessee Board of Regents, as well as members of the Board staff, in the performance of their official duties. Provisions of this policy also may apply to individuals other than employees who are authorized to travel at institutional, or Board expense. Specific provisions of the policy also address the travel of Board members, pursuant to T.C.A. § 4-3-1008. Authorization for travel will not be granted and expenses will not be reimbursed unless the travel is made and reimbursement claimed in accordance with this policy and any approved exceptions hereto. Procurement cards may be used for the payment of registration fees and required advance payments for airline or hotel payments. Procurement cards may not be used for expenses incurred during actual travel time except in instances of team/group travel.

This policy and specific reimbursement rates for travel expenses allowed under this policy shall be consistent with those of the Comprehensive Travel Regulations of the State of Tennessee. Exceptions which may be deemed necessary and approved by the Board shall be submitted for consideration by appropriate State officials. Current reimbursement rates shall be issued by the Chancellor as an addendum to this policy.

All travel must be consistent with the educational, research, and professional needs of the TBR System. Employees must conduct all travel with integrity, in compliance with applicable laws, policies, and procedures, and in a manner that excludes considerations

employee while on call becomes his or her residence, or the location at which the employee receives the call.

4. Reimbursable mileage begins at the location at which the employee receives the call.
- D. The employee is considered to be on official travel status, and as such, eligible for reimbursement of travel expenses, at the time of departure from the employee's official station or residence, whichever is applicable, for the purpose of traveling on state business.
1. Expenses for meals will be allowed when overnight travel is required outside the county of the employee's official station or residence.
 2. En route lodging will be allowed for only one day each way on trips of long duration.
 3. Expenses for lodging will only be allowed in cases where the approved and most direct or expeditious mode of travel will require more than ten (10) hours of continuous travel for trips of long duration.
 4. The lodging expense will not be considered en route lodging if it does not add an additional day of lodging expense.
 - a. For example: An employee has a 9:00 a.m. meeting in Atlanta, GA. Assume the employee needs to work a full day prior to the trip. It would be less expensive and more convenient to drive rather than fly. The employee leaves the night before and drives to within two hours of Atlanta. Then the employee spends the night, continues the drive the next morning and arrives for the 9:00 a.m. meeting. This will be reimbursed but is not considered en route lodging as it did not add an additional day of lodging expense to the normal travel expenses.
- E. The limitations on travel expenses contained herein are maximum amounts above which reimbursement shall not be made. Employees are expected to be as conservative as possible in incurring travel expenses.

notice of the circumstances necessitating the travel, and such travel is approved orally by the appropriate approving authority.

3. Employees whose employment requires frequent in-state travel may obtain blanket authorization in writing for such travel.

C. Out-of-State Travel

1. All employees must obtain prior written authorization for out-of-state travel, which must be approved by the employee's appropriate approving authority.
2. The authorization must show the name of the person traveling, purpose of the trip, destinations, date of departure and return, mode of transportation, estimated expenses, and availability of funds.
3. If, in the normal course of official business, the employee must routinely travel into another state and back in the same day, such travel will be considered in-state travel and shall be subject to the in-state travel provisions.
 - a. This exception applies for trips which do not exceed 50 miles into another state.
4. Employees whose employment requires frequent out-of-state travel may obtain blanket authorization in writing for such travel.

D. All Other Travel

1. Authorization for travel by an employee to Alaska, Hawaii, and all out-of-country travel shall be subject to approval by the president (or designee).
2. Authorization for travel to Alaska, Hawaii, and all out-of-country travel by the president shall be subject to approval by the Chancellor (or designee).
3. Authorization for travel to Alaska, Hawaii and all out-of-country travel by an employee of a college of applied technology shall be subject to approval by the Vice Chancellor of Colleges of Applied Technology.

III. Transportation

A. General

1. When travel is by common carrier, the fare must not exceed the standard coach fare charged the general public, and advantage must be taken of round trip rates when available.
2. The employee's copy of the ticket, or an acceptable receipt, must be submitted for reimbursement of common carrier expenses.
3. Baggage Fees will be allowed when necessary. A receipt is required for reimbursement.
4. charges for trip insurance are not reimbursable. The State of Tennessee is self-insured and does not purchase separate insurance, and therefore will not reimburse for insurance purchases made for trips.

D. Chartered Aircraft

1. Generally, faculty and staff (including group travel and athletics) whose duties require travel will use commercial ground and air carriers or an institutional automobile.
2. However, a chartered aircraft may be used if time and/or distance preclude ground travel or if a commercial air service is either unavailable or does not meet the needs of the traveler(s).
3. The following guidelines apply:
 - a. The chief executive officer of each institution shall assign the following duties to a responsible official:
 1. Reviewing and approving requests for charter air services;
 2. Scheduling charter flights; and
 3. Informing those who request charter flights of the charter company's policy on canceling scheduled flights.
 - b. Charter services will be obtained only when it can be shown that the charter does not exceed the sum of all traveling costs by commercial carrier (e.g. transportation, meals, and lodging) or that circumstances necessitate travel when no other means is available.

3. The authorized mileage allowance includes all operating expenses such as gas, oil, and repairs precluding any separate claim for such items.
4. Employees may use reputable websites to determine point-to-point and/or vicinity mileage.
5. Commuter Mileage
 1. Procedures for calculating mileage are based on the fact that the State is prohibited from reimbursing employees for normal commuting mileage.
 2. If an employee begins or ends a trip at his/her official station, reimbursable mileage will be the mileage from the official station to the destination.
 3. If work is performed by an employee in route to or from his/her official station, reimbursable mileage is computed by deducting the employee's normal commuting mileage from the actual mileage driven.
 4. If an employee begins or ends his/her trip at his/her residence without stopping at his/her official station, reimbursable mileage will be the lesser of the mileage from the employee's residence to his/her destination or his/her official station to the destination. On weekends and holidays, the employee may typically be reimbursed for actual mileage from his/her residence to the destination.
 5. If an employee travels between destinations without returning to his/her official station or his/her residence, reimbursable mileage is the actual mileage between those destinations.
- c. The travel claim must indicate the employee's itinerary and must show the official business mileage.

1. Daily parking fees for those employees working in downtown offices will not be allowed.
 2. However, if an employee is required to leave his office on official business and later returns the same day, the actual additional charge required to park will be reimbursed up to the maximum indicated (see Addendum).
 3. Also, those employees required to utilize commercial parking facilities in the daily performance of duties, or while on travel status, will be allowed reimbursement for actual costs.
 4. Receipt is required if the fee exceeds the maximum indicated per day (see Addendum).
- J. Unnecessary meals and lodging expenses which are occasioned by the use of an automobile for reasons of the employee's personal convenience, or which are due to travel by an indirect route, will not be allowed.
- K. If travel is by common carrier, the employee will be reimbursed for expenses in traveling to and from the common carrier including related parking expenses.
1. Receipts must be furnished on airport and hotel parking exceeding maximum parking allowance in Addendum.

IV. Lodging

A. In-State Lodging

1. Lodging expenses incurred within the state while on authorized travel will be reimbursable to the maximum shown on the Addendum.

B. Out-of-State Lodging

1. Lodging expenses incurred out of the state while on authorized travel will be reimbursable to the maximum shown on the Addendum.
2. The maximum reimbursement rates for out-of-state travel are the same as those maintained by the U. S. General Services Administration for federal employees within the continental United States (CONUS).

2. The lodging cost may be claimed by the employee who incurred the cost, or one half the double occupancy charge may be allowable for each employee.
3. If a room is shared with other than a state employee, actual cost subject to the maximum in the Addendum will be allowed.
4. The receipt for the entire amount should be submitted with the expense account.

V. Meals

A. In-State and Out-of-State Meals

1. Meals while on authorized travel will be reimbursed, subject to the meal allowance provided on the Addendum.
2. The maximum per diem rates include a fixed allowance for meals and for incidental expenses (M&I).
3. The M&I rate, or fraction thereof, is payable to the traveler without itemization of expenses or receipts.
4. Incidentals are intended to include miscellaneous costs associated with travel such as tips for baggage handling, phone calls home, etc.
5. The M&I rates for out-of-state travels are the same as those for federal employees, and are available on the General Services Administration's web site.
6. As with lodging, there is a standard rate for the continental United States (CONUS), and a list of exceptions.
7. Reimbursement for meals and incidentals for the day of departure shall be three-fourths of the appropriate M&I rate (either the in-state rate or CONUS rate for out-of-state travel) at the rate prescribed for the lodging location.
8. Reimbursement for M&I for the day of return shall be three-fourths of the M&I rate applicable to the preceding calendar day.
9. To assist in this calculation, the following table lists partial per diem rates for meals and incidentals for in-state and out-of-state travel.

1. Out of Country meals are reimbursed at actual expense with receipts. If no receipts are provided, the maximum rate will be the maximum CONUS rate of Out-of-State travel.

C. Official Banquets

1. When the expenses for an official banquet of a meeting or conference are in excess of the meal allowance, the excess will be allowed provided a receipt or proper explanation of the charge is submitted.

D. Business Meals

1. See Policy 4:07:00:00 for criteria on reimbursing business meals.

VI. Miscellaneous Expenses

A. Personal Expenses

1. Expenses for entertainment (employee or others), laundry, tips and gratuities, etc., are personal expenses and will not be reimbursed in excess of the incidental portion of the M&I rate.

B. Telephone, Internet and Fax Expenses

1. Charges for long distance telephone calls, internet, and/or fax on official business will be allowed.
2. Charges for necessary local calls on official business will be allowed.

C. Registration Fees

1. Registration fees for approved conferences, conventions, seminars, meetings, etc., will be allowed including cost of official banquets and/or luncheons, if authorized in advance by the appropriate approving authority, and provided receipts are submitted with the travel claim.

D. Handling Fees

1. Fees for the handling of equipment or promotional materials will be allowed up to the maximum indicated (see Addendum).

VII. Claims

3. All travel advances must be approved by the president or director or his or her designees for employees of the institutions, and the Chancellor for employees of the Board.

B. Permanent Travel Advances

1. When an employee has blanket travel authorization, and is expected to travel the major portion of each month, the employee may be placed upon permanent travel status.
2. Upon determination of the employee's estimated monthly expenses, if such expenses exceed \$100, the employee may be provided with a single advance in an amount sufficient to cover such expenses for one month, provided such amount may not exceed the semi-monthly salary of the employee.
3. Subsequent to the initial advance, the employee shall submit appropriate claims and be reimbursed as heretofore provided, with any unused portion of the advance to be returned upon termination of the employee's permanent travel status.

C. Temporary Travel Advances

1. When temporary travel is authorized for an employee, the employee may receive an advance, provided a request for the advance, including estimated expenses, is submitted to the appropriate approving authority with the request for written authorization for the travel, and is approved.
2. An amount equal to 80% of the estimated out of pocket expenditures will be allowed as an advance, however, no advance less than \$100 will be made.
3. Students traveling under individual authorizations or an employee traveling with a student or students who is responsible for disbursing all funds for the trip may be advanced 100% of the amount of the authorization.

D. Payroll Deduction Authorization

4. Additional days are not considered business related unless they are necessary to provide rest or sleep required for you to properly perform your duties.

IX. Corporate Credit Cards for Travel

- A. General – Individual institutions and/or the Board Office may arrange for corporate credit cards to assist with travel expenses.
- B. Membership - Corporate credit cards are made available to designated employees, with the employees personally responsible to the card vendor for all amounts charged to the card.
- C. Advances - Travel advances, permanent or temporary, shall not be issued to:
 1. Any employee who is issued a corporate card; or
 2. Any employee who is designated but chooses not to apply for a corporate card; or
 3. Any employee who has had his/her corporate card cancelled or was refused a card based on the vendor's credit requirements.
 - a. Institutions may make individual exceptions to the above provisions when the circumstances are determined to warrant such exception.
- D. Reimbursement - Reimbursement for travel expenses shall only be allowed for actual business expenses incurred, subject to the provisions of Section I.F, and the maximum limitations shown on the Addendum.
- E. Cancellations - The Tennessee Board of Regents and/or the card vendor may cancel an employee's corporate card at any time. In the event of cancellation of a corporate card, the Tennessee Board of Regents or appropriate institution shall promptly notify the employee of the cancellation and use its best efforts to obtain the canceled corporate card and return it to the card vendor.
- F. Termination - The Tennessee Board of Regents and its institutions shall notify the card vendor if a cardholder's employment is terminated, and the effective

2. Charges for automobile rental shall be allowed whenever it is more economical than alternative methods of transportation or whenever it is the only practical means of transportation.

b. Exception No. 2

1. Members of the Tennessee Board of Regents shall be reimbursed for travel in the performance of their official duties in accordance with applicable provisions of the general policy unless superseded by the following, which corresponds with Exception Number Four of the Comprehensive Travel Regulations, provided that necessary approvals shall be made by the Chancellor rather than the Commissioner of Finance and Administration.
1. Members of the Board shall be reimbursed by the Board office for all allowable travel expenses upon submission of a standard form for claims and appropriate receipts.

1. Davidson County

Day of Departure and Return	Maximum Lodging	Maximum Meals and Inc
75% of M&I	\$132.00 \$145.00 + tax	\$66.00 \$59.00

2. Level II Counties and Cities

- a. a. Anderson County, Shelby County, Knox County, Hamilton County, Gatlinburg, Pigeon Forge, Sullivan County, Williamson County, Montgomery County, Putnam County, Rutherford County, Washington County (Includes Paris Landing, Montgomery Bell, Natchez Trace, Pickwick, Fall Creek Falls, and Henry Horton State Parks)

Day of Departure and Return	Maximum Lodging	Maximum Meals and Ir
75% of M&I	\$107.00 \$114.00 + tax	\$46.00 \$51.00

3. Level III Counties and Cities

- a. All other counties and cities not listed above

Day of Departure and Return	Maximum Lodging	Maximum Meals and In
75% of M&I	\$83.00 \$89.00 + tax	\$46.00 \$51.00

V. Standard Out-of-Country Rates

Day of Departure and Return	Maximum Lodging	Maximum Meals and Incide
Actual expense or 75% of M&I	Actual expense	Actual expense or \$71.00 \$74.

VI. Special Rates Under Exception One

- A. This exception applies to the Tennessee Board of Regents' Chancellor and his or her immediate staff, presidents and directors of institutions, and System employees traveling in their company. This exception rate schedule corresponds

Day of Departure and Return	Maximum Lodging	Maximum Meals and Incidentals
75% of M&I	\$112.00 \$119.00 + tax	\$46.00 \$51.00

c. Level III Counties and Cities

1. All other counties and cities not listed above.

Day of Departure and Return	Maximum Lodging	Maximum Meals and Incidentals
75% of M&I	\$88.00 \$94.00 + tax	\$46.00 \$51.00

VII. Special Rates Under Exception Two

A. This exception applies to Board Members of the Tennessee Board of Regents who are reimbursed for travel in the performance of their official duties. This exception rate schedule corresponds with Exception Number Four of the Comprehensive Travel Regulations of the State of Tennessee.

1. Out-of State Reimbursement Rates

- a. Employees are to utilize the U.S. General Services Administration CONUS (Continental United States) rates provided by the federal government. The CONUS rates are located on the U.S. Government's web page at www.gsa.gov/
- b. Use the CONUS standard rates for all locations within the Continental United States not specifically shown on the web page as a listed point.

2. In-State Travel Reimbursement Rates

- a. Level I Counties and Cities

1. Davidson County

24, 2011; October 13, 2011 (Interim Action); June 28, 2012; June 21, 2013; October 1, 2013 (Interim Action); Board Meeting June 20, 2014; October 1, 2014 (Interim Action), October 1, 2015 (Interim Action).

REPORT OF THE COMMITTEE ON AUDIT

November 18, 2015

The Committee on Audit met in regular session on November 18, 2015 at the Tennessee Board of Regents system office. A quorum was present. In attendance were system office staff, the Board's Vice Chair, Regent Emily Reynolds, and other Board members including the following Audit Committee members:

Regent Tom Griscom, Audit Committee Chair
Regent MaryLou Apple
Regent Darrell Freeman
Regent J. Parker Smith

The first section of the meeting agenda, Informational Reporting, included four items. Item I.a, Review of Comptroller's Office Audit Reports, consisted of a discussion of audit reports issued by the Comptroller's Office during the last quarter. The financial and compliance audit report for Chattanooga State Community College (ChSCC) for the Fiscal Year Ended June 30, 2014 and June 30, 2013, had an unmodified opinion on the presentation of the financial statements and no findings. The audit reports for both Dyersburg State Community College (DSCC) and Volunteer State Community College (VSCC)

for the Fiscal Years Ended June 30, 2014 and June 30, 2013 had unmodified opinions on the presentation of the financial statements and two findings. The findings for each institution were identified as significant deficiencies, but not as material weaknesses and there were no instances of noncompliance required to be reported.

The audit report for Cleveland State Community College for the Fiscal Year Ended June 30, 2014 and June 30, 2013, included an unmodified opinion on the presentation of the financial statements and four findings identified by the Comptroller's Office as material weaknesses. The finding on the need for improved procedures over the preparation and review of financial statements and the finding on the need for prompt and correct bank reconciliations were discussed by the committee. These findings raise concerns about the college's financial operations. The retirement of the college's business manager a few years ago, followed by recurring staff turnover in this position and the financial area, presents serious issues for the college. The college's administration is addressing the issues by implementing a reorganization of the business office and advertising to fill positions. The reorganization took place in April 2015, to separate the functions of Accounting and Budgeting and to create an Interim

Director of Fiscal Services and a Coordinator of Accounting. The college is searching to fill the Vice President of Finance position because the Vice President of Finance and Advancement is transitioning to serve only as the Vice President of Advancement. The college is also searching to fill the Director of Fiscal Services position.

The report for Southwest Tennessee Community College for the Fiscal Years Ended June 30, 2013 and June 30, 2012 had an unmodified opinion on the presentation of the financial statements and two findings. Both findings were identified as significant deficiencies and the finding regarding the need for improved procedures over the preparation and review of financial statements was identified as a material weakness. It was noted that the college is searching to fill the Vice President for Financial and Administrative Services position because the individual in the position is retiring in December 2015.

A summary of the Comptroller's audits is included as Attachment A to these minutes. This item was for informational purposes and required no action.

Item I.b, Update of Corrective Actions on Performance Audit Findings, was a progress report of the corrective actions taken by the Tennessee Board of Regents system office staff on findings included in the Comptroller's

performance audit of the system, issued in January 2014. Chief Audit Executive (CAE) Tammy Birchett commented on the status of the two remaining unresolved findings. Seven of the findings are considered resolved while certain actions for the two remaining findings are still in progress. For Finding 2, regarding ensuring students receive all eligible transfer credits, Chancellor Morgan elaborated on and the progression of completing each corrective action. Regent Griscom asked that timeframes be added to the action steps remaining for Finding 2. This item was for informational purposes and required no action.

Item I.c, Review of Internal Audit Reports, consisted of discussion of internal audit reports issued by the system's internal auditors during the last quarter. CAE Birchett summarized the recommendations for the TBR Office of Organizational Effectiveness and Strategic Initiatives and campuses resulting from the Access and Diversity audit reports completed for each of the universities and nine of the community colleges. Vice Chancellor Wendy Thompson provided additional information to the committee regarding the Access and Diversity program. A list of the internal audits issued during the quarter is included as Attachment B to these minutes. Audits for the four

remaining community colleges will be completed in the future. This item was for informational purposes and required no action.

Item I.d, Review of Annual Audits for the Chancellor and Presidents, included a summary of the results and recommendations from internal audits of offices selected for audit and a summary of the expenses of all offices for the year ended June 30, 2015. Audits were completed for East Tennessee State University, Tennessee Tech University, Northeast State Community College, Pellissippi State Community College, Volunteer State Community College and Walters State Community College. This item was for informational purposes and required no action.

Item II, Review of Revisions to Fiscal Year 2016 Internal Audit Plans, were presented to the committee. The committee voted to approve the audit plans as presented. The audit plans are included as Attachment C to these minutes.

Item III.a, Review of Audit Committee Charter and III.b, Review of Audit Committee Responsibilities, included a brief overview of the charter and committee responsibilities by CAE Birchett. She commented that the staff have not recommended any changes to the charter at this time. Regent Reynolds

commented that bylaw changes were under consideration and may be voted on during the Ad Hoc Committee on Committees meeting later in the day and asked whether a motion should be considered to recognize that any revisions made later be incorporated into the charter. The Audit Committee Chair is currently appointed by the Board Chair but a bylaw change could revise this process. General Counsel Moody commented that any change to the bylaws could be incorporated into the Audit Committee Charter as a ministerial change so that it continues to conform to the bylaws. Because there were no changes recommended by the staff or committee members, a vote on the charter was not necessary.

During this discussion, Regent Griscom commented that the Audit Committee was responsible for overseeing the internal auditors for the system office and campuses, including their workloads. He stated that he had met with the Chief Audit Executive prior to the committee meeting and one discussion item was the increase in complaints over time. Internal Audit is charged with providing a means for individuals to confidentially report fraud, waste or abuse matters. Such complaints are received by System-wide Internal Audit from various sources, including a reporting form on the system website, dedicated

email accounts at the system office and campuses, phone calls and letters. In addition, referrals are received from the Comptroller's Office Hotline. A chart showing the number of complaints received each fiscal year, from 2008 to the present, was distributed to the members for informational purposes. CAE Birchett commented that occasionally more than one complaint is received on the same matter. She stated that each complaint is evaluated and when circumstances indicate an investigation is needed, the same or similar complaints are combined as one investigation. The chart provided reflects the number of new complaints received each year without adjustment for duplicate complaints on the same matter. The chart is included in these minutes as Attachment D.

Item IV.a, Review of Salaries and Budgets for System Auditors, was introduced by Regent Griscom with comments about his discussion with the internal auditors at the internal audit training retreat held in October at Fall Creek Falls State Park. He shared with the committee members that he had asked the audit staff about their resource needs. He said audit staff mentioned three areas, including better overall financial resources, resources to add software tools and the resources to address information technology risks. CAE

Birchett commented that audit management and working paper software had been acquired in 2015 but that staff need additional software tools as well as training and the allocation of time to perform more analytical tests of data. Regent Apple commented that for managing information technology risks, staff should consider the IT audits performed by State Audit and their use of best practices and IT standards.

Chief Audit Executive Birchett commented on the salaries of the system and campus audit staff members and budgets by institution. The CAE noted there had been no significant changes since the prior year and that changes included cost of living adjustments or adjustments resulting from the implementation of compensation studies at some campuses. This item was for informational purposes and required no action.

Item IV.b, Review of Salaries for Office of System-wide Internal Audit, included a review of salaries for the five auditors in the system office. The Chief Audit Executive noted changes from the prior year included cost of living adjustments. The committee voted to approve the salaries in a roll call vote.

There being no further business to come before the Committee on Audit, the meeting was adjourned.

Respectfully submitted,

Committee on Audit

Tom Griscom, Committee Chair

Attachment A

Summary of Comptroller's Office Audit Reports Issued During the Quarter

Tennessee Board of Regents
Audit Committee
November 18, 2015
Review of Comptroller's Office Audit Reports
Financial and Compliance Audits—No Findings Reported

Institution	For the Years Ended	Auditor's Opinion on Financial Statements	Report on Internal Control	Report on Compliance	Findings
Chattanooga State Community College	June 30, 2014 and June 30, 2013	Unmodified Opinion	No material weaknesses identified	No instances of noncompliance required to be reported	0

**Tennessee Board of Regents
Audit Committee
November 18, 2015
Review of Comptroller's Office Audit Reports
Financial and Compliance Audits—Findings Reported**

Institution	For the Years Ended	Auditor's Opinion on Financial Statements	Report on Internal Control	Report on Compliance	Findings
Cleveland State Community College	June 30, 2014 and June 30, 2013	Unmodified Opinion	Four findings identified as material weaknesses	No instances of noncompliance required to be reported	4

Finding 1 – Management needs to improve procedures for preparing and reviewing financial statements to prevent errors. The finding noted the college's procedures for preparing its financial statements are not adequate to ensure the accuracy and proper classification of information. The fiscal year 2014 and fiscal year 2013 were prepared by two different Business Managers and there was turnover among other staff. It was not possible to determine the exact cause of these errors since neither Business Manager was available to be interviewed. The lack of continuity in the college's accounting staff was a contributing factor to these errors. The finding cited 10 errors in the financial statements and notes, consisting of five classification errors, three calculation errors and the reporting of two incorrect amounts. The audited financial statements were corrected.

Management's Comment: Management concurred stating the Vice President of Finance and Advancement will institute procedures to address the preparation of the financial statements and notes and the subsequent review process. In the month of June 2015, the college hired a retired Business Manager to concentrate on closing year end. A reorganization of the business office took place on April 1, 2015, to separate the functions of Accounting and Budgeting and to create an Interim Director of Fiscal Services and a Coordinator of Accounting. The college also provided training for new staff members.

Finding 2 – Bank reconciliations should be prepared promptly and correctly. The finding noted the college business office personnel do not prepare bank reconciliations correctly or timely which could lead to reporting errors or possibly undetected misappropriations of cash. The college employed three different Bursars and three different Directors of Business Operations from July 1, 2012 to March 31, 2015.

Management's Comment: Management concurred stating the Vice President of Finance and Advancement will see that employees performing bank reconciliations are properly trained and supervised. A business office reorganization took place April 1, 2015, to separate the functions of Accounting and Budgeting, creating a better system of checks and balances.

Finding 3 – Cleveland State did not provide adequate internal controls in four specific areas. Management did not design and monitor internal controls in four specific areas. The audit observed four conditions in violation of industry-accepted best practices. Inconsistent implementation of internal controls increases the risk of fraud or error. The details of these findings are confidential pursuant to Section 10-7-504(i) *Tennessee Code Annotated*.

Management's Comment – Management concurred with the findings and recommendation. Management is implementing additional internal controls over the specific areas noted during the audit.

Finding 4 – Cleveland State Community College, the Tennessee Board of Regents, and the Tennessee Department of Finance and Administration did not provide adequate internal controls in one specific area. The college, the TBR, and the Tennessee Department of F&A did not collaborate to design and monitor effective internal controls. The audit observed four conditions in violation of industry-accepted best practices. Inconsistent implementation of internal controls increases the risk of fraud or error. The details of these findings are confidential pursuant to Section 10-7-504(i) *Tennessee Code Annotated*.

Management's Comment – CISCC and TBR management concur. The college will implement additional internal controls over the specific areas noted during the audit and TBR will develop policies and procedures to appropriately address the circumstances noted within the finding. TBR will do so in collaboration with its institutions and the Department of Finance and Administration.

Internal Audit Follow-Up: An internal audit follow-up report on these findings will be presented to the Audit Committee at a subsequent meeting.

**Tennessee Board of Regents
Audit Committee
November 18, 2015
Review of Comptroller's Office Audit Reports
Financial and Compliance Audits—Findings Reported**

Institution	For the Years Ended	Auditor's Opinion on Financial Statements	Report on Internal Control	Report on Compliance	Findings
Dyersburg State Community College	June 30, 2014 and June 30, 2013	Unmodified Opinion	Two findings identified as significant deficiencies, but not as material weaknesses	No instances of noncompliance required to be reported	2

Finding 1 – The college did not provide adequate internal controls in two specific areas. The college did not design and monitor internal controls in specific areas. The audit observed two conditions in violation of college policies and/or industry-accepted best practices. Inconsistent implementation of internal controls increases the risk of fraud or error. The details of these findings are confidential pursuant to Section 10-7-504(i) *Tennessee Code Annotated*.

Management's Comment – Management concurred with the findings and recommendation. Management is taking corrective action to ensure internal controls are strengthened in the two specific areas. Risk assessment will be modified to specifically include these areas to be monitored on an on-going basis within the next 30 days.

Finding 2 – Dyersburg State Community College, the Tennessee Board of Regents, and the Tennessee Department of Finance and Administration did not provide adequate internal controls in one specific area. The college, the TBR, and the Tennessee Department of F&A did not collaborate to design and monitor effective internal controls. The audit observed four conditions in violation of industry-accepted best practices. Inconsistent implementation of internal controls increases the risk of fraud or error. The details of these findings are confidential pursuant to Section 10-7-504(i) *Tennessee Code Annotated*.

Management's Comment – DSCC and TBR management concur. The college will implement additional internal controls over the specific areas noted during the audit and TBR will develop policies and procedures to appropriately address the circumstances noted within the finding. TBR will do so in collaboration with its institutions and the Department of Finance and Administration.

Internal Audit Follow-Up: An internal audit follow-up report on these findings will be presented to the Audit Committee at a subsequent meeting.

**Tennessee Board of Regents
Audit Committee
November 18, 2015
Review of Comptroller's Office Audit Reports
Financial and Compliance Audits—Findings Reported**

Institution	For the Years Ended	Auditor's Opinion on Financial Statements	Report on Internal Control	Report on Compliance	Findings
Motlow State Community College	June 30, 2014 and June 30, 2013	Unmodified Opinion	Two findings identified as significant deficiencies, but not as material weaknesses	No instances of noncompliance required to be reported	2

Finding 1 – The college did not provide adequate internal controls in one specific area. The college did not design and monitor internal controls in specific areas. The audit observed two conditions in violation of college policies and/or industry-accepted best practices. Inconsistent implementation of internal controls increases the risk of fraud or error. The details of these findings are confidential pursuant to Section 10-7-504(i) *Tennessee Code Annotated*.

Management's Comment – Management concurred with the findings and recommendation. Management is implementing additional internal controls over the specific areas noted during the audit.

Finding 2 – Motlow State Community College, the Tennessee Board of Regents, and the Tennessee Department of Finance and Administration did not provide adequate internal controls in one specific area. The college, the TBR, and the Tennessee Department of F&A did not collaborate to design and monitor effective internal controls. The audit observed four conditions in violation of industry-accepted best practices. Inconsistent implementation of internal controls increases the risk of fraud or error. The details of these findings are confidential pursuant to Section 10-7-504(i) *Tennessee Code Annotated*.

Management's Comment – MSCC and TBR management concur. The college will implement additional internal controls over the specific areas noted during the audit and TBR will develop policies and procedures to appropriately address the circumstances noted within the finding. TBR will do so in collaboration with its institutions and the Department of Finance and Administration.

Internal Audit Follow-Up: An internal audit follow-up report on these findings will be presented to the Audit Committee at a subsequent meeting.

**Tennessee Board of Regents
Audit Committee
November 18, 2015
Review of Comptroller's Office Audit Reports
Financial and Compliance Audits—Findings Reported**

Institution	For the Years Ended	Auditor's Opinion on Financial Statements	Report on Internal Control	Report on Compliance	Findings
Southwest Tennessee Community College	June 30, 2013 and June 30, 2012	Unmodified Opinion	Two findings identified as significant deficiencies; one also identified as a material weakness	No instances of noncompliance required to be reported	2

Finding 1 – Management needs to improve procedures for preparing and reviewing financial statements to prevent errors. The finding noted the college's procedures for preparing its financial statements are inadequate and do not ensure the accuracy and proper classification of information. During the two-year period, the college had multiple turnovers in key accounting positions, resulting in staff vacancies when the financial statements and notes were prepared. The Executive Director of Fiscal Operations had to perform tasks normally performed by other personnel in addition to his own responsibilities.

The lack of continuity in the college's accounting staff during the audit period was a contributing factor to the errors in the financial statements, resulting in 16 specific errors in the financial statements and notes, consisting of nine classification errors, three calculation errors and the reporting of four incorrect amounts. The audited financial statements were corrected.

Management's Comment – Management concurred. During the period under audit, with the exception of the Executive Director's position, the college lost its entire professional financial reporting staff. Many of the positions, including the Director's position, remained unfilled for over a year. The college has since hired a Director with extensive knowledge of governmental accounting and reporting requirements. The college has filled the other vacant positions to assist the Executive Director. The Director, Executive Director, and Vice President will each have the responsibility of ensuring the accuracy of the financial statements.

Finding 2 – Management did not provide adequate internal controls in five specific areas. The college did not design and monitor internal controls in specific areas. The audit observed five conditions in violation of college policies and/or industry-accepted best practices. Inconsistent implementation of internal controls increases the risk of fraud or error. The details of these findings are confidential pursuant to Section 10-7-504(i) *Tennessee Code Annotated*.

Management's Comment – Management concurred and ensured the following: these conditions either have been or will be remedied by specified dates; effective controls to ensure compliance have been put in place; and staff assignments have been made for ongoing monitoring of risks and control mitigation.

Internal Audit Follow-Up: An internal audit follow-up report on these findings will be presented to the Audit Committee at a subsequent meeting.

Attachment B

**Internal Audit Reports and Investigations
Issued During the Quarter**

Internal Audit Reports for Review with the Committee

APSU	Access and Diversity
ETSU	Access and Diversity
MTSU	Access and Diversity
TTU	Access and Diversity
UOM	Access and Diversity
ChSCC	Access and Diversity
CISCC	Access and Diversity
CoSCC	Access and Diversity
DSCC	Access and Diversity
JSCC	Access and Diversity
NeSCC	Access and Diversity
PSCC	Access and Diversity
STCC	Access and Diversity
WSCC	Access and Diversity

Internal Audit Reports for Informational Purposes

APSU	Student Assistance Fund Review
ETSU	Contracts and Agreements
MTSU	Inventories
TSU	Student Assistance Fund
TTU	NCAA Student Assistance Fund
UOM	Procurement Cards
VSCC	Faculty Credentials

TCAT Operational Audits for Informational Purposes

Athens	Focused Review of Operations
Harriman	Focused Review of Operations
Knoxville	Focused Review of Operations
Oneida/Huntsville	Focused Review of Operations

Information Technology for Informational Purposes

ETSU	Third Party Servers
MTSU	IT General Controls Review
TTU	IT General Controls Review
TTU	PCI-DSS 2014-15

Internal Audit Investigations for Informational Purposes

ETSU	Department of Geosciences
TTU	ITS Relocation to Regions Bank Building
TTU	Use of State Funds for Memorial Garden
TTU	Theft of Gas
DSCC	Comp Time Reporting Abuse
NaSCC	Learn to Ride Receivable Collections
NaSCC	Cash Receipt Approvals
Crump	Review of Administrative Allegations

Attachment C

**Approved Internal Audit Plans for the
Fiscal Year Ended June 30, 2016**

Austin Peay State University
Internal Audit Plan
Fiscal Year Ended June 30, 2016
Revised October 2016

Ranking	Type	Area	Audit	Current Year Budgets (Days)				Estimated Audit Start Date	Current Status
				Original	Revised	Change in Days	Change in Percentage		
Required by Conference	R	AT	OVC Special Assistance Fund	15.0	15.0	0.0	0.0%	Jul 2015	In Progress
Required by Statute	R	FM	MTSU President Expenses Audit FY2015	25.0	25.0	0.0	0.0%	Aug 2015	In Progress
Required by State Audit	R	FM	State Audit Follow up	10.0	10.0	0.0	0.0%	Feb 2016	Scheduled
	F	FM	Risk Assessment - Financial Management	10.0	10.0	0.0	0.0%	Apr 2016	Scheduled
	O	FM	Procurement Card Review	25.0	25.0	0.0	0.0%	Jul 2015	In Progress
	O	FM	Travel Claim Review	30.0	30.0	0.0	0.0%	Jul 2015	In Progress
	S	FM	Access and Diversity 2016	20.0	20.0	0.0	0.0%	Jul 2015	In Progress
	S	IA	Study Abroad	25.0	25.0	0.0	0.0%	Aug 2015	Scheduled
	P	IS	Quality Assessment Review	10.0	10.0	0.0	0.0%	Apr 2016	Scheduled
	I	IS	Unscheduled Investigations	15.0	15.0	0.0	0.0%	Jul 2015	Scheduled
	C	IS	General Consultation	40.0	40.0	0.0	0.0%	Jul 2015	In Progress
	A	PP	Emergency Preparedness	25.0	25.0	0.0	0.0%	Apr 2016	Scheduled
	R	RS	Risk Assessment - Research	7.0	7.0	0.0	0.0%	Apr 2016	Scheduled
	R	SS	CCTA Funding Formula	20.0	20.0	0.0	0.0%	Jan 2016	Scheduled
	M	SS	Risk Assessment - Student Services	10.0	10.0	0.0	0.0%	Apr 2016	Scheduled

Total Planned Audit Days: 287.0 287.0 0.0 0.0%

Estimate Days Available For Audits = 214 (2 staff July - October; 1 staff November -July)

Audit Types: Functional Areas: Status:
R - Required AD - Advancement Scheduled
A - Risk-Based (Assessed) AT - Athletics In Progress
S - Special Request AX - Auxiliary Completed
I - Investigation FM - Financial Management Removed
P - Project (Ongoing or Recurring) IA - Instruction & Academic Support
M - Management's Risk Assessment IS - Institutional Support
C - Consultation IT - Information Technology
F - Follow-up Review PP - Physical Plant
O - Other RS - Research

SS - Student Services

Note: The Internal Audit Director position was vacant starting November 1, 2015 and therefore no revised plan was submitted. With the exception of the reduced days available, this plan reflects the information from the original plan submitted in August 2015. Once the position is filled a revised audit plan will be submitted.

East Tennessee State University
Internal Audit Plan
Fiscal Year Ended June 30, 2016
Revised October 2015

Ranking	Type	Area	Audit	Current Year Budgets (Days)				Estimated Audit Start Date	Current Status	
				Original	Revised	Change in Days	Change Percentage			
Required by CPB	R	FM	WETS FM	26.7	26.7	0.0	0%	Nov 2015	Scheduled	
Required by DSA	R	FM	Cash Counts and Inventory	5.3	5.3	0.0	0%	Jun 2016	Scheduled	
Required by Statute	R	FM	TTU Presidents Expenses	26.7	26.7	0.0	0%	Aug 2015	In Progress	
Required by IIA	R	IS	IIA Quality Assurance Self Assessment	13.3	13.3	0.0	0%	Feb 2016	Scheduled	
Required by Vendor	R	IT	NACHA Web Transactions Data Security	16.7	16.7	0.0	0%	Apr 2016	Scheduled	
Required by DSA	R	SS	CCTA Funding Formula	20.0	20	0.0	0%	Jan 2016	Scheduled	
	F	AD	University Advancement	6.7	6.7	0.0	0%	Oct 2015	Scheduled	
	F	AT	INV1405	13.3	13.3	0.0	0%	Oct 2015	In Progress	
	F	FM	State Audit Follow-up	2.7	2.7	0.0	1%	Mar 2016	Scheduled	
	F	IT	PCI Compliance Readiness	6.7	6.7	0.0	0%	Jul 2015	Scheduled	
	F	IT	Banner Security	3.3	3.3	0.0	-1%	Jul 2015	In Progress	
	F	PP	INV1504	3.3	3.3	0.0	-1%	Sep 2015	Scheduled	
	F	SS	Student Health Billing Practices	20.0	20	0.0	0%	Jan 2016	Scheduled	
	I	FM	Unscheduled Investigations	13.3	0	-13.3	-100%	FN 1	Jul 2015	Removed
	F	IA	INV1505	6.7	6.7	0.0	0%	Apr 2016	Scheduled	
	I	IA	INV1506	4.0	1.8	-2.2	-55%	May 2015	In Progress	
	I	AT	INV1601	0	2	2	NA	Sept 2015	Completed	
	I	IS	INV1603	0.0	20	20	NA	Sept 2015	In Progress	
	I	SS	INV1602	0	3.3	3.3	NA	Sept 2015	In Progress	
	S	FM	Access and Diversity Funds	13.3	30	16.7	125%	FN 2	Jul 2015	In Progress
	S	IA	Medical Library	19.0	22.9	3.9	20%	Apr 2015	In Progress	
	S	IA	Study Abroad	26.7	26.7	0.0	0%	Jan 2016	Scheduled	
	S	IS	Timekeeping	6.7	20	13.3	200%	FN 3	Oct 2015	Scheduled
	S	IT	Third Party Servers FY 2015	5.0	5	0.0	0%	Apr 2015	Completed	
	S	IT	Third Party Servers FY 2016	20.0	20	0.0	0%	Jan 2016	Scheduled	
	M	FM	Management Risk Assessments	5.3	5.3	0.0	-1%	May 2016	Scheduled	
	C	IS	General Consulting	10.0	10	0.0	0%	Jul 2015	In Progress	
	C	IT	IT Consulting	10.0	10	0.0	0%	Jul 2015	In Progress	
	P	IS	Electronic Workpapers	10.0	10	0.0	0%	Jul 2015	In Progress	
	P	IT	PCI Compliance Scans	13.3	13.3	0.0	0%	Jan 2016	Scheduled	
5	A	AT	NCAA Compliance	20.0	23.3	3.3	17%	Apr 2015	In Progress	
5	A	FM	Contracts and Agreements	8.3	8.3	0.0	0%	Apr 2015	Completed	
5	A	IT	Web Application Security	13.3	26.7	13.4	100%	FN 4	Jun 2015	In Progress
5	A	IT	OIT Policies and Procedures Review	5.3	8	2.7	50%	Mar 2015	In Progress	
5	A	SS	Financial Aid Administration	20.0	20	0.0	0%	Apr 2015	In Progress	
4.9	A	AT	Athletic Ticket Office	30.0	22.5	-7.5	-25%	April 2016	Scheduled	
4.5	A	IS	Additional Earnings	30.0	22.5	-7.5	-25%	April 2016	Scheduled	
4.4	A	FM	Agency Accounts	30.0	30	0.0	0%	Jan 2016	Scheduled	
4.4	A	FM	Bursars Office	15.0	7.5	-7.5	-50%	Jun 2016	Scheduled	
4.4	A	FM	Misc Course Fees	30.0	30	0.0	0%	Oct 2015	Scheduled	
4.2	A	SS	Federal Work Study	22.5	22.5	0.0	0%	Apr 2016	Scheduled	
3.9	A	IT	Software License Compliance	20.0	20	0.0	0%	Feb 2016	Scheduled	
3.8	A	IT	Data Warehouse Control and Security	26.7	26.7	0.0	0%	Mar 2016	Scheduled	

Total Planned Audit Days: 599.2 639.7 40.5 7%

Estimate Days Available For Audits = 600 (4 staff)

Functional Areas: Audit Types: Status:
 AD - Advancement R - Required Scheduled
 AT - Athletics A - Risk-Based (Assessed) In Progress
 AX - Auxiliary S - Special Request Completed
 FM - Financial Management I - Investigation Removed
 IA - Instruction & Academic Support P - Project (Ongoing or Recurring)
 IS - Institutional Support M - Management's Risk Assessment
 IT - Information Technology C - Consultation
 PP - Physical Plant F - Follow-up Review
 RS - Research O - Other
 SS - Student Services

FN 1 - Hours for Unscheduled Investigations were reassigned to INV 16-03.

FN 2 - Multiple issues discovered and difficulty obtaining information from auditee.

FN 3 - The total hours budgeted did not change. Moved the start date from June 2016 to October 2015 which shifted the budgeted hours for the current fiscal year.

FN 4 - IT Auditor underestimated the hours needed to complete this audit.

Middle Tennessee State University
Internal Audit Plan
Fiscal Year June 30, 2016
Revised October 2015

Ranking	Type	Area	Audit	Current Year Budgets (Days)				Estimated Audit Start Date	Current Status
				Original	Revised	Change in Days	Change in Percentage		
Required by Conference	R	AT	Football Attendance 2015	34.0	34.0	0.0	0%	Aug 2015	In Progress
Required by Statute	R	FM	ETSU President Expenses FY2015	34.0	34.0	0.0	0%	Aug 2015	In Progress
Required by State Audit	R	SS	CCTA FY2016	20.0	20.0	0.0	0%	Feb 2016	Scheduled
	F	AT	Athletic Gifts in Kind FY2013	6.0	6.0	0.0	0%	Sep 2015	In Progress
	F	FM	State Audit FYE 6.30.2014	10.0	10.0	0.0	0%	Jul 2015	Completed
	F	IS	FU-Follow-up Reviews as Needed	10.0	10.0	0.0	0%	Jul 2015	Scheduled
	I	IA	INV1504	8.0	8.0	0.0	0%	Jul 2015	In Progress
	I	IA	INV1506	8.0	30.0	22.0	275%	FN 1 Jul 2015	In Progress
	I	IS	INV1502	6.0	6.0	0.0	0%	Jul 2015	In Progress
	I	IS	INV1501	8.0	8.0	0.0	0%	Jul 2015	In Progress
	I	IS	Unplanned Investigations	60.0	10.0	-50.0	-83%	FN 1 Jul 2015	Scheduled
	I	PP	INV1304	8.0	8.0	0.0	0%	Jul 2015	In Progress
	I	SS	INV1402	16.0	16.0	0.0	0%	Jul 2015	In Progress
	I	SS	INV1602	0.0	20.0	20.0	NA	Sept 2015	In Progress
	S	FM	Cash Counts FY2015	10.0	10.0	0.0	0%	Jul 2015	Completed
	S	FM	Cash Counts FY2016	8.0	8.0	0.0	0%	May 2016	Scheduled
	S	FM	Inventories FY2015	20.0	20.0	0.0	0%	Jul 2015	Completed
	S	FM	Inventories FY2016	8.0	8.0	0.0	0%	May 2016	Scheduled
	S	FM	Consulting-Assisting President Expenses FY2016	8.0	8.0	0.0	0%	Jul 2015	In Progress
	S	FM	Access Diversity Funds 2013-2015	30.0	30.0	0.0	0%	Aug 2015	In Progress
	S	IA	Study Abroad	30.0	30.0	0.0	0%	Sep 2015	Scheduled
	S	IA	Peard Dept Review, Global Studies	6.0	6.0	0.0	0%	Jul 2015	In Progress
	S	RS	Confucius Institute	16.0	16.0	0.0	0%	Sep 2015	In Progress
	M	IS	MRA-Spring 2016	6.0	6.0	0.0	0%	Feb 2016	Scheduled
	C	IS	Consulting-General and Research	20.0	20.0	0.0	0%	Jul 2015	In Progress
	P	IS	Internal Peer Review FY2016	5.0	5.0	0.0	0%	Feb 2016	Scheduled
	P	IS	Project-Electronic Work Papers	20.0	20.0	0.0	0%	Jul 2015	In Progress
	A	FM	Property Management Contract Review 2013-2015	10.0	10.0	0.0	0%	Jul 2015	In Progress
4.3	A	RS	Research Services Procedural Review	30.0	30.0	0.0	0%	Jan 2016	Scheduled
4.2	A	SS	Financial Aid Procedural Review	30.0	30.0	0.0	0%	Nov 2015	Scheduled
4.1	A	IS	Emergency Preparedness FY2016	30.0	30.0	0.0	0%	Dec 2015	Scheduled
3.9	A	FM	Food Services Commissions FY2015	30.0	30.0	0.0	0%	Jan 2016	Scheduled
3.8	A	AT	Athletic Concessions Revenue FY2015-2016	30.0	30.0	0.0	0%	Apr 2016	Scheduled
3.8	A	IS	Blue Print Solutions FY2015	30.0	30.0	0.0	0%	Mar 2016	Scheduled
3.7	A	PP	Space Utilization Review of Risk Controls	30.0	30.0	0.0	0%	Apr 2016	Scheduled

Total Planned Audit Days: 635.0 627.0 -8.0 -1%

Estimate Days Available For Audits - 642 (4 staff)

Functional Areas: Audit Types: Status:
AD - Advancement R - Required Scheduled
AT - Athletics A - Risk-Based (Assessed) In Progress
AX - Auxiliary S - Special Request Completed
FM - Financial Management I - Investigation Removed
IA - Instruction & Academic Support P - Project (Ongoing or Recurring)
IS - Institutional Support M - Management's Risk Assessment
IT - Information Technology C - Consultation
PP - Physical Plant F - Follow-up Review
RS - Research O - Other
SS - Student Services

FN 1 - Unplanned investigations was reduced to allocate time to new investigations and additional time to INV1506, which includes more detailed work than originally planned.

Tennessee State University
Internal Audit Plan
Fiscal Year Ended June 30, 2016
Revised October 2015

Ranking	Type	Area	Audit	Current Year Budgets (Days)				Estimated Audit Start Date	Current Status
				Original	Revised	Change in Days	Change Percentage		
Required by Conference	R	AT	NCAA Student Assistance Fund 2016	20.0	20.0	0.0	0%	Aug 2015	Completed
Required by State Audit	R	SS	CCTA 2016	22.0	22.0	0.0	0%	Apr 2016	Scheduled
	F	FM	State Audit Follow Up	30.0	30.0	0.0	0%	Jan 2016	Scheduled
	I	IS	Unplanned Investigations 2016	45.0	45.0	0.0	0%	Jul 2015	In Progress
	S	FM	Access and Diversity 2016	20.0	20.0	0.0	0%	Oct 2015	In Progress
	S	IA	Study Abroad 2016	25.0	25.0	0.0	0%	Jan 2016	Scheduled
	M	IS	Management's Risk Assessment	10.0	10.0	0.0	0%	Jan 2016	In Progress
	C	FM	General Consultation 2016	50.0	50.0	0.0	0%	Jul 2015	In Progress
	P	IS	Quality Assurance Review 2016	5.0	5.0	0.0	0%	Feb 2016	Scheduled
	P	IS	MK1	10.0	10.0	0.0	0%	Jul 2015	In Progress
5	A	FM	Cash Counts 2016	5.0	5.0	0.0	0%	Jun 2016	Scheduled
4.1	A	IS	Evidence Room 2016	25.0	25.0	0.0	0%	Mar 2016	Scheduled
3.8	A	SS	Admissions 2016	30.0	30.0	0.0	0%	Sep 2015	In Progress

Total Planned Audit Days: 297.0 297.0 0.0 0%

Estimate Days Available For Audits = 254 (2 staff)

Audit
Types: Functional Areas:
R - Required AD - Advancement
A - Risk-Based (Assessed) AT - Athletics
S - Special Request AX - Auxiliary
I - Investigation FM - Financial Management
P - Project (Ongoing or Recurring) IA - Instruction & Academic Support
M - Management's Risk Assessment IS - Institutional Support
C - Consultation IT - Information Technology
F - Follow-up Review PP - Physical Plant
O - Other RS - Research

SS - Student Services

Status:
Scheduled
In Progress
Completed
Removed

Tennessee Tech University
Internal Audit Plan
Fiscal Year Ended June 30, 2016
Revised October 2015

Ranking	Type	Area	Audit	Current Year Budgets (Days)				Estimated Audit Start Date	Current Status
				Original	Revised	Change in Days	Change Percentage		
	R	AT	Student Assistance Funds 2014-15	10.0	7.7	-2.3	-23%	Jul 2015	Completed
	R	FM	Inventory Observations 6-30-16	0.0	8.5	8.5	NA	Apr 2016	Scheduled
	R	FM	Inventory Observations 6-30-15	18.7	4.5	-14.2	-76%	FN 1 Jul 2015	Completed
	R	SS	CCTA Funding Formula 2015-16	20.0	20.0	0.0	0%	Jan 2016	Scheduled
	F	FM	Follow up to State Audit 2014-15	8.0	8.0	0.0	0%	Nov 2015	Scheduled
	F	IS	Internal Audits 2015-16	6.7	8.7	2.0	30%	Jul 2015	In Progress
	I	IS	INV15-10	3.0	2.3	-0.7	-23%	Jul 2015	Completed
	I	IS	Unscheduled Investigations 2015-16	26.7	13.3	-13.4	-50%	FN 4 Jul 2015	Scheduled
	I	IA	INV1601	0.0	2.1	2.1	NA	Jul 2015	Completed
	I	IA	INV1602	0.0	1.7	1.7	NA	Jul 2015	Completed
	I	IA	INV1608	0.0	3.1	3.1	NA	Sep 2015	Completed
	I	IA	INV1609	0.0	3.3	3.3	NA	Sep 2015	In Progress
	I	IA	INV1611	0.0	0.7	0.7	NA	Oct 2015	In Progress
	I	FM	INV1610	0.0	8.0	8.0	NA	Oct 2015	In Progress
	I	IS	INV1603	0.0	0.4	0.4	NA	Jul 2015	Completed
	I	IS	INV1605	0.0	2.4	2.4	NA	Jul 2015	Completed
	I	IS	INV1606	0.0	16.6	16.6	NA	FN 5 Aug 2015	Completed
	I	PP	INV1604	0.0	0.6	0.6	NA	Jul 2015	Completed
	I	PP	INV1607	0.0	3.3	3.3	NA	Aug 2015	Completed
	S	FM	Access and Diversity Funds 2015-16	20.0	33.3	13.3	67%	FN 3 Aug 2015	Completed
	S	FM	Dining Charges Review 2015-16	26.7	26.7	0.0	0%	Jul 2015	In Progress
	S	IA	Study Abroad 2015-16	20.0	20.0	0.0	0%	Oct 2015	Scheduled
	M	AD	Advancement Risk Assessment 2015-16	3.3	3.3	0.0	-1%	Jul 2015	In Progress
	M	AX	Auxiliaries Risk Assessment 2015-16	3.3	3.3	0.0	-1%	Jul 2015	In Progress
	M	IS	Enterprise-wide Risk Assessment 2015-16	4.7	4.7	0.0	1%	Jul 2015	In Progress
	M	IA	Instruction and Academic Support Risk Assess 2015-16	4.7	4.7	0.0	1%	Jul 2015	In Progress
	M	IT	Information Technology Risk Assessment 2015-16	3.3	3.3	0.0	-1%	Jul 2015	In Progress
	C	IS	General Consultation 2016	6.7	6.7	0.0	0%	Jul 2015	In Progress
	P	RS	Sponsored Program Reviews 2015-16	26.7	26.7	0.0	0%	Jul 2015	In Progress
	P	IS	SELF-HIA Self assessment 2015-16	13.3	13.3	0.0	0%	Jan 2016	Scheduled
	P	FM	Procurement Review 2015-16	46.7	46.7	0.0	0%	Aug 2015	In Progress
5	A	IS	Minors on Campus 2014-15	33.3	40.0	6.7	20%	Jul 2015	In Progress
5	A	IT	PCI-DSS 2015	6.7	2.4	-4.3	-64%	Jul 2015	Completed
3.7	A	AD	Advancement 2015-16	33.3	33.3	0.0	0%	Feb 2016	Scheduled
3.6	A	FM	Receipts 2015-16	33.3	33.3	0.0	0%	Mar 2016	Scheduled
3.4	A	FM	Travel 2015-16	40.0	0.0	-40.0	-100%	FN 2 Apr 2016	Removed
Total Planned Audit Days:				419.0	416.9	-2.1	-1%		
Estimate Days Available For Audits = 430 (3 staff)									

Audit Types: Functional Areas: Status:

R - Required AD - Advancement Scheduled

A - Risk-Based (Assessed) AT - Athletics In Progress

S - Special Request AX - Auxiliary Completed

I - Investigation FM - Financial Management

Removed

P - Project (Ongoing or Recurring) IA - Instruction & Academic Support

M - Management's Risk Assessment IS - Institutional Support

C - Consultation IT - Information Technology

F - Follow-up Review PP - Physical Plant

O - Other RS - Research

SS - Student Services

1 - Only one Inventory Observation audit (6-30-15) was originally scheduled, and it included hours to be spent in spring 2015-16 on the next Inventory Observation audit (6-30-16), which won't be completed until 2016-17. The 6-30-16 audit has been added in this revision and some of the 6-30-15 audit days have been reassigned to it.

2 - Travel was removed because the Access and Diversity audit and Investigations significantly exceeded their anticipated budgeted days.

3 - This audit required more fieldwork than anticipated.

4 - Actual and anticipated hours for investigations already completed and in progress (42.2 days) significantly exceeded the original budget (26.7 days), and 8 months remain for additional unscheduled investigations.

5 - The number of hours for any particular investigation is never known. This investigation was very extensive.

University of Memphis
Internal Audit Plan
Fiscal Year Ended June 30, 2016
Revised October 2015

Ranking	Type	Area	Audit	Current Year Budgets (Days)				Change in Percentage	Estimated Audit Start Date	Status
				Original	Revised	Change in Days				
	R	FM	Risk Assessment-FY2016	11.0	11.0	0.0	0%	Apr 2016	Scheduled	
	R	FM	Cash Counts For State Auditors	14.0	16.0	2.0	14%	Jul 2015	In Progress	
	R	FM	Inventory Observation-FY15 Inventory	4.0	4.0	0.0	0%	Jul 2015	Completed	
	R	IT	NACHA Bank Audit-FY 2016	16.0	16.0	0.0	0%	Mar 2016	Scheduled	
	R	SS	CCTA Audit-FY2016	20.0	20.0	0.0	0%	Feb 2016	Scheduled	
	R	FM	Inventory Observation for State Audit FY2016	17.0	17.0	0.0	0%	Mar 2016	Scheduled	
	R	FM	Pcards	50.0	60.0	10.0	20%	Jul 2015	In Progress	
	F	AT	Athletics Comp Tickets-Followup	13.0	20.0	7.0	54%	May 2016	Scheduled	
	F	FM	Followup FY14 State Audit	40.0	33.0	-7.0	-18%	Oct 2015	Scheduled	
	F	FM	Study Abroad-CF from FY15	27.0	7.0	-20.0	-74%	FN1 Sept 2015	Completed	
	I	IS	Unscheduled Investigations-FY2016	54.0	20.0	-34.0	-63%	FN2 Jul 2015	Scheduled	
	I	FM	INV16001	0.0	3.0	3.0	NA	Jul 2015	Completed	
	I	FM	INV16002	0.0	6.0	6.0	NA	Jul 2015	Completed	
	I	FM	INV16003	0.0	2.0	2.0	NA	Jul 2015	Completed	
	I	FM	INV16004	0.0	2.0	2.0	NA	Jul 2015	Completed	
	I	FM	INV16005	0.0	9.0	9.0	NA	Aug 2015	Completed	
	I	FM	INV16006	0.0	10.0	10.0	NA	Oct 2015	In Progress	
	S	FM	Diversity Audit	40.0	60.0	20.0	50%	FN3 Jul 2015	Completed	
	C	AT	Courtesy Cars-FY2016	33.0	33.0	0.0	0%	Apr 2016	Scheduled	
	C	IS	General Consulting Management	40.0	37.0	-3.0	-8%	Jul 2015	In Progress	
	C	FM	Compliance - Inventory	0.0	6.0	6.0	NA	Jul 2015	Completed	
	C	IT	IT Consulting-FY2016	33.0	33.0	0.0	0%	Jul 2015	In Progress	
	C	IT	IT Security Controls	33.0	47.0	14.0	42%	Jul 2015	In Progress	
	C	FM	Communication - Sciences School (Speech & Hearing Clinic)	0.0	20.0	20.0	NA	FN4 Oct 2015	In Progress	
	C	FM	Attorney Client Project	0.0	7.0	7.0	NA	Jul 2015	Completed	
	C	FM	UT QAR Team FY2016	0.0	9.0	9.0	NA	Jul 2015	Completed	
	P	IS	QAR Review-FY2016	11.0	11.0	0.0	0%	Apr 2016	Scheduled	
5	A	AT	Athletics Comp Tickets-FY2016-Carryforward hours	20.0	5.0	-15.0	-75%	Jul 2015	Completed	
5	A	FM	Data Analytics	40.0	40.0	0.0	0%	Jul 2015	In Progress	
5	A	FM	Asset Verifications-FY2016	47.0	47.0	0.0	0%	Jul 2015	In Progress	
4	A	RS	Grant Compliance BigData NIH Grant-FY2016	53.0	67.0	14.0	26%	Jul 2015	In Progress	
3.2	A	IT	Controls Sponsored Accounts-FY2016	33.0	33.0	0.0	0%	Jan 2016	Scheduled	
3.1	A	AT	Athletics Travel Expenses-FY2016	40.0	40.0	0.0	0%	Nov 2015	Scheduled	
2.4	A	AX	Bookstore Controls-FY2016	33.0	40.0	7.0	21%	Oct 2015	In Progress	
Total Planned Audit: Days:				722.0	791.0	69.0	10%			

Audit Types:			Estimate Days Available For Audits - 798 (4 staff)	Status:
R - Required	Functional Areas:	AD - Advancement	In Progress	Scheduled
A - Risk-Based (Assessed)	AT - Athletics	AX - Auxiliary	Completed	Removed
S - Special Request	FM - Financial Management	IA - Instruction & Academic Support	FN1	Had a small amount of carryforward hours into FY16. Was mostly performed in FY15 so adjusted to actual hours in FY16 to free up hours in the plan for other audits and projects.
I - Investigation	IS - Institutional Support	IT - Information Technology	FN2	Hours reduced as investigations occur and input into MKI to account for actual investigations in FY16 as they occur.
P - Project (Ongoing or Recurring)	PP - Physical Plant	RS - Research	FN3	Audit took much longer than expected and also additional hours for TIP Program at Law School.
M - Management's Risk Assessment	SS - Student Services		FN4	Consulting project (cost analysis of clinic) added per special request by Management.
C - Consultation				
F - Follow-up Review				
O - Other				

Chattanooga State Community College
Internal Audit Plan
Fiscal Year Ended June 30, 2016
Revised October 2015

Ranking	Type	Area	Audit	Current Year Budgets (Days)				Estimated Audit Start Date	Status
				Original	Revised	Change in Days	Change in %		
Required by State Audit	R	SS	CCTA	25.0	25	0.0	0%	Dec 2015	Scheduled
	F	IS	Follow up Reviews	12.0	10	-2.0	-17%	Jul 2015	In Progress
	F	FM	State Audit Follow-up	1.0	1	0.0	0%	Jan 2016	Scheduled
	I	IS	INV1502	3.0	3	0.0	0%	Apr 2015	In Progress
	I	IS	INV1601	8.0	4	-4.0	-50%	Jul 2015	Scheduled
	I	IS	INV1602	8.0	6	-2.0	-25%	Oct 2015	Scheduled
	S	FM	Cash Counts	3.0	5	2.0	67%	Oct 2015	In Progress
	S	FM	Access & Diversity Funds	8.0	16	8.0	100%	Aug 2015	Completed
	S	FM	Year End Procedures FYE 2016	1.5	1	-0.5	-33%	Jun 2016	Scheduled
	S	FM	Year End Procedures FYE 2015	1.0	1	0.0	0%	Jul 2015	Completed
	S	IA	Volkswagen Academy	11.0	13.5	2.5	23%	May 2015	In Progress
	S	IA	Study Abroad	13.0	13	0.0	0%	Aug 2015	Scheduled
	S	IT	NACHA	14.0	13	-1.0	-7%	Feb 2016	Scheduled
	M	IS	Enterprise Risk Assessment	5.0	5	0.0	0%	May 2016	Scheduled
	C	IS	General Consultation	12.0	13	1.0	8%	Jul 2015	In Progress
	P	IS	Quality Self Assessment	5.0	5	0.0	0%	Feb 2016	Scheduled
	P	IS	Special Projects-Audit Software	13.0	13	0.0	0%	Jul 2015	In Progress
5	A	IA	Adult Education	13.0	12	-1.0	-8%	Oct 2015	Scheduled
4	A	IS	Human Resources	28.0	14	-14.0	-50%	FN 2 Apr 2016	Scheduled
3.6	A	FM	Payroll	12.0	12	0.0	0%	Jan 2016	Scheduled
3.6	A	FM	Accounts Receivable	13.0	14	1.0	8%	Nov 2015	Scheduled
3.4	A	AT	Sports Clinic	8.0	21	13.0	163%	FN1 Aug 2015	In Progress
3.4	A	AX	Print Shop	12.0	10	-2.0	-17%	Nov 2015	Scheduled
3.3	A	FM	Contracts	16.0	13	-3.0	-19%	Mar 2016	Scheduled

Total Planned Audit Days: 245.5 243.5 -2.0 -1%

Estimate Days Available For Audits = 242 (1 1/2 staff)

Audit Types: Functional Areas: Status:

R - Required AD - Advancement Scheduled

A - Risk-Based (Assessed) AT - Athletics In Progress

S - Special Request AX - Auxiliary Completed

I - Investigation

FM - Financial Management

Removed

P - Project (Ongoing or Recurring) IA - Instruction & Academic Support

M - Management's Risk Assessment IS - Institutional Support

C - Consultation IT - Information Technology

F - Follow-up Review PP - Physical Plant

O - Other RS - Research

SS - Student Services

FN 1- First audit with new auditor and issues discovered required additional hours to complete.

FN2 - Adjusted completion of audit to FY 17 to compensate for hours needed for Sports Clinic audit.

Cleveland State Community College
Internal Audit Plan
Fiscal Year Ended June 30, 2016
Revised October 2015

Ranking	Type	Area	Audit	Current Year Budget (Days)				Estimated Audit Start Date	Status
				Original	Revised	Change in Days	Change in Percentage		
Required by Statute	R	FM	PSCC-Presidential Expense Audit FYE 2015	15.0	15	0.0	0%	Sep 2015	Completed
Required by State Audit	R	IS	Year End 2015	2.0	2	0.0	0%	Jul 2015	Completed
Required by State Audit	R	IS	Year End 2016	1.0	1	0.0	0%	Jun 2016	Scheduled
Required by State Audit	R	SS	CCTA Funding Formula	20.0	20	0.0	0%	Mar 2016	Scheduled
	F	IS	Title IV	5.0	5	0.0	0%	Nov 2015	Scheduled
	F	IS	State Audit Follow-up	10.0	10	0.0	0%	Nov 2015	Scheduled
	I	IS	Unscheduled Investigations	5.0	0	-5.0	-100%	Jul 2015	Scheduled
	I	IS	INV201501	13.8	18.3	4.6	33%	Aug 2015	In Progress
	S	FM	NACHA 2016	15.0	15	0.0	0%	May 2016	Scheduled
	S	FM	Access and Diversity Funds	5.0	10	5.0	100%	Aug 2015	Completed
	S	IA	Study Abroad	5.0	5	0.0	0%	Oct 2015	Scheduled
	M	IA	IA Letter MRA 2016	4.0	4	0.0	0%	Apr 2016	Scheduled
	M	IS	TCAT Athens-IA Letter MRA 2016	2.0	2	0.0	0%	Jan 2016	Scheduled
	C	IS	General Consultation-2016	5.0	5	0.0	0%	Jul 2015	In Progress
	P	IS	QAR-2016	5.0	5	0.0	0%	Feb 2016	Scheduled
	P	IS	Automated Work papers	3.7	7.3	3.6	99%	Aug 2015	In Progress
3.9	A	FM	Purchasing 2015	20.0	15	-5.0	-25%	Sep 2015	Scheduled
3.8	A	IT	User Access	10.0	10	0.0	0%	Dec 2015	Scheduled
Total Planned Audit Days:				146.4	149.6	3.2	2%		

Estimate Days Available for Audits = 151 (1 staff)

Audit Types:
R - Required
A - Risk-Based (Assessed)
S - Special Request
I - Investigation
P - Project (Ongoing or Recurring)
M - Management's Risk Assessment
C - Consultation
F - Follow-up Review
O - Other

Functional Areas:
AD - Advancement
AT - Athletics
AX - Auxiliary
FM - Financial Management
IA - Instruction & Academic Support
IS - Institutional Support
IT - Information Technology
PP - Physical Plant
RS - Research
SS - Student Services

Status:
Scheduled
In Progress
Completed
Removed

Columbia State Community College
Internal Audit Plan
Fiscal Year Ended June 30, 2016
Revised October 2015

Ranking	Type	Area	Audit	Current Year Budgets (Days)				Estimated Audit Start Date	Status	
				Original	Revised	Change in Days	Change in Percentage			
Required by State Audit	R	SS	CCTA Funding Formula	20.0	20.0	0.0	0%	Nov 2015	Scheduled	
	F	IT	Follow-up State Audit Finding	2.0	2.0	0.0	0%	Jan 2016	Scheduled	
	I	FM	Investigation	6.0	0.0	-6	-100%	Jul 2015	Scheduled	
	S	IA	Study Abroad	20.0	20.0	0.0	0%	Sep 2015	Scheduled	
	S	FM	Access and Diversity	20.0	18.0	-2.0	-10%	Jul 2015	Completed	
	M	IS	Review Management's Risk Assessment TCAT Pulaski	1.0	1.0	0.0	0%	Mar 2016	Scheduled	
	M	IS	Review Management's Risk Assessment TCAT Hohenwald	1.0	1.0	0.0	0%	Mar 2016	Scheduled	
	M	IA	Review Management's Risk Assessment - Instruction and Academic Support	2.0	2.0	0.0	0%	Jan 2016	Scheduled	
	M	PP	Review Management's Risk Assessment - Physical Plant	1.0	1.0	0.0	0%	Feb 2016	Scheduled	
	M	AX	Review Management's Risk Assessment - Auxiliary	1.0	1.0	0.0	0%	Feb 2016	Scheduled	
	M	FM	Review Management's Risk Assessment - Financial Management	2.0	2.0	0.0	0%	Nov 2015	Scheduled	
	C	IS	General Consulting Services	3.0	3.0	0.0	0%	Jul 2015	Scheduled	
	C	IS	Consumer Information, Safety and Security	0.0	8.0	8.0	NA	FN 1	Aug 2015	In Progress
	C	SS	Consumer Information Compliance Review	15.0	7.0	-8.0	-53%	FN 1	Jul 2015	In Progress
	C	SS	Process Review	3.8	3.8	0.0	1%		Apr 2016	Scheduled
	C	SS	Consumer Information, Student Right to Know	0.0	8.0	8.0	NA	FN 1	Nov 2015	Scheduled
	C	SS	General Consulting Services	3.0	7.5	4.5	150%		Jul 2015	In Progress
	C	IA	Accessibility	5.0	1.0	-4.0	-80%		Jul 2015	In Progress
	C	IA	General Consulting Services	1.0	1.0	0.0	0%		Jul 2015	Scheduled
	C	IT	General Consulting Services	1.0	1.0	0.0	0%		Jul 2015	Scheduled
	C	PP	General Consulting Services	2.0	2.0	0.0	0%		Jul 2015	In Progress
	C	AX	General Consulting Services	1.0	1.0	0.0	0%		Jul 2015	Scheduled
	C	AD	General Consulting Services	3.0	5.0	2.0	67%		Jul 2015	In Progress
	C	AT	General Consulting Services	1.0	1.0	0.0	0%		Jul 2015	Scheduled
	C	FM	General Consulting Services	8.0	6.0	-2.0	-25%		Jul 2015	In Progress
	P	IS	IIA Quality Assurance Self-assessment	10.0	8.0	-2.0	-20%		Feb 2016	Scheduled
	P	IS	Website Development	15.0	10.0	-5.0	-33%		Aug 2015	Scheduled
	P	IS	Electronic Work Papers	2.7	2.7	0.0	-2%		May 2015	In Progress
4	A	SS	Return To Title IV	8.0	8.0	0.0	0%		Nov 2015	Scheduled
4	A	SS	Federal Work-Study	4.0	4.0	0.0	0%		Mar 2016	Scheduled
3.4	A	IA	Controls Review	5.0	5.0	0.0	0%		Mar 2016	Scheduled
3	A	FM	Random Cash Counts	6.0	4.0	-2.0	-33%		Nov 2015, Apr 2016	Scheduled
3	A	IT	Controls Review	4.0	4.0	0.0	0%		Jan 2016	Scheduled
2.9	A	IS	Controls Review	3.0	3.0	0.0	0%		Mar 2016	Scheduled
2.9	A	AD	Controls Review	1.0	1.0	0.0	0%		Jan 2016	Scheduled
2.5	A	AT	Athletic Travel	2.5	0.0	-2.5	-100%		Jun 2016	Scheduled

Total Planned Audit Days: 184.0 173.0 -11.0 -6%

Estimate Available Days For Audits = 173 (1 staff)

Audit Types: Functional Areas:

- R - Required AD - Advancement
- A - Risk-Based (Assessed) AT - Athletics
- S - Special Request AX - Auxiliary
- I - Investigation FM - Financial Management
- P - Project (Ongoing or Recurring) IA - Instruction & Academic Support
- M - Management's Risk Assessment IS - Institutional Support
- C - Consultation IT - Information Technology
- F - Follow-up Review PP - Physical Plant
- O - Other RS - Research
- SS - Student Services

Status:

- Scheduled
- In Progress
- Completed
- Removed

FN 1 Consumer Information Compliance Review was divided into three main focus areas.

Dyersburg State Community College
Internal Audit Plan
Fiscal Year Ended June 30, 2016
Revised October 2015

Ranking	Type	Area	Audit	Current Year Budgets (Days)				Estimated Audit Start Date	Status
				Original	Revised	Change in Days	Change in Percentage		
Required by State Audit	R	FM	Year End Cash Counts & Bank Confirmations	4.0	3.0	-1.0	-25%	Jun 2016	Scheduled
Required by State Audit	R	SS	CCTA Funding Formula	18.7	18.7	0.0	0%	Feb 2016	Scheduled
	F	FM	Follow-up to State Audit	3.3	3.3	0.0	-1%	Nov 2015	Scheduled
	I	IS	Unscheduled Investigations	8.7	0.4	-8.3	-95%	FN 1	In Progress
	I	IS	Investigation 15-01	1.3	4.6	3.3	246%	Jul 2015	Completed
	I	IS	Investigation 15-02	1.3	2.0	0.7	50%	Sept 2015	In Progress
	I	IS	Investigation 1601	0.0	4.0	4.0	NA	Nov 2015	In Progress
	I	IS	Investigation 1602	0.0	2.0	2.0	NA	Aug 2015	Completed
	S	FM	Study Abroad	14.7	14.7	0.0	0%	Nov 2015	In Progress
	S	PP	Building Security/Key Control	14.7	14.7	0.0	0%	Oct 2015	In Progress
	S	SS	Federal Work Study Program and FA Fraud	13.3	13.3	0.0	0%	Jan 2016	Scheduled
	S	SS	Student Needs & Cash Concessions	8.0	6.0	-2.0	-25%	Mar 2016	Scheduled
	S	FM	Access and Diversity Funds	14.7	18.7	4.0	27%	Oct 2015	Completed
	S	FM	Faculty Sick Leave	10.7	10.7	0.0	0%	Dec 2015	Scheduled
	M	FM	Risk Assessment Financial Management	8.0	8.0	0.0	0%	Apr 2016	Scheduled
	M	IS	Risk Assessment Public Service	6.7	6.7	0.0	0%	Apr 2016	Scheduled
	M	SS	Risk Assessment Student Affairs	8.0	6.7	-1.3	-16%	Apr 2016	Scheduled
	P	IS	IHA Quality Assurance Self-Assessment	6.7	6.7	0.0	0%	Apr 2016	Scheduled
	C	IS	General Consultation	6.7	0.6	-6.1	-91%	Jul 2015	In Progress
	C	IS	PII Review	8.7	8.7	0.0	0%	Jan 2015	In Progress
	C	IS	LRC Reclassification	0.0	4.0	4.0	NA	Jul 2015	Completed

Total Planned Audit Days: 158.0 157.5 -0.5 0%
Estimate Available Days For Audits = 156.7 (1 staff)

Audit Types: Functional Areas: Status:
R - Required AD - Advancement Scheduled
A - Risk-Based (Assessed) AT - Athletics In Progress
S - Special Request AX - Auxiliary Completed
I - Investigation FM - Financial Management Removed
P - Project (Ongoing or Recurring) IA - Instruction & Academic Support
M - Management's Risk Assessment IS - Institutional Support
C - Consultation IT - Information Technology
F - Follow-up Review PP - Physical Plant
O - Other RS - Research
SS - Student Services

FN 1 - The Unscheduled Investigations item is the pool of time allotted for various unknown investigations that may arise during the year. As investigations are performed, they are listed as a separate line item.

Jackson State Community College
Internal Audit Plan
Fiscal Year Ended June 30, 2016
Revised October 2015

Ranking	Type	Area	Audit	Current Year Budget (Days)				Estimated Audit Start Date	Status
				Original	Revised	Change in Days	Change in Percentage		
Required by State Audit	R	SS	CCTA Funding Formula End of Term	20.0	20.0	0.0	0%	Feb 2016	Scheduled
Required by Statute	R	FM	VSCC President's Expense Audit	20.0	20.0	0.0	0%	Oct 2015	Completed
Required by State Audit	R	FM	Year-end Procedures	3.0	3.0	0.0	0%	Jun 2016	Scheduled
	F	FM	State Audit Follow up-09012015	12.0	12.0	0.0	0%	Sep 2015	Completed
	F	IS	Emergency Preparedness Follow up	5.0	5.0	0.0	0%	Apr 2016	Scheduled
	F	IT	Internal Audit Follow-up	5.0	5.0	0.0	0%	Apr 2016	Scheduled
	I	SS	INV1501	0.0	12.0	12.0	NA	Jul-15	Completed
	S	FM	Access and Diversity Funds	17.0	17.0	0.0	0%	Aug 2015	Completed
	S	IA	Study Abroad	17.0	17.0	0.0	0%	Oct 2015	Scheduled
	M	IS	TCAT Risk Assessment	5.0	5.0	0.0	0%	Feb 2016	Scheduled
	M	AX	Risk Assessment-Auxiliary	3.0	3.0	0.0	0%	May 2016	Scheduled
	M	SS	Risk Assessment - Student Services	4.0	4.0	0.0	0%	May 2016	Scheduled
	C	IS	General Consultation	25.0	25.0	0.0	0%	Jul 2015	Scheduled
	P	IS	IIA Quality Assurance Self-Assessment	5.0	5.0	0.0	0%	Apr 2016	Scheduled
Total Planned Audit Days:				141.0	153.0	12.0	9%		

Audit Types:			Estimate Available Audit Days = 146 (1 staff)			Status:		
R - Required	Functional Areas:		AD - Advancement	Scheduled				
A - Risk-Based (Assessed)			AT - Athletics	In Progress				
S - Special Request			AX - Auxiliary	Completed				
I - Investigation			FM - Financial Management	Removed				
P - Project (Ongoing or Recurring)			IA - Instruction & Academic Support					
M - Management's Risk Assessment			IS - Institutional Support					
C - Consultation			IT - Information Technology					
F - Follow-up Review			PP - Physical Plant					
O - Other			RS - Research					
			SS - Student Services					

Motlow State Community College
Internal Audit Plan
Fiscal Year Ended June 30, 2016
Revised October 2015

Ranking	Type	Area	Audit	Current Year Budget (Days)				Estimated Audit Start Date	Status
				Original	Revised	Change in Days	Change in Percentage		
Required by State Audit	R	FM	State Audit Assistance Year End	2.0	2.0	0.0	0%	May 2016	Scheduled
Required by State Audit	R	SS	CCTA Funding Formula (Fall 2015 Data)	20.0	16.7	-3.3	-17%	Mar 2016	Scheduled
	F	IA	Workforce Development	4.0	2.0	-2.0	-50%	Oct 2015	In Progress
	F	FM	State Audit	4.0	4.0	0.0	0%	Nov 2015	Scheduled
	F	IT	Information Technology	5.3	5.3	0.0	-1%	Nov 2015	Scheduled
	F	IS	Financial Aid	10.0	6.7	-3.3	-33%	Nov 2015	Scheduled
	F	IS	Internal Audit Follow-ups	3.3	2.0	-1.3	-40%	Jul 2015	Scheduled
	I	IS	Unscheduled Investigations	6.7	0.0	-6.7	-100%	FN 1 Sep 2015	In Progress
	I	IT	INV1601	0.0	27.7	27.7	NA	FN 1 Aug 2015	In Progress
	I	AT	INV1602	0.0	5.3	5.3	NA	FN 1 Sep 2015	In Progress
	C	AX	Auxiliary-FY 2016	1.5	1.1	-0.4	-27%	Sept 2015	Scheduled
	S	IA	Study Abroad	10.7	10.7	0.0	0%	Jul 2015	Scheduled
	S	FM	Access and Diversity Funds	10.0	10.0	0.0	0%	Jul 2015	In Progress
	M	IS	MRA TCAT McMinnville	3.3	3.3	0.0	-1%	Dec 2015	Scheduled
	M	IS	MRA TCAT Murfreesboro	3.3	3.3	0.0	-1%	Dec 2015	Scheduled
	M	IS	MRA TCAT Shelbyville	3.3	3.3	0.0	0%	Dec 2015	Scheduled
	M	IT	MRA Information Technology	4.7	4.7	0.0	1%	Nov 2015	Scheduled
	C	IA	MRA Instruction and Academic Support	4.7	4.7	0.0	1%	Nov 2015	Scheduled
	C	FM	Financial Management-FY 2016	1.5	1.1	-0.4	-27%	Jul 2015	In Progress
	C	AT	Athletics-FY 2016	1.5	1.1	-0.4	-27%	Sep 2015	Scheduled
	C	IS	Institutional Support-FY 2016	1.5	1.1	-0.4	-27%	Oct 2015	Scheduled
	C	IT	Information Technology-FY 2016	1.5	1.1	-0.4	-27%	Oct 2015	Scheduled
	C	AD	Advancement-FY 2016	1.5	1.1	-0.4	-27%	Oct 2015	Scheduled
	C	IA	Instruction and Academic Support-FY 2016	1.5	1.1	-0.4	-27%	Jul 2015	Scheduled
	C	PP	Physical Plant-FY 2016	1.5	1.1	-0.4	-27%	Oct 2015	Scheduled
	C	SS	Student Services-FY 2016	1.5	1.1	-0.4	-27%	Oct 2015	Scheduled
	P	IS	QAR Quality Assessment Review	5.3	5.3	0.0	-1%	Feb 2016	Scheduled
4.6	A	FM	Payroll Audit	19.5	19.3	-0.2	-1%	Jul 2015	Scheduled
4.3	A	IS	Human Resources	19.4	16.7	-2.7	-14%	Jul 2015	Scheduled
4.2	A	SS	Admissions and Registration	10.0	0.0	-10.0	-100%	FN 2 Nov 2015	Removed

Total Planned Audit Days: 163.0 162.9 -0.1 0%
Estimate Available Audit Days = 163 (1 staff)

Audit Types: Functional Areas: Status:

R - Required AD - Advancement Scheduled
A - Risk-Based (Assessed) AT - Athletics In Progress
S - Special Request AX - Auxiliary Completed
I - Investigation FM - Financial Management Removed
P - Project (Ongoing or Recurring) IA - Instruction & Academic Support
M - Management's Risk Assessment IS - Institutional Support
C - Consultation IT - Information Technology
F - Follow-up Review PP - Physical Plant
O - Other RS - Research

SS - Student Services

FN 1: Unscheduled investigations were budgeted at 6.7 days. Two unplanned investigations started in the first quarter of FY 2016 and have exceeded the planned time for unscheduled investigations.

FN 2: Due to the time needed for the unplanned investigations in excess of budgeted hours, the Admissions and Registration audit has been removed from the plan. Should time become available during the fiscal year, the Admissions and Registration audit may be added back to the Audit Plan.

Nashville State Community College
Internal Audit Plan
Fiscal Year Ended June 30, 2016
Revised October 2015

Ranking	Type	Area	Audit	Current Year Budget (Days)				Estimated Audit Start Date	Status
				Original	Revised	Change in Days	Change in Percentage		
	R	FM	Year-End Work	5.0	4.8	-0.2	-4%	Dec 2015	Scheduled
	R	SS	CCTA FF Comprehensive	20.0	20	0.0	0%	Jul 2015	Scheduled
	F	FM	State Audit Follow-up	6.0	6	0.0	0%	Aug 2015	Completed
	F	IS	IA Follow-Up	3.0	6	3.0	100%	Feb 2016	Scheduled
	F	IT	TBR IT	7.0	7	0.0	0%	Sep 2015	Scheduled
	I	IS	Unscheduled Investigations	13.0	11.9	-1.1	-8%	Jul 2015	Scheduled
	I	IS	INV1501	19.2	24	4.8	25%	Mar 2016	In Progress
	S	FM	Access and Diversity Funds	8.8	8.8	0.0	0%	Sep 2015	Scheduled
	S	IA	Study Abroad	10.0	10	0.0	0%	Feb 2016	Scheduled
	S	FM	Cash Counts	4.0	4	0.0	0%	Jul 2015	Completed
	M	IS	Management's Risk Assessment - TCAT Dickson	3.0	3	0.0	0%	Jul 2015	Completed
	M	IS	Management's Risk Assessment - TCAT Nashville	3.0	3	0.0	0%	Jul 2015	Completed
	M	IS	Management's Risk Assessment - NaSCC	12.0	12	0.0	0%	May 2016	Scheduled
	C	IS	General Consultation	6.0	1.2	-4.8	-80%	Nov 2015	Completed
	P	IS	QAR	7.7	6	-1.7	-22%	Nov 2015	Scheduled
	P	IS	Audit Software	6.0	6	0.0	0%	Nov 2015	Completed
3.6	A	FM	Copy Machine Collections	13.0	13	0.0	0%	Nov 2015	Scheduled
3.6	A	FM	Cash Collections	25.0	25	0.0	0%	Feb 2016	Scheduled

Total Planned Audit Days: 171.7 171.7 0.0 0%
Estimate Available Audit Days = 42.5 (1 staff, July-September)

Audit Types: Functional Areas: Status
R - Required AD - Advancement Scheduled
A - Risk-Based (Assessed) AT - Athletics In Progress
S - Special Request AX - Auxiliary Completed
I - Investigation FM - Financial Management Removed
P - Project (Ongoing or Recurring) IA - Instruction & Academic Support
M - Management's Risk Assessment IS - Institutional Support
C - Consultation IT - Information Technology
F - Follow-up Review PP - Physical Plant
O - Other RS - Research

SS - Student Services

Note: The Internal Audit Director was vacant starting October 1, 2105 and therefore no revised plan was submitted. With the exception of the reduced days available, this plan reflects the information from the original plan submitted in August 2015. Once the position is filled a revised audit plan will be submitted.

Northeast State Community College
Internal Audit Plan
Fiscal Year Ended June 30, 2016
Revised October 2015

Ranking	Type	Area	Audit	Current Year Budget (Days)				Estimated Audit Start Date	Status
				Original	Revised	Change in Days	Change in Percentage		
				Required by State Audit	R	SS	CCTA Funding Formula		
Required by State Audit	R	FM	State Audit Assistance-Yr End	6.0	6.0	0.0	0%	May 2016	Scheduled
Required by Statute	R	FM	WSCC - President's Expenses Audit	20.0	20.0	0.0	0%	Jul 2015	Completed
	F	IS	Other Internal Audit Follow-Up	5.0	5.0	0.0	0%	Jul 2015	In Progress
	S	IS	Special Requests and Projects	7.0	7.0	0.0	0%	Jul 2015	In Progress
	S	FM	Travel Process Review	27.0	27.0	0.0	0%	Jul 2015	In Progress
	S	FM	Access and Diversity Funds	20.0	20.0	0.0	0%	Jul 2015	In Progress
	S	IA	Study Abroad	7.0	7.0	0.0	0%	Sep 2015	Scheduled
	M	FM	TCAT RISK Assessment	3.0	3.0	0.0	0%	Jan 2016	Scheduled
	M	FM	Risk Assessments-NeSCC	7.0	7.0	0.0	0%	Oct 2015	Scheduled
	C	IS	General Consultation	7.0	7.0	0.0	0%	Jul 2015	In Progress
	P	IS	Electronic Workpapers Software	7.0	7.0	0.0	0%	Jul 2015	In Progress
	P	IS	IIA Quality Assurance SelfStudy	5.0	5.0	0.0	0%	Feb 2016	Scheduled
4.1	A	IS	Human Resources	6.8	6.8	0.0	0%	Jun 2016	Scheduled
Total Planned Audit Days:				147.8	147.8	0.0	0%		
Estimate Available Audit Days = 146 (1 staff)									

Audit Types:	Functional Areas:	Status:
R - Required	AD - Advancement	Scheduled
A - Risk-Based (Assessed)	AT - Athletics	In Progress
S - Special Request	AX - Auxiliary	Completed
I - Investigation	FM - Financial Management	Removed
P - Project (Ongoing or Recurring)	IA - Instruction & Academic Support	
M - Management's Risk Assessment	IS - Institutional Support	
C - Consultation	IT - Information Technology	
F - Follow-up Review	PP - Physical Plant	
O - Other	RS - Research	
	SS - Student Services	

Pellissippi State Community College
Internal Audit Plan
Fiscal Year Ended June 30, 2016
Revised October 2015

Ranking	Type	Area	Audit	Current Year Budgets (Days)				Estimated Audit Start Date	Status
				Original	Revised	Change in Days	Change in Percentage		
Required by State Audit	R	SS	CCTA Funding Formula	30.0	30.0	0.0	0%	Dec 2015	Scheduled
	F	FM	Internal Audit Follow Ups	5.0	5.0	0.0	0%	Jul 2015	In Progress
	S	FM	NACHA	10.0	10.0	0.0	0%	Oct 2015	In Progress
	S	IA	Faculty Credentials	14.0	14.0	0.0	0%	Nov 2015	Scheduled
	S	IA	International Education Review (TNCIS)	8.0	8.0	0.0	0%	Nov 2015	Scheduled
	S	IS	Access and Diversity	8.0	25.0	17.0	213%	FN1 Jul 2015	Completed
	M	IS	TCAT Knoxville Risk Assessment	2.0	2.0	0.0	0%	Jan 2016	Scheduled
	M	IS	PSCC - Risk Assessment Institutional Support	2.0	2.0	0.0	0%	Jan 2016	Scheduled
	M	IS	PSCC - Enterprise Wide Risk Assessment	2.0	2.0	0.0	0%	May 2016	Scheduled
	M	IS	PSCC - Risk Assessment BCS	2.0	2.0	0.0	0%	Dec 2015	Scheduled
	M	IT	PSCC - Risk Assessment Information Technology	3.0	3.0	0.0	0%	Apr 2016	Scheduled
	M	SS	PSCC - Risk Assessment Financial Aid	2.0	2.0	0.0	0%	Oct 2015	Scheduled
	C	IT	PSCC - IT Security Consulting, Etc.	2.0	2.0	0.0	0%	Jul 2015	In Progress
	C	IS	Consulting/Special Request	12.0	12.0	0.0	0%	Jul 2015	In Progress
	C	IA	Review of Compliance Assist	8.0	8.0	0.0	0%	Nov 2015	Scheduled
	P	IS	Quality Assurance Review	8.0	8.0	0.0	0%	Jan 2016	Scheduled
	P	FM	Review of RFP's & other purchasing issues	5.0	5.0	0.0	0%	Jul 2015	In Progress
	P	FM	MKInsight Software	8.0	8.0	0.0	0%	Jul 2015	In Progress
	P	IS	Review of French Exchange Program	6.0	6.0	0.0	0%	Apr 2016	Scheduled
	P	IS	North Carolina QAR Project	0.0	6.0	6.0	NA	Apr 2016	Scheduled
5	A	AD	Foundation	12.0	15.0	3.0	25%	Jul 2015	Completed
3.5	A	FM	Accounts Receivable	16.0	0.0	-16.0	-100%	FN2 Mar 2016	Removed
Total Planned Audit Days:				165.0	175.0	10.0	6%		
Estimate Available Audit Days = 161 (1 staff)									

Audit Types: Functional Areas: Status:
R - Required AD - Advancement Scheduled
A - Risk-Based (Assessed) AT - Athletics In Progress
S - Special Request AX - Auxiliary Completed
I - Investigation
P - Project (Ongoing or Recurring) IA - Instruction & Academic Support
M - Management's Risk Assessment IS - Institutional Support
C - Consultation IT - Information Technology
F - Follow-up Review PP - Physical Plant
O - Other RS - Research
FM - Financial Management
SS - Student Services
Removed

FN1 - When this audit was initially planned the budget time was 8 days based upon an estimate of how long the central office thought it would take to complete the audit. The revised budget was determined based upon time spent on the audit already as well as the fact that several issues were noted during the course of the audit.
FN2 - Because of other project and the time spend on the access and diversity audit this audit was removed from the audit plan.

Southwest Tennessee Community College
Internal Audit Plan
Fiscal Year Ended June 30, 2016
Revised October 2015

Ranking	Type	Area	Audit	Current Year Budget (Days)				Estimated Audit Start Date	Status
				Original	Revised	Change in Days	Change in Percentage		
Required by State Audit	R	SS	CCTA	20.0	20.0	0.0	0%	Jan 2016	Scheduled
	F	FM	State Audit Follow Up	10.0	10.0	0.0	0%	Sep 2015	In Progress
	F	FM	Federal Audit Follow up	7.0	7.0	0.0	0%	Jan 2016	In Progress
	F	IS	Internal Audit Follow Up	7.0	7.0	0.0	0%	Jul 2015	In Progress
	I	IS	Unscheduled Investigations	13.0	13.0	0.0	0%	Jul 2015	In Progress
	S	FM	Cash Count	4.0	4.0	0.0	0%	Jul 2015	In Progress
	S	FM	Access and Diversity Funds	14.0	20.0	6.0	43%	Jul 2015	In Progress
	S	FM	Federal Perkins Loan	6.0	6.0	0.0	0%	Jul 2015	In Progress
	S	IA	Study Abroad	20.0	20.0	0.0	0%	Jul 2015	In Progress
	M	IS	Risk Management-Institutional Support	7.0	4.0	-3.0	-43%	Oct 2015	In Progress
	M	IS	Risk Management TCAT	2.0	2.0	0.0	0%	Jun 2016	Scheduled
	M	IT	Risk Management-Technology/Services	7.0	7.0	0.0	0%	May 2016	Scheduled
	M	PP	Risk Management-Physical Plant	7.0	4.0	-3.0	-43%	Jul 2015	Completed
	C	IS	General Consultation	13.0	13.0	0.0	0%	Jul 2015	In Progress
	P	IS	Audit Software	10.0	10.0	0.0	0%	Jul 2015	In Progress
	P	IS	IIA Quality Assurance Self-Assessment	10.0	10.0	0.0	0%	Feb 2016	Scheduled
Total Planned Audit Days:				157.0	157.0	0.0	0%		
Estimate Available Audit Days = 156 (1 staff)									
Audit Types:			Functional Areas:				Status:		
R - Required			AD - Advancement			Scheduled			
A - Risk-Based (Assessed)			AT - Athletics			In Progress			
S - Special Request			AX - Auxiliary			Completed			
I - Investigation			FM - Financial Management			Removed			
P - Project (Ongoing or Recurring)			IA - Instruction & Academic Support						
M - Management's Risk Assessment			IS - Institutional Support						
C - Consultation			IT - Information Technology						
F - Follow-up Review			PP - Physical Plant						
O - Other			RS - Research						
			SS - Student Services						

Volunteer State Community College
Internal Audit Plan
Fiscal Year Ended June 30, 2016
Revised October 2015

Ranking	Type	Area	Audit	Current Year Budget (Days)				Audits	Status
				Original	Revised	Change in Days	Change in Percentage		
Required by State Audit	R	SS	CCTA Funding Formula	20.0	20.0	0.0	0%	Jan 2016	Scheduled
	F	FM	State Audit Follow-Up	5.0	5.0	0.0	0%	Nov 2015	Scheduled
	F	IS	Follow-Up Activities	5.0	5.0	0.0	0%	Jul 2015	Scheduled
	I	IS	Unscheduled Investigations	5.0	5.0	0.0	0%	Jul 2015	Scheduled
	S	AT	Athletic Work Study Program	20.0	20.0	0.0	0%	Jan 2016	In Progress
	S	FM	Access and Diversity Funds	20.0	40.0	20.0	100%	FN 1 Jul 2015	In Progress
	S	FM	State Audit Year-End Procedures	2.0	2.0	0.0	0%	Jun 2016	Scheduled
	S	SS	Student Campus Activities	20.0	20.0	0.0	0%	Mar 2016	Scheduled
	S	IA	Study Abroad	20.0	20.0	0.0	0%	Nov 2015	Scheduled
	M	IS	Management Risk Assessment	10.0	10.0	0.0	0%	May 2016	Scheduled
	M	IS	TCAT Hartsville Management Risk Assessment	1.0	1.0	0.0	0%	Feb 2016	Scheduled
	M	IS	TCAT Livingston Management Risk Assessment	1.0	1.0	0.0	0%	Feb 2016	Scheduled
	C	IS	General Consultation	15.0	15.0	0.0	0%	Jul 2015	In Progress
	P	IS	QAIP Self Assessment	10.0	10.0	0.0	0%	Feb 2016	Scheduled
	P	IS	MKI Implementation	10.0	10.0	0.0	0%	Jul 2015	In Progress
Total Planned Audit Days:				164.0	184.0	20.0	12%		
Estimate Available Audit Days = 151 (1 staff)									

Audit Types: Functional Areas: Status:

- R - Required AD - Advancement Scheduled
- A - Risk-Based (Assessed) AT - Athletics In Progress
- S - Special Request AX - Auxiliary Completed
- I - Investigation FM - Financial Management Removed
- P - Project (Ongoing or Recurring) IA - Instruction & Academic Support
- M - Management's Risk Assessment IS - Institutional Support
- C - Consultation IT - Information Technology
- F - Follow-up Review PP - Physical Plant
- O - Other RS - Research

SS - Student Services

FN 1: Access and Diversity Funds audit testwork took longer than anticipated. The Faculty and Staff Recruitment and Retention fund contains travel expenditures for several employees, and all travel payments were tested rather than sampled. Additionally, the criteria testwork for the Access and Diversity scholarship recipients was more detailed than expected.

Walters State Community College
Internal Audit Plan
Fiscal Year Ended June 30, 2016
Revised October 2015

Ranking	Type	Area	Audit	Current Year Budget (Days)				Estimated Audit Start Date	Status
				Original	Revised	Change in Days	Change in Percentage		
	R	SS	CCTA Funding Formula - Institutional Data	20.0	20	0.0	0.0%	Nov 2015	Scheduled
	R	FM	NeSCC President's Expenses	15.0	15	0.0	0.0%	Oct 2015	Completed
	R	IS	Quality Assessment Review	5.0	5	0.0	0.0%	Apr 2016	Scheduled
	I	IS	Unscheduled Investigations	5.0	5	0.0	0.0%	Jul 2015	Scheduled
	S	FM	NACHA Compliance Review	10.0	10	0.0	0.0%	Oct 2015	In Progress
	S	SS	Access and Diversity Funds Grant Audit	3.0	3	0.0	0.0%	Aug 2015	Completed
	S	SS	Study Abroad Program Audit	2.0	2	0.0	0.0%	Oct 2015	Scheduled
	S	FM	WSCC President's Expenses Audit	2.0	2	0.0	0.0%	Oct 2015	Completed
	C	IS	Institutional Support Consulting	11.0	11	0.0	0.0%	Jul 2015	In Progress
	M	AX	WSCC Auxiliary Risk Assessment	2.0	2	0.0	0.0%	May 2016	Scheduled
	M	IA	Community Education Risk Assessment	2.0	2	0.0	0.0%	May 2016	Scheduled
	M	IS	TCAT Morristown Risk Assessment	1.0	1	0.0	0.0%	Feb 2016	Scheduled
	M	IS	WSCC Communications and Marketing Risk Assessment	2.0	2	0.0	0.0%	May 2016	Scheduled
	M	IS	WSCC Risk Assessment	1.0	1	0.0	0.0%	May 2016	Scheduled
	M	PP	Facilities Management Risk Assessment	2.0	2	0.0	0.0%	May 2016	Scheduled
	P	IS	MKInsight Audit Software	20.0	20	0.0	0.0%	Jul 2015	In Progress
5.0	A	FM	PCI-DSS	8.0	8	0.0	0.0%	Sep 2015	Scheduled
5.0	A	FM	Contracts Audit	15.0	15	0.0	0.0%	Jan 2016	Scheduled
5.0	A	IT	Cloud Computing Audit	20.0	20	0.0	0.0%	Nov 2015	Scheduled
5.0	A	IT	IT Governance	4.0	4	0.0	0.0%	Aug 2015	In Progress
5.0	A	FM	Accounts Receivable	15.0	15	0.0	0.0%	Jan 2016	Scheduled
Total Planned Audit Days:				165.0	165.0	0.0	0.0%		
Estimate Available Audit Days = 165 (1 staff)									

Audit Types:

R - Required
A - Risk-Based (Assessed)
S - Special Request
I - Investigation
P - Project (Ongoing or Recurring)
M - Management's Risk Assessment
C - Consultation
F - Follow-up Review
O - Other

Functional Areas:

AD - Advancement
AT - Athletics
AX - Auxiliary
FM - Financial Management
IA - Instruction & Academic Support
IS - Institutional Support
IT - Information Technology
PP - Physical Plant
RS - Research
SS - Student Services

Status:

Scheduled
In Progress
Completed
Removed

Tennessee Board of Regents - System Office
Internal Audit Plan
Fiscal Year Ended June 30, 2016
Revised October 2015

Ranking	Type	Area	Audit	Current Year Budget (Days)				Audits	Status	
				Original	Revised	Change in Days	Change in Percentage			
Required by State Audit	R	SS	NaSCC CCTA Funding Formula	0.0	20.0	20.0	NA	FN 1	Feb 2016	Scheduled
Required by State Audit	R	SS	CCTA Funding Formula - Prep	15.0	5.0	-10.0	-67%	FN 2	Oct 2015	Scheduled
	R	IS	Periodic Internal Peer Reviews (QAR)	25.0	10.0	-15.0	-60%	FN 2	Jan 2016	Scheduled
	F	FM	Follow up Travel Claims	5.0	5.0	0.0	0%		Dec 2015	Scheduled
	F	IS	TFLI Follow-up	15.0	5.0	-10.0	-67%	FN 3	Nov 2015	Scheduled
	S	FM	TNCIS	25.0	25.0	0.0	0%		Nov 2015	Scheduled
	M	IS	Management's Risk Assessment	1.0	1.0	0.0	0%		May 2016	Scheduled
	C	FM	General Consultation	20.0	20.0	0.0	0%		Jul 2015	In Progress
	P	IS	Electronic Working Papers	25.0	35.0	10.0	40%	FN 4	Jul 2015	In Progress
3.5	A	PP	Capital Projects	15.0	20.0	5.0	33%	FN 5	Jun 2015	In Progress
Total Planned Audit Days:				146.0	146.0	0.0	0%			

Estimate Available Audit Days = 148 (1 staff)

Audit Types: Functional Areas:

R - Required AD - Advancement Status:

A - Risk-Based (Assessed) AT - Athletics Scheduled

S - Special Request AX - Auxiliary In Progress

I - Investigation FM - Financial Management Completed

P - Project (Ongoing or Recurring) IA - Instruction & Academic Support

Removed

M - Management's Risk Assessment IS - Institutional Support

C - Consultation IT - Information Technology

F - Follow-up Review PP - Physical Plant

O - Other RS - Research

SS - Student Services

FN 1 - Audit added due to current vacancy at Nashville State. If vacancy is filled, the audit will be removed from this plan.

FN 2 - CoSCC internal auditor will be helping on this project, therefore hours for the SWIA were reduced.

FN 3 - Budget reduced because there is less work anticipated with the audit than originally thought.

FN 4 - Based on trend of time charged to this project, it appears more than the 25 will be needed.

FN 5 - Budget increased because of complexity testwork.

Tennessee Board of Regents - Information Systems
Internal Audit Plan
Fiscal Year Ended June 30, 2016
Revised October 2016

Ranking	Type	Area	Audit	Current Year Budget (Days)				Estimated Audit Start Date	Status
				Original	Revised	Change in Days	Change in Percentage		
Required by Standards	R	IS	QA Self Assessment	5.0	5.0	0.0	0%	Feb 2016	Scheduled
	F	IT	Follow-up on all SWIA IT Audits	12.0	12.0	0.0	0%	Jul 2015	In Progress
	C	IT	General IT Consultation	12.0	12.0	0.0	0%	Jul 2015	In Progress
	C	IT	Banner ODS Data Warehouse Project	7.5	7.5	0.0	0%	Jul 2015	In Progress
5	A	IT	ETSU IT GCR - 032016	15.0	15.0	0.0	0%	Mar 2016	Scheduled
5	A	IT	UOM IT GCR - 052016	15.0	15.0	0.0	0%	May 2016	Scheduled
5	A	IT	CHSCC IT GCR - 092015	15.0	15.0	0.0	0%	Sep 2015	In Progress
5	A	IT	MSCC IT GCR - 10/2015	15.0	15.0	0.0	0%	Nov 2015	Scheduled
5	A	IT	NaSCC IT GCR - 012016	15.0	15.0	0.0	0%	Feb 2016	Scheduled
5	A	IT	NeSCC IT GCR - 042016	15.0	15.0	0.0	0%	Apr 2016	Scheduled
5	A	IT	VSCC ITGCR - 112015	15.0	15.0	0.0	0%	Jan 2016	Scheduled
5	A	IT	WSCC ITGCR - 072015	15.0	15.0	0.0	0%	Jul 2015	In Progress
5	A	IT	RODP IT General Controls Review	12.0	12.0	0.0	0%	Jul 2015	In Progress
5	A	IT	OIR Data Center Contract - 022016	12.0	12.0	0.0	0%	Dec 2015	Scheduled
5	A	IT	TCAT IT Questionnaire	10.0	10.0	0.0	0%	Sep 2015	Scheduled
				190.5	190.5				
Provision to complete prior period audits									
5	A	IT	MTSU IT GCR	2.0	2.0	0.0	0%		Completed
5	A	IT	TTU IT GCR	3.0	3.0	0.0	0%		Completed
5	A	IT	DSCC IT GCR	3.0	3.0	0.0	0%		Completed
5	A	IT	TBR - Information Security	3.0	3.0	0.0	0%		Completed
Total Planned Audit Days:				201.5	201.5	0.0	0%		

Estimate Available Audit Days = 202 (1 staff)

Audit Types:
R - Required
A - Risk-Based (Assessed)
S - Special Request
I - Investigation
P - Project (Ongoing or Recurring)
M - Management's Risk Assessment
C - Consultation
F - Follow-up Review
O - Other

Functional Areas:

AD - Advancement
AT - Athletics
AX - Auxiliary
FM - Financial Management
IA - Instruction & Academic Support
IS - Institutional Support
IT - Information Technology
PP - Physical Plant
RS - Research
SS - Student Services

Status:

Scheduled
In Progress
Completed
Removed

Tennessee Board of Regents - TCATs
Internal Audit Plan
Fiscal Year Ended June 30, 2016
Revised October 2015

Ranking	Type	Area	Audit	Current Year Budget (Days)				Estimated Audit Start Date	Status
				Original	Revised	Change in Days	Change in Percentage		
	A	FM	Covington-IAR-Focused Review - 15	3.3	3.3	0.0	-1%	Jun 2015	In-Progress
	A	FM	Knoxville-IAR-Focused Review - 15	2.5	3	0.5	20%	May 2015	Completed
	A	FM	Morristown-IAR-Focused Review - 15	2.5	7	4.5	180%	Jun 2015	In-Progress
	A	FM	Oneida-IAR-Focused Review - 15	2.5	3	0.5	20%	May 2015	Completed
	A	FM	Athens-IAR-Focused Review-16	5.0	5	0.0	0%	May 2016	Scheduled
	A	FM	Chattanooga-IAR-Focused Review-16	10.0	7	-3.0	-30%	Nov 2015	Scheduled
	A	FM	Covington-IAR-Focused Review-16	5.0	7	2.0	40%	Jun 2016	Scheduled
	A	FM	Crossville-IAR-Focused Review-16	7.0	7	0.0	0%	Oct 2015	Scheduled
	A	FM	Crump-IAR-Focused Review-16	10.0	7	-3.0	-30%	Nov 2015	Scheduled
	A	FM	Elizabethton-IAR-Focused Review-16	10.0	7	-3.0	-30%	Dec 2015	Scheduled
	A	FM	Dickson-IAR-Focused Review-16	5.0	6	1.0	20%	Mar 2016	Scheduled
	A	FM	Hartsville-IAR-Focused Review-16	6.0	6	0.0	0%	Feb 2016	Scheduled
	A	FM	Hohenwald-IAR-Focused Review-16	10.0	7	-3.0	-30%	Aug 2015	Scheduled
	A	FM	Jacksboro-IAR-Focused Review-16	5.0	5	0.0	0%	Sep 2015	Scheduled
	A	FM	Knoxville-IAR-Focused Review-16	5.0	5	0.0	0%	May 2016	Scheduled
	A	FM	Livingston-IAR-Focused Review-16	7.0	6	-1.0	-14%	Jan 2016	Scheduled
	A	FM	McKenzie-IAR-Focused Review-16	10.0	7	-3.0	-30%	Aug 2015	Scheduled
	A	FM	McMinnville-IAR-Focused Review-16	5.0	7	2.0	40%	Feb 2016	Scheduled
	A	FM	Memphis-IAR-Focused Review-16	6.0	7	1.0	17%	Apr 2016	Scheduled
	A	FM	Murfreesboro-IAR-Focused Review-16	5.0	5	0.0	0%	Mar 2016	Scheduled
	A	FM	Nashville-IAR-Focused Review-16	5.0	5	0.0	0%	May 2016	Scheduled
	A	FM	Newbern-IAR-Focused Review-16	5.0	6	1.0	20%	Feb 2016	Scheduled
	A	FM	Oneida-IAR-Focused Review-16	5.0	5	0.0	0%	May 2016	Scheduled
	A	FM	Paris-IAR-Focused Review-16	10.0	7	-3.0	-30%	Sep 2015	Scheduled
	A	FM	Pulaski-IAR-Focused Review-16	5.0	7	2.0	40%	Mar 2016	Scheduled
	A	FM	Ripley-IAR-Focused Review-16	5.0	7	2.0	40%	Apr 2016	Scheduled
	A	FM	Shelbyville-IAR-Focused-16	7.0	7	0.0	0%	Nov 2015	Scheduled
	A	FM	Whiteville-IAR-Focused Review-16	5.0	7	2.0	40%	Jan 2016	Scheduled
	A	FM	Jackson-IAR-Focused Review-16	5.0	6	1.0	20%	May 2016	Scheduled
	A	FM	Morristown-IAR-Focused Review-16	5.0	7	2.0	40%	Jan-16	Scheduled

Total Planned Audit Days: 178.8 181.3 2.5 1%

Estimate Days Available For Audit = 182 (1 staff)

<p>Audit Types:</p> <p>R - Required</p> <p>A - Risk-Based (Assessed)</p> <p>S - Special Request</p> <p>I - Investigation</p> <p>P - Project (Ongoing or Recurring)</p> <p>M - Management's Risk Assessment</p> <p>C - Consultation</p> <p>F - Follow-up Review</p> <p>O - Other</p>	<p>Functional Areas:</p> <p>AD - Advancement</p> <p>AT - Athletics</p> <p>AX - Auxiliary</p> <p>FM - Financial Management</p> <p>IA - Instruction & Academic Support</p> <p>IS - Institutional Support</p> <p>IT - Information Technology</p> <p>PP - Physical Plant</p> <p>RS - Research</p> <p>SS - Student Services</p>	<p>Status:</p> <p>Scheduled</p> <p>In Progress</p> <p>Completed</p> <p>Removed</p>
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Tennessee Board of Regent - Investigations
Internal Audit Plan
Fiscal Year Ended June 30, 2016
Revised October 2015

Ranking	Type	Area	Audit	Current Year Budget (Days)				Estimated Audit Start Date	Status
				Original	Revised	Change in Days	Change in Percentage		
	C	IS	Consultation with Campus Auditors	24.0	24.0	0.0	0%	Jul 2015	In Progress
	I	IS	Investigation Management	24.0	24.0	0.0	0%	Jul 2015	In Progress
	I	FM	TBR 10-08	5.0	5.0	0.0	0%	Jul 2015	In Progress
	I	FM	TBR 12-04	5.0	5.0	0.0	0%	Jul 2015	In Progress
	I	FM	TBR 13-02	5.0	5.0	0.0	0%	Jul 2015	In Progress
	I	FM	TBR 14-03	2.0	1.0	-1.0	-50%	Jul 2015	Completed
	I	IA	TBR 14-04	5.0	5.0	0.0	0%	Jul 2015	In Progress
	I	FM	TBR 14-15	0.0	5.0	5.0	NA	Jul 2015	Removed
	I	IS	TBR 14-20	1.0	0.0	-1.0	-100%	Jul 2015	Completed
	I	FM	TBR 15-01	8.0	8.0	0.0	0%	Jul 2015	In Progress
	I	FM	TBR 15-03	5.0	5.0	0.0	0%	Jul 2015	In Progress
	I	FM	TBR 15-04	10.0	10.0	0.0	0%	Jul 2015	In Progress
	I	FM	TBR 15-05	0.0	5.0	5.0	NA	Jul 2015	In Progress
	I	IS	TBR 15-07	0.0	5.0	5.0	NA	Jul 2015	In Progress
	I	IS	TBR 15-10	0.0	5.0	5.0	NA	Nov 2015	Scheduled
	I	IS	TBR 16-01	8.0	5.0	-3.0	-38%	Jul 2015	In Progress
	I	IS	TBR 16-02	10.0	5.0	-5.0	-50%	Oct 2015	In Progress
	I	PP	TBR 16-03	0.0	5.0	5.0	NA	Dec 2015	Scheduled
	I	AT	TBR 16-05	0.0	5.0	5.0	NA	Dec 2015	Scheduled
	I	IA	TBR 16-08	0.0	5.0	5.0	NA	Oct 2015	In Progress
	I	FM	TBR-160201	0.0	5.0	5.0	NA	Oct 2015	In Progress
	I	FM	Unscheduled Investigations	70.0	42.0	-28.0	-40%	FN 1 Jul 2015	In Progress

Total Planned Audit Days: 182.0 184.0 2.0 1%

Estimate Available Audit Days = 184 (1 staff)

Audit

Types: Functional Areas:

R - Required AD - Advancement

A - Risk-Based (Assessed) AT - Athletics

S - Special Request AX - Auxiliary

I - Investigation FM - Financial Management

P - Project (Ongoing or Recurring) IA - Instruction & Academic Support

M - Management's Risk Assessment IS - Institutional Support

C - Consultation IT - Information Technology

F - Follow-up Review PP - Physical Plant

O - Other RS - Research

SS - Student Services

Status:

Scheduled

In Progress

Completed

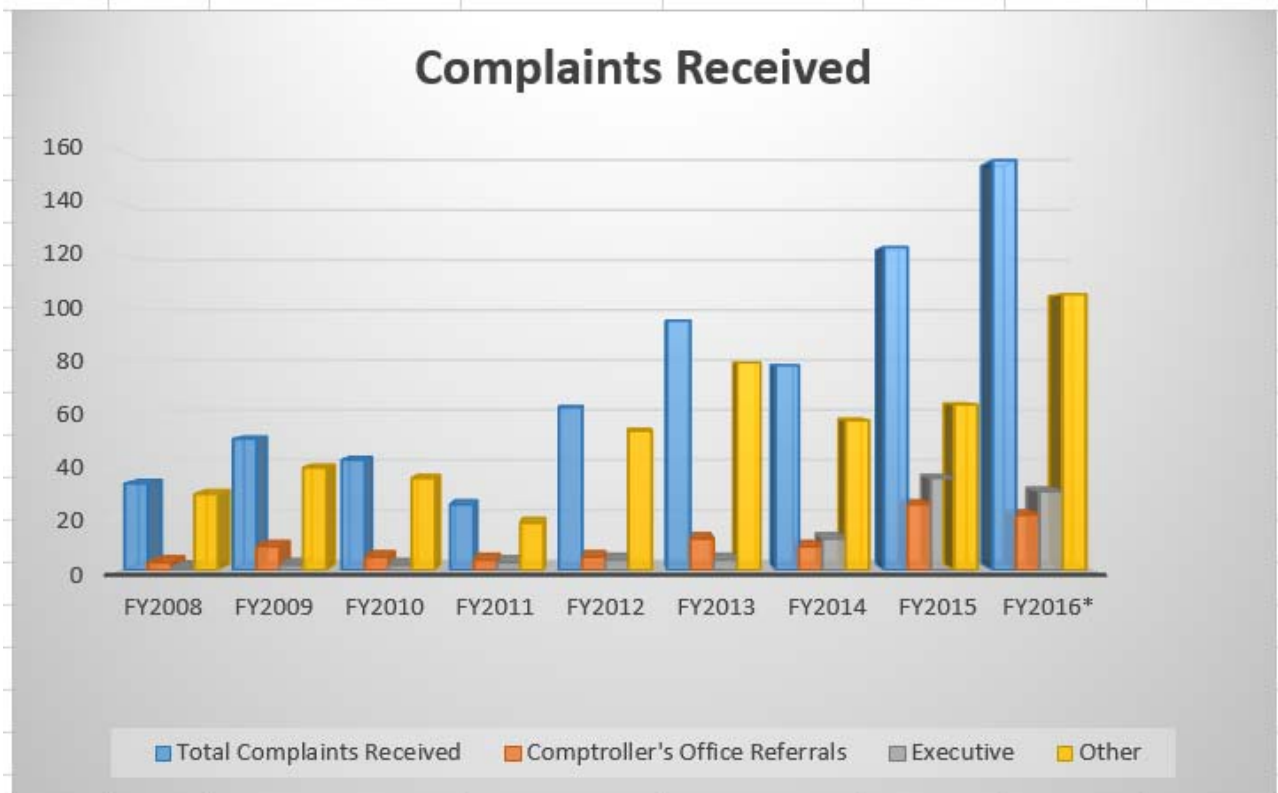
Removed

FN 1 - The budgeted time for unscheduled investigations is reduced as actual cases are opened.

Attachment D

**Complaints Received
By Fiscal Year: 2008 to 2016**

**TENNESSEE BOARD OF REGENTS
Investigation Activity**



	Total Complaints Received	Comptroller's Office Referrals	Executive	Other
FY2008	33	3	1	29
FY2009	50	9	2	39
FY2010	42	5	2	35
FY2011	25	4	3	18
FY2012	62	5	4	53
FY2013	95	12	4	79
FY2014	78	9	12	57
FY2015	123	25	35	63
FY2016*	156	21	30	105
<i>FY 2016 - Actual</i>	52	7	10	35

* Projected based on activity from July through October.

**REPORT OF THE
AD HOC COMMITTEE ON COMMITTEES
MEETING**

November 18, 2015

The Ad Hoc Committee on Committees met on November 18, 2015, at the Tennessee Board of Regents System office in Nashville, Tennessee.

Vice Chairman Reynolds called the meeting to order. In her opening remarks, she reported that at the September 17, 2015 quarterly meeting, the proposed revisions to the Bylaws as discussed on August 25, 2015 were not ready for Board action and needed further work.

She further reported that after the September 17, 2015 quarterly meeting, she met with Chancellor Morgan and General Counsel Moody to further discuss the changes to the Bylaws. After consulting with them, five revisions were brought before the committee for discussion and action. The five revisions addressed clarification on record votes; student and faculty ex-officio non-voting members of standing committees; officers of the Board and their term of office; and, the selection of committee chairs. Members were provided copies of the proposed revisions. After some discussion by the members concerning the revisions, Regent Freeman moved to approve the revisions of the Bylaws. Regent Griscom provided a second

to the motion. The motion carried. A copy of the proposed revisions is included as Attachment A.

There being no further business to come before the Committee, the meeting was adjourned.

Respectfully submitted,

AD HOC COMMITTEE ON
COMMITTEES

Emily J. Reynolds, Chair

PROPOSED REVISIONS TO THE TBR BYLAWS

- 1. To amend Sub-section IV.G.3 by deleting the sub-section in its entirety and substituting instead the proposed language shown below:**

Current Version:

Record votes shall be called for on all motions or resolutions presented to the Board providing for: the allocation or expenditure of funds; creation of any financial liability against any institution, school, or agency of the System; any revision of the Bylaws, the adoption of a new Bylaw or the appeal of an existing Bylaw; and the documentation of any transaction as may be required or deemed desirable in the judgment of the Chairman. Upon demand of any member present, a record vote may be called for on any matter before announcement of a vote previously taken. A record vote shall require a majority of the entire voting membership of the Board for passing.

Proposed Version:

A record vote of the Board shall be required on all motions providing for approval of a budget; approval of an increase in fees or tuition; approval of capital expenditures or the extension of the credit of the system or any of its institutions; any revision of the Bylaws, the adoption of a new Bylaw or the repeal of an existing Bylaw; and the documentation of any transaction as may be required by law or deemed desirable in the judgment of the Chairman. Upon demand of any member present a record vote may be called for on any matter before announcement of a vote previously taken.

- 2. To amend Sub-section VII.L. of the TBR Bylaws by deleting the sub-section in its entirety and substituting instead the proposed language shown below:**

Current Version:

The Chancellor shall appoint students and faculty from System institutions to serve as ex officio non-voting members of each standing committee.

Proposed Version:

When the Board holds its quarterly meeting on the campus of a TBR institution, the Chancellor may invite the host institution and other area institutions to designate a representative student and a representative faculty member to participate in the meetings of the committees of the Board held on the campus in conjunction with the quarterly meeting.

3. To amend Subsection VIII.A.1. of the TBR Bylaws by adding the last sentence in the proposed language shown below :

Current Version:

The officers of the Board of Regents shall be the Chairman, Vice Chairman, Chancellor, Treasurer, and Secretary.

Proposed Version:

The officers of the Board of Regents shall be the Chairman, Vice Chairman, Chancellor, Treasurer, and Secretary. *The sitting Governor of the State of Tennessee shall serve as Chairman of the Board.*

4. To amend Subsection VIII.B.2. of the TBR Bylaws by deleting the sub-section in its entirety and substituting instead the proposed language shown below:

Current Version:

Officers other than the Chancellor, Treasurer, and Secretary shall be elected each year by the Board at the last regular meeting of each fiscal year and may be re-elected for up to two (2) consecutive terms.

Proposed Version:

Officers other than the Chairman, Chancellor, Treasurer and Secretary shall be elected each year by the Board at the last regular meeting of each fiscal year.

5. To amend Subsection VIII.E.1. of the TBR Bylaws by deleting the sub-section in its entirety and substituting instead the proposed language shown below:

Current Version:

The Chairman shall be a member of the Board, shall preside at the meetings of the Board with the authority to vote, and shall appoint the chairmen and members of all committees.

Proposed Version:

The Chairman shall be a member of the Board, shall preside at the meetings of the Board, if present, with the authority to vote, and may work with the Vice Chairman to appoint the Chairs and members of all committees.



TENNESSEE BOARD OF REGENTS

MEETING:	Quarterly Meeting
SUBJECT:	Report on the Presentation of the Regents Award for Excellence in Philanthropy
DATE:	December 10, 2015
PRESENTER:	Regent Fran Marcum
ACTION REQUIRED:	No Action Needed
STAFF'S RECOMMENDATION:	Not Applicable

BACKGROUND INFORMATION:

Recipients of the Regents Award for Excellence in Philanthropy are selected due to their generosity of time and resources, influence on volunteers to become involved in fund raising, active promotion of the importance of higher education, leadership in philanthropy, exceptional civic responsibility and integrity.

The report will highlight Regents Award recipients Dr. David Black and U.S. Congressman Diane Black. They were nominated by Volunteer State Community College. Photographed from left to right: Warren Nichols, John Morgan, Emily Reynolds, Recipients David and Diane Black, Jerry Faulkner, Karen Mitchell.





TENNESSEE BOARD OF REGENTS

MEETING:	December Quarterly Board Meeting
SUBJECT:	Revision of TBR Bylaws
DATE:	December 10, 2015
PRESENTER:	General Counsel Mary G. Moody
ACTION REQUIRED:	Roll Call Vote
STAFF'S RECOMMENDATION:	Approval

BACKGROUND INFORMATION:

In accordance with Article XII of the Board Bylaws, the Board was given notice of the intent to bring changes to its Bylaws before the Board at the June 19, 2015 quarterly meeting. At the September 17, 2015 quarterly meeting, the Board was not ready to act on the proposed revisions and the item was tabled for the December quarterly meeting.

The following revisions to the Bylaws will be considered by the Board:

- 1. To amend Sub-section IV.G.3 by deleting the sub-section in its entirety and substituting instead the proposed language shown below:**

Current Version:

Record votes shall be called for on all motions or resolutions presented to the Board providing for: the allocation or expenditure of funds; creation of any financial liability against any institution, school, or agency of the System; any revision of the Bylaws, the adoption of a new Bylaw or the appeal of an existing Bylaw; and the documentation of any transaction as may be required or deemed desirable in the judgment of the Chairman. Upon demand of any member present, a record vote may be called for on any matter before announcement of a vote previously taken. A record vote shall require a majority of the entire voting membership of the Board for passing.

Proposed Version:

A record vote of the Board shall be required on all motions providing for approval of a budget; approval of an increase in fees or tuition; approval of capital expenditures or the extension of the credit of the system or any of its institutions; any revision of the Bylaws, the adoption of a new Bylaw or the repeal of an existing Bylaw; and the documentation of any transaction as may be required by law or deemed desirable in the judgment of the Chairman. Upon demand of any member present a record vote may be called for on any matter before announcement of a vote previously taken.

2. To amend Sub-section VII.L. of the TBR Bylaws by deleting the sub-section in its entirety and substituting instead the proposed language shown below:

Current Version:

The Chancellor shall appoint students and faculty from System institutions to serve as ex officio non-voting members of each standing committee.

Proposed Version:

When the Board holds its quarterly meeting on the campus of a TBR institution, the Chancellor may invite the host institution and other area institutions to designate a representative student and a representative faculty member to participate in the meetings of the committees of the Board held on the campus in conjunction with the quarterly meeting.

3. To amend Subsection VIII.A.1. of the TBR Bylaws by adding the last sentence in the proposed language shown below :

Current Version:

The officers of the Board of Regents shall be the Chairman, Vice Chairman, Chancellor, Treasurer, and Secretary.

Proposed Version:

The officers of the Board of Regents shall be the Chairman, Vice Chairman, Chancellor, Treasurer, and Secretary. *The sitting Governor of the State of Tennessee shall serve as Chairman of the Board.*

4. To amend Subsection VIII.B.2. of the TBR Bylaws by deleting the sub-section in its entirety and substituting instead the proposed language shown below:

Current Version:

Officers other than the Chancellor, Treasurer, and Secretary shall be elected each year by the Board at the last regular meeting of each fiscal year and may be re-elected for up to two (2) consecutive terms.

Proposed Version:

Officers other than the Chairman, Chancellor, Treasurer and Secretary shall be elected each year by the Board at the last regular meeting of each fiscal year.

5. To amend Subsection VIII.E.1. of the TBR Bylaws by deleting the sub-section in its entirety and substituting instead the proposed language shown below:

Current Version:

The Chairman shall be a member of the Board, shall preside at the meetings of the Board with the authority to vote, and shall appoint the chairmen and members of all committees.

Proposed Version:

The Chairman shall be a member of the Board, shall preside at the meetings of the Board, if present, with the authority to vote, and may work with the Vice Chairman to appoint the Chairs and members of all committees.



TENNESSEE BOARD OF REGENTS

MEETING: Quarterly Board Meeting
SUBJECT: 2014-15 Financial Report Overview
DATE: December 10, 2015
PRESENTER: Dale Sims
ACTION REQUIRED: No Action Needed
STAFF'S RECOMMENDATION: Not applicable

BACKGROUND INFORMATION:

The following pages represent the consolidated management discussion and analysis for the System's FY 2014-15 financial statements. This is an information item only and requires no action.

TENNESSEE BOARD OF REGENTS



ANNUAL FINANCIAL REPORT OF JOHN G. MORGAN, CHANCELLOR

2014-15

Management's Discussion and Analysis

This section of the Tennessee Board of Regents' systemwide annual financial report presents a discussion and analysis of the financial performance of the System during the fiscal year ended June 30, 2015, with comparative information presented for the fiscal years ended June 30, 2014. This discussion has been prepared by management along with the financial statements and related note disclosures and should be read in conjunction with the financial statements and notes. The financial statements, notes, and this discussion are the responsibility of management.

The System has one discretely presented component unit for the System's foundations. More detailed information about the foundations is presented in Note 25 to the financial statements. This discussion and analysis focuses on the System and does not include the foundations.

Overview of the Financial Statements

The financial statements have been prepared in accordance with generally accepted accounting principles as prescribed by the Governmental Accounting Standards Board (GASB), which establishes standards for external financial reporting for public colleges and universities. The financial statements are presented on a consolidated basis to focus on the System as a whole. The full scope of the System's activities is considered to be a single business-type activity, and accordingly, is reported within a single column in the basic financial statements.

The System's financial report includes the Statement of Net Position, the Statement of Revenues, Expenses, and Changes in Net Position, and the Statement of Cash Flows. Notes to the financial statements are also presented to provide additional information that is essential to a full understanding of the financial statements.

The Statement of Net Position

The Statement of Net Position is a point in time financial statement. The Statement of Net Position presents the financial position of the System at the end of the fiscal year. To aid the reader in determining the System's ability to meet immediate and future obligations, the statement includes all assets, liabilities, deferred outflows/inflows, and net position of the System and segregates the assets and liabilities into current and noncurrent components. Current assets are those that are available to satisfy current liabilities, inclusive of assets that will be converted to cash within one year. Current liabilities are those that will be paid within one year. The Statement of Net Position is prepared under the accrual basis of accounting; assets and liabilities are recognized when goods or services are provided or received despite when cash is actually exchanged.

From the data presented, readers of the statement are able to determine the assets available to continue the operations of the System. They are also able to determine how

much the System owes vendors, lenders, and others. Net position represents the difference between the System's assets and liabilities, along with the difference between deferred outflows and deferred inflows, and is one indicator of the System's current financial condition.

The Statement of Net Position also indicates the availability of net position for expenditure by the System. Net position is divided into three major categories. The first category, net investment in capital assets, represents the System's total investment in property, plant, and equipment, net of outstanding debt obligations related to these capital assets. To the extent debt or deferred inflows of resources has been incurred but not yet expended for capital assets, such amounts are not included. The next category is restricted net position, which is sub-divided into two categories, nonexpendable and expendable. Nonexpendable restricted net position includes endowment and similar resources whose use is limited by donors or other outside sources and as a condition of the gift, the principal is to be maintained in perpetuity. Expendable restricted net position is available for expenditure by the System but must be spent for purposes as determined by donors and/or external entities that have placed time or purpose restrictions on the use of the resources. The final category is unrestricted net position. Unrestricted net position is available to the System for any lawful purpose of the System.

The following table summarizes the System's assets, liabilities, deferred outflows/inflows, and net position at June 30, 2015, and June 30, 2014:

Statement of Net Position (in thousands of dollars)		
	2015	2014
Assets:		
Current assets	\$ 508,986	\$ 503,734
Capital assets, net	2,629,528	2,463,237
Other assets	748,751	741,689
Total Assets	3,887,265	3,708,660
Deferred Outflows of Resources		
Deferred loss on debt refunding	21,526	2,851
Deferred outflows related to pensions	64,916	
Total Deferred Outflows	86,442	2,851
Liabilities:		
Current liabilities	280,267	278,792
Noncurrent liabilities	992,892	845,461
Total Liabilities	1,273,159	1,124,253
Deferred Inflows of Resources		
Deferred gain on debt refunding	250	132
Deferred inflows related to pensions	161,004	
Total Deferred Inflows	161,254	132
Net Position:		
Net investment in capital assets	1,924,286	1,767,710
Restricted – nonexpendable	14,148	14,827
Restricted – expendable	54,899	61,692
Unrestricted	545,961	742,896
Total Net Position	\$ 2,539,294	\$ 2,587,125

Comparison of FY 2015 to FY 2014

Deferred loss on debt refunding increased approximately \$18.6 million or 655%. This is due to two debt refundings that occurred during FY 2015. The first occurred August 2014, in which \$154.3 million in outstanding bonds were refunded. The second occurred May 2015, in which \$101.1 million in outstanding bonds were refunded.

Deferred outflows related to pensions and deferred inflows related to pensions were used for the first time in conjunction with the implementation of GASB Statement 68: *Accounting and Financial Reporting for Pensions*. This statement established standards for the measurement, recognition, and display of the net pension liability and related expenses, deferred inflows, deferred outflows, note disclosures, and required supplementary information.

Noncurrent liabilities increased approximately \$147.4 million or 17%. This increase is also due to the implementation of GASB 68 and the recognition of a net pension liability in the amount of \$111.7 million.

Restricted, expendable net position decreased approximately \$6.8 million or 11%. This reduction occurred primarily at DSCC and MTSU. DSCC spent approximately \$2.2 million of capital gift funds for the LRC/Student Center building. MTSU spent approximately \$1.0 million in gift funds for the Bell Street property.

Unrestricted net position decreased approximately \$196.9 million or 27%. This reduction is also due to the implementation of GASB 68 which included a cumulative effect adjustment of approximately \$256.1 million to the beginning fund balance.

The Statement of Revenues, Expenses, and Changes in Net Position

The Statement of Revenues, Expenses, and Changes in Net Position presents the results of operations for the fiscal year. Revenues and expenses are recognized when earned or incurred, regardless of when cash is received. The statement indicates whether the System's financial condition has improved or deteriorated during the fiscal year. The statement presents the revenues received by the System, both operating and nonoperating, and the expenses paid by the System, operating and nonoperating, and any other revenues, expenses, gains, or losses received or spent by the System.

Generally speaking, operating revenues are received for providing goods and services to the various customers and constituencies of the System. Operating expenses are those expenses paid to acquire or produce the goods and services provided in return for the operating revenues, and to carry out the mission of the System. Nonoperating revenues are revenues received for which goods and services are not provided directly to the payor. Although the System is dependent upon state appropriations and gifts to fund educational and general operations, under GASB standards these funding sources are reported as nonoperating revenues, as is investment income. As a result, the System has historically reported an excess of operating expenses over operating revenues, resulting in an

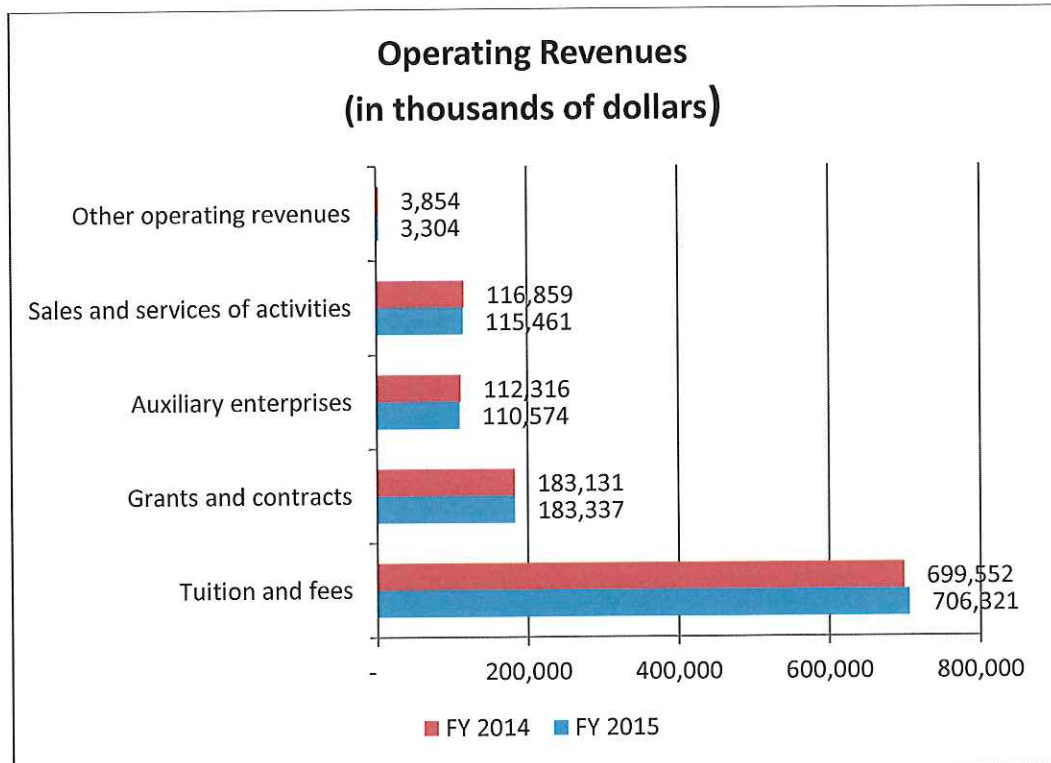
operating loss. Therefore, the “increase in net position” is more indicative of overall financial results for the year.

A summary of the System’s revenues, expenses, and changes in net position for the year ended June 30, 2015, and June 30, 2014, follows.

Statement of Revenues, Expenses, and Changes in Net Position (in thousands of dollars)		
	2015	2014
Operating revenues	\$ 1,118,997	\$ 1,115,713
Operating expenses	(2,284,831)	(2,392,138)
Operating loss	(1,165,834)	(1,276,425)
Nonoperating revenues and expenses	1,230,413	1,247,773
Income (loss) before other revenues, expenses, gains or losses	64,579	(28,652)
Other revenues, expenses, gains, or losses	144,505	148,867
Increase (decrease) in net position	209,084	120,215
Net position at beginning of year	2,587,125	2,457,332
Cumulative effect of change in accounting position	(256,098)	
Net position, beginning of the year, restated	2,331,027	2,457,332
Prior period adjustment	(817)	9,578
Net position at end of year	\$ 2,539,294	\$ 2,587,125

Operating Revenues

The following summarizes the operating revenues by source that were used to fund operating activities for the last two fiscal years:

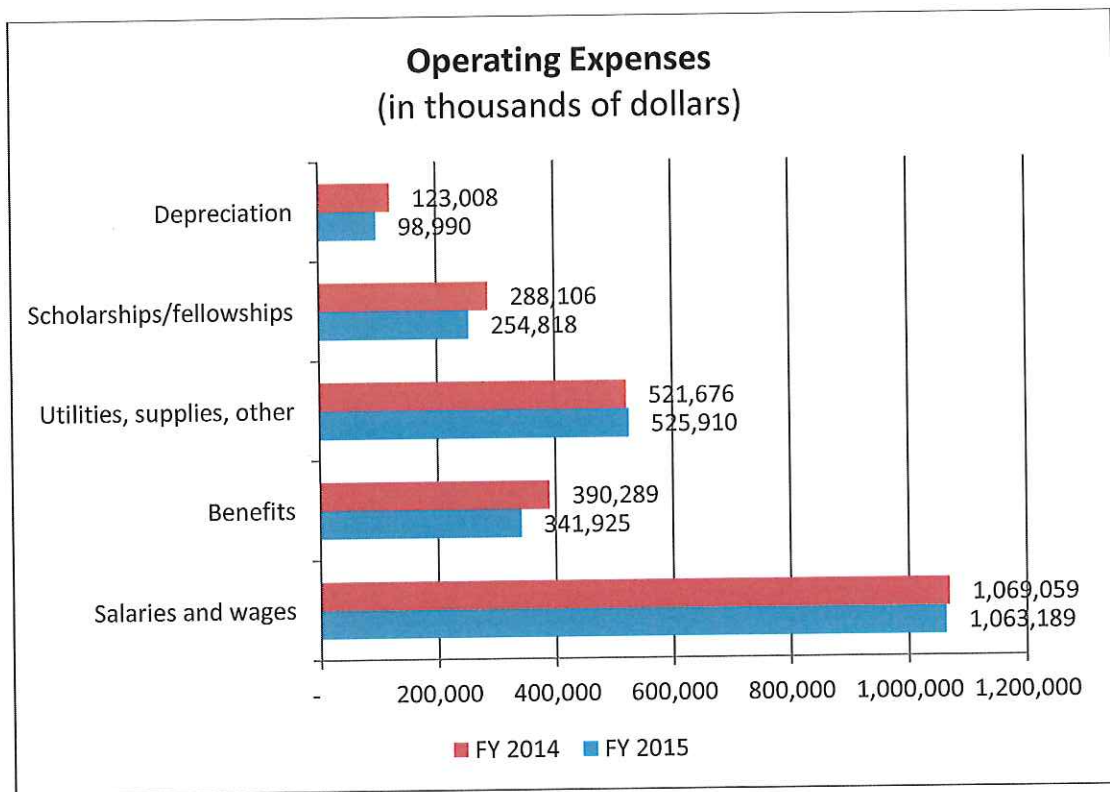


Comparison of FY 2015 to FY 2014

None of the year-to-year variances were considered material.

Operating Expenses

Operating expenses may be reported by nature or function. The System has chosen to report the expenses in their natural classification on the statement of revenues, expenses, and changes in net position and has displayed the functional classification in the notes to the financial statements. The following summarizes the operating expenses by natural classifications for the last two fiscal years:



Comparison of FY 2015 to FY 2014

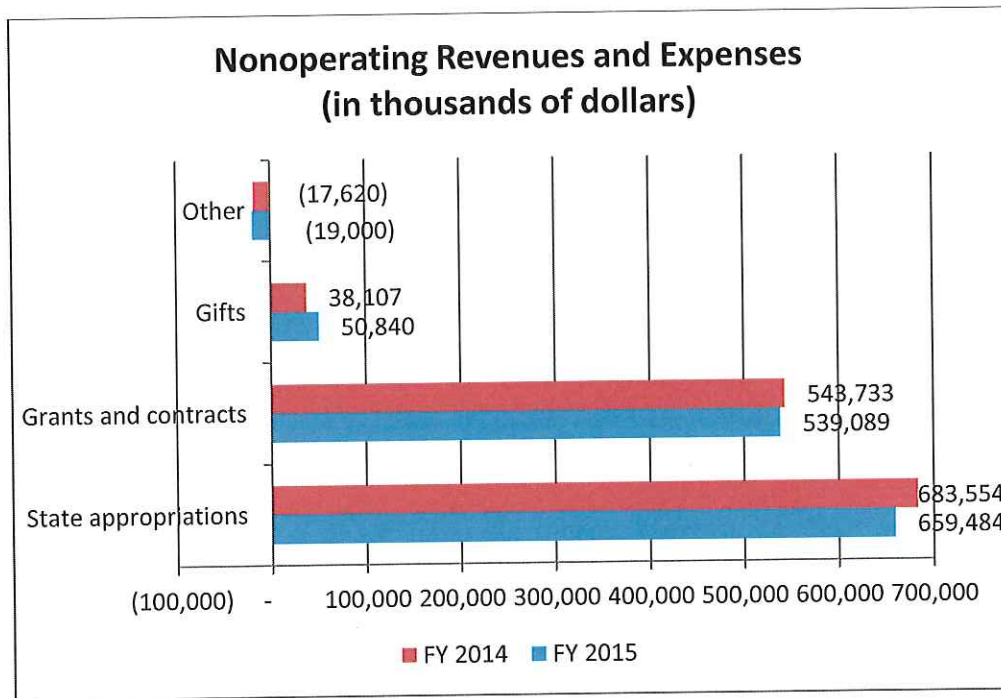
Benefit expense decreased approximately \$48.4 million or 12%. This is due to the implementation of GASB 68, which changed the manner in which employer contributions to the pension plan were reported from pension expense to deferred outflows related to pensions. Pension expense is now calculated as the increase in the net pension liability from year to year.

Scholarships and fellowships expense decreased approximately \$33.3 million or 12%. This is due to institutions more accurately calculating the scholarship allowance amount instead of including items as scholarship expense.

Depreciation expense decreased approximately \$24.0 million or 20%. This decrease is due to the revision in useful lives of buildings. During fiscal year 2015, the useful life of buildings was increased from 40 years to 60 years to better reflect actual use.

Nonoperating Revenues and Expenses

Certain revenue sources that the System relies on to provide funding for operations, including state noncapital appropriations, certain gifts and grants, and investment income, are defined by the GASB as nonoperating. Nonoperating expenses include capital financing costs and other costs related to capital assets. The following summarizes the System’s nonoperating revenues and expenses for the last two fiscal years:

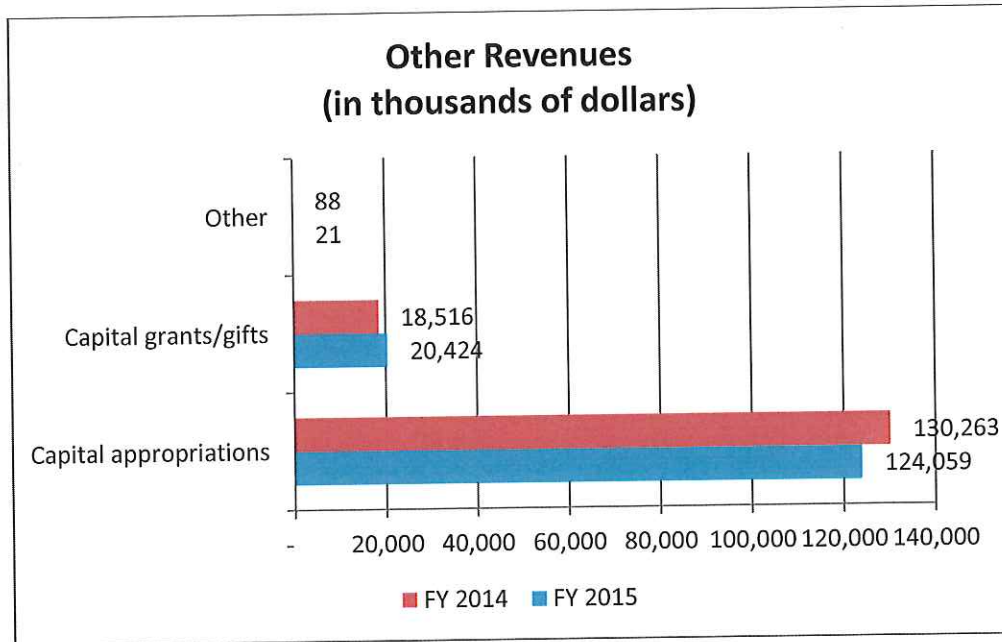


Comparison of FY 2015 to FY 2014

Gifts increased approximately \$12.7 million or 33%. This is due primarily to \$6.0 million in gifts at Volunteer State Community College (VSCC) from Robertson Co. and the city of Springfield and \$2.8 million in gifts at East Tennessee State University (ETSU) related to the College of Pharmacy.

Other Revenues

This category is composed of State appropriations for capital purposes, capital grants and gifts, and additions to permanent endowments. The following summarizes these amounts for the last two fiscal years:



Comparison of FY 2015 to FY 2014

None of the year-to-year variances were considered material.

Capital Assets and Debt Administration

Capital Assets

The System had \$2.63 billion invested in capital assets, net of accumulated depreciation of \$1.58 billion at June 30, 2015; and \$2.46 billion invested in capital assets, net of accumulated depreciation of \$1.51 billion at June 30, 2014. Depreciation charges totaled \$98.9 million and \$123.0 million for the years ended June 30, 2015, and June 30, 2014, respectively.

Schedule of Capital Assets, Net of Depreciation (in thousands of dollars)		
	2015	2014
Land	\$ 133,352	\$ 129,299
Land improvements & infrastructure	221,321	207,513
Buildings	1,857,072	1,759,963
Equipment	130,032	119,902
Library holdings	14,651	15,943
Intangible assets	7,687	12,446
Art & historical collections	1,019	1,025
Projects in progress	264,394	217,146
Total	\$ 2,629,528	\$ 2,463,237

Significant additions to capital assets occurred in fiscal year 2015. These additions occurred in the buildings classification, primarily at MTSU (completion of the Science building, major renovations to the Cope Administration building, Murphy Center

Complex, and the McFarland building), and in the projects in progress classification, primarily at MTSU (Bell Street Center renovations, parking and transportation improvements, renovations to Wiser-Patten Science Hall and Davis Science building, and construction of a flight simulator building) and at UOM (Community Health building on the Park Avenue campus and Centennial Place, a new student housing facility on the main campus).

At June 30, 2015, outstanding commitments under construction contracts totaled \$127.0 million for various renovations and repairs of buildings and infrastructure. Future state capital outlay appropriations will fund \$70.5 million of these costs.

More detailed information about the System's capital assets is presented in Note 7 to the financial statements.

Debt

The System had \$741.3 million and \$708.9 million in debt outstanding at June 30, 2015, and June 30, 2014, respectively. The table below summarizes these amounts by type of debt instrument.

Outstanding Debt by Instrument Type (in thousands of dollars)		
	2015	2014
TSSBA debt:		
Bonds	\$ 624,401	\$ 607,551
Unamortized premium	72,613	40,364
Revolving credit facility	39,873	55,510
GO debt:		
Bonds	200	300
Commercial paper	3,801	3,955
Lease obligations	432	1,262
Total	\$ 741,320	\$ 708,942

The Tennessee State School Bond Authority (TSSBA) issued bonds with interest rates ranging from .18% to 5.63% due 2046 on behalf of the System. The System is responsible for the debt service of these bonds. The current portion of the \$624.4 million outstanding at June 30, 2015, is \$28.0 million.

The TSSBA issues loans from the revolving credit facility program to finance costs of various capital projects during the construction phase. The entire \$39.9 million outstanding at June 30, 2015, is considered noncurrent debt.

The Tennessee State Funding Board issued bonds with interest rates of 4.13% due 2017 on behalf of the System. The System is responsible for the debt service of these bonds. The current portion of the \$200,000.00 outstanding at June 30, 2015, is \$100,000.00.

The Tennessee State Funding Board issued commercial paper on behalf of the System to finance the acquisition of certain sites and existing structures for expansion purposes. The entire \$3.8 million outstanding at June 30, 2015, is considered noncurrent debt.

Both ETSU and UOM have entered into capital lease agreements. The ETSU lease term is substantially equal to the estimated useful life of the leased property and includes no imputed interest rate. The UOM lease period is from January 1, 2011 to December 31, 2015, with an imputed interest rate of 5.517%. The outstanding balance of \$432,300 is considered current debt. More information about the System's capital lease agreements is presented in Note 8 to the financial statements.

The ratings on debt issued by the Tennessee State School Bond Authority at June 30, 2015, were as follows:

Fitch	AA+
Moody's Investor Service	Aa1
Standard & Poor's	AA

More information about the System's long-term liabilities is presented in Note 10 to the financial statements.

Economic Factors That Will Affect the Future

In June 2015, the Tennessee Board of Regents approved the following increases in undergraduate tuition rates for the System:

	In-state	Out-of-State
APSU	2.4%	2.4%
ETSU	3.0%	3.0%
ETSU – Medicine	3.0%	3.0%
ETSU – Pharmacy	4.0%	N/A
MTSU	3.1%	3.0%
TSU	2.8%	0.9%
TTU	10.9%	5.2%
UOM	3.7%	1.4%
UOM Law	2.0%	0.0%
Community colleges	3.4%	3.1%
TCATs	4.0%	N/A

Full-time equated enrollment growth for Fall 2015 ranged from a positive 21.8% to a negative 6.4%, with an overall rate of 1.7% for the System. The significant enrollment growth at some community colleges appears to be due to the TN Promise program, a last-dollar scholarship program at community colleges launched Fall 2015.

Management believes that the financial position of the System is adequate to continue operations at the current level for the foreseeable future.

TENNESSEE BOARD OF REGENTS
Unaudited Statement of Net Position
June 30, 2015

	System	Component Units
ASSETS		
Current assets:		
Cash and cash equivalents (Notes 2, 3 & 25)	\$ 358,923,866.04	\$ 31,116,838.78
Short-term investments (Notes 4 & 25)	5,214,959.64	11,504,273.06
Accounts, notes, and grants receivable (net) (Note 5)	107,538,062.77	4,205,154.25
Due from primary government	13,240,654.09	410,656.71
Due from component unit	12,065,421.30	-
Pledges receivable (Notes 6 & 25)	150.00	10,508,880.07
Inventories (at lower of cost or market)	2,932,572.61	-
Prepaid expenses	5,812,716.01	353,260.88
Accrued interest receivable	3,246,203.01	227,924.58
Other assets	11,554.42	-
Total current assets	508,986,159.89	58,326,988.33
Noncurrent assets:		
Cash and cash equivalents (Notes 2, 3 & 25)	582,701,381.92	38,416,719.42
Investments (Notes 4 & 25)	148,199,413.47	495,010,029.05
Accounts, notes, and grants receivable (net) (Note 5)	17,431,943.19	78,418.95
Pledges receivable (Note 25)	-	33,246,683.96
Capital assets (net) (Notes 7 & 25)	2,629,528,116.22	39,010,515.72
Other assets	417,625.00	734,840.86
Total noncurrent assets	3,378,278,479.80	606,497,207.96
Total assets	3,887,264,639.69	664,824,196.29
DEFERRED OUTFLOWS OF RESOURCES		
Deferred loss on debt refunding	21,526,430.04	-
Deferred outflows related to pensions	64,915,585.14	-
Total deferred outflows of resources	86,442,015.18	-
LIABILITIES		
Current liabilities:		
Accounts payable (Note 9)	50,538,023.21	1,829,004.90
Accrued liabilities	91,922,701.62	3,052,424.00
Due to grantors (Note 10)	276,283.01	-
Due to primary government	5,071.50	12,065,420.90
Due to component unit	410,656.71	-
Student deposits	3,808,488.62	-
Unearned revenue (Note 10)	72,532,802.49	12,000.00
Compensated absences (Notes 10 & 25)	16,030,479.90	169,528.00
Accrued interest payable	4,761,103.98	5,337.50
Long-term liabilities (Notes 10 & 25)	28,565,829.19	244,696.97
Deposits held in custody for others	10,847,966.99	577,271.04
Other liabilities	567,626.03	242,200.65
Total current liabilities	280,267,033.25	18,197,883.96
Noncurrent liabilities:		
Net OPEB obligation (Note 14)	101,038,988.50	-
Net pension liability (Note 13)	111,742,657.00	-
Unearned revenue (Note 10)	120,000.00	53,142.96
Compensated absences (Notes 10 & 25)	47,441,329.69	678,110.00
Long-term liabilities (Notes 10 & 25)	712,754,781.41	1,681,431.87
Due to grantors (Note 10)	19,706,321.30	-
Other liabilities	88,091.74	-
Total noncurrent liabilities	992,892,169.64	2,412,684.83
Total liabilities	1,273,159,202.89	20,610,568.79
DEFERRED INFLOWS OF RESOURCES		
Deferred gain on debt refunding	249,916.20	-
Deferred inflows related to pensions	161,003,822.00	-
Total deferred inflows of resources	161,253,738.20	-
NET POSITION		
Net investment in capital assets	1,924,286,003.37	38,148,655.72
Restricted for:		
Nonexpendable:		
Scholarships and fellowships	10,701,650.97	199,067,560.98
Research	-	2,974,094.11
Instructional department uses	5,490.28	36,521,320.01
Other	3,441,011.79	76,257,759.80
Expendable:		
Scholarships and fellowships	5,355,939.34	94,714,243.30
Research	4,754,396.52	6,284,359.03
Instructional department uses	9,110,422.25	35,180,009.93
Loans	6,678,887.73	97,057.46
Capital projects	1,854,995.86	41,016,904.59
Debt service	3,950,929.38	-
Other	23,193,444.75	74,772,077.74
Unrestricted	545,960,541.54	39,179,584.83
Total net position	\$ 2,539,293,713.78	\$ 644,213,627.50

The notes to the financial statements are an integral part of this statement.

TENNESSEE BOARD OF REGENTS
Unaudited Statement of Revenues, Expenses, and Changes in Net Position
For the Year Ended June 30, 2015

	System	Component Units
REVENUES		
Operating revenues:		
Student tuition and fees (net of scholarship allowances of \$388,625,782.92)	\$ 706,320,801.15	\$ -
Gifts and contributions	-	52,706,364.26
Endowment income (per spending plan)	-	4,327,350.49
Governmental grants and contracts	164,455,966.88	618,555.00
Non-governmental grants and contracts, including \$3,162.00 from component units	18,880,618.77	17,949.09
Sales and services of educational activities	30,777,522.90	2,481.84
Sales and services of other activities	84,683,484.27	1,290,195.41
Patient charges	-	37,625,591.00
Auxiliary enterprises:		
Residential life (net of scholarship allowances of \$18,403,879.69; all residential life revenues are used as security for revenue bonds, see Notes 10 & 12)	58,591,001.19	-
Bookstore (net of scholarship allowances of \$2,292,792.99)	10,654,753.84	-
Food service	14,930,540.13	-
Wellness facility (net of scholarship allowances of \$1,306,032.72; all wellness facility revenues are used as security for revenue bonds, see Notes 10 & 12)	5,635,892.62	-
Other auxiliaries	20,762,072.26	6,129.75
Interest earned on loans to students	824,852.83	-
Other operating revenues, including \$395,500.00 from MEAC to the ETSU Foundation	2,479,984.59	2,845,087.17
Total operating revenues	<u>1,118,997,491.43</u>	<u>99,439,704.01</u>
EXPENSES		
Operating Expenses (Note 19)		
Salaries and wages	1,063,189,209.17	28,275,355.40
Benefits	341,924,963.52	3,532,076.52
Utilities, supplies, and other services	525,910,290.61	19,144,220.92
Scholarships and fellowships	254,817,515.43	10,872,130.78
Depreciation expense	98,989,586.98	1,119,503.19
Payments to or on behalf of component unit	-	46,785,037.81
Total operating expenses	<u>2,284,831,565.71</u>	<u>109,728,324.62</u>
Operating income (loss)	<u>(1,165,834,074.28)</u>	<u>(10,288,620.61)</u>
NONOPERATING REVENUES (EXPENSES)		
State appropriations	659,484,037.50	-
Gifts, including \$34,462,792.92 from component units to institutions	50,840,007.09	-
Grants and contracts	539,089,353.70	1,118,094.00
Investment income (net of investment expense of \$223,359.13 for the system and \$1,680,430.89 for component units)	6,401,889.14	3,187,127.24
Interest on capital asset-related debt	(24,131,870.25)	(82,370.00)
Bond issuance costs	(720,378.52)	-
Payments to or on behalf of ETSU or ETSU Foundation University/College support (Note 25)	-	(2,609,272.00)
Other non-operating revenues/(expenses)	(549,644.62)	(13,040.81)
Net nonoperating revenues	<u>1,230,413,394.04</u>	<u>7,060,705.93</u>
Income before other revenues, expenses gains, or losses	<u>64,579,319.76</u>	<u>(3,227,914.68)</u>
Capital appropriations	124,059,489.91	-
Capital grants and gifts, including \$14,532,854.89 from component units	20,423,532.20	6,958,885.39
Additions to permanent endowments	21,188.00	8,974,774.54
Total other revenues	<u>144,504,210.11</u>	<u>15,933,659.93</u>
Increase (decrease) in net position	<u>209,083,529.87</u>	<u>12,705,745.25</u>
NET POSITION		
Net position - beginning of the year	2,587,124,854.28	633,754,362.03
Cumulative effect of change in accounting position (Note 24)	(256,098,258.00)	-
Net position - beginning of the year, restated	<u>2,331,026,596.28</u>	<u>633,754,362.03</u>
Prior period adjustment (Notes 23 and 25)	(816,412.37)	(2,246,479.78)
Net position - end of year	<u>\$ 2,539,293,713.78</u>	<u>\$ 644,213,627.50</u>

The notes to the financial statements are an integral part of this statement.

TENNESSEE BOARD OF REGENTS
Unaudited Statement of Cash Flows
For the Year Ended June 30, 2015

Cash flows from operating activities:

Tuition and fees	\$ 702,060,652.65
Grants and contracts, including \$2,836.35 from component unit	182,060,377.13
Sales and services of educational activities	33,678,794.22
Sales and services of other activities	85,898,413.35
Payments to suppliers and vendors	(519,798,495.68)
Payments to employees	(1,063,507,773.05)
Payments for benefits	(379,417,917.42)
Payments for scholarships and fellowships	(255,901,129.41)
Loans issued to students	(3,529,867.32)
Collection of loans from students	4,296,547.51
Interest earned on loans to students	732,106.19
Auxiliary enterprise charges:	
Residence halls	58,549,991.90
Bookstore	10,755,622.38
Food services	14,569,646.68
Wellness facility	5,655,439.22
Other auxiliaries	20,523,277.82
Other receipts (payments)	2,009,834.58
Net cash flows provided (used) by operating activities	<u>(1,101,364,479.25)</u>

Cash flows from non-capital financing activities:

State appropriations	659,531,400.00
Proceeds from noncapital debt	407,218.24
Gifts and grants received for other than capital or endowment purposes (including \$30,893,827.73 from the component units)	581,934,684.94
Private gifts for endowment purposes	21,188.00
Federal/state student loan receipts	567,980,878.83
Federal/state student loan disbursements	(568,005,858.50)
Changes in deposits held for others	665,593.39
Principal paid on noncapital debt	(5,440,114.13)
Interest paid on noncapital debt	(892,711.24)
Other non-capital financing receipts (payments)	770,175.64
Net cash flows provided (used) by non-capital financing activities	<u>1,236,972,455.17</u>

Cash flows from capital and related financing activities:

Proceeds from capital debt	168,828,745.53
Capital - state appropriation	121,789,195.60
Capital grants and gifts received (including \$5,344,711.26 from the component units)	11,006,944.42
Proceeds from sale of capital assets	104,129.15
Purchase of capital assets and construction	(258,484,394.05)
Principal paid on capital debt and lease	(142,997,115.33)
Interest paid on capital debt and lease	(29,324,784.94)
Bond issue costs paid on new debt issue	(518,811.04)
Other capital and related financing receipts (payments)	(955,110.81)
Net cash flows provided (used) by capital and related financing activities	<u>(130,551,201.47)</u>

TENNESSEE BOARD OF REGENTS
Unaudited Statement of Cash Flows
For the Year Ended June 30, 2015

Cash flows from investing activities:

Proceeds from sales and maturities of investments	117,213,906.08
Income on investments	6,541,593.08
Purchase of investments	(123,747,047.41)
	<u>8,451.75</u>
Net cash provided (used) by investing activities	<u>8,451.75</u>
Net increase (decrease) in cash and cash equivalents	5,065,226.20
Cash and cash equivalents - beginning of year	936,560,021.76
Cash and cash equivalents - end of year (Notes 2 and 3)	<u>\$ 941,625,247.96</u>

**Reconciliation of operating loss to net cash
provided (used) by operating activities:**

Operating loss	\$ (1,165,834,074.28)
Adjustments to reconcile operating loss to net cash provided (used) by operating activities:	
Depreciation expense	98,989,586.98
Gifts in-kind	7,220,429.45
Pension expense	16,648,221.00
Other adjustments	1,256,537.50
Change in assets, liabilities, and deferrals:	
Receivables, net	(275,871.76)
Inventories	384,419.54
Prepaid items	(332,498.89)
Other assets	(1,050,954.33)
Deferred outflows	(64,915,585.14)
Accounts payable	(994,324.57)
Accrued liabilities	(1,176,528.25)
Unearned revenues	2,491,075.11
Deposits	25,055.41
Compensated absences	681,055.72
Due to grantors	64,410.79
Loans to students	685,892.23
Deferred inflows	4,684,806.00
Other	83,868.24
Net cash provided (used) by operating activities	<u>\$ (1,101,364,479.25)</u>

Non-cash investing, capital, or financing transactions

Gifts in-kind - capital	13,343,847.48
Unrealized gains/(losses) on investments	(216,382.38)
Gain/(loss) on disposal of capital assets	(879,025.92)
Trade-in allowance	10,412.90

The notes to the financial statements are an integral part of this statement.

TENNESSEE BOARD OF REGENTS

Notes to the Financial Statements
June 30, 2015

1. Summary of Significant Accounting Policies

REPORTING ENTITY

The State University and Community College System of Tennessee (Tennessee Board of Regents) is a component unit of the State of Tennessee because the state appoints a majority of the System's governing body and provides significant financial support; the System is discretely presented in the Tennessee Comprehensive Annual Financial Report.

The foundations are considered a component unit of the System. Although the System does not control the timing or amount of receipts from the foundations, the majority of resources, or income thereon, that the foundations hold and invest are restricted to the activities of the System by the donors. Because these restricted resources held by the foundations can only be used by, or for the benefit of, the System, the foundations are considered a component unit of the System and are discretely presented in the System's financial statements. See Note 25 for more detailed information about the component units and how to obtain their reports.

BASIS OF PRESENTATION

The System's financial statements have been prepared in conformity with accounting principles generally accepted in the United States of America applicable to governmental colleges and universities engaged in business-type activities as prescribed by the Governmental Accounting Standards Board (GASB).

BASIS OF ACCOUNTING

For financial statement purposes, the System is considered a special-purpose government engaged only in business-type activities. Accordingly, the financial statements have been prepared using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. All significant interfund transactions have been eliminated.

The System has classified its revenues and expenses as either operating or nonoperating according to the following criteria: Operating revenues and expenses are those that have the characteristics of exchange transactions. Operating revenues include 1) tuition and fees, net of scholarship discounts and allowances, 2) most federal, state, local and private grants and contracts, 3) sales and services of auxiliary enterprises, net of scholarship discounts and allowances, and 4) interest on institutional loans. Operating expenses include 1) salaries and wages, 2) employee benefits, 3) scholarships and fellowships, 4) depreciation, and 5) utilities, supplies, and other services.

Nonoperating revenues and expenses include activities that have the characteristics of nonexchange transactions, such as gifts and contributions, and other activities that are defined as nonoperating by GASB Statement 9, *Reporting Cash Flows of Proprietary and Nonexpendable Trust Funds and Governmental Entities that Use Proprietary Fund Accounting*, and GASB Statement 34, such as state appropriations and investment income.

When both restricted and unrestricted resources are available for use, it is the System's policy to determine whether to use restricted or unrestricted resources first depending upon existing facts and circumstances.

CASH EQUIVALENTS

This classification includes instruments that are readily convertible to known amounts of cash and have original maturities of three months or less.

INVENTORIES

Inventories are valued at the lower of cost or market. All items included in the inventory are recorded on a first-in, first-out or weighted average basis.

COMPENSATED ABSENCES

The System's employees accrue annual and sick leave at varying rates, depending upon length of service or classification. Some employees also earn compensatory time. The amount of the liabilities for annual leave and compensatory time and their related benefits are reported in the Statement of Net Position. There is no liability for unpaid accumulated sick leave since the System's policy is to pay this only if the employee is sick or upon death.

CAPITAL ASSETS

Capital assets, which include property, plant, equipment, library holdings, works of art, historical treasures/collections, and intangible assets, are reported in the Statement of Net Position at historical cost or at fair value at date of donation, less accumulated depreciation. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend the assets' useful lives are not capitalized.

A capitalization threshold of \$100,000 is used for buildings and \$50,000 is used for infrastructure. Equipment is capitalized when the unit acquisition cost is \$5,000 or greater. The capitalization threshold for additions and improvements to buildings and land is set at \$50,000. The capitalization threshold for intangible assets is set at \$100,000. The capitalization threshold for art, historical treasures/collections, and similar assets is set at \$5,000.

These assets, with the exception of works of art and historical treasures/collections deemed inexhaustible and land, are depreciated/amortized using the straight-line method over the estimated useful lives of the assets, which range from 5 to 60 years.

LWIA EQUIPMENT

Under a contract with the Tennessee Department of Labor and Workforce Development, several of the System's institutions are the administrative entity and grant recipient for the Local Workforce Investment Area of the State of Tennessee. The title to all the equipment purchased by these institutions under the provisions of the Workforce Investment Act resides with the U.S. Government. Therefore, this equipment is not included in the System's capital assets.

PENSIONS

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Closed State and Higher Education Employee Pension Plan and the State and Higher Education Employee

Retirement Plan in the Tennessee Consolidated Retirement System (TCRS) and additions to/deductions from the plans' fiduciary net positions have been determined on the same basis as they are reported by the TCRS. For this purpose, benefits (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms of the Closed State and Higher Education Employee Pension Plan and the State Higher Education Employee Retirement Plan. Investments are reported at fair value.

NET POSITION

The System's net position is classified as follows:

NET INVESTMENT IN CAPITAL ASSETS: This represents the System's total investment in capital assets, net of outstanding debt obligations related to those capital assets. To the extent debt has been incurred but not yet expended for capital assets, such amounts are not included as a component of net investment in capital assets.

RESTRICTED NET POSITION – NONEXPENDABLE: Nonexpendable restricted net position consists of endowment and similar type funds in which donors or other outside sources have stipulated, as a condition of the gift instrument, that the principal is to be maintained inviolate and in perpetuity, and invested for the purpose of producing present and future income, which may be expendable or added to principal.

RESTRICTED NET POSITION – EXPENDABLE: Restricted expendable net position includes resources in which the System is legally or contractually obligated to spend in accordance with restrictions imposed by external third parties.

UNRESTRICTED NET POSITION: Unrestricted net position represents resources derived from student tuition and fees, state appropriations, sales and services of educational departments, sales and services of other, and auxiliary enterprises. These resources are used for transactions relating to the educational and general operations of the System, and may be used at the discretion of the System to meet current expenses for any purpose. The auxiliary enterprises are substantially self-supporting activities that provide services for students, faculty, and staff.

SCHOLARSHIP DISCOUNTS AND ALLOWANCES

Student tuition and fee revenues, and certain other revenues from students, are reported net of scholarship discount and allowances in the statement of revenues, expenses, and changes in net position. Scholarship discounts and allowances are the difference between the stated charge for goods and services provided by the System, and the amount that is paid by the student and/or third parties making payments on the students' behalf. Certain governmental grants, such as Pell grants, and other Federal, state or nongovernmental programs are recorded as either operating or nonoperating revenues in the System's financial statements. To the extent that revenues from such programs are used to satisfy tuition and fees and other student charges, the System has recorded a scholarship discount and allowance.

2. Cash and Cash Equivalents

In addition to demand deposits and petty cash on hand, this classification includes instruments which are readily convertible to known amounts of cash and which have original maturities of three months or less. At June 30, 2015, cash and cash equivalents consists of \$107,390,405.11 in bank accounts, \$227,001.30 of petty cash on hand, \$700,472,879.30 in the State of Tennessee Local Government Investment Pool administered by the State Treasurer, \$66,417,415.13 in the LGIP Deposits – Capital Projects account, \$65,442,047.12 in money market accounts, and \$1,675,500.00 in various other cash equivalents. The carrying amount of the operating bank account at the College of Applied Technology at Nashville is (\$11,287.09) and has been reported as Other Liabilities.

LGIP Deposits – Capital Projects - Payments related to the System’s capital projects are made by the State of Tennessee’s Department of Finance and Administration. The System’s estimated local share of the cost of each project is held in a separate Local Government Investment Pool (LGIP) account. As expenses are incurred, funds are withdrawn from the LGIP account by the Tennessee Board of Regents and transferred to the Department of Finance and Administration. The funds in the account are not available to the System for any other purpose until the project is completed and the Tennessee Board of Regents releases any remaining funds.

The Local Government Investment Pool (LGIP) is administered by the State Treasurer. The LGIP is part of the State Pooled Investment Fund. The fund’s required risks disclosures are presented in the *State of Tennessee’s Treasurer’s Report*. That report is available on the state’s website at <http://www.tn.gov/treasury> or by calling (615) 741-2956.

3. Deposits

In accordance with the laws of the State of Tennessee, financial institutions have pledged securities as collateral for System funds on deposit. Financial institutions may participate in a bank collateral pool administered by the State Treasurer. For those financial institutions participating in the bank collateral pool, the required collateral accepted as security for deposits shall be collateral whose market value is equal to either one hundred fifteen percent (115%), one hundred percent (100%), or ninety percent (90%) of the uninsured deposits. The pledge level is based on financial criteria set by the Collateral Pool Board with the financially strongest institutions being eligible for the lowest pledge level. For all other financial institutions, the required collateral accepted as security for deposits shall be collateral whose market value is equal to one hundred five percent (105%) of the uninsured deposits.

At June 30, 2015, \$496,462.83 of the System’s bank balance of \$133,287,049.47 was uninsured and uncollateralized.

4. Investments

All investments permitted to be reported at fair value under GASB Statement 31 are reported at fair value, including those with a maturity date of one year or less at the time of purchase.

As of June 30, 2015, the System had the following investments and maturities:

Investment Type	Fair Value	Investment Maturities (In Years)					No Maturity Date
		Less than 1	1 to 5	6 to 10	More than 10		
US treasury	\$ 62,106,372.90	\$ 2,744,795.55	\$ 59,309,385.88	\$ 52,191.47			
US agencies	71,197,908.85	540,947.51	67,955,316.56	1,925,705.45	761,259.22	14,680.11	2,139,576.90
Corporate stocks	2,139,576.90						
Corporate bonds	525,134.11	16,189.45	358,801.67	150,142.99			
Commercial paper	999,520.00	999,520.00		1,700,659.00			412,086.39
Mutual bond funds	2,112,745.39						4,532,786.53
Mutual equity funds	4,532,786.53						
Certificates of dep	4,795,854.79	4,030,299.29	765,555.50				
Other	5,013,228.35	139,370.17	759,054.38	1,847,584.24	2,139,776.95	127,442.61	
Less Amounts Reported as Cash and Cash Equivalents:							
Other	(8,754.71)						(8,754.71)
Total	\$ 153,414,373.11	\$ 8,471,121.97	\$ 129,148,113.99	\$5,676,283.15	\$ 2,901,036.17	\$ 7,217,817.83	

Interest Rate Risk. Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of a debt investment. The System does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

Credit Risk. Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The System is authorized by statute to invest funds in accordance with Tennessee Board of Regents policies. Under the current policy, funds other than endowments may be invested only in obligations of the United States or its agencies which are backed by the full faith and credit of the United States, repurchase agreements for United States securities, certificates of deposit in banks and savings and loan associations, banker's acceptances, commercial paper, money market mutual funds and the State of Tennessee Local Government Investment Pool. The policy requires that investments of endowments in equity securities be limited to funds from private gifts or other sources external to the System and that endowment investments be prudently diversified. Securities are rated using Standard and Poor's, Moody's, and/or Fitch's and are presented below using the Standard and Poor's rating scale.

System policy restricts investments in banker's acceptances and commercial paper. The policy requires that prime banker's acceptances must be issued by domestic banks with a minimum AA rating or foreign banks with a AAA long-term debt rating by a majority of the rating services that have rated the issuer. Prime banker's acceptances are required to be eligible for purchase by the Federal Reserve System. To be eligible, the original maturity must not be more than 270 days, and it must 1) arise out of the current shipment of goods between countries or with the United States, or 2) arise out of storage within the United States of goods under contract of sale or expected to move into the channel or trade within a reasonable time and that are secured throughout their life by a warehouse receipt or similar document conveying title to the underlying goods.

The policy requires that prime commercial paper shall be limited to that of corporations that meet the following criteria: 1) Senior long-term debt, if any, should have a minimum rating of A1 or equivalent, and short-term debt should have a minimum rating of A1 or equivalent, as provided by a majority of the rating services that rate the issuer. If there is no long-term debt rating, the short-term debt rating must be A1 by all rating services (minimum of two). 2) The rating should be based on the merits of the issuer or guarantee by a nonbank. 3) A financial review should be made to ascertain the issuer's financial strength to cover the debt. 4) Commercial paper of a banking institution should not be purchased. Prime commercial paper shall not have a maturity that exceeds 270 days.

As of June 30, 2015, the System's investments were rated as follows:

Investment Type	Fair Value	Credit Quality Rating						Unrated
		AAA	AA	A	BBB	BB	BBB	
LGIP	\$ 766,890,294.43							\$ 766,890,294.43
US agencies	69,747,558.42	6,832.26	69,631,060.71	476,475.45	17,646.24			109,665.45
Corporate bonds	525,134.11	8,985.96	22,026.46	999,520.00				
Commercial paper	999,520.00							
Mutual bond funds	2,112,745.39	153,059.31	68,026.36	238,092.26	272,105.44	187,072.49		1,194,389.53
CMO	4,850,561.31	104,145.74	4,745,862.32					553.25
Other	8,754.71							8,754.71
Total	\$ 845,134,568.37	\$ 273,023.27	\$ 74,466,975.85	\$ 1,714,087.71	\$ 289,751.68	\$ 187,072.49		\$ 768,203,657.37

Custodial Credit Risk. For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the System will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The System does not have a deposit policy for custodial credit risk. At June 30, 2015, the System had \$2,972,629.90 of uninsured and unregistered investments for which the securities are held by the counterparty and \$6,825,839.00 of uninsured and unregistered investments for which the securities are held by the counterparty's trust department or agent but not in the System's name.

Concentration of Credit Risk. Concentration of credit risk is the risk of loss attributed to the magnitude of the System's investment in a single issuer. System policy restricts investments in banker's acceptances, commercial paper, and money market mutual funds. The policy limits banker's acceptances to not exceed twenty percent of total investments on the date of acquisition and limits the combined amount of banker's acceptances and commercial paper to not exceed thirty-five percent of total investments at the date of acquisition. The amount invested in any one bank shall not exceed five percent of total investments on the date of acquisition. Additionally, no more than five percent of total investments at the date of acquisition may be invested in the commercial paper of a single issuer. The policy further limits the total holdings of an issuer's commercial paper to not more than two percent of the issuing corporation's total outstanding commercial paper. System policy limits investments in money market mutual funds to not exceed ten percent of total investments on the date of acquisition.

More than five percent (5%) of the individual institution's investments were invested in the following single issuers at June 30, 2015:

Institution	Issuer	Percentage of Total Investments
ETSU	Federal National Mortgage Assoc.	38%
	Federal Farm Credit Bank	38%
	Federal Home Loan Bank	18%
	Federal Home Loan Mortgage Co.	6%
TSU	Federal National Mortgage Assoc.	46%
	Federal Home Loan Bank	15%
VSCC	Federal Home Loan Mortgage Co.	11%
	Federal Farm Credit Bank	11%
	First Tennessee Bank	100%

5. Accounts, Notes, and Grants Receivable

Accounts receivable included the following:

	June 30, 2015
Student accounts receivable	\$ 71,115,963.96
Grants receivable	40,874,890.60
Notes receivable	1,533,879.28
Other receivables	23,640,203.63
Subtotal	137,164,937.47
Less allowance for doubtful account	(28,763,894.43)
Total	\$ 108,401,043.04

Federal Perkins Loan Program funds include the following:

	June 30, 2015
Perkins loans receivable	\$ 24,354,477.91
Less allowance for doubtful accounts	(7,785,514.99)
Total	\$ 16,568,962.92

6. Pledges Receivable

Pledges receivable are promises of private donations that are reported as a receivable and revenue, net of the estimated uncollectible allowance of \$0.00 at June 30, 2015.

7. Capital Assets

Capital asset activity for the year ended June 30, 2015, was as follows:

	Beg. Balance	Additions	Transfers	Reductions	End Balance
Land	\$ 129,299,223.45	\$ 4,585,600.58		\$ (533,203.50)	\$ 133,351,620.53
Improvements/infrastructure	380,934,604.29	5,746,939.06	25,928,502.13	(69,017.44)	412,541,028.04
Buildings	2,801,380,555.03	20,051,938.11	123,143,179.22	(1,253,218.93)	2,943,322,453.43
Equipment	351,624,909.36	35,419,221.68	1,764,254.44	(14,900,276.08)	373,908,109.40
Library holdings	39,040,864.45	2,583,437.67		(4,619,825.44)	37,004,476.68
Intangible assets	49,018,973.67	182,141.94	71,237.20	(1,203,392.87)	48,068,959.94
Art & historical collections	1,024,702.45			(6,000.00)	1,018,702.45
Projects in progress	217,177,419.47	200,652,100.13	(150,907,172.99)	(2,528,135.34)	264,394,211.27
Total	3,969,501,252.17	269,221,379.17		(25,113,069.60)	4,213,609,561.74
Less accumulated depreciation/amortization:					
Improvements/infrastructure	173,421,570.13	17,837,800.46		(39,414.97)	191,219,955.62
Buildings	1,041,417,695.96	46,320,615.65		(1,487,692.58)	1,086,250,619.03
Equipment	231,722,708.83	26,229,654.25		(14,076,646.90)	243,875,716.18
Library holdings	23,098,167.12	3,968,279.42		(4,713,246.30)	22,353,200.24
Intangible assets	36,572,499.29	5,012,848.03		(1,203,392.87)	40,381,954.45
Total	1,506,232,641.33	99,369,197.81		(21,520,393.62)	1,584,081,445.52
Capital assets, net	\$ 2,463,268,610.84	\$ 169,852,181.36		\$ (3,592,675.98)	\$ 2,629,528,116.22

The decrease in the building depreciation expense for the current period is due to a change in accounting estimate. During fiscal year 2015, it was determined that buildings were more appropriately depreciated over a period of between 40 and 60 years, instead of the 40 years previously used. This change resulted in a reduction in depreciation expense of \$27,654,198.82 for fiscal year 2015.

8. Capital Leases

East Tennessee State University (ETSU) has entered into an Enhanced Use Lease Agreement with the United States Department of Veterans Affairs (VA) for certain real property, including land and several buildings, at the Veterans Affairs Medical Center in Johnson City, Tennessee. The lease is for a period of 35 years. In lieu of lease payments, the university has assumed responsibility for all capital and recurring costs of maintaining the property covered by the agreement.

In conjunction with the lease, ETSU entered into a memorandum of agreement with the Department of Veterans Affairs to construct a new building (the Basic Science Building) with joint funding from the State of Tennessee and the federal government. In accordance with the memorandum of agreement, the state provided \$18 million to the federal government for its share of the total construction costs (\$34,195,153.41). The Basic Science Building is included under the provisions of the Enhanced Use Lease Agreement. ETSU is renovating several other buildings on the VA campus as funds become available.

ETSU's leasing of the Basic Science Building and the other buildings on the VA campus will constitute a capital lease agreement. The lease term is substantially equal to the estimated useful life of the leased property. Accordingly, ETSU has capitalized the cost of the building and renovations at \$64,736,029.26. At June 30, 2015, the buildings are reported at \$44,009,146.49, net of accumulated depreciation of \$20,726,882.77.

The University of Memphis (UOM) has capital lease agreements for the campuswide data network equipment and services. This agreement has beginning and ending dates ranging from January 1, 2011 to December 31, 2015 with an imputed interest rate of 5.517%. This lease agreement includes a purchase option at the end of the

initial or any renewal term to purchase all or part of the equipment for one dollar (\$1.00) together with any accrued but unpaid late charges. In July 2015, UOM provided written notice to the lessor of its intention to exercise its purchase option as of December 31, 2015, and purchase the network equipment for \$1.

Asset balances at June 30, 2015, were \$409,558.82, net of accumulated depreciation of \$3,686,029.47. The following is a schedule by years of future minimum lease payments under capital leases together with the present value of the net minimum lease payments as of June 30, 2015:

Year ending June 30, 2016:	
Total minimum lease payments	439,295.64
Less: Amounts representing interest and executor costs	(6,983.05)
Present value of net minimum lease payment	\$432,312.59

9. Accounts Payable

Accounts payable included the following:

	June 30, 2015
Vendors payable	\$42,996,881.70
Unapplied student payments	457,191.18
Other payables	7,083,950.33
Total	\$50,538,023.21

10. Long-term Liabilities

Long term liability activity for the year ended June 30, 2015, was as follows:

Payables:	Beg Balance	Additions	Reductions	End Balance	Current
TSSBA debt:					
Bonds	\$ 607,551,259.97	\$ 212,191,166.93	\$ (195,341,020.08)	\$ 624,401,406.82	\$ 28,018,377.52
Unamortized premium	40,349,139.09	44,085,375.25	(11,821,754.77)	72,612,759.57	15,139.08
Revolving facility credit	55,510,171.97	39,914,375.03	(55,551,275.33)	39,873,271.67	
GO debt:					
Bonds	300,000.00		(100,000.00)	200,000.00	100,000.00
Commercial paper	3,954,552.95	286,371.00	(440,064.00)	3,800,859.95	
Lease obligations	1,262,048.98		(829,736.39)	432,312.59	432,312.59
Subtotal	708,927,172.96	296,477,288.21	(264,083,850.57)	741,320,610.60	28,565,829.19
Other liabilities:					
Compensated absences	62,800,104.13	38,110,648.49	(37,438,943.03)	63,471,809.59	16,030,479.90
Due to grantor	19,869,566.66	1,226,537.23	(1,113,499.58)	19,982,604.31	276,283.01
Unearned revenue	70,498,596.13	68,899,998.39	(66,745,792.03)	72,652,802.49	72,532,802.49
Total	\$ 862,095,439.88	\$ 404,714,472.32	\$ (369,382,085.21)	\$ 897,427,826.99	\$ 117,405,394.59

TSSBA Debt - Bonds Payable

Bonds, with interest rates ranging from 0.18% to 5.63%, were issued by the Tennessee State School Bond Authority. The bonds are due serially until 2046 and are secured by pledges of the facilities' revenues to which they relate and certain other revenues and fees of the System, including state appropriations, see Note 12 for further details. The bonded indebtedness with the Tennessee State School Bond Authority included in long-term liabilities on the Statement of Net Position is shown net of assets held by the authority in the debt service reserve and net of unexpended debt proceeds. The reserve amount was \$13,874,059.64 at June 30, 2015. Unexpended debt proceeds were \$13,586,407.54 at June 30, 2015.

Debt service requirements to maturity for the System's portion of TSSBA bonds at June 30, 2015, are as follows:

For the Year(s) Ended June 30	Principal	Interest	Total
2016	\$ 28,019,889.52	\$ 28,300,164.05	\$ 56,320,053.57
2017	30,021,452.17	27,401,335.57	57,422,787.74
2018	25,757,558.88	26,395,606.23	52,153,165.11
2019	29,332,491.84	25,031,823.28	54,364,315.12
2020	31,353,656.05	23,588,892.54	54,942,548.59
2021-2025	157,485,058.11	97,708,787.77	255,193,845.88
2026-2030	132,102,530.80	64,075,346.37	196,177,877.17
2031-2035	81,773,243.46	37,962,015.00	119,735,258.46
2036-2040	67,744,498.95	19,740,102.39	87,484,601.34
2041-2045	38,456,845.20	5,117,584.56	43,574,429.76
2046-2050	2,354,181.84	88,218.27	2,442,400.11
Total	\$ 624,401,406.82	\$ 355,409,876.03	\$ 979,811,282.85

TSSBA Debt – Revolving Credit Facility

The Tennessee State School Bond Authority issues loans from the revolving credit facility to finance costs of various capital projects during the construction phase. When projects are placed in service, long-term, fixed-rate debt is issued by TSSBA to finance the project over its useful payback period and the revolving credit facility debt is redeemed. The amount outstanding for projects of the System was \$39,873,271.67 at June 30, 2015.

More detailed information regarding the bonds and the revolving credit facility can be found in the notes to the financial statements in the financial report for the Tennessee State School Bond Authority. That report is available on the state's website at <https://www.comptroller.tn.gov/tssba/cafr.asp>.

General Obligation Debt – Bonds Payable

Bonds, with interest rates of 4.13%, were issued by the Tennessee State Funding Board. The bonds are due serially until 2017.

Debt service requirements to maturity for the System's portion of GO bonds at June 30, 2015, are as follows:

For the Year(s) Ended June 30	Principal	Interest	Total
2016	\$100,000.00	\$ 8,265.95	\$108,265.95
2017	100,000.00	4,132.97	104,132.97
Total	\$200,000.00	\$12,398.92	\$212,398.92

General Obligation Debt - Commercial Paper

The Tennessee State Funding Board issues commercial paper for the purpose of, among other things, acquisition of certain sites and existing structures for expansion purposes for the TBR on the behalf of the System. The amount outstanding for projects of the System was \$3,800,859.95 at June 30, 2015. More detailed information

regarding the commercial paper can be found in the notes to the financial statements in the financial report for the Tennessee State Funding Board. The Tennessee Comprehensive Annual Financial Report is available on the state's website at <http://www.tn.gov/finance/act/cafr.shtm>.

Refunding of Debt

On August 27, 2014, the State issued \$153,887,768.43 in revenue bonds with interest rates ranging from .35 to 5 percent to advance refund \$154,312,947.45 of outstanding 2005, 2005a, 2006, 2007, 2007a, 2008, 2008a, 2008b, 2009a, and 2009b Series bonds with interest rates ranging from .35 to 5.63 percent. The net proceeds of \$172,197,957.24 (after payment of \$374,575.10 in underwriter's fees and issuance costs) were deposited with an escrow agent to provide for all future debt service payments on the bonds. As a result, the 2005, 2005a, 2006, 2007, 2007a, 2008, 2008a, 2008b, 2009a, and 2009b Series bonds are considered to be defeased and the liability for those bonds has been removed from the System's long-term liabilities.

Although the advance refunding resulted in the recognition of a deferred loss of (\$14,198,197.76) to be amortized over the next 2 to 24 years, the System in effect reduced its aggregate debt service payments by \$18,379,367.27 over the next 24 years and obtained an economic gain (difference between the present values of the old and new debt service payments) of \$11,874,901.23.

On May 7, 2015, the State issued \$96,461,772.88 in revenue bonds with interest rates ranging from .67 to 5.0 percent to advance refund \$101,139,863.61 of outstanding 2005a, 2007c, 2008, 2008a, 2009, 2009a, 2010, 2010a, and 2011 Series bonds with interest rates ranging from 2.0 to 5.125 percent. The net proceeds of \$112,222,387.36 (after payment of \$207,102.39 in underwriter's fees and issuance costs) were deposited with an escrow agent to provide for all future debt service payments on the bonds. As a result, the 2005a, 2007c, 2008, 2008a, 2009, 2009a, 2010, 2010a, and 2011 Series bonds are considered to be defeased and the liability for those bonds has been removed from the System's long-term liabilities.

Although the advance refunding resulted in the recognition of a deferred loss of (\$6,765,433.06) to be amortized over the next 8 to 26 years, the System in effect reduced its aggregate debt service payments by \$13,809,555.02 over the next 26 years and obtained an economic gain (difference between the present values of the old and new debt service payments) of \$7,301,892.28.

11. Endowments

If a donor has not provided specific instructions to the System's institutions, state law permits the institution to authorize for expenditure the net appreciation (realized and unrealized) of the investments of endowment funds. When administering its power to spend net appreciation, the institution is required to consider its long-term and short-term needs, present and anticipated financial requirements, expected total return on its investments, price-level trends, and general economic conditions. Any net appreciation that is spent is required to be spent for the purposes for which the endowment was established.

While some institutions spend all investment income, others choose to spend only a portion of the investment income (including changes in the value of investments) each year. Under the various spending plans established by each institution, different percentages and/or amounts have been authorized for expenditure. The remaining amounts, if any, are retained to be used in future years when the amount computed using the spending plan exceeds the investment income. At June 30, 2015, net appreciation of \$625,544.22 is available to be spent, of which \$349,793.47 is included in restricted net position expendable for scholarships and fellowships, \$7,195.98 is included in restricted net position expendable for instructional departmental uses, \$114,103.14 is included in restricted net position expendable for loans, \$12,046.19 is included in restricted net position expendable for other, and \$142,405.44 is included in unrestricted net position.

12. Pledged Revenues

The System has pledged certain revenues and fees, including state appropriations, to repay \$624,601,406.82 in bonds issued from December 1989 to May 2015. Proceeds from the bonds provided financing for various projects. The bonds are payable through 2046. Annual principal and interest payments on the bonds are expected to require approximately 3.5% of available revenues. The total principal and interest remaining to be paid on the bonds is \$980,023,681.77. Principal and interest paid for the current year and total available revenues were \$63,503,622.45 and \$1,832,659,453.17, respectively. The amount of principal and interest paid for the current year does not include debt of \$256,555,194.53 defeased through a bond refunding in 2015.

13. Pension Plans

Defined Benefit Plans

Closed State and Higher Education Employee Pension Plan

General Information about the Pension Plan

Plan description. State employees and higher education employees with membership in the Tennessee Consolidated Retirement System (TCRS) before July 1, 2014 are provided with pensions through the Closed State and Higher Education Employee Pension Plan. This plan is a component of the Public Employee Retirement Plan, an agent, multiple-employer defined benefit pension plan. The Closed State and Higher Education Employee Pension Plan stopped accepting new membership on June 30, 2014, but will continue providing benefits to existing members and retirees. Beginning July 1, 2014, a new agent defined benefit retirement plan, the State and Higher Education Employee Retirement Plan, became effective for state employees and higher education employees hired on or after July 1, 2014.

The TCRS was created by state statute under Title 8, Chapters 34-37, Tennessee Code Annotated. The TCRS Board of Trustees is responsible for the proper operation and administration of all employer pension plans in the TCRS. The Tennessee Treasury Department, an agency in the legislative branch of state government, administers the plans of the TCRS. The TCRS issues a publically available financial report that can be obtained at www.treasury.tn.gov/tcrs.

Benefits provided. Title 8, Chapters 34-37, Tennessee Code Annotated establishes the benefit terms and can be amended only by the Tennessee General Assembly. Members of the Closed State and Higher Education Employee Pension Plan are eligible to retire with an unreduced benefit at age 60 with 5 years of service credit or after 30 years of service credit regardless of age. Benefits are determined using the following formula:

$$\begin{aligned} & \text{Average of Member's Highest Compensation} && \text{Years of} \\ & \text{for 5 Consecutive Years (up to Social Security} && \text{Service} \\ & \text{Integration Level)} && \text{Credit} \\ & \times 1.50\% && \times 105\% \\ \text{Plus:} &&& \\ & \text{Average of Member's Highest Compensation} && \text{Years of} \\ & \text{for 5 Consecutive Years (over Social Security} && \text{Service} \\ & \text{Integration Level)} && \text{Credit} \\ & \times 1.75\% && \times 105\% \end{aligned}$$

A reduced early retirement benefit is available at age 55 and vested. Members are vested with five years of service credit. Service related disability benefits are provided regardless of length of service. Five years of service is required for non-service related disability eligibility. The service related and non-service related disability benefits are determined in the same manner as a service retirement benefit but are reduced 10 percent and include projected service credits. A variety of death benefits are available under various eligibility criteria. Member and beneficiary annuitants are entitled to automatic cost of living adjustments (COLAs) after retirement. A COLA is granted each July for annuitants retired prior to the 2nd of July of the previous year. The COLA is based on the change in the consumer price index (CPI) during the prior calendar year, capped at 3 percent, and applied to the current benefit. No COLA is granted if the change in the CPI is less than one-half percent. A one percent COLA is granted if the CPI change is between one-half percent and one percent. A member who leaves employment may withdraw their employee contributions, plus any accumulated interest.

Contributions. Contributions for state employees and higher education employees are established in the statutes governing the TCRS and may only be changed by the Tennessee General Assembly. The System's employees are non-contributory, as are most members in the Closed State and Higher Education Employee Pension Plan. State and higher education agencies make employer contributions at the rate set by the Board of Trustees as determined by an actuarial valuation. By law, employer contributions for the Closed State and Higher Education Employee Pension Plan are required to be paid. Employer contributions by the System for the year ended June 30, 2015 to the Closed State and Higher Education Employee Pension Plan were \$64,160,469.27 which is 15.03 percent of covered payroll. The employer rate, when combined with member contributions, is expected to finance the costs of benefits earned by members during the year, the cost of administration, as well as an amortized portion of any unfunded liability.

Pension Liabilities (Assets), Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

Pension liability. At June 30, 2015, the System reported a liability of \$111,742,657.00 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2014, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The System's proportion of the net pension liability was based on a projection of the System's contributions during the year ended June 30, 2014 to the pension plan relative to the contributions of all participating state and higher education agencies. At June 30, 2014 measurement date, the System's proportion was 16.195791 percent, representing the first time presentation of this proportion.

Pension expense. For the year ended June 30, 2015, the System recognized a pension expense of \$16,648,221.00.

Deferred outflows of resources and deferred inflows of resources. For the year ended June 30, 2015, the System reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience		\$ 24,105,982.00
Net difference between projected and actual earnings on pension plans		136,897,840.00
The System's contributions subsequent to the measurement date of June 30, 2014	64,160,469.27	
Total	\$64,160,469.27	\$161,003,822.00

Deferred outflows of resources, resulting from the System's employer contributions of \$64,160,469.27 subsequent to the measurement date will be recognized as a decrease in net pension liability in the year ended June 30, 2016. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year Ended June 30:	\$
2016	(40,250,958.25)
2017	(40,250,958.25)
2018	(40,250,958.25)
2019	(40,250,958.25)
2020	-
Thereafter	-

In the table above, positive amounts will increase pension expense, while negative amounts will decrease pension expense.

Actuarial assumptions. The total pension liability as of the June 30, 2014 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	3.0 percent
Salary increases	Graded salary ranges from 8.97 to 3.71 percent based on age, including inflation, averaging 4.25 percent
Investment rate of return	7.5 percent, net of pension plan investment expenses, including inflation
Cost-of-Living Adjustment	2.5 percent

Mortality rates were customized based on the June 30, 2012 actuarial experience study and included some adjustment for expected future improvement in life expectancy.

The actuarial assumptions used in the June 30, 2014 actuarial valuation were based on the results of an actuarial experience study performed for the period July 1, 2008 through June 30, 2012. The demographic assumptions were adjusted to more closely reflect actual and expected future experience.

The long-term expected rate of return on pension plan investments was established by the TCRS Board of Trustees in conjunction with the June 30, 2012 actuarial experience study by considering the following three techniques: (1) the 25-year historical return of the TCRS at June 30, 2012, (2) the historical market returns of asset classes from 1926 to 2012 using the TCRS investment policy asset allocation, and (3) capital market projections that were utilized as a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset

class. Four sources of capital market projections were blended and utilized in the third technique. The blended capital market projection established the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding inflation of 3 percent. The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

Asset Class	Long-Term Expected Real Rate of Return	Target Allocation
U.S. equity	6.46%	33%
Developed market international equity	6.26%	17%
Emerging market international equity	6.40%	5%
Private equity and strategic lending	4.61%	8%
U.S. fixed income	0.98%	29%
Real estate	4.73%	7%
Short-term securities	0.00%	1%
		100%

The long-term expected rate of return on pension plan investments was established by the TCRS Board of Trustees as 7.5 percent based on a blending of the three factors described above.

Discount rate. The discount rate used to measure the total pension liability was 7.5 percent. The projection of cash flows used to determine the discount rate assumed that employee contributions will be made at the current rate and that contributions from all state and higher education agencies will be made at the actuarially determined contribution rate in accordance with the funding policy of the TCRS Board of Trustees and as required to be paid by state statute. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make projected future benefit payments of current active and inactive members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the proportionate share of net pension liability (asset) to changes in the discount rate. The following presents the System's proportionate share of the net pension liability (asset) calculated using the discount rate of 7.5 percent, as well as what the System's proportionate share of the net pension liability (asset) would be if it were calculated using a discount rate that is 1-percentage-point lower (6.5 percent) or 1-percentage-point higher (8.5 percent) than the current rate:

	1% Decrease (6.5%)	Current Discount Rate (7.5%)	1% Increase (8.5%)
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The System's proportionate share of the net pension liability (asset)

	\$383,264,412.00	\$111,742,657.00	\$(116,807,823.00)
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Pension plan fiduciary net position. Detailed information about the pension plan's fiduciary net position is available in a separately issued TCRS financial report at www.treasury.tn.gov/tcrs.

Payable to the Pension Plan

At June 30, 2015, the System reported a payable of \$3,241,766.22 for the outstanding amount of legally required contributions to the pension plan required for the year ended June 30, 2015.

State and Higher Education Employee Retirement Plan

General Information about the Pension Plan

Plan description. State and higher education employees with membership in the Tennessee Consolidated Retirement System (TCRS) before July 1, 2014 are provided with pensions through the Closed State and Higher Education Employee Pension Plan, an agent plan within the Public Employee Retirement Plan administered by the TCRS. TCRS is a multiple-employer pension plan. The Closed State and Higher Education Employee Pension Plan was closed effective June 30, 2014 and covers employees hired before July 1, 2014. Employees hired after June 30, 2014 are provided with pensions through a legally separate plan referred to as the State and Higher Education Employee Retirement Plan, an agent plan within the Public Employee Retirement Plan administered by the TCRS. The TCRS was created by state statute under Tennessee Code Annotated Title 8, Chapters 34-37. The TCRS Board of Trustees is responsible for the proper operation and administration of all employer pension plans in the TCRS. The Tennessee Treasury Department, an agency in the legislative branch of state government, administers the plans of the TCRS. The TCRS issues a publically available financial report that can be obtained at www.treasury.tn.gov/tcrs.

Benefits provided. Tennessee Code Annotated Title 8, Chapters 34-37 establishes the benefit terms and can be amended only by the Tennessee General Assembly. Members of the State and Higher Education Employee Retirement Plan are eligible to retire at age 65 with 5 years of service credit or pursuant to the rule of 90 in which the member's age and service credit total 90. Members are entitled to receive unreduced service retirement benefits, which are determined by a formula using the member's highest five consecutive year average compensation and the member's years of service credit. Service related disability benefits are provided regardless of length of service. Five years of service is required for non-service related disability eligibility. The service related and non-service related disability benefits are determined in the same manner as a service retirement benefit but are reduced 10 percent and include projected service credits. A variety of death benefits are available under various eligibility criteria. Member and beneficiary annuitants are entitled to automatic cost of living adjustments (COLAs) after retirement. A COLA is granted each July for annuitants retired prior to the 2nd of July of the previous year. The COLA is based on the change in the consumer price index (CPI) during the

prior calendar year, capped at 3 percent, and applied to the current benefit. No COLA is granted if the change in the CPI is less than one-half percent. A one percent COLA is granted if the CPI change is between one-half percent and one percent. A member who leaves employment may withdraw their employee contributions, plus any accumulated interest. Under the State and Higher Education Employee Retirement Plan, benefit terms and conditions, including COLA, can be adjusted on a prospective basis. Moreover, there are defined cost controls and unfunded liability controls that provide for the adjustment of benefit terms and conditions on an automatic basis.

Contributions. Contributions for state and higher education employees are established in the statutes governing the TCRS and may only be changed by the Tennessee General Assembly. Employees contribute 5 percent of salary. The higher education institutions make employer contributions at the rate set by the Board of Trustees as determined by an actuarial valuation. Per the statutory provisions governing the TCRS, the employer contribution rate cannot be less than 4 percent for all aggregate employee groups, except for in years when the maximum funded level, approved by the TCRS Board of Trustees, is reached. By law, employer contributions for the State and Higher Education Employee Retirement Plan are required to be paid. Employer contributions by higher education institutions for the year ended June 30, 2015 to the State and Higher Education Employee Retirement Plan were \$755,115.87, which is 3.87 percent of covered payroll. The employer rate, when combined with member contributions, is expected to finance the costs of benefits earned by members during the year, the cost of administration, as well as an amortized portion of any unfunded liability.

Pension Liabilities (Assets), Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

Pension liabilities. Since the measurement date is June 30, 2014, which is prior to the July 1, 2014 inception of the State and Higher Education Employee Retirement Plan, there is not a net pension liability to report at June 30, 2015.

Pension expense. Since the measurement date is June 30, 2014, the System did not recognize a pension expense at June 30, 2015.

Deferred outflows of resources and deferred inflows of resources. For the year ended June 30, 2015, the System reported deferred outflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
The System's contributions subsequent to the measurement date of June 30, 2014	755,115.87	0.00
Total	\$755,115.87	0.00

The System's employer contributions of \$755,115.87 reported as pension related deferred outflows of resources, subsequent to the measurement date, will be recognized as a reduction in net pension liability in the year ended June 30, 2016.

Payable to the Pension Plan

At June 30, 2015, the System reported a payable of \$68,686.06 for the outstanding amount of contributions to the pension plan required at the year ended June 30, 2015.

Federal Retirement Program

Plan Description – Tennessee State University contributes to the Federal Retirement Program, a cost-sharing multiple-employer defined benefit pension plan administered by the Civil Service Retirement System (CSRS) for participants employed prior to January 1, 1984, and the Federal Employees Retirement System (FERS) for participants employed after December 31, 1983. Both systems provide retirement, death, and disability benefits as well as annual cost-of-living adjustments to plan members and beneficiaries. All regular full-time employees of the Tennessee State University Agricultural Extension Service who hold federal appointments for 51% or more of their time are required to participate in either one of the two Federal Retirement Programs. For both programs, benefit provisions are established in federal statutes. Federal statutes are amended by the U.S. Congress. All the university's extension employees currently participate in CSRS.

The CSRS issues a publicly available financial report that includes financial statements and required supplementary information. The report may be obtained by writing to the Office of Personnel Management, Retirement Information Office, P.O. Box 45, Boyers, Pennsylvania, 16017-0045, or by calling (202) 606-0500.

Funding Policy – Participating employees and the university are required to contribute to the CSRS plan. Contribution requirements are established and may be amended by federal statutes. The university and employees were required to contribute 7% of covered payroll to the CSRS plan. Contributions to CSRS for the year ended June 30, 2015, were \$41,112.74, which consisted of \$20,556.37 from both the university and the employees; contributions for the year ended June 30, 2014, were \$38,813.54, which consisted of \$19,406.77 from both the university and the employees. Contributions met the requirements for each year.

Defined Contribution Plans

Plan Description – The System contributes to the Optional Retirement Plan (ORP). The ORP, administered by the Tennessee Treasury Department, is a defined contribution plan. The ORP was established by state statute in Title 8, Chapter 35, Part 4 of the TCA. This statute also sets out the plan provisions. The plan provisions are amended by the Tennessee General Assembly. The ORP was designed to provide benefits at retirement to faculty and staff who are exempt from the overtime provision of the Fair Labor Standards Act and who waive membership in the TCRS. In a defined contribution plan, benefits depend solely on amounts contributed to the plan plus investment earnings.

Funding Policy – For employees employed prior to July 1, 2014, plan members are noncontributory. The System contributes 10 percent of the employee's base salary up to the social security wage base and 11 percent above the social security wage base. For employees hired after June 30, 2014, plan members will contribute 5 percent to the ORP and the System will contribute 9 percent of the employee's base salary. The required contributions made to the ORP were \$46,813,394.43 for the year ended June 30, 2015, and \$46,909,970.33 for the year ended June 30, 2014. Contributions met the requirements for each year.

Members are immediately 100 percent vested in the employer contributions made pursuant to the ORP. The Treasury Department has selected three investment vendors who offer a variety of investment products in which members are responsible for selecting how the contributions are invested. Each member makes the decision when to reallocate future contributions or when to transfer funds from one investment product to another. Funds are held by the investment vendor in the name of the member, not in the name of the State of Tennessee. The State of Tennessee has no discretion over these funds other than to make the initial contributions. Accordingly, the State of Tennessee is not acting in a trustee capacity nor does it have a fiduciary responsibility for the funds held by the investment vendors.

Deferred Compensation Plans

Employees are offered three deferred compensation plans. The System, through the state of Tennessee, provides two plans, one established pursuant to IRC Section 457 and the other pursuant to IRC Section 401(k). The third plan is administered by the System and was established in accordance with IRC, Section 403(b). All costs of administering and funding these programs, with the exclusion of the \$50 monthly employer match for the Section 401(k) plan, are the responsibility of plan participants.

Since the Section 401(k) and Section 457 plan assets remain the property of the contributing employees, they are not presented in the accompanying financial statements. IRC Sections 401(k) and 457 establish participation, contribution and withdrawal provisions for the plans. Employees hired after June 30, 2014, are automatically enrolled to contribute two percent of salary to the state's 401(k) plan with the employer contributing an additional five percent to the plan. Employees will vest immediately to both the employee and employer contributions. During the year ended June 30, 2015, contributions totaling \$21,852,195.63 were made by employees participating in the 401(k) plan, with a related match of \$7,166,789.97 made by the System. During the year ended June 30, 2014, contributions totaling \$20,990,025.67 were made by employees participating in the 401(k) plan, with a related match of \$6,451,157.90 made by the System. In accordance with the IRC, employee contributions through the 403(b) plan remain the assets of the employee. In addition, the amounts withheld from employees are remitted directly to third-party administrators. Therefore, these employee contributions are not reflected in the accompanying financial statements.

14. Other Postemployment Benefits

Healthcare is the only "other postemployment benefit" (OPEB) provided to employees. The State of Tennessee administers a group health insurance program that provides postemployment health insurance benefits to eligible System retirees. This program includes two plans available to higher education employees - the State Employee Group Plan and the Medicare Supplement Plan. Both plans are agent multiple-employer defined benefit OPEB plans. Benefits are established and amended by an insurance committee created by Tennessee Code Annotated (TCA) 8-27-201 for the state plan and TCA 8-27-701 for the Medicare Supplement Plan. Prior to reaching the age of 65, all members have the option of choosing between the standard or partnership preferred provider organization (PPO) plan for healthcare benefits. Subsequent to age 65, members who are also in the state's retirement system may participate in the Medicare Supplement Plan. That plan does not include pharmacy. The state makes on-behalf payments to the Medicare Supplement Plan for the System's eligible retirees, see Note 21. The plans are reported in the State of Tennessee Comprehensive Annual Financial Report (CAFR). The CAFR is available on the state's website at <http://www.tn.gov/finance/act/cafr.shtm>.

Funding Policy. The premium requirements of plan members are established and may be amended by the insurance committee. The plans are self-insured and financed on a pay-as-you-go basis with the risk shared equally among the participants. Claims liabilities of the plan are periodically computed using actuarial and statistical techniques to establish premium rates. Administrative costs of the plan are allocated to plan participants. Retired employees who have not reached the age of 65 pay the same base premium as active employees in the plan adjusted for years of service. Retirees with 30 years of service are subsidized 80 percent; 20 but less than 30 years, 70 percent; and less than 20 years, 60 percent. Retired employees who are 65 years of age or older have flat rate premium subsidies based on years of service. Retirees with 30 years of service receive \$50 per month; 20 but less than 30 years, \$37.50; and 15 but less than 20 years, \$25. Contributions for the State Employee Group Plan for the year ended June 30, 2015, were \$186,999,388.13, which consisted of \$151,104,397.68 from the System and \$35,894,990.45 from the employees.

Annual OPEB Cost and Net OPEB Obligation

Annual required contribution (ARC)	\$ 21,593,000.00
Interest on the net OPEB obligation	3,935,958.51
Adjustment to the ARC	(3,834,573.69)
Annual OPEB cost	21,694,384.82
Amount of contribution	(19,054,374.98)
Increase/(decrease) in net OPEB obligation	2,640,009.84
Net OPEB obligation - beginning of year	98,398,978.66
Net OPEB obligation - end of year	\$ 101,038,988.50

Year-end	Plan	Annual OPEB Cost	Percentage of Annual OPEB Cost Contributed	Net OPEB Obligation at Year-end
6/30/2015	State Employee Group Plan	\$21,694,384.82	88%	\$101,038,988.50
6/30/2014	State Employee Group Plan	\$20,941,003.63	84%	\$98,398,978.66
6/30/2013	State Employee Group Plan	\$24,732,078.68	70%	\$95,115,959.37

Funded Status and Funding Progress. The funded status of the plan as of July 1, 2013, was as follows:

Actuarial valuation date	July 1, 2013
Actuarial accrued liability (AAL)	\$ 172,695,000.00
Actuarial value of plan assets	0
Unfunded actuarial accrued liability (UAAL)	\$ 172,695,000.00
Actuarial value of assets as a % of the AAL	0%
Covered payroll (active plan members)	\$ 811,371,875.47
UAAL as percentage of covered payroll	21.3%

Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events far into the future, and actuarially determined amounts are subject to continual revision as actual results are compared to past expectations and new estimates are made about the future. The schedule of funding progress, presented as Required Supplementary Information following the notes to the financial statements, presents multiyear trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

Actuarial Methods and Assumptions. Calculations are based on the types of benefits provided under the terms of the substantive plan at the time of each valuation and on the pattern of sharing of costs between the employer and plan members to that point. Actuarial calculations reflect a long-term perspective. Consistent with that perspective, actuarial methods and assumptions used include techniques that are designed to reduce short-term volatility in actuarial accrued liabilities and the actuarial value of assets.

In the July 1, 2013, actuarial valuation, the Projected Unit Credit actuarial cost method was used. The actuarial assumptions included a 4.0 percent investment rate of return (net of administrative expenses) and an annual healthcare cost trend rate of 7.5 percent initially, decreased to 7.0 percent in fiscal year 2015 and then reduced by decrements to an ultimate rate of 4.19 percent in fiscal year 2044. All rates include a 2.5 percent inflation assumption. The unfunded actuarial accrued liability is being amortized as a level percentage of payroll on a closed basis over a 30 year period beginning with July 1, 2007. Payroll is assumed to grow at a rate of 3.0 percent.

15. Chairs of Excellence

The System had \$150,916,086.84 on deposit at June 30, 2015, with the State Treasurer for its Chairs of Excellence program. These funds are held in trust by the state and are not included in these financial statements.

16. Insurance-Related Activities

It is the policy of the state not to purchase commercial insurance for the risks associated with casualty losses for general liability, automobile liability, professional medical malpractice liability, and workers' compensation. The state's management believes it is more economical to manage these risks internally and set aside assets for claim settlement in its internal service fund, the Risk Management Fund (RMF). The state purchases commercial insurance for real property, builder's risk (for construction projects starting prior to July 1, 2012), and crime and fidelity coverage on the state's officials and employees. The contractor is responsible for acquiring builder's risk insurance for all construction projects after June 30, 2012, thus builder's risk is no longer covered by the RMF. For property coverage, the deductible for an individual state agency is the first \$25,000 of losses. The RMF is responsible for property losses for the annual aggregate deductible of \$10 million for perils other than earthquake and flood. Purchased insurance coverage is responsible for losses exceeding the \$10 million annual aggregate deductible. For earthquake and flood, there is a deductible of \$10 million per occurrence. The maximum insurance coverage is \$750 million per year for perils other than earthquake and flood. The maximum flood insurance coverage is \$50 million per occurrence, except there is only \$25 million of coverage in flood zones A and V. The maximum earthquake insurance coverage is \$50 million per occurrence. The amounts of settlements have not exceeded insurance coverage for each of the past three fiscal years.

The System participates in the Risk Management Fund. The fund allocates the cost of providing claims servicing and claims payment by charging a premium to the System based on a percentage of the System's expected loss costs, which include both experience and exposures. This charge considers recent trends in actual claims experience of the state as a whole. An actuarial valuation is performed as of fiscal year-end to determine the fund liability and premium allocation. Information regarding the determination of the claims liabilities and the changes in the balances of the claims liabilities for the years ended June 30, 2015, is presented in the Tennessee Comprehensive Annual Financial Report. The CAFR is available on the state's website at <http://www.tn.gov/finance/act/cafr.shtml>. Since the System participates in the Risk Management Fund, it is subject to the liability limitations under the provisions of the Tennessee Claims Commission Act, Tennessee Code Annotated, Section 9-8-101 et seq. Liability for negligence of the System for bodily injury and property damage is limited to \$300,000 per person and \$1,000,000 per occurrence. The limits of liability under workers' compensation are set forth in Tennessee Code Annotated, Section 50-6-101 et seq. Claims are paid through the state's Risk Management Fund. The amount of cash and cash equivalents designated for payment of claims held by the Risk Management Fund at June 30, 2015, was not available.

At June 30, 2015, the scheduled coverage for the System was \$6,784,194,714.00 for buildings and \$1,652,171,182.00 for contents.

The state has also set aside assets in the Employee Group Insurance Fund, an internal service fund, to provide a program of health insurance coverage for the employees of the state with the risk retained by the state. The System participates in the Employee Group Insurance Fund. The fund allocates the cost of providing

claims servicing and claims payment by charging a premium to the System based on estimates of the ultimate cost of claims, including the costs of claims that have been reported but not settled and of claims that have been incurred but not reported. Employees and providers have 13 months to file medical claims.

17. Commitments and Contingencies

Sick Leave - The System records the cost of sick leave when paid. Generally, since sick leave (earned one day per month with unlimited accumulation) is paid only when an employee dies or is absent because of illness, injury, or related family death, there is no liability for sick leave at June 30. The dollar amount of unused sick leave was \$381,981,932.27 at June 30, 2015.

Operating Leases - The System has entered into various operating leases for buildings and equipment. Such leases will probably continue to be required. Expenses under operating leases for real and personal property were \$5,895,328.84 and \$3,289,822.35, respectively for the year ended June 30, 2015. The following is a schedule by years of future minimum rental payments required under noncancelable operating leases that have initial or remaining lease terms in excess of one year as of June 30, 2015:

Year ending June 30:	
2016	97,529.00
2017	97,529.00
2018	8,000.00
2019	8,000.00
2020	8,000.00
2021-2025	16,000.00
Total minimum payments required	\$ 235,058.00

Construction in Progress - At June 30, 2015, outstanding commitments under construction contracts totaled \$126,950,755.37 for various projects of which \$70,500,412.24 will be funded by future state capital outlay appropriations.

Future Commitments - In January 2013, Conference USA confirmed MTSU's membership effective July 1, 2013. MTSU will pay an Initiation Fee of \$2,000,000, payable in four installments of \$500,000.00. The first installment was paid in December 2012, with the second and third installments netted out of conference revenues in 2013-14 and 2014-15. It is anticipated the final installment payment, \$500,000.00, will be a reduction in conference revenue sharing as well.

Litigation - The System is involved in several lawsuits, none of which are expected to have a material effect on the accompanying financial statements.

18. Funds Held in Trust by Others

Austin Peay State University (APSU) is beneficiary under the Gracey Trust. The underlying assets are not considered assets of APSU and are not included in the System's financial statements. APSU received \$142,389.00 from these funds in fiscal year 2015.

Tennessee Tech University (TTU) is beneficiary under the William Jenkins Estate Account. The underlying assets are not considered assets of TTU and are not included in the System's financial statements. TTU received \$4,754.02 from these funds in fiscal year 2015.

19. The University of Memphis (UOM) is beneficiary under the Van Vleet, the Mike Driver, the Pope M. Farrington, the C.M. Gooch and the Herbert Herff trust funds. The underlying assets are not considered assets of UOM and are not included in the System's financial statements. UOM received \$1,279,873.20 from these funds in fiscal year 2015.

Natural Classifications with Functional Classifications

The System's operating expenses by functional classification for the year ended June 30, 2015, are as follows:

Functional Classification	Natural Classification						Total
	Salaries	Benefits	Other Operating	Scholarship	Depreciation		
Instruction	\$ 580,745,337.03	\$ 181,215,051.15	\$ 138,040,438.03	\$ 5,177,527.51		\$	905,178,353.72
Research	45,393,427.97	15,227,035.24	21,894,420.33	953,431.63			83,468,315.17
Public service	36,776,836.05	11,803,677.82	23,084,940.21	537,626.35			72,203,080.43
Academic support	102,785,059.35	33,883,841.40	11,051,245.98	339,231.73			148,059,378.46
Student services	109,883,096.67	36,689,436.82	81,825,526.52	6,488,384.26			234,886,444.27
Institutional support	124,300,739.16	39,768,421.94	66,096,020.35	176,298.57			230,341,480.02
Maintenance & operation	44,502,491.83	17,880,699.87	124,354,087.21	11,652.75			186,748,931.66
Scholarships	689,340.39	92,592.06	762,338.22	240,677,914.23			242,222,184.90
Auxiliary	18,112,880.72	5,364,207.22	58,801,273.76	455,448.40			82,733,810.10
Depreciation					98,989,586.98		98,989,586.98
Total	\$ 1,063,189,209.17	\$ 341,924,963.52	\$ 525,910,290.61	\$ 254,817,515.43	\$ 98,989,586.98	\$	\$ 2,284,831,565.71

Expenses initially incurred by the academic support function as a result of providing internal services to the other functional classifications were allocated to the other functional areas by reducing the academic support function's operating expenses by the total amount of salaries, benefits, and operating expenses incurred in the provision of these services, and allocating this amount to the other functional areas' operating expenses on the basis of usage. As a result of this process, expenses totaling \$53,850,716.61 were reallocated from academic support to the other functional areas.

Affiliated Entity not Included

20. The East Tennessee State University Research Foundation is a private, nonprofit foundation with the university as the sole beneficiary. The Research Foundation is controlled by a board independent of the university. The financial records, investments, and other financial transactions are handled external to the university and these amounts are not included in the university's financial report. As reported in the Research Foundation's most recently audited financial report, at June 30, 2015, the assets of the Research Foundation totaled \$1,858,836.00, liabilities were \$9,360.00, and the net position amounted to \$1,849,476.00.

The Tennessee Tech University Agricultural Foundation is a private, nonprofit foundation with the university as the sole beneficiary. The Agricultural Foundation is controlled by a board independent of the university. The financial records, investments, and other financial transactions are handled external to the university and these amounts are not included in the university's financial report. As reported in the most recently audited financial report, at June 30, 2014, the assets of the Agricultural Foundation totaled \$753,225.52, liabilities were \$0.00, and the net position amounted to \$753,225.52.

The Bryan Symphony Orchestra Association at Tennessee Technological University, Inc. (BSOA) is a nonprofit 501(c)(3) organization controlled by a board independent of the university. The mission of the BSOA is to provide an orchestra of the highest artistic standards, provide educational experiences for a diverse audience, and to serve as a leader and a continuing force in the Upper Cumberland region. BSOA provides support to the Bryan Symphony Orchestra jointly with Tennessee Technological University. The financial records and transactions are handled external to the university. As reported in the BSOA's most recently audited financial report, at June 30, 2014 the assets of the BSOA totaled \$142,756.00, liabilities were \$30,343.00, and the net position amounted to \$112,413.00. These amounts are not included in the university's financial report.

The Friends of the Appalachian Center for Crafts of Tennessee (FACCT) is a nonprofit 501(c)(3) that promotes and supports educational art and craft outreach activities. FACCT is controlled by a board independent of the university. FACCT provides non-monetary support to the Tennessee Technological University Craft Center through marketing and other promotional activities. The financial records and transactions are handled external to the university. These amounts are not included in the university's financial report.

The University of Memphis Research Foundation is a private, nonprofit foundation with the university as the sole beneficiary. The Research Foundation is controlled by a board independent of the university. The financial records, investments, and other financial transactions are handled external to the university and these amounts are not included in the university's financial report. As reported in the University of Memphis Research Foundation's most recently audited financial report, at June 30, 2015, the assets of the University of Memphis Research Foundation totaled \$6,045,131.00, liabilities were \$1,745,513.00, and the net position amounted to \$4,299,618.00.

The Upper Cumberland Education Foundation is a private, nonprofit foundation with Nashville State Community College as the sole beneficiary. The Upper Cumberland Education Foundation is controlled by a board independent of the college. The financial records, investments, and other financial transactions are handled external to the college and these amounts are not included in the college's financial report. At June 30, 2015, the assets of the Upper Cumberland Education Foundation totaled \$194,219.25, liabilities were \$0.00, and the net position amounted to \$194,219.25.

21. On-Behalf Payments

During the year ended June 30, 2015, the State of Tennessee made payments of \$1,256,537.50 on behalf of the System for retirees participating in the Medicare Supplement Plan. The Medicare Supplement Plan is a postemployment benefit healthcare plan and is discussed further in Note 14. The plan is reported in the State of Tennessee Comprehensive Annual Financial Report (CAFR). The CAFR is available on the state's website at <http://www.tn.gov/finance/act/cafr.shtml>.

22. Voluntary Buyout and Reduction in Force Programs

The System had one institution participating in a voluntary buyout and/or reduction in force program during FY 2015. The details of the plan are outlined below:

University of Memphis

UOM implemented a Voluntary Buyout Program beginning in fiscal year 2011 as a strategy to assist in addressing budgetary constraints due to several years of state appropriation reductions and potential budget reductions in the forthcoming fiscal years. The University had 26 employees participate in the Voluntary Buyout Plan with 15 terminating by June 30, 2011, 7 terminating by June 30, 2012 and 4 terminating by June 30, 2013.

Each participant received 150% of their institutional base salary calculated on the date of separation, to be paid over a three year time period in three equal annual installments. As of June 30, 2015, expenditures for salary payout of the Voluntary Buyout Plan were \$3,031,438.62. Accrued expenses for severance pay were \$200,131.72 at June 30, 2015.

The University implemented a Reduction In Force (RIF) plan in fiscal year 2014 where positions were eliminated or changed to require different skills. Severance benefits for employees who lost their positions due to the RIF included a payment of \$3,200 and tuition assistance at any State of Tennessee public higher education institution for 2 years. Accrued expenses for educational assistance were \$62,640.00 at June 30, 2015.

23. Prior Period Adjustments

Net position was decreased in fiscal year 2015 by \$816,412.37. This adjustment includes a decrease of \$767,257.32 at TSU due to a grants receivable that was deemed uncollectible. The remaining decrease of \$49,155.05 is composed of immaterial increases and decreases at various institutions.

24. Cumulative Effect of a Change in Accounting Principle

During fiscal year 2015, the System implemented GASB Statement 68, *Accounting and Financial Reporting for Pensions*. This statement establishes standards for the measurement, recognition, and display of the net pension liability and related expenses, deferred inflows, note disclosures, and required supplementary information. The implementation of GASB Statement 68 resulted in a cumulative adjustment to beginning net position of \$256,098,258.00. This cumulative adjustment does not include related deferred inflows and deferred outflows of resources.

25. Component Units

The foundations are legally separate, tax-exempt organizations supporting institutions within the System. The foundations act primarily as fund-raising organizations to supplement the resources that are available to the System in support of System programs. The foundation boards are self-perpetuating and consist of graduates and friends of the System. Although the System does not control the timing or amount of receipts from the foundations, the majority of resources, or income thereon, which the foundations hold and invest, is restricted to the activities of the System by the donors. Because these restricted resources held by the foundations can only be used by, or for the benefit of, the System, the foundations are considered a component unit of the System and are discretely presented in the System's financial statements.

During the year ended June 30, 2015, the foundations made distributions of \$49,394,309.81 to or on behalf of the System for both restricted and unrestricted purposes. Complete financial statements for each foundation can be obtained from the appropriate address:

APSU Foundation:
Austin Peay State University
Donna Johansen, Accounting Services
PO Box 4635
Clarksville, TN 37044

JSCC Foundation:
Horace Chase
2046 North Parkway
Jackson, TN 38301

ETSU Foundation:
David Collins
Vice President, Finance & Admin
P. O. Box 70601
Johnson City, TN 37614

MEAC:
Russell Lewis
Executive Director, MEAC
P.O. Box 699
Mountain Home, TN, 37684

MTSU Foundation:
Joe Bales
Vice President, University Advancement
MTSU
1301 East Main Street
Murfreesboro, TN 37132

TSU Foundation:
Betsy Jackson
Executive Director
3500 John A. Merritt Blvd
Nashville, TN 37209

TTU Foundation:
Tennessee Technological University
Office of the Vice President
for Planning and Finance
P.O. Box 5037
Cookeville, TN 38505

UOM Foundation:
Managing Director
635 Normal Street
Memphis, TN 38152-3750

MSSCC Foundation:
Hilda Tunstill
Motlow College Foundation
P.O. Box 8500
Lynchburg, TN 37352

NASCC Foundation:
Mary Cross
Nashville State Community College
120 White Bridge Road
Nashville, TN, 37209

NESCC Foundation:
Steve R. Campbell
Vice President for Business Affairs
Northeast State Community College
P. O. Box 246
Blountville, TN 37617-0246

PSSC Foundation:
Pellissippi State Community College
P.O. Box 22990
Knoxville, TN 37933-0990

RSCC Foundation:
Roane State Community College Foundation
276 Patton Lane
Harriman, TN 37748

STCC Foundation:
Karen Nippert
5983 Macon Cove
Memphis, TN 38134

ChSCC Foundation:
Tammy Swenson
Vice President for Business & Finance
Chattanooga State Technical Community College
4501 Amnicola Highway
Chattanooga, TN 37406

VSCC Foundation:
Volunteer State College Foundation
1480 Nashville Pike
Gallatin, TN 37066

CLSCC Foundation:
Adam Lowe
Cleveland State Community College
P. O. Box 3570
Cleveland, Tennessee 37320

WSSC Foundation:
Mark Hurst
Walters State Community College Foundation
PO Box 1508
Morristown, TN 37816-1508

DSCC Foundation:
Lowell Hoffmann
Vice President, Finance and Administrative Services
Dyersburg State Community College
1510 Lake Road
Dyersburg, TN 38024

TCAT at Shelbyville Foundation
Hilda Tunstill
P.O. Box 8500
Lynchburg, TN 37352

The ETSU Foundation, MEAC, the TSU Foundation, the TTU Foundation, the STCC Foundation, and the WSCC Foundation are nonprofit organizations that report under GASB standards. All other foundations report under FASB standards. As such, certain revenue recognition criteria and presentation features are different from GASB revenue recognition criteria and presentation features. With the exception of necessary presentation adjustments, no modifications have been made to the foundations' financial information in the institutions' financial report for these differences. When the disclosure requirements are different, two disclosures are presented below, one for the consolidated FASB foundations and one for the consolidated GASB foundations.

Fair Value Measurements (FASB Foundations). The foundations report certain assets and liabilities at fair value. Fair value has been determined using quoted prices in active markets for identical assets and liabilities that are accessible at the measurement date (Level 1), inputs other than quoted market prices included in Level 1 that are directly or indirectly observable for the asset or liability (Level 2), or significant unobservable inputs (Level 3). The following table categorizes the recurring fair value measurements for assets and liabilities at June 30, 2015:

	Total Fair Value at June 30, 2015	Quoted Prices: Level 1	Significant Other Inputs: Level 2	Significant Unobservable Inputs: Level 3
Assets:				
Cash equivalents	\$ 3,275,549.00	\$ 3,275,549.00		
Investments	279,528,672.27	128,997,480.35	56,327,608.06	94,203,583.86
Pledges receivable	12,692,015.71			12,692,015.71
Other assets	80,295.95	5,877.00		74,418.95
Total assets	\$ 295,576,532.93	\$ 132,278,906.35	\$ 56,327,608.06	\$ 106,970,018.52
Liabilities:				
Charitable gift annuities	\$ 156,151.72	\$ 22,430.30		\$ 133,721.42
Split interest agreements	7,209.57			7,209.57
Total liabilities	\$ 163,361.29	\$ 22,430.30		\$ 140,930.99

The following table reconciles beginning and ending balance of all assets/liabilities valued using Level 3 inputs:

	Beginning Balance	Total Gains/Losses, Realized & Unrealized	Purchases	Settlements	Transfers In/Out of Level 3	Ending Balance
Assets:						
Investments	\$ 91,836,428.90	\$3,668,868.90	\$12,060,077.12		\$ (13,361,791.06)	\$ 94,203,583.86
Pledges receivable	13,385,057.60	(288,723.85)	23,387.49	\$(427,705.53)		12,692,015.71
Other assets	72,778.76	1,640.19				74,418.95
Total assets	\$105,294,265.26	\$3,381,785.24	\$12,083,464.61	\$(427,705.53)	\$ (13,361,791.06)	\$106,970,018.52
Liabilities:						
Charitable gift annuities	\$84,255.27	\$64,966.15		\$(15,500.00)		\$133,721.42
Split interest agreements	6,545.64	2,363.68		(1,699.75)		7,209.57
Total liabilities	\$90,800.91	\$67,329.83		\$(17,199.75)		\$140,930.99

All gains and losses, both realized and unrealized, have been reported on the statement of revenues, expenses, and changes in net position as investment income. Of this total, \$1,780,284.11 are attributable to the change in unrealized gains or losses relating to those assets and liabilities still held at June 30, 2015.

Cash and Cash Equivalents (FASB Foundations) – Cash and cash equivalents consisted of demand deposit accounts, certificates of deposit, State of Tennessee Local Government Investment Pool account administered by the State Treasurer, mutual funds, money market funds, and other cash equivalents. Uninsured bank balances at June 30, 2015, totaled \$11,012,356.34.

Cash and Cash Equivalents (GASB Foundations) – In addition to demand deposits and petty cash on hand, this classification includes instruments which are readily convertible to known amounts of cash and which have original maturities of three months or less. At June 30, 2015, cash and cash equivalents consisted of \$15,028,887.23 in bank accounts, \$2,650.00 of petty cash on hand, \$5,332,008.65 in the State of Tennessee Local Government Investment Pool administered by the State Treasurer, and \$7,322,854.54 in other funds.

The foundations also have deposits in the Local Government Investment Pool (LGIP) administered by the State Treasurer. The LGIP is part of the Pooled Investment Fund. The fund's required risk disclosures are presented in the *State of Tennessee Treasurer's Report*. That report is available on the state's website at <http://www.tn.gov/treasury>.

Investments (FASB Foundations) – Investments are recorded on the date of contribution and are stated at market value. Unrealized gains and losses are determined by the difference between market values at the beginning and end of the year. Investment securities held at year-end were as follows:

	June 30, 2015	
	Cost	Market Value
US treasury	\$ 1,566,193.01	\$ 1,818,906.67
US agencies	1,413,074.59	1,405,442.43
Certificates of deposit	1,698,965.88	1,699,869.55
Corporate stock	14,512,662.41	17,296,771.95
Corporate bonds	7,891,115.95	7,846,065.62
Mutual bond funds	44,606,351.52	46,109,926.70
Mutual equity funds	37,531,952.28	49,420,942.22
Money market funds	959,699.81	958,467.27
Life insurance		90,396.57
Annuity	180,000.00	186,260.53
Interest in limited partnership	83,015,290.00	96,245,032.00
Offshore hedge fund-of-funds	32,320,457.36	35,487,807.78
Other	17,387,974.06	20,962,782.98
Total	\$ 243,083,736.87	\$ 279,528,672.27

Investment Return

The following schedule summarizes the total investment return and its classification in the component units' statement of revenues, expenses, and changes in net position.

Dividends, interest and other sources (net of expenses of \$796,450.06)	\$ 1,391,924.28
Net realized and unrealized gains	3,679,149.48
Total return on investments	5,071,073.76
Endowment income per spending plan	4,327,350.49
Investment return in excess of amounts designated for current operations	\$ 743,723.27

Operating return

The boards of trustees designate only a portion of the component units' cumulative investment return for support of current operations; the remainder is retained to support operations of future years and to offset potential market declines. The amount computed under the endowment spending policy of the investment pool is used to support current operations.

Investments (GASB Foundations) – The foundations are authorized to invest funds in accordance with their board of directors' policies. All investments permitted to be reported at fair value under GASB Statement 31 are reported at fair value, including those with a maturity date of one year or less at the time of purchase.

As of June 30, 2015, the foundations had the following investments and maturities:

Investment Type	Fair Value	Investment Maturities (In Years)					No Maturity Date
		Less than 1 yr	1 to 5 yrs	6 to 10 yrs	More than 10 yrs		
US treasuries	\$ 13,486.72			\$ 13,486.72		\$ 10,144,480.04	
Corporate stocks	10,144,480.04						
Corporate bonds	6,786,752.86	1,562,873.26	5,223,879.60			37,747,563.00	
Mutual bond funds	57,119,013.26	335,501.84	4,796,678.09	5,120,152.33	9,119,118.00	120,729,535.10	
Mutual equity funds	120,729,535.10					515,000.00	
Certificates of deposit	9,392,918.00	5,265,000.00	3,612,918.00			1,903,982.00	
L and	1,903,982.00					22,660,948.64	
Other	22,987,523.92	326,575.28					
Less amount classified as cash and cash equivalents	(20,697.26)					(20,697.26)	
Mutual equity funds	(2,071,364.80)	(326,575.28)				(1,744,789.52)	
Other	\$ 226,985,629.84	\$ 7,163,375.10	\$ 13,633,475.69	\$ 5,133,639.05	\$ 9,119,118.00	\$ 191,936,022.00	
Total							

Interest Rate Risk. Interest rate risk is the risk that changes in interest rates will adversely affect the fair values of a debt instrument. The foundations do not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value arising from increasing interest rates.

Credit Risk. Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The foundations have no investment policy limiting its investment choices based on ratings issued by nationally recognized statistical rating organizations. Securities are rated using Standard and Poor's, Moody's, and/or Fitch's and are presented below using the Standard and Poor's rating scale. As of June 30, 2015, the foundations' investments were rated as follows:

Investment Type	Fair Value	Credit Quality Rating					Unrated
		AAA	AA	A	BBB		
LGIP	\$ 5,332,008.65					\$ 5,332,008.65	
Corporate bonds	6,786,752.86		310,513.73	3,476,239.13		3,000,000.00	
Mutual bond funds	57,119,013.26	9,556,685.36	1,355,051.00	2,751,879.00	4,409,628.84	39,045,769.06	
Other	326,575.28					326,575.28	
Total	\$ 69,564,350.05	\$ 9,556,685.36	\$ 1,665,564.73	\$ 6,228,118.13	\$ 4,409,628.84	\$ 47,704,352.99	

Concentration of Credit Risk. Concentration of credit risk is the risk of loss attributed to the magnitude of the System's investment in a single issuer. Foundation policies place no limit on the amount they may invest in any one issuer. More than five percent (5%) of the individual foundation's investments were invested in the following single issuers at June 30, 2015:

Foundation	Issuer	Percentage of Total Investments
MEAC	Bank of Tennessee First Tennessee Bank TriSummit Bank	44% 32% 24%

Foreign Currency Risk. Foreign currency risk is the risk that changes in exchange rates will adversely affect the cash flows or fair value of a transaction. The foundations place no limit on the amount they may invest in foreign currency. The foundation's exposure to foreign currency risk at June 30, 2015, is as follows:

Foundation	Investment	Currency	Maturity	Fair Value
WSCC Foundation	Mutual bond funds	Various	N/A	\$60,315.90
	Mutual equity funds	Various	N/A	\$18,616.15

Alternative Investments (GASB and FASB foundations) – The following foundations held alternative investments at June 30, 2015:

Foundation	Investment	Fair Value at June 30, 2015
MTSU Foundation	Offshore hedge fund-of-funds	\$35,487,807.78
TSU Foundation	Real estate investment trusts	\$2,268,726.74
TTU Foundation	Hedge funds, private equity fund, natural resources fund, and REIT	\$3,409,184.52
UOM Foundation	Limited partnership/LLC investments	\$91,534,659.00
CHSCC Foundation	Limited partnership hedge fund	\$766,971.00
PSCC Foundation	Hedge funds	\$288,534.84
RSCC Foundation	Regions Southeast Timber Fund II, LLC	\$222,039.59
WSCC Foundation	Hedge fund and private equity fund	\$6,067,952.39

The foundations believe that the carrying amount of their alternative investments is a reasonable estimate of fair value as of June 30, 2015. Because these investments are not readily marketable, the estimated value is subject to uncertainty and, therefore, may differ from the value that would have been used had a ready market for the

investments existed, and such differences could be material. These investments are made in accordance with the foundation's investment policy. These investments are designed to enhance diversification and provide reductions in overall portfolio volatility. These fair values are estimated using various valuation techniques.

The MTSU Foundation estimates fair value using various valuation techniques. Each offshore hedge fund-of-funds owned by the Foundation has an annual independent CPA firm audit. Hedge fund values are determined by using monthly reports received directly from the hedge fund-of-funds managers, as well as from the Foundation's registered investment advisors and/or investment custodian.

The TSU Foundation estimates the value of shares for Inland American to be the offering of \$6.94 per share (ignoring purchase price discounts for certain categories of purchasers); provided however that if the company has sold property and has made one or more special distributions to its stockholders of all or a portion of the net proceeds per share will be equal to \$6.94 per share distributed to the stockholders prior to the valuation date. The value of shares for Behringer Harvard is estimated to be the offering of \$4.20 per share (ignoring purchase price discounts for certain categories of purchasers); provided however that if the company has sold property and has made one or more special distributions to its stockholders of all or a portion of the net proceeds per share will be equal to \$4.20 per share distributed to the stockholders prior to the valuation date.

The TTU Foundation estimates the largest of the four funds, accounting for 68% of the fair value of the fund portfolio, using an industry-recognized pricing service. The second largest fund's investments represent 23.6% of the fair value of the fund portfolio. The two remaining private equity and natural resources funds represent 8.4% of the fund portfolio fair values. These three funds' fair values are estimated using various valuation techniques. At June 30, 2014, the three smaller fund's investments were valued at the net asset values as determined by the portfolio managers. The funds are issued audited financial statements on a calendar year basis. Using those audited fair values as a beginning point, valuations are adjusted for net capital activity and marketplace considerations to ascertain the reasonableness of estimated fair values provided by the portfolio managers.

The UOM Foundation estimates fair value using valuation techniques and assumptions chosen by the Foundation's investment managers. Limited partnerships and LLC investments are generally valued at the Foundation's equity in the net asset value (NAV) of the investee. Some investees invest in equity securities which are valued daily based upon quoted prices in active markets. Certain investees maintain underlying holdings of non-marketable securities whose fair values are estimated by management of the investee. Other investees invest their funds through an intermediate entity in a "master-feeder" investment structure. The Foundation values these investments at estimated fair value based upon its equity in the estimated fair value of the investee. These investees are valued at estimated fair value as determined by their management which is based upon the net asset valuations of the underlying investment entities. Fair values for the securities of the underlying investment entities are often not readily available and accordingly, the fair values are estimated by management of those entities.

The CHSCC Foundation estimates the fund's fair value by using the monthly account statements prepared by the fund's third-party accounting administrator.

The PSCC Foundation estimates the fair value using the net asset value per share of the investments.

The RSCC Foundation estimates fair value based on Region's Investment Statements. The carrying value of the Foundation's position is based on the total investment in the Fund as of June 30, 2015. The Fund's financial statements are presented on the market value basis of accounting in accordance with accounting principles generally accepted in the United States of America (GAAP). The Fund's June 30, 2015 statements were not available at the time this report was completed, therefore the value listed on the June 30, 2015 Regions Investment statements was used as the Fair Market Value of the Timber Fund. Timber and timberlands are stated at fair value, which Region's Southeast Timber Fund II, LLC's management has determined approximates the acquisition cost, adjusted for recent activity and the Foundation believes its valuation methodologies are appropriate and consistent with other market participants. Capital Account Reconciliations at market value are received from the fund each quarter which are used as the basis to adjust the Foundation's net carrying value of this investment.

The WSCC Foundation estimates fair values using various methodologies as applicable under generally accepted accounting principles. These valuations are audited on an annual basis by independent accounting firms engaged by the private equity fund managers.

Pledges Receivable (All Foundations) - Pledges receivable are summarized below net of the allowance for doubtful accounts:

	June 30, 2015
Current pledges	\$ 11,524,505.89
Pledges due in one to five years	22,712,704.09
Pledges due after five years	15,614,217.92
Subtotal	49,851,427.90
Less discounts to net present value	(6,095,863.87)
Total pledges receivable, net	\$ 43,755,564.03

Capital Assets (FASB Foundations) - Capital assets at year-end were as follows:

	June 30, 2015
Land	\$ 5,595,802.67
Improvements & infrastructure	1,009,439.46
Buildings	20,454,259.49
Equipment	28,603.20
Art & historical collections	640,033.00
Projects in progress	102,143.82
Total	27,830,281.64
Less accumulated depreciation:	
Improvements & infrastructure	486,973.62
Buildings	6,491,244.06
Equipment	18,195.27
Total accumulated depreciation	6,996,412.95
Capital assets, net	\$20,833,868.69

Capital Assets (GASB Foundations) - Capital asset activity for the year ended June 30, 2015, was as follows:

	Beg Balance	Additions	Reductions	End Balance
Land	\$ 1,249,650.68	\$ 272,637.97	\$ (991,501.05)	\$ 530,787.60
Infrastructure	4,961,488.00			4,961,488.00
Buildings	3,915,015.56	5,043,347.00	(741,370.30)	8,216,992.26
Equipment	4,302,616.00	128,141.00	(64,104.00)	4,366,653.00
Intangible assets	261,685.25			261,685.25
Art & historical collections	6,000,000.00			6,000,000.00
Total	20,690,455.49	5,444,125.97	(1,796,975.35)	24,337,606.11
Less accumulated depreciation:				
Infrastructure	941,843.00	150,352.00		1,092,195.00
Buildings	731,381.64	205,690.60	(32,413.41)	904,658.83
Equipment	3,620,466.00	346,058.00	(64,104.00)	3,902,420.00
Intangible assets	261,685.25			261,685.25
Total accumulated depreciation	5,555,375.89	702,100.60	(96,517.41)	6,160,959.08
Capital assets, net	\$ 15,135,079.60	\$ 4,742,025.37	\$ (1,700,457.94)	\$ 18,176,647.03

Long-term liabilities (GASB Foundations) - Long term liability activity for the year ended June 30, 2015, was as follows:

	Beginning Balance	Additions	Reductions	Ending Balance	Current
Notes payable	\$ 2,492,420.75	\$ 850,360.00	\$ (2,280,013.20)	\$ 1,062,767.55	\$ 121,592.20
Lease obligation	921,000.00		(921,000.00)		
Compensated absences	816,640.00	30,998.00		847,638.00	169,528.00
Split-interest trust	50,000.00		(50,000.00)		
Total	\$ 4,280,060.75	\$ 881,358.00	\$ (3,251,013.20)	\$ 1,910,405.55	\$ 291,120.20

Notes Payable

The TTU Foundation borrowed funds to gift funds to the Tennessee Tech University for the STEM building. The note bears an interest rate of 0.00%, a minimum annual debt service fee of 1% of the unpaid balance, with payments of \$6,851.85 due monthly through January 2018. The balance owed was \$212,407.55 at June 30, 2015.

The WSCC Foundation borrowed funds to purchase the Claiborne County campus. The note bears an annually adjusted interest rate of 0.00% of the prime rate (not to exceed 0.00%), a minimum annual debt service of \$94,488.00, and a due date of February 28, 2025. The balance owed was \$850,360.00 at June 30, 2015.

Debt service requirements to maturity for all notes payable at June 30, 2015, are as follows:

For the Year(s) Ending June 30	Principal	Interest	Total
2016	\$ 121,592.20		\$ 121,592.20
2017	176,710.20		176,710.20
2018	142,451.15		142,451.15
2019	94,488.00		94,488.00
2020-2025	94,488.00		94,488.00
2026-2023	433,038.00		433,038.00
Total	\$1,062,767.55		\$1,062,767.55

Long-term liabilities (FASB Foundations) - Long term liabilities at year-end consisted of the following:

	Ending Balance	Current Portion
Loans payable	\$700,000.00	\$ 100,000.00
Other	163,361.29	23,104.77
Total	\$863,361.29	\$ 123,104.77

Loans Payable

The PSCC Foundation borrowed funds from Clayton Bank and Trust to purchase the Strawberry Plains Campus. The loan bears a variable interest rate at prime + 1% with a floor of 4.5%, has a principal amount of \$1,000,000, a minimum debt service of \$100,000 annually plus interest, and a due date of July 31, 2021. The balance owed was \$700,000 at June 30, 2015.

Debt service requirements to maturity for all loans payable at June 30, 2015, are as follows:

For the Year(s) Ending June 30	Principal	Interest	Total
2016	\$100,000.00	\$ 28,600.00	\$ 128,600.00
2017	100,000.00	23,962.50	123,962.50
2018	100,000.00	19,400.00	119,400.00
2019	100,000.00	14,837.50	114,837.50
2020	100,000.00	10,300.00	110,300.00
Thereafter	200,000.00	6,862.50	206,862.50
Total	\$700,000.00	\$ 103,962.50	\$ 803,962.50

Endowments (FASB Foundations) - The foundations' endowments consist of approximately 2,309 individual funds established for a variety of purposes. Their endowments include both donor-restricted endowment funds and funds designated by the Boards of Trustees to function as endowments. As required by GAAP,

net position associated with endowment funds, including funds designated by the Board of Trustees to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

Interpretation of Relevant Law. The Boards of Trustees of the foundations have developed interpretations of the Uniform Prudent Management of Institutional Funds Act (the Act) as adopted by Tennessee. These interpretations vary among foundations. As a result of these interpretations, the foundations classify as permanently restricted net position (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net position is classified as temporarily restricted net position until those amounts are appropriated for expenditure by the foundations in a manner consistent with the standard of prudence prescribed by the Act. In accordance with the Act, the foundations consider the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

1. The duration and preservation of the fund
2. The purposes of the foundation and the endowment fund
3. General economic conditions
4. The possible effect of inflation or deflation
5. The expected total return from income and the appreciation of investments
6. Other resources of the foundation
7. The investment policies of the foundation

Composition of Endowment by Net Position Class As of June 30, 2015			
	Permanently Restricted	Temporarily Restricted	Total
Donor-restricted endowment funds	\$ 161,479,434.12	\$54,965,366.67	\$ 216,068,469.34
Board-designated endowment funds		17,052,679.51	26,550,090.46
Total funds	\$ 161,479,434.12	\$72,018,046.18	\$ 242,618,559.80

Changes in Endowment Net Position As of June 30, 2015				
	Permanently Restricted	Temporarily Restricted	Unrestricted	Total
Endowment net position, beginning of year	\$ 155,997,017.63	\$ 73,457,023.12	\$ 8,299,733.85	\$ 237,753,774.60
Investment return:				
Investment income	16,887.94	462,026.81	(42,818.60)	436,096.15
Net appreciation	249,731.21	5,500,403.96	248,921.05	5,999,056.22
Total investment return	266,619.15	5,962,430.77	206,102.45	6,435,152.37
Contributions	5,547,546.65	1,540,689.31	7,340.00	7,095,575.96
Appropriation of assets for expenditure		(6,618,555.07)	(529,814.80)	(7,148,369.87)
Other changes:				
Transfers	844,073.22	(2,139,975.03)	146,433.85	(1,149,467.96)
Others	(1,175,822.53)	(183,566.92)	991,284.15	(368,105.30)
Endowment net position, end of year	\$ 161,479,434.12	\$ 72,018,046.18	\$ 9,121,079.50	\$ 242,618,559.80

Funds with Deficiencies. From time to time, the fair value of assets associated with individual donor restricted endowment funds may fall below the level that the foundation is required to retain in a fund of perpetual duration. In accordance with U.S. generally accepted accounting principles, deficiencies of this nature are reported in unrestricted net position. These deficiencies resulted from unfavorable market fluctuations that occurred after the investment of permanently restricted contributions and/or continued appropriation for fees and previously approved budgeted expenditures. At June 30, 2015, deficiencies of this nature totaled (\$376,354.76).

Return Objectives and Risk Parameters. The foundations have adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by their endowments while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the organizations must hold in perpetuity or for a donor-specified period(s) as well as board-designated funds. Under this policy, as approved by the Boards of Trustees, the endowment assets are invested in a manner that is intended to meet the various return objectives. The foundations expect their endowment funds, over time, to provide an average rate of return of approximately 2% to 10% percent annually. Actual returns in any given year may vary from this amount.

Strategies Employed for Achieving Objectives. To satisfy their long-term rate-of-return objectives, the foundations rely on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The foundations target a diversified asset allocation that places a greater emphasis on equity-based investments to achieve their long-term return objectives within prudent risk restraints.

Spending Policy and How the Investment Objectives Relate. The foundations have developed various policies of appropriating funds for distribution each year. In establishing these policies, the foundations considered the long-term expected return on its endowment. Accordingly, over the long-term, the foundations expect the current spending policies to allow their endowments to grow steadily. This is consistent with the foundations' objectives to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term as well as to provide additional real growth through new gifts and investment return.

Endowments (GASB foundations) - If a donor has not provided specific instructions to the foundations, the foundations' policies and procedures permit the foundations to authorize for expenditure the net appreciation (realized and unrealized) of the investments of endowment funds. When administering their power to spend net appreciation, the foundations are required to consider their long-term and short-term needs, present and anticipated financial requirements, expected total return on its investments, price-level trends, and general economic conditions. Any net appreciation that is spent is required to be spent for the purposes for which the endowment was established.

While some foundations spend all investment income, others choose to spend only a portion of the investment income (including changes in the value of investments) each year. Under the various spending plans established by each foundation, different percentages and/or amounts have been authorized for expenditure. At June 30, 2015, net appreciation of \$18,022,277.66 is available to be spent, of which \$8,829,077.14 is included in restricted net position expendable for scholarships and fellowships, \$103,345.93 is included in restricted net position expendable for research, \$911,617.14 is included in restricted net position expendable for instructional departmental uses, \$8,088,315.08 is included in restricted net position expendable for other and \$89,922.37 is included in unrestricted net position.

Support from University/College – During fiscal year 2015, the System paid certain payroll costs amounting to \$4,490,140.92 for System personnel who also performed services supporting the foundation. Additionally, the System paid certain other operating costs amounting to \$970,026.58 supporting the foundation. These support costs paid by the System are reflected in the statement of revenues, expenses, and changes in net position as University/College Support, with a like amount included in expenses. The System provides office space and the use of certain common facilities and services to the foundation at no cost. These costs have not been recorded as University/College Support at some of the System's foundations because they are not considered to be significant to the operations of those foundations.

Prior period adjustment – (All foundations) – Foundation net position was decreased in fiscal year 2015 by \$2,246,479.78. This adjustment occurred primarily at the APSU Foundation and was due to a misunderstanding regarding an irrevocable trust pledge.

REQUIRED SUPPLEMENTARY INFORMATION
Schedule of Funding Progress for the Tennessee Board of Regents System
For the Year Ended June 30, 2015

<u>Actuarial Valuation Date</u>	<u>Actuarial Value of Assets</u>	<u>Actuarial Accrued Liability (AAL)</u>	<u>Unfunded AAL (UAAL)</u>	<u>Funded Ratio</u>	<u>Covered Payroll</u>	<u>UAAL as a Percentage of Covered Payroll</u>
July 1, 2010	\$ -	\$ 273,449,000.00	\$ 273,449,000.00	0%	\$ 725,080,352.68	41.4%
July 1, 2011	\$ -	\$ 206,457,000.00	\$ 206,457,000.00	0%	\$ 747,041,336.24	37.7%
July 1, 2013	\$ -	\$ 172,695,000.00	\$ 172,695,000.00	0%	\$ 810,084,700.05	21.3%

The amount reported here for covered payroll relates to the fiscal year in which the valuations were performed, with the exception of the July 1, 2010, actuarial valuation. The covered payroll date for the July 1, 2010 actuarial valuation is July 1, 2009.

REQUIRED SUPPLEMENTARY INFORMATION

Schedule of System's Proportionate Share of the Net Pension Liability
Closed State and Higher Education Employee Pension Plan within TCRS
Fiscal Year Ending June 30

2014

System's proportion of the net pension liability	16.195161%
System's proportionate share of the net pension liability	\$ 111,742,654.00
System's covered-employee payroll	\$ 442,648,215.12
System's proportionate share of the net pension liability as a percentage of it's covered-employee payroll	25.24%
Plan fiduciary net position as a percentage of the total pension liability	95.11%

(1) To correspond with the measurement date, the amounts presented were determined as of June 30 of the prior fiscal year.

(2) This is a ten year schedule; however, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future years until ten years of information is available.

REQUIRED SUPPLEMENTARY INFORMATION
Schedule of System's Contributions
Fiscal Year Ended June 30

	Closed State and Higher Education Employee Pension Plan within TCRS		State and Higher Education Employee Retirement Plan
	<u>2014</u>	<u>2015</u>	<u>2015</u>
Actuarially determined contribution	\$ 66,501,148.09	64,163,793.88	\$ 381,671.37
Contributions in relation to the actuarially determined contribution	<u>66,501,148.09</u>	<u>64,163,793.88</u>	<u>738,243.23</u>
Contribution deficiency (excess)	<u>\$ -</u>	<u>0.00</u>	<u>\$ (356,571.86)</u>
 Covered-employee payroll	 \$ 442,614,421.16	 \$ 429,493,478.02	 \$ 18,795,788.85
Contributions as a percentage of covered-employee payroll	15.02%	14.94%	3.93%

(1) This is a ten year schedule; however, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future fiscal years until ten years of information is available.

TENNESSEE BOARD OF REGENTS
Supplementary Information
Unaudited Statement of Cash Flows - Component Units
For the Year Ended June 30, 2015

Cash flows from operating activities:

Gifts and contributions	\$ 43,514,492.33
Grants and contracts	19,619.10
Sales and services of educational activities	2,631.84
Sales and services of other activities	1,290,195.41
Collection from patient charges	37,415,437.00
Payments to suppliers and vendors	(25,991,012.11)
Payments to employees	(24,650,272.00)
Payments for benefits	(2,365,556.00)
Payments for scholarships and fellowships	(10,858,209.30)
Payments to university/college/technology center	(34,027,603.34)
Loans issued to students	(42,005.71)
Collection of loans from students	41,873.79
Auxiliaries	6,129.75
Other receipts (payments), including \$395,500.00 from MEAC to the ETSU Foundation	3,540,962.80
Net cash flows provided (used) by operating activities	<u>(12,103,316.44)</u>

Cash flows from non-capital financing activities:

Gifts and grants received for other than capital or endowment purposes	1,118,094.00
Private gifts for endowment purposes	9,340,430.62
Changes in deposits held for others	(5.25)
Other non-capital financing receipts (payments), includes payments from MEAC to ETSU and ETSU Foundation of \$2,609,272.00	(2,563,376.01)
Net cash flows provided (used) by non-capital financing activities	<u>7,895,143.36</u>

Cash flows from capital and related financing activities:

Proceeds from capital debt	850,360.00
Capital grants and gifts received	1,814,273.98
Proceeds from sale of capital assets	1,973,970.53
Purchase of capital assets and construction	(3,148,197.45)
Principal paid on capital debt and lease	(3,300,950.64)
Interest paid on capital debt and lease	(92,882.74)
Other capital and related financing receipts (payments)	(2,466.67)
Net cash flows provided (used) by capital and related financing activities	<u>(1,905,892.99)</u>

Cash flows from investing activities:

Proceeds from sales and maturities of investments	311,892,010.70
Income on investments	15,913,889.86
Purchase of investments	(330,367,363.20)
Other investing receipts (payments)	380,454.59
Net cash provided (used) by investing activities	<u>(2,181,008.05)</u>
Net increase (decrease) in cash and cash equivalents	(8,295,074.12)
Cash and cash equivalents - beginning of year	77,828,632.32
Cash and cash equivalents - end of year (Note 25)	<u>\$ 69,533,558.20</u>

TENNESSEE BOARD OF REGENTS
Supplementary Information
Unaudited Statement of Cash Flows - Component Units
For the Year Ended June 30, 2015

**Reconciliation of operating loss to net cash
 provided (used) by operating activities:**

Operating loss	\$ (10,288,620.61)
Adjustments to reconcile operating loss to net cash provided (used) by operating activities:	
Depreciation expense	1,119,503.19
Gifts in-kind	7,456,117.29
Endowment income per spending plan	(4,130,950.49)
Other adjustments	910,655.64
Change in assets, liabilities, and deferrals:	
Receivables, net	(7,689,118.91)
Prepaid items	111,892.60
Other assets	(232.50)
Accounts payable	(2,658,089.85)
Accrued liabilities	119,646.31
Unearned revenues	238,942.45
Deposits	(177,434.00)
Due to grantors	30,998.00
Loans to students	2,734.24
Other	2,850,640.20
Net cash provided (used) by operating activities	<u>\$ (12,103,316.44)</u>

Non-cash investing, capital, or financing transactions

Gifts in-kind - capital	2,753,260.46
Unrealized gains/(losses) on investments	(11,401,320.18)
Gain/(loss) on disposal of capital assets	40,834.83
Transfer of capital asset to institution	(4,686,892.59)
Change in Split Interest Agreement	(65,689.64)



TENNESSEE BOARD OF REGENTS

MEETING:	Quarterly Board Meeting
SUBJECT:	Alumni and Employer Survey Report for the Tennessee Colleges of Applied Technology
DATE:	December 10, 2015
PRESENTER:	Vice Chancellor James D. King
ACTION REQUIRED:	No Action Needed
STAFF'S RECOMMENDATION:	Information Purposes Only

BACKGROUND INFORMATION:

On an annual basis, the Tennessee Colleges of Applied Technology survey students and employers to assess the effectiveness and relevance of each occupational program. These “satisfaction surveys” provide valuable data useful in the evaluation of program content and curriculum, delivery of instruction, development of appropriate technical skills and worker characteristics essential for success in today’s workplace.

The review of external perceptions or survey results, coupled with advisory board conversations, enable the Tennessee Colleges of Applied Technology to continuously improve the occupational programs and students services that significantly impact the economies served by our institutions.

During the 2012-13 academic year, the Tennessee Colleges of Applied Technology began capturing alumni satisfaction data during the exit interview process rather than through end of year surveys mailed to students. This new process resulted in much higher response rates. Surveys were sent to employers of these student completers as in previous reporting years. This same collection method was used this year.

For the 2013-14 survey cohort, alumni rated program preparation for employment “Satisfactory” or above in 92% of the weighted responses. Employers rated student performance “Satisfactory” or above in 96% of the weighted responses.

There were approximately 6,565 graduates during the 2013-14 academic year available for job placement. A total of 5,636 graduates were placed in employment for an overall placement rate of 86%, which is a 1% increase over the previous year. The results of the alumni and employer surveys follow:

TCAT Statewide Results of Alumni Survey

Were instructional tools and equipment in the training program adequate?

	2012-13	2013-14
Excellent	50%	57%
Good	36%	21%
Satisfactory	14%	14%
Poor	2%	8%
Total Responses	5267	5176

How well did the hands-on projects, clinical or practical experiences received in your training program prepare you for your job?

	2012-13	2013-14
Excellent	61%	55%
Good	30%	27%
Satisfactory	7%	15%
Poor	2%	3%
Total Responses	5163	5133

How well did your training program prepare you in terms of technical theory and knowledge needed to perform your job?

	2012-13	2013-14
Excellent	70%	66%
Good	23%	22%
Satisfactory	6%	8%
Poor	1%	4%
Total Responses	5398	5311

Additional information was gathered relative to the following additional categories.

The Composite satisfaction score included

	2012-13	2013-14
School Administrator	99%	99%
Financial Aid Services	98%	98%
Counseling Services	98%	98%
Job Placement Services	97%	97%
Student Life Activities	96%	95%
Physical Condition of Facility	98%	96%

TCAT Statewide Results of Employer Survey

Job-Related Technical Knowledge and Theory

	2012-13	2013-14
Excellent	34%	39%
Good	45%	42%
Satisfactory	18%	16%
Poor	2%	3%
Total Responses	1227	1189

Technical Skills

	2012-13	2013-14
Excellent	34%	40%
Good	44%	40%
Satisfactory	18%	17%
Poor	4%	4%
Total Responses	1225	1203

Work Quality

	2012-13	2013-14
Excellent	40%	45%
Good	39%	38%
Satisfactory	17%	13%
Poor	4%	4%
Total Responses	1241	1209

Work Attitude

	2012-13	2013-14
Excellent	49%	51%
Good	30%	31%
Satisfactory	14%	12%
Poor	7%	5%
Total Responses	1239	1209

Overall Preparation for the Job

	2012-13	2013-14
Excellent	35%	41%
Good	43%	41%
Satisfactory	17%	14%
Poor	5%	4%
Total Responses	1222	1206

Composite Responses

	2012-13	2013-14
Excellent	39%	43%
Good	40%	38%
Satisfactory	17%	15%
Poor	4%	4%
Total Responses	6154	6016

Overall Results of Placement

Total Number of Graduates Available for Placement

2012-13	2013-14
6,640	6,565

Total Number of Graduates Placed in Employment

2012-13	2013-14
5,658	5,636
85%	86%



TENNESSEE BOARD OF REGENTS

MEETING:	Quarterly Meeting
SUBJECT:	Institutional Fundraising Report
DATE:	December 10, 2015
PRESENTER:	David Gregory
ACTION REQUIRED:	No Action Needed
STAFF'S RECOMMENDATION:	Not Applicable

BACKGROUND INFORMATION:

Each year, the TBR Central Office collects information from the system's universities and community colleges on private fundraising and reports the data to the Board. The collection of this data gives institutions a mechanism to compare their annual gifts to other institutions within the system as well as giving the Board a picture of private fundraising that has occurred within the system during the last year. The annual report is presented for information purposes.



TENNESSEE BOARD OF REGENTS

MEETING:	Quarterly Board Meeting
SUBJECT:	Approval of Fiscal Year 2015-16 October Revised Budget
DATE:	December 10, 2015
PRESENTER:	Dale Sims
ACTION REQUIRED:	Roll Call Vote
STAFF'S RECOMMENDATION:	Approval

BACKGROUND INFORMATION:

The Board will consider the October 31, 2015 revisions to the 2015-16 budgets for the institutions governed by the Board and the Board of Regents System Office.

The original budgets for FY 2015-16 were developed by institutions in the Spring of 2015 and were submitted to the Board office in May 2015. As such, these budgets included a variety of estimates. These institutional budget submissions were the basis for the Board's June 2015 approval of the initial FY 2015-16 operating budgets (the "Proposed Budget"). The October Revised Budget is based on more recent information, including recognition of the impact of fall enrollment, and includes the effect of revisions from the approved Proposed Budget. Summarized below are the significant differences between the Board approved Proposed Budget and the October Revised Budget.

1. Comparison of Revised and Proposed Beginning Fund Balance

Total beginning fund balance for FY 2015-16 was estimated at \$207,794,900 in the Proposed Budget and \$332,510,000 in the October Revised Budget. The Proposed Budget is developed prior to fiscal year end, therefore, the level of unspent carryforward funds from FY 2014-15 are unknown. This results in an understatement of the beginning fund balance for FY 2015-16 in the Proposed Budget. The October Revised Budget is developed after FY 2014-15 is closed and the actual beginning fund balance for FY 2015-16 is known. These carryforward funds are available to be re-budgeted for expenditure in the 2015-16 October budget.

2. Comparison of Revised and Proposed Revenues

Total revenue for FY 2014-15 of \$2,921,514,800 represents an increase of \$29,974,800 or 1% more than the 2015-16 Proposed Budget. The majority of the increase occurred in restricted funds (\$19,236,000) and is due to increased federal financial assistance related to increased enrollment at the community colleges and finalizing other federal grants whose status was unknown at the time the Proposed budget was developed.

3. Comparison of Expenses by Function and Natural Classification

Research – Increased by \$22,405,300 (or 68%). Changes result from increased faculty splits to research, faculty promotions, graduate assistant fee waivers, and new research initiatives at UOM; a grant matching program, new faculty start-ups, and increased temporary/student workers at MTSU; and the re-budgeting of carryforward funds unspent in previous years at TTU.

Public Service – Increased by \$6,452,200 (or 29%). Change is due to UOM completing the conferences and institutes budget for FY 2016 and the TSU Cooperative Extension re-budgeting carryforward funds unspent in previous years.

Maintenance & Operation – Increased by \$27,615,500 (or 16%). Change is due to institution's moving police and security expenses from institutional support to the maintenance and operation function as recommended by the NACUBO Financial Accounting and Reporting Manual (FARM).

Operating – Increase by \$79,676,400 (or 24%). Change is due to increased costs of utilities, library funding, equipment purchases below \$5,000, safety initiatives, scholarship program increases, athletic expenses, and software maintenance costs across the system. The Fall 2016 tuition increase and the FY 2014-15 unspent carryforward funds allowed campuses to replenish depleted operating budgets.

Travel – Increased by \$6,149,200 (or 24%). Travel includes all in-state and out-of-state travel as well as out-of-country travel. Travel is necessary for a variety of reasons, including professional development, recruiting, and athletics. The Fall 2016 tuition increase and the FY 2014-15 unspent carryforward funds allowed campuses to replenish depleted travel budgets.

Capital Outlay – Increased by \$2,490,100 (or 19%). Capital outlay includes equipment purchases in excess of \$5,000 as well as local capital projects not included in plant funds. The Fall 2016 tuition increase and the FY 2014-15 unspent carryforward funds allowed campuses to replenish depleted capital outlay budgets.

END

Tennessee Board of Regents
Summary of Unrestricted & Restricted Current Funds
Available & Applied

Institutions	Beginning Fund Balance	Unrestricted Revenues	Unrestricted Expenditures and Transfers	Ending Fund Balance	Restricted Revenues	Restricted Expenditures and Transfers	Total Revenues	Total Expenditures and Transfers
APSU	10,252,500	130,653,800	131,570,700	9,335,600	44,271,300	44,231,500	174,925,100	175,802,200
ETSU	22,069,500	226,756,400	235,080,100	13,745,800	67,222,100	65,802,000	293,978,500	300,882,100
MTSU	39,314,400	323,441,600	342,323,500	20,432,500	89,412,900	88,865,000	412,854,500	431,188,500
TTU	24,951,300	165,074,100	179,280,900	10,744,500	53,629,300	53,424,500	218,703,400	232,705,400
TSU	16,432,500	150,317,500	152,101,800	14,648,200	64,998,400	64,938,200	215,315,900	217,040,000
UOM	44,046,400	360,571,900	379,132,600	25,485,700	111,643,300	111,643,300	472,215,200	490,775,900
Total Universities	157,066,600	1,356,815,300	1,419,489,600	94,392,300	431,177,300	428,904,500	1,787,992,600	1,848,394,100
CHSCC	10,416,700	65,227,700	68,860,900	6,783,500	32,708,100	32,708,100	97,935,800	101,569,000
CLSCC	3,013,600	21,693,600	22,128,100	2,579,100	16,832,000	16,838,600	38,525,600	38,966,700
COSCC	6,609,200	30,848,600	34,572,500	2,885,300	23,359,000	23,444,200	54,207,600	58,016,700
DSCC	5,125,200	16,971,300	17,073,000	5,023,500	14,467,500	14,428,000	31,438,800	31,501,000
JSCC	7,105,100	26,945,900	27,044,300	7,006,700	12,024,600	13,058,800	38,970,500	40,103,100
MSCC	7,281,400	28,742,300	28,841,000	7,182,700	15,969,900	15,977,900	44,712,200	44,818,900
NASCC	20,969,400	49,901,000	55,061,100	15,809,300	26,156,900	26,155,000	76,057,900	81,216,100
NESCC	6,403,800	36,713,100	37,138,200	5,978,700	21,221,000	21,220,900	57,934,100	58,359,100
PSCC	11,068,300	66,200,000	73,371,400	3,896,900	31,499,000	31,499,000	97,699,000	104,870,400
RSCC	8,588,700	39,985,200	42,844,800	5,729,100	22,785,900	22,835,400	62,771,100	65,680,200
STCC	12,150,900	62,431,300	63,505,300	11,076,900	34,431,700	34,431,700	96,863,000	97,937,000
VSCC	9,735,600	48,272,700	48,069,200	9,939,100	19,144,300	18,362,200	67,417,000	66,431,400
WSCC	9,428,200	44,916,300	47,427,800	6,916,700	22,952,700	22,952,700	67,869,000	70,380,500
Total 2-Year Institutions	117,896,100	538,849,000	565,937,600	90,807,500	293,552,600	293,912,500	832,401,600	859,850,100
Total TCATs	23,895,700	95,420,000	100,892,200	18,423,500	54,628,700	54,809,900	150,048,700	155,702,100
ETSU College of Medicine	4,457,000	54,943,200	56,163,300	3,236,900	19,291,200	17,590,400	74,234,400	73,753,700
ETSU Family Practice	1,713,100	15,202,500	15,272,700	1,642,900	1,480,000	1,360,100	16,682,500	16,632,800
ETSU College of Pharmacy	580,200	11,259,700	11,540,400	299,500	0	0	11,259,700	11,540,400
TSU McMinnville NCRS	964,600	575,800	1,362,300	178,100	0	0	575,800	1,362,300
TSU Ag and Envir Research	1,802,600	2,341,100	3,436,500	707,200	0	0	2,341,100	3,436,500
TSU Cooperative Extension	7,624,400	3,208,500	10,072,500	760,400	0	0	3,208,500	10,072,500
TSU Forestry	551,400	183,400	720,600	14,200	0	0	183,400	720,600
Tennessee Board of Regents	15,958,300	29,721,600	41,165,900	4,514,000	12,864,900	12,864,900	42,586,500	54,030,800
Total System	332,510,000	2,108,520,100	2,226,053,600	214,976,500	812,994,700	809,442,300	2,921,514,800	3,035,495,900

Tennessee Board of Regents
Summary of Revenue and Expenditures Budget

	APSU	ETSU	MTSU	TSU	TTU	UoM	Total Universities
Revenues							
State Appropriations	37,040,500	56,547,600	85,530,700	31,927,800	38,686,000	98,806,200	348,538,800
Tuition and Fees	75,787,600	133,578,800	186,273,200	86,789,500	100,532,000	185,336,900	768,298,000
Sales/Services/Other	5,872,300	17,259,600	19,069,300	9,238,300	10,709,900	54,630,800	116,780,200
Sub-total E&G	118,700,400	207,386,000	290,873,200	127,955,600	149,927,900	338,773,900	1,233,617,000
Auxiliary	11,953,400	19,370,400	32,568,400	22,361,900	15,146,200	21,798,000	123,198,300
Restricted	44,271,300	67,222,100	89,412,900	64,998,400	53,629,300	111,643,300	431,177,300
Total Revenues	174,925,100	293,978,500	412,854,500	215,315,900	218,703,400	472,215,200	1,787,992,600
Expenditures and Transfers							
Instruction	54,992,500	98,149,500	145,014,200	61,039,700	70,002,200	164,367,000	593,565,100
Research	620,700	4,488,200	7,843,200	2,848,200	3,804,800	25,883,500	45,488,600
Public Service	435,400	2,333,400	4,077,700	1,256,100	2,863,200	6,995,900	17,961,700
Academic Support	8,408,600	20,830,300	30,360,100	10,044,400	13,053,600	32,009,900	114,706,900
Student Services	22,887,400	28,273,700	43,568,100	19,120,700	24,552,100	66,026,900	204,428,900
Institutional Support	10,500,200	14,617,600	24,120,300	13,101,700	15,438,200	30,458,300	108,236,300
Operation & Maintenance of Plant	11,848,300	17,315,500	28,432,600	14,911,900	14,456,000	34,772,300	121,736,600
Scholarships and Fellowships	6,839,200	18,916,500	13,665,400	5,836,300	8,851,000	17,680,400	71,788,800
Total E&G Expenditures	116,532,300	204,924,700	297,081,600	128,159,000	153,021,100	378,194,200	1,277,912,900
Auxiliary	6,455,500	9,711,900	19,181,100	19,209,500	7,469,200	16,305,300	78,332,500
Restricted	44,231,500	65,802,000	88,865,000	64,938,200	53,424,500	111,643,300	428,904,500
Total Expenditures	167,219,300	280,438,600	405,127,700	212,306,700	213,914,800	506,142,800	1,785,149,900
Transfer to (from) Other Funds							
E&G	3,085,000	10,792,000	12,673,600	1,580,900	10,042,500	-20,859,600	17,314,400
Auxiliary	5,497,900	9,651,500	13,387,200	3,152,400	8,748,100	5,492,700	45,929,800
Sub-total Expenditures & Transfers	175,802,200	300,882,100	431,188,500	217,040,000	232,705,400	490,775,900	1,848,394,100
Addition (Reductions) to Fund Balance							
E&G	-916,900	-8,330,700	-18,882,000	-1,784,300	-13,135,700	-18,560,700	-61,610,300
Restricted	39,800	1,420,100	547,900	60,200	204,800	0	2,272,800
Auxiliary	0	7,000	100	0	-1,071,100	0	-1,064,000
Sub-total	-877,100	-6,903,600	-18,334,000	-1,724,100	-14,002,000	-18,560,700	-60,401,500
Total	174,925,100	293,978,500	412,854,500	215,315,900	218,703,400	472,215,200	1,787,992,600
Expenditures and Transfers							
E&G	118,700,400	207,386,000	290,873,200	127,955,600	149,927,900	338,773,900	1,233,617,000
Auxiliary	11,953,400	19,370,400	32,568,400	22,361,900	15,146,200	21,798,000	123,198,300
Restricted	44,271,300	67,222,100	89,412,900	64,998,400	53,629,300	111,643,300	431,177,300
Total	174,925,100	293,978,500	412,854,500	215,315,900	218,703,400	472,215,200	1,787,992,600

Tennessee Board of Regents
Summary of Revenue and Expenditures Budget

	ChSCC	ClSCC	CoSCC	DSCC	JSCC	MSCC	NASCC
Revenues							
State Appropriations	27,510,200	9,357,200	12,795,700	7,862,100	11,427,300	11,031,300	16,969,600
Tuition and Fees	35,280,300	11,658,000	17,519,000	8,754,200	14,534,000	17,331,500	31,250,400
Sales/Services/Other	822,200	475,100	228,900	258,000	759,600	222,500	1,195,800
Sub-total E&G	63,612,700	21,490,300	30,543,600	16,874,300	26,720,900	28,585,300	49,415,800
Auxiliary	1,615,000	203,300	305,000	97,000	225,000	157,000	485,200
Restricted	32,708,100	16,832,000	23,359,000	14,467,500	12,024,600	15,969,900	26,156,900
Total Revenues	97,935,800	38,525,600	54,207,600	31,438,800	38,970,500	44,712,200	76,057,900
Expenditures and Transfers							
Instruction	33,401,100	10,450,100	16,163,200	8,889,300	11,936,200	13,296,800	25,827,800
Research	0	0	0	0	0	0	0
Public Service	100,000	261,300	158,700	18,700	64,200	106,600	422,200
Academic Support	5,375,400	1,336,700	1,416,300	519,100	2,766,900	3,093,800	6,585,700
Student Services	7,414,700	3,057,400	4,491,200	2,018,900	3,100,600	3,884,600	3,630,600
Institutional Support	9,171,000	3,900,500	4,378,500	2,914,400	5,056,500	4,214,900	5,822,400
Operation & Maintenance of Plant	6,406,600	2,424,600	3,635,100	2,017,600	2,661,300	3,172,100	5,777,500
Scholarships and Fellowships	1,105,000	608,600	500,500	695,000	1,247,700	559,400	1,890,900
Total E&G Expenditures	62,973,800	22,039,200	30,743,500	17,073,000	26,833,400	28,328,200	49,957,100
Auxiliary	1,449,600	34,400	71,000	0	0	12,800	6,800
Restricted	32,708,100	16,838,600	23,444,200	14,428,000	13,058,800	15,977,900	26,155,000
Total Expenditures	97,131,500	38,912,200	54,258,700	31,501,000	39,892,200	44,318,900	76,118,900
Transfer to (from) Other Funds							
E&G	4,402,200	44,300	1,023,100	-97,000	-14,100	500,000	5,073,000
Auxiliary	35,300	10,200	2,734,900	97,000	225,000	0	24,200
Sub-total Expenditures & Transfers	101,569,000	38,966,700	58,016,700	31,501,000	40,103,100	44,818,900	81,216,100
Addition (Reductions) to Fund Balance							
E&G	-3,763,300	-593,200	-1,223,000	-101,700	-98,400	-242,900	-5,614,300
Restricted	0	-6,600	-85,200	39,500	-1,034,200	-8,000	1,900
Auxiliary	130,100	158,700	-2,500,900	0	0	144,200	454,200
Sub-total	-3,633,200	-441,100	-3,809,100	-62,200	-1,132,600	-106,700	-5,158,200
Total	97,935,800	38,525,600	54,207,600	31,438,800	38,970,500	44,712,200	76,057,900
Expenditures and Transfers							
E&G	63,612,700	21,490,300	30,543,600	16,874,300	26,720,900	28,585,300	49,415,800
Auxiliary	1,615,000	203,300	305,000	97,000	225,000	157,000	485,200
Restricted	32,708,100	16,832,000	23,359,000	14,467,500	12,024,600	15,969,900	26,156,900
Total	97,935,800	38,525,600	54,207,600	31,438,800	38,970,500	44,712,200	76,057,900

Tennessee Board of Regents
Summary of Revenue and Expenditures Budget

	NESCC	PSCC	RSCC	STCC	VSCC	WSCC	Total Colleges
Revenues							
State Appropriations	14,629,700	25,649,200	17,897,100	25,348,700	17,241,300	21,013,300	218,732,700
Tuition and Fees	21,199,900	37,730,000	20,914,700	35,238,700	30,255,800	22,687,600	304,354,100
Sales/Services/Other	638,000	2,290,800	856,100	907,500	375,600	942,200	9,972,300
Sub-total E&G	36,467,600	65,670,000	39,667,900	61,494,900	47,872,700	44,643,100	533,059,100
Auxiliary	245,500	530,000	317,300	936,400	400,000	273,200	5,789,900
Restricted	21,221,000	31,499,000	22,785,900	34,431,700	19,144,300	22,952,700	293,552,600
Total Revenues	57,934,100	97,699,000	62,771,100	96,863,000	67,417,000	67,869,000	832,401,600
Expenditures and Transfers							
Instruction	16,900,700	36,576,800	21,307,800	25,913,200	26,217,000	24,539,100	271,419,100
Research	0	0	0	0	0	0	0
Public Service	322,900	538,800	581,900	43,500	406,300	535,500	3,560,600
Academic Support	3,975,100	7,512,100	1,917,200	8,153,000	2,881,600	2,319,900	47,852,800
Student Services	4,491,800	7,357,000	5,226,600	7,958,100	5,235,300	5,772,900	63,639,700
Institutional Support	6,209,000	8,640,200	5,535,600	10,824,300	6,867,000	5,062,600	78,596,900
Operation & Maintenance of Plant	4,976,800	7,089,000	4,866,700	7,245,300	4,786,100	6,349,000	61,407,700
Scholarships and Fellowships	223,000	1,991,000	690,300	1,917,000	1,391,100	688,200	13,507,700
Total E&G Expenditures	37,099,300	69,704,900	40,126,100	62,054,400	47,784,400	45,267,200	539,984,500
Auxiliary	0	200,000	47,800	676,600	83,000	33,800	2,615,800
Restricted	21,220,900	31,499,000	22,835,400	34,431,700	18,362,200	22,952,700	293,912,500
Total Expenditures	58,320,200	101,403,900	63,009,300	97,162,700	66,229,600	68,253,700	836,512,800
Transfer to (from) Other Funds							
E&G	26,600	2,940,000	2,360,000	774,300	0	1,883,800	18,916,200
Auxiliary	12,300	526,500	310,900	0	201,800	243,000	4,421,100
Sub-total Expenditures & Transfers	58,359,100	104,870,400	65,680,200	97,937,000	66,431,400	70,380,500	859,850,100
Addition (Reductions) to Fund Balance							
E&G	-658,300	-6,974,900	-2,818,200	-1,333,800	88,300	-2,507,900	-25,841,600
Restricted	100	0	-49,500	0	782,100	0	-359,900
Auxiliary	233,200	-196,500	-41,400	259,800	115,200	-3,600	-1,247,000
Sub-total	-425,000	-7,171,400	-2,909,100	-1,074,000	985,600	-2,511,500	-27,448,500
Total	57,934,100	97,699,000	62,771,100	96,863,000	67,417,000	67,869,000	832,401,600
Expenditures and Transfers							
E&G	36,467,600	65,670,000	39,667,900	61,494,900	47,872,700	44,643,100	533,059,100
Auxiliary	245,500	530,000	317,300	936,400	400,000	273,200	5,789,900
Restricted	21,221,000	31,499,000	22,785,900	34,431,700	19,144,300	22,952,700	293,552,600
Total	57,934,100	97,699,000	62,771,100	96,863,000	67,417,000	67,869,000	832,401,600

Tennessee Board of Regents
Summary of Revenue and Expenditures Budget

	ECOM	EFAM	EPHRM	TBR	TSUAG	TSUEX	TSUF
Revenues							
State Appropriations	30,218,700	6,455,500	0	9,549,700	2,341,100	3,208,500	183,400
Tuition and Fees	9,401,000	0	11,224,700	0	0	0	0
Sales/Services/Other	15,323,500	8,747,000	35,000	20,171,900	0	0	0
Sub-total E&G	54,943,200	15,202,500	11,259,700	29,721,600	2,341,100	3,208,500	183,400
Auxiliary	0	0	0	0	0	0	0
Restricted	19,291,200	1,480,000	0	12,864,900	0	0	0
Total Revenues	74,234,400	16,682,500	11,259,700	42,586,500	2,341,100	3,208,500	183,400
Expenditures and Transfers							
Instruction	42,129,700	10,127,100	6,613,600	0	0	0	0
Research	5,457,500	287,700	404,100	0	2,436,500	0	720,600
Public Service	0	0	0	0	0	7,072,500	0
Academic Support	5,789,000	2,873,400	1,322,100	0	0	0	0
Student Services	1,591,000	0	633,500	0	0	0	0
Institutional Support	2,968,100	1,485,100	618,500	25,769,000	0	0	0
Operation & Maintenance of Plant	6,402,400	236,500	507,500	444,600	0	0	0
Scholarships and Fellowships	260,000	0	111,900	10,000	0	0	0
Total E&G Expenditures	64,597,700	15,009,800	10,211,200	26,223,600	2,436,500	7,072,500	720,600
Auxiliary	0	0	0	0	0	0	0
Restricted	17,590,400	1,360,100	0	12,864,900	0	0	0
Total Expenditures	82,188,100	16,369,900	10,211,200	39,088,500	2,436,500	7,072,500	720,600
Transfer to (from) Other Funds							
E&G	-8,434,400	262,900	1,329,200	14,942,300	1,000,000	3,000,000	0
Auxiliary	0	0	0	0	0	0	0
Sub-total Expenditures & Transfers	73,753,700	16,632,800	11,540,400	54,030,800	3,436,500	10,072,500	720,600
Addition (Reductions) to Fund Balance							
E&G	-1,220,100	-70,200	-280,700	-11,444,300	-1,095,400	-6,864,000	-537,200
Restricted	1,700,800	119,900	0	0	0	0	0
Auxiliary	0	0	0	0	0	0	0
Sub-total	480,700	49,700	-280,700	-11,444,300	-1,095,400	-6,864,000	-537,200
Total	74,234,400	16,682,500	11,259,700	42,586,500	2,341,100	3,208,500	183,400
Expenditures and Transfers							
E&G	54,943,200	15,202,500	11,259,700	29,721,600	2,341,100	3,208,500	183,400
Auxiliary	0	0	0	0	0	0	0
Restricted	19,291,200	1,480,000	0	12,864,900	0	0	0
Total	74,234,400	16,682,500	11,259,700	42,586,500	2,341,100	3,208,500	183,400

Tennessee Board of Regents
Summary of Revenue and Expenditures Budget

	TSUMC	Total Other Instit	Total TCATs	Total System
Revenues				
State Appropriations	575,800	52,532,700	52,360,600	672,164,800
Tuition and Fees	0	20,625,700	34,261,400	1,127,539,200
Sales/Services/Other	0	44,277,400	4,353,700	175,383,600
Sub-total E&G	575,800	117,435,800	90,975,700	1,975,087,600
Auxiliary	0	0	4,444,300	133,432,500
Restricted	0	33,636,100	54,628,700	812,994,700
Total Revenues	575,800	151,071,900	150,048,700	2,921,514,800
Expenditures and Transfers				
Instruction	0	58,870,400	58,148,600	982,003,200
Research	562,300	9,868,700	0	55,357,300
Public Service	0	7,072,500	0	28,594,800
Academic Support	0	9,984,500	120,900	172,665,100
Student Services	0	2,224,500	10,936,800	281,229,900
Institutional Support	0	30,840,700	15,077,200	232,751,100
Operation & Maintenance of Plant	0	7,591,000	10,348,900	201,084,200
Scholarships and Fellowships	0	381,900	790,000	86,468,400
Total E&G Expenditures	562,300	126,834,200	95,422,400	2,040,154,000
Auxiliary	0	0	3,772,700	84,721,000
Restricted	0	31,815,400	54,809,900	809,442,300
Total Expenditures	562,300	158,649,600	154,005,000	2,934,317,300
Transfer to (from) Other Funds				
E&G	800,000	12,900,000	1,332,100	50,462,700
Auxiliary	0	0	365,000	50,715,900
Sub-total Expenditures & Transfers	1,362,300	171,549,600	155,702,100	3,035,495,900
Addition (Reductions) to Fund Balance				
E&G	-786,500	-22,298,400	-5,778,800	-115,529,100
Restricted	0	1,820,700	-181,200	3,552,400
Auxiliary	0	0	306,600	-2,004,400
Sub-total	-786,500	-20,477,700	-5,653,400	-113,981,100
Total	575,800	151,071,900	150,048,700	2,921,514,800
Expenditures and Transfers				
E&G	575,800	117,435,800	90,975,700	1,975,087,600
Auxiliary	0	0	4,444,300	133,432,500
Restricted	0	33,636,100	54,628,700	812,994,700
Total	575,800	151,071,900	150,048,700	2,921,514,800

Tennessee Board of Regents
Summary of Unrestricted E & G Revenue Dollars & Percent by Budget Category

	APSU	ETSU	MTSU	TSU	TTU	UoM	Total Universities
Tuition & Fees							
Dollar	75,787,600	133,578,800	186,273,200	86,789,500	100,532,000	185,336,900	768,298,000
Percent	63.85%	64.41%	64.04%	67.83%	67.05%	54.71%	62.28%
State Appropriation							
Dollar	37,040,500	56,547,600	85,530,700	31,927,800	38,686,000	98,806,200	348,538,800
Percent	31.21%	27.27%	29.40%	24.95%	25.80%	29.17%	28.25%
Sales & Service of Educational Activities							
Dollar	0	1,490,700	568,500	197,100	1,914,900	2,991,600	7,162,800
Percent	0.00%	0.72%	0.20%	0.15%	1.28%	0.88%	0.58%
Other Sources							
Dollar	5,872,300	15,768,900	18,500,800	9,041,200	8,795,000	51,639,200	109,617,400
Percent	4.95%	7.60%	6.36%	7.07%	5.87%	15.24%	8.89%
Total Education & General							
Dollar	118,700,400	207,386,000	290,873,200	127,955,600	149,927,900	338,773,900	1,233,617,000
Percent	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Auxiliaries							
Dollar	11,953,400	19,370,400	32,568,400	22,361,900	15,146,200	21,798,000	123,198,300
Total Unrestricted							
Dollar	130,653,800	226,756,400	323,441,600	150,317,500	165,074,100	360,571,900	1,356,815,300

Tennessee Board of Regents
Summary of Unrestricted E & G Revenue Dollars & Percent by Budget Category

	ChSCC	ClSCC	CoSCC	DSCC	JSCC	MSCC	NASCC
Tuition & Fees							
Dollar	35,280,300	11,658,000	17,519,000	8,754,200	14,534,000	17,331,500	31,250,400
Percent	55.46%	54.25%	57.36%	51.88%	54.39%	60.63%	63.24%
State Appropriation							
Dollar	27,510,200	9,357,200	12,795,700	7,862,100	11,427,300	11,031,300	16,969,600
Percent	43.25%	43.54%	41.89%	46.59%	42.77%	38.59%	34.34%
Sales & Service of Educational Activities							
Dollar	355,000	8,800	20,000	6,500	166,800	40,600	8,600
Percent	0.56%	0.04%	0.07%	0.04%	0.62%	0.14%	0.02%
Other Sources							
Dollar	467,200	466,300	208,900	251,500	592,800	181,900	1,187,200
Percent	0.73%	2.17%	0.68%	1.49%	2.22%	0.64%	2.40%
Total Education & General							
Dollar	63,612,700	21,490,300	30,543,600	16,874,300	26,720,900	28,585,300	49,415,800
Percent	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Auxiliaries							
Dollar	1,615,000	203,300	305,000	97,000	225,000	157,000	485,200
Total Unrestricted							
Dollar	65,227,700	21,693,600	30,848,600	16,971,300	26,945,900	28,742,300	49,901,000

Tennessee Board of Regents
Summary of Unrestricted E & G Revenue Dollars & Percent by Budget Category

	NESCC	PSCC	RSCC	STCC	VSCC	WSCC	Total Colleges
Tuition & Fees							
Dollar	21,199,900	37,730,000	20,914,700	35,238,700	30,255,800	22,687,600	304,354,100
Percent	58.13%	57.45%	52.72%	57.30%	63.20%	50.82%	57.10%
State Appropriation							
Dollar	14,629,700	25,649,200	17,897,100	25,348,700	17,241,300	21,013,300	218,732,700
Percent	40.12%	39.06%	45.12%	41.22%	36.01%	47.07%	41.03%
Sales & Service of Educational Activities							
Dollar	21,200	25,000	34,100	166,600	26,000	153,500	1,032,700
Percent	0.06%	0.04%	0.09%	0.27%	0.05%	0.34%	0.19%
Other Sources							
Dollar	616,800	2,265,800	822,000	740,900	349,600	788,700	8,939,600
Percent	1.69%	3.45%	2.07%	1.20%	0.73%	1.77%	1.68%
Total Education & General							
Dollar	36,467,600	65,670,000	39,667,900	61,494,900	47,872,700	44,643,100	533,059,100
Percent	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Auxiliaries							
Dollar	245,500	530,000	317,300	936,400	400,000	273,200	5,789,900
Total Unrestricted							
Dollar	36,713,100	66,200,000	39,985,200	62,431,300	48,272,700	44,916,300	538,849,000

Tennessee Board of Regents
Summary of Unrestricted E & G Revenue Dollars & Percent by Budget Category

	ECOM	EFAM	EPHRM	TBR	TSUAG	TSUEX	TSUF
Tuition & Fees							
Dollar	9,401,000	0	11,224,700	0	0	0	0
Percent	17.11%	0.00%	99.69%	0.00%	0.00%	0.00%	0.00%
State Appropriation							
Dollar	30,218,700	6,455,500	0	9,549,700	2,341,100	3,208,500	183,400
Percent	55.00%	42.46%	0.00%	32.13%	100.00%	100.00%	100.00%
Sales & Service of Educational Activities							
Dollar	14,008,700	8,480,500	0	0	0	0	0
Percent	25.50%	55.78%	0.00%	0.00%	0.00%	0.00%	0.00%
Other Sources							
Dollar	1,314,800	266,500	35,000	20,171,900	0	0	0
Percent	2.39%	1.75%	0.31%	67.87%	0.00%	0.00%	0.00%
Total Education & General							
Dollar	54,943,200	15,202,500	11,259,700	29,721,600	2,341,100	3,208,500	183,400
Percent	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Auxiliaries							
Dollar	0	0	0	0	0	0	0
Total Unrestricted							
Dollar	54,943,200	15,202,500	11,259,700	29,721,600	2,341,100	3,208,500	183,400

Tennessee Board of Regents
Summary of Unrestricted E & G Revenue Dollars & Percent by Budget Category

	TSUMC	Total Other Instit	Total TCATs	Total System
Tuition & Fees				
Dollar	0	20,625,700	34,261,400	1,127,539,200
Percent	0.00%	17.56%	37.66%	57.09%
State Appropriation				
Dollar	575,800	52,532,700	52,360,600	672,164,800
Percent	100.00%	44.73%	57.55%	34.03%
Sales & Service of Educational Activities				
Dollar	0	22,489,200	768,100	31,452,800
Percent	0.00%	19.15%	0.84%	1.59%
Other Sources				
Dollar	0	21,788,200	3,585,600	143,930,800
Percent	0.00%	18.55%	3.94%	7.29%
Total Education & General				
Dollar	575,800	117,435,800	90,975,700	1,975,087,600
Percent	100.00%	100.00%	100.00%	100.00%
Auxiliaries				
Dollar	0	0	4,444,300	133,432,500
Total Unrestricted				
Dollar	575,800	117,435,800	95,420,000	2,108,520,100

Tennessee Board of Regents
 Summary of Dollar Allocation Unrestricted Educational and General Revenues

	Tuition & Fees	Pct	State Appropri	Pct	Sales & Services	Pct	Other E&G Sources	Pct	Total E&G	Pct	Auxiliaries	Total Unrestricted
APSU												
30-Jun-2015	74,625,134	65.50%	34,450,225	30.24%	0	0.00%	4,856,863	4.26%	113,932,222	100.00%	11,186,826	125,119,048
01-Jul-2015	74,641,700	63.75%	37,009,700	31.61%	0	0.00%	5,434,200	4.64%	117,085,600	100.00%	11,953,400	129,039,000
31-Oct-2015	75,787,600	63.85%	37,040,500	31.21%	0	0.00%	5,872,300	4.95%	118,700,400	100.00%	11,953,400	130,653,800
ETSU												
30-Jun-2015	122,402,481	65.43%	48,292,000	25.82%	1,352,438	0.72%	15,021,198	8.03%	187,068,117	100.00%	19,074,446	206,142,563
01-Jul-2015	126,961,800	65.05%	51,180,400	26.22%	1,506,300	0.77%	15,532,900	7.96%	195,181,400	100.00%	19,153,200	214,334,600
31-Oct-2015	133,578,800	64.41%	56,547,600	27.27%	1,490,700	0.72%	15,768,900	7.60%	207,386,000	100.00%	19,370,400	226,756,400
MTSU												
30-Jun-2015	185,927,688	64.70%	82,775,001	28.80%	1,038,731	0.36%	17,624,207	6.13%	287,365,627	100.00%	31,900,417	319,266,044
01-Jul-2015	184,921,600	63.97%	85,491,300	29.57%	568,500	0.20%	18,084,900	6.26%	289,066,300	100.00%	32,569,800	321,636,100
31-Oct-2015	186,273,200	64.04%	85,530,700	29.40%	568,500	0.20%	18,500,800	6.36%	290,873,200	100.00%	32,568,400	323,441,600
TSU												
30-Jun-2015	87,040,177	68.67%	31,258,600	24.66%	198,232	0.16%	8,248,706	6.51%	126,745,715	100.00%	22,009,016	148,754,731
01-Jul-2015	85,220,400	67.43%	31,905,000	25.25%	197,100	0.16%	9,058,600	7.17%	126,381,100	100.00%	21,952,900	148,334,000
31-Oct-2015	86,789,500	67.83%	31,927,800	24.95%	197,100	0.15%	9,041,200	7.07%	127,955,600	100.00%	22,361,900	150,317,500
TTU												
30-Jun-2015	101,847,451	67.01%	37,928,913	24.96%	1,872,062	1.23%	10,337,008	6.80%	151,985,434	100.00%	17,444,372	169,429,806
01-Jul-2015	102,818,800	67.51%	38,671,100	25.39%	1,821,900	1.20%	8,986,700	5.90%	152,298,500	100.00%	15,893,300	168,191,800
31-Oct-2015	100,532,000	67.05%	38,686,000	25.80%	1,914,900	1.28%	8,795,000	5.87%	149,927,900	100.00%	15,146,200	165,074,100
UOM												
30-Jun-2015	185,718,985	55.20%	91,766,338	27.28%	4,626,629	1.38%	54,308,667	16.14%	336,420,619	100.00%	21,879,749	358,300,368
01-Jul-2015	187,920,000	55.57%	96,136,500	28.43%	2,877,100	0.85%	51,227,200	15.15%	338,160,800	100.00%	24,275,500	362,436,300
31-Oct-2015	185,336,900	54.71%	98,806,200	29.17%	2,991,600	0.88%	51,639,200	15.24%	338,773,900	100.00%	21,798,000	360,571,900
*Total Universities												
30-Jun-2015	757,561,916	62.95%	326,471,077	27.13%	9,088,092	0.76%	110,396,649	9.17%	1,203,517,734	100.00%	123,494,826	1,327,012,560
01-Jul-2015	762,484,300	62.59%	340,394,000	27.94%	6,970,900	0.57%	108,324,500	8.89%	1,218,173,700	100.00%	125,798,100	1,343,971,800
31-Oct-2015	768,298,000	62.28%	348,538,800	28.25%	7,162,800	0.58%	109,617,400	8.89%	1,233,617,000	100.00%	123,198,300	1,356,815,300

Tennessee Board of Regents
 Summary of Dollar Allocation Unrestricted Educational and General Revenues

	Tuition & Fees	Pct	State Appropri	Pct	Sales & Services	Pct	Other E&G Sources	Pct	Total E&G	Pct	Auxiliaries	Total Unrestricted
CHSCC												
30-Jun-2015	32,772,802	54.74%	26,084,475	43.57%	341,661	0.57%	666,253	1.11%	59,865,191	100.00%	1,531,003	61,396,194
01-Jul-2015	34,178,300	54.79%	27,475,600	44.05%	281,500	0.45%	440,800	0.71%	62,376,200	100.00%	1,595,000	63,971,200
31-Oct-2015	35,280,300	55.46%	27,510,200	43.25%	355,000	0.56%	467,200	0.73%	63,612,700	100.00%	1,615,000	65,227,700
CLSCC												
30-Jun-2015	10,961,736	54.48%	8,893,513	44.20%	9,165	0.05%	256,559	1.28%	20,120,973	100.00%	191,863	20,312,836
01-Jul-2015	11,320,400	53.54%	9,342,600	44.19%	8,800	0.04%	471,400	2.23%	21,143,200	100.00%	213,300	21,356,500
31-Oct-2015	11,658,000	54.25%	9,357,200	43.54%	8,800	0.04%	466,300	2.17%	21,490,300	100.00%	203,300	21,693,600
COSCC												
30-Jun-2015	15,884,145	55.71%	12,336,675	43.27%	29,337	0.10%	260,664	0.91%	28,510,821	100.00%	288,689	28,799,510
01-Jul-2015	16,756,000	56.27%	12,778,400	42.91%	28,700	0.10%	214,800	0.72%	29,777,900	100.00%	305,000	30,082,900
31-Oct-2015	17,519,000	57.36%	12,795,700	41.89%	20,000	0.07%	208,900	0.68%	30,543,600	100.00%	305,000	30,848,600
DSCC												
30-Jun-2015	8,740,898	53.15%	7,381,725	44.89%	6,488	0.04%	315,788	1.92%	16,444,899	100.00%	99,892	16,544,791
01-Jul-2015	10,014,800	55.28%	7,849,000	43.33%	4,300	0.02%	247,700	1.37%	18,115,800	100.00%	97,000	18,212,800
31-Oct-2015	8,754,200	51.88%	7,862,100	46.59%	6,500	0.04%	251,500	1.49%	16,874,300	100.00%	97,000	16,971,300
JSCC												
30-Jun-2015	14,218,296	54.34%	11,152,075	42.62%	176,363	0.67%	620,840	2.37%	26,167,574	100.00%	228,600	26,396,174
01-Jul-2015	14,350,800	54.11%	11,412,500	43.03%	166,800	0.63%	592,700	2.23%	26,522,800	100.00%	225,000	26,747,800
31-Oct-2015	14,534,000	54.39%	11,427,300	42.77%	166,800	0.62%	592,800	2.22%	26,720,900	100.00%	225,000	26,945,900
MSCC												
30-Jun-2015	14,847,768	57.52%	10,682,600	41.39%	40,428	0.16%	241,591	0.94%	25,812,387	100.00%	183,720	25,996,107
01-Jul-2015	15,369,800	57.75%	11,016,800	41.40%	37,400	0.14%	189,300	0.71%	26,613,300	100.00%	157,000	26,770,300
31-Oct-2015	17,331,500	60.63%	11,031,300	38.59%	40,600	0.14%	181,900	0.64%	28,585,300	100.00%	157,000	28,742,300
NASCC												
30-Jun-2015	29,928,347	64.03%	15,937,575	34.10%	10,996	0.02%	862,112	1.84%	46,739,030	100.00%	504,963	47,243,993
01-Jul-2015	30,468,300	62.96%	16,952,500	35.03%	8,600	0.02%	960,900	1.99%	48,390,300	100.00%	485,200	48,875,500
31-Oct-2015	31,250,400	63.24%	16,969,600	34.34%	8,600	0.02%	1,187,200	2.40%	49,415,800	100.00%	485,200	49,901,000
NESCC												
30-Jun-2015	17,865,321	55.88%	13,287,463	41.56%	19,426	0.06%	800,731	2.50%	31,972,941	100.00%	245,483	32,218,424
01-Jul-2015	22,168,900	59.24%	14,611,600	39.05%	22,700	0.06%	616,800	1.65%	37,420,000	100.00%	245,500	37,665,500
31-Oct-2015	21,199,900	58.13%	14,629,700	40.12%	21,200	0.06%	616,800	1.69%	36,467,600	100.00%	245,500	36,713,100
PSCC												
30-Jun-2015	36,416,116	58.71%	23,492,038	37.87%	19,450	0.03%	2,100,159	3.39%	62,027,763	100.00%	544,072	62,571,835
01-Jul-2015	37,180,000	57.17%	25,621,900	39.40%	25,000	0.04%	2,209,700	3.40%	65,036,600	100.00%	600,000	65,636,600
31-Oct-2015	37,730,000	57.45%	25,649,200	39.06%	25,000	0.04%	2,265,800	3.45%	65,670,000	100.00%	530,000	66,200,000
RSCC												
30-Jun-2015	19,809,470	52.36%	17,314,550	45.77%	33,560	0.09%	673,465	1.78%	37,831,045	100.00%	313,705	38,144,750
01-Jul-2015	20,628,800	52.50%	17,878,400	45.50%	34,100	0.09%	752,400	1.91%	39,293,700	100.00%	288,100	39,581,800
31-Oct-2015	20,914,700	52.72%	17,897,100	45.12%	34,100	0.09%	822,000	2.07%	39,667,900	100.00%	317,300	39,985,200
STCC												
30-Jun-2015	35,068,448	57.63%	24,800,013	40.75%	189,946	0.31%	795,161	1.31%	60,853,568	100.00%	868,570	61,722,138
01-Jul-2015	37,116,900	58.61%	25,302,000	39.95%	166,600	0.26%	740,900	1.17%	63,326,400	100.00%	894,700	64,221,100
31-Oct-2015	35,238,700	57.30%	25,348,700	41.22%	166,600	0.27%	740,900	1.20%	61,494,900	100.00%	936,400	62,431,300

Tennessee Board of Regents
 Summary of Dollar Allocation Unrestricted Educational and General Revenues

	Tuition & Fees	Pct	State Appropri	Pct	Sales & Services	Pct	E&G	Other Sources	Pct	Total E&G	Pct	Auxiliaries	Total Unrestricted
VSCC													
30-Jun-2015	25,879,631	60.83%	16,339,800	38.41%	20,938	0.05%	301,481	0.71%		42,541,850	100.00%	375,409	42,917,259
01-Jul-2015	29,864,500	62.88%	17,217,100	36.25%	58,600	0.12%	353,400	0.74%		47,493,600	100.00%	365,500	47,859,100
31-Oct-2015	30,255,800	63.20%	17,241,300	36.01%	26,000	0.05%	349,600	0.73%		47,872,700	100.00%	400,000	48,272,700
WSCC													
30-Jun-2015	21,595,604	50.21%	20,442,725	47.53%	84,437	0.20%	891,594	2.07%		43,014,360	100.00%	273,324	43,287,684
01-Jul-2015	22,646,000	50.79%	20,991,900	47.08%	153,500	0.34%	794,800	1.78%		44,586,200	100.00%	275,200	44,861,400
31-Oct-2015	22,687,600	50.82%	21,013,300	47.07%	153,500	0.34%	788,700	1.77%		44,643,100	100.00%	273,200	44,916,300
Total Colleges													
30-Jun-2015	283,988,582	56.58%	208,145,227	41.47%	982,195	0.20%	8,786,398	1.75%		501,902,402	100.00%	5,649,293	507,551,695
01-Jul-2015	302,063,500	56.98%	218,450,300	41.21%	996,600	0.19%	8,585,600	1.62%		530,096,000	100.00%	5,746,500	535,842,500
31-Oct-2015	304,354,100	57.10%	218,732,700	41.03%	1,032,700	0.19%	8,939,600	1.68%		533,059,100	100.00%	5,789,900	538,849,000

Tennessee Board of Regents
Summary of Dollar Allocation Unrestricted Educational and General Revenues

	Tuition & Fees	Pct	State Appropri	Pct	Sales & Services	Pct	Other E&G Sources	Pct	Total E&G	Pct	Auxiliaries	Total Unrestricted
ECOM												
30-Jun-2015	9,734,334	18.75%	28,971,400	55.80%	11,543,611	22.23%	1,669,576	3.22%	51,918,921	100.00%	0	51,918,921
01-Jul-2015	9,885,500	17.95%	30,249,900	54.92%	14,008,700	25.44%	932,100	1.69%	55,076,200	100.00%	0	55,076,200
31-Oct-2015	9,401,000	17.11%	30,218,700	55.00%	14,008,700	25.50%	1,314,800	2.39%	54,943,200	100.00%	0	54,943,200
EFAM												
30-Jun-2015	0	0.00%	6,136,700	40.94%	8,581,344	57.25%	270,280	1.80%	14,988,324	100.00%	0	14,988,324
01-Jul-2015	0	0.00%	6,453,400	42.56%	8,442,500	55.68%	266,500	1.76%	15,162,400	100.00%	0	15,162,400
31-Oct-2015	0	0.00%	6,455,500	42.46%	8,480,500	55.78%	266,500	1.75%	15,202,500	100.00%	0	15,202,500
EPRM												
30-Jun-2015	10,637,396	98.99%	0	0.00%	0	0.00%	108,291	1.01%	10,745,687	100.00%	0	10,745,687
01-Jul-2015	11,224,700	99.69%	0	0.00%	0	0.00%	35,000	0.31%	11,259,700	100.00%	0	11,259,700
31-Oct-2015	11,224,700	99.69%	0	0.00%	0	0.00%	35,000	0.31%	11,259,700	100.00%	0	11,259,700
TBR												
30-Jun-2015	0	0.00%	9,626,200	32.76%	0	0.00%	19,759,400	67.24%	29,385,600	100.00%	0	29,385,600
01-Jul-2015	0	0.00%	9,909,900	33.54%	0	0.00%	19,636,900	66.46%	29,546,800	100.00%	0	29,546,800
31-Oct-2015	0	0.00%	9,549,700	32.13%	0	0.00%	20,171,900	67.87%	29,721,600	100.00%	0	29,721,600
TSUAG												
30-Jun-2015	0	0.00%	2,278,500	100.00%	0	0.00%	0	0.00%	2,278,500	100.00%	0	2,278,500
01-Jul-2015	0	0.00%	2,340,300	100.00%	0	0.00%	0	0.00%	2,340,300	100.00%	0	2,340,300
31-Oct-2015	0	0.00%	2,341,100	100.00%	0	0.00%	0	0.00%	2,341,100	100.00%	0	2,341,100
TSUEX												
30-Jun-2015	0	0.00%	3,108,900	100.00%	0	0.00%	0	0.00%	3,108,900	100.00%	0	3,108,900
01-Jul-2015	0	0.00%	3,206,000	100.00%	0	0.00%	0	0.00%	3,206,000	100.00%	0	3,206,000
31-Oct-2015	0	0.00%	3,208,500	100.00%	0	0.00%	0	0.00%	3,208,500	100.00%	0	3,208,500
TSUF												
30-Jun-2015	0	0.00%	179,400	100.00%	0	0.00%	0	0.00%	179,400	100.00%	0	179,400
01-Jul-2015	0	0.00%	183,400	100.00%	0	0.00%	0	0.00%	183,400	100.00%	0	183,400
31-Oct-2015	0	0.00%	183,400	100.00%	0	0.00%	0	0.00%	183,400	100.00%	0	183,400
TSUMC												
30-Jun-2015	0	0.00%	560,700	100.00%	0	0.00%	0	0.00%	560,700	100.00%	0	560,700
01-Jul-2015	0	0.00%	560,700	100.00%	0	0.00%	0	0.00%	560,700	100.00%	0	560,700
31-Oct-2015	0	0.00%	575,800	100.00%	0	0.00%	0	0.00%	575,800	100.00%	0	575,800
Total Other												
30-Jun-2015	20,371,730	18.00%	50,861,800	44.94%	20,124,955	17.78%	21,807,547	19.27%	113,166,032	100.00%	0	113,166,032
01-Jul-2015	21,110,200	17.99%	52,903,600	45.09%	22,451,200	19.13%	20,870,500	17.79%	117,335,500	100.00%	0	117,335,500
31-Oct-2015	20,625,700	17.56%	52,532,700	44.73%	22,489,200	19.15%	21,788,200	18.55%	117,435,800	100.00%	0	117,435,800
Total TN Colleges Applied Technology												
30-Jun-2015	30,076,089	35.06%	51,037,327	59.50%	696,626	0.81%	3,969,079	4.63%	85,779,121	100.00%	4,485,660	90,264,781
01-Jul-2015	32,407,600	36.95%	51,923,900	59.21%	701,300	0.80%	2,664,100	3.04%	87,696,900	100.00%	4,430,000	92,126,900
31-Oct-2015	34,261,400	37.66%	52,360,600	57.55%	768,100	0.84%	3,585,600	3.94%	90,975,700	100.00%	4,444,300	95,420,000
Total System												
30-Jun-2015	1,091,998,317	57.34%	636,515,431	33.42%	30,891,868	1.62%	144,959,673	7.61%	1,904,365,289	100.00%	133,629,779	2,037,995,068
01-Jul-2015	1,118,065,600	57.24%	663,671,800	33.98%	31,120,000	1.59%	140,444,700	7.19%	1,953,302,100	100.00%	135,974,600	2,089,276,700
31-Oct-2015	1,127,539,200	57.09%	672,164,800	34.03%	31,452,800	1.59%	143,930,800	7.29%	1,975,087,600	100.00%	133,432,500	2,108,520,100

Tennessee Board of Regents
Summary of Unrestricted Educational and General Expenditures by Functional Area

	APSU	ETSU	MTSU	TSU	TTU	UoM	Total Universities
Instruction							
Dollar	54,992,500	98,149,500	145,014,200	61,039,700	70,002,200	164,367,000	593,565,100
Percent	47.19	47.90	48.81	47.63	45.75	43.46	46.45
Research							
Dollar	620,700	4,488,200	7,843,200	2,848,200	3,804,800	25,883,500	45,488,600
Percent	.53	2.19	2.64	2.22	2.49	6.84	3.56
Public Service							
Dollar	435,400	2,333,400	4,077,700	1,256,100	2,863,200	6,995,900	17,961,700
Percent	.37	1.14	1.37	.98	1.87	1.85	1.41
Academic Support							
Dollar	8,408,600	20,830,300	30,360,100	10,044,400	13,053,600	32,009,900	114,706,900
Percent	7.22	10.16	10.22	7.84	8.53	8.46	8.98
Sub-Total							
Dollar	64,457,200	125,801,400	187,295,200	75,188,400	89,723,800	229,256,300	771,722,300
Percent	55.31	61.39	63.05	58.67	58.63	60.62	60.39
Student Services							
Dollar	22,887,400	28,273,700	43,568,100	19,120,700	24,552,100	66,026,900	204,428,900
Percent	19.64	13.80	14.67	14.92	16.04	17.46	16.00
Institutional Support							
Dollar	10,500,200	14,617,600	24,120,300	13,101,700	15,438,200	30,458,300	108,236,300
Percent	9.01	7.13	8.12	10.22	10.09	8.05	8.47
Operation & Maintenance							
Dollar	11,848,300	17,315,500	28,432,600	14,911,900	14,456,000	34,772,300	121,736,600
Percent	10.17	8.45	9.57	11.64	9.45	9.19	9.53
Scholarships & Fellowships							
Dollar	6,839,200	18,916,500	13,665,400	5,836,300	8,851,000	17,680,400	71,788,800
Percent	5.87	9.23	4.60	4.55	5.78	4.67	5.62
Total Educational & General							
Dollar	116,532,300	204,924,700	297,081,600	128,159,000	153,021,100	378,194,200	1,277,912,900
Percent	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Transfers							
Dollar	8,582,900	20,443,500	26,060,800	4,733,300	18,790,600	-15,366,900	63,244,200
Auxiliaries							
Dollar	6,455,500	9,711,900	19,181,100	19,209,500	7,469,200	16,305,300	78,332,500
Total Unrestricted							
Dollar	131,570,700	235,080,100	342,323,500	152,101,800	179,280,900	379,132,600	1,419,489,600

Tennessee Board of Regents
Summary of Unrestricted Educational and General Expenditures by Functional Area

	ChSCC	ClSCC	CoSCC	DSCC	JSCC	MSCC	NASCC
Instruction							
Dollar	33,401,100	10,450,100	16,163,200	8,889,300	11,936,200	13,296,800	25,827,800
Percent	53.04	47.42	52.57	52.07	44.48	46.94	51.70
Research							
Dollar	0	0	0	0	0	0	0
Percent	.00	.00	.00	.00	.00	.00	.00
Public Service							
Dollar	100,000	261,300	158,700	18,700	64,200	106,600	422,200
Percent	.16	1.19	.52	.11	.24	.38	.85
Academic Support							
Dollar	5,375,400	1,336,700	1,416,300	519,100	2,766,900	3,093,800	6,585,700
Percent	8.54	6.07	4.61	3.04	10.31	10.92	13.18
Sub-Total							
Dollar	38,876,500	12,048,100	17,738,200	9,427,100	14,767,300	16,497,200	32,835,700
Percent	61.73	54.67	57.70	55.22	55.03	58.24	65.73
Student Services							
Dollar	7,414,700	3,057,400	4,491,200	2,018,900	3,100,600	3,884,600	3,630,600
Percent	11.77	13.87	14.61	11.83	11.56	13.71	7.27
Institutional Support							
Dollar	9,171,000	3,900,500	4,378,500	2,914,400	5,056,500	4,214,900	5,822,400
Percent	14.56	17.70	14.24	17.07	18.84	14.88	11.65
Operation & Maintenance							
Dollar	6,406,600	2,424,600	3,635,100	2,017,600	2,661,300	3,172,100	5,777,500
Percent	10.17	11.00	11.82	11.82	9.92	11.20	11.56
Scholarships & Fellowships							
Dollar	1,105,000	608,600	500,500	695,000	1,247,700	559,400	1,890,900
Percent	1.75	2.76	1.63	4.07	4.65	1.97	3.79
Total Educational & General							
Dollar	62,973,800	22,039,200	30,743,500	17,073,000	26,833,400	28,328,200	49,957,100
Percent	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Transfers							
Dollar	4,437,500	54,500	3,758,000	0	210,900	500,000	5,097,200
Auxiliaries							
Dollar	1,449,600	34,400	71,000	0	0	12,800	6,800
Total Unrestricted							
Dollar	68,860,900	22,128,100	34,572,500	17,073,000	27,044,300	28,841,000	55,061,100

Tennessee Board of Regents
Summary of Unrestricted Educational and General Expenditures by Functional Area

	NESCC	PSCC	RSCC	STCC	VSCC	WSCC	Total Colleges
Instruction							
Dollar	16,900,700	36,576,800	21,307,800	25,913,200	26,217,000	24,539,100	271,419,100
Percent	45.56	52.47	53.10	41.76	54.87	54.21	50.26
Research							
Dollar	0	0	0	0	0	0	0
Percent	.00	.00	.00	.00	.00	.00	.00
Public Service							
Dollar	322,900	538,800	581,900	43,500	406,300	535,500	3,560,600
Percent	.87	.77	1.45	.07	.85	1.18	.66
Academic Support							
Dollar	3,975,100	7,512,100	1,917,200	8,153,000	2,881,600	2,319,900	47,852,800
Percent	10.71	10.78	4.78	13.14	6.03	5.12	8.86
Sub-Total							
Dollar	21,198,700	44,627,700	23,806,900	34,109,700	29,504,900	27,394,500	322,832,500
Percent	57.14	64.02	59.33	54.97	61.75	60.52	59.79
Student Services							
Dollar	4,491,800	7,357,000	5,226,600	7,958,100	5,235,300	5,772,900	63,639,700
Percent	12.11	10.55	13.03	12.82	10.96	12.75	11.79
Institutional Support							
Dollar	6,209,000	8,640,200	5,535,600	10,824,300	6,867,000	5,062,600	78,596,900
Percent	16.74	12.40	13.80	17.44	14.37	11.18	14.56
Operation & Maintenance							
Dollar	4,976,800	7,089,000	4,866,700	7,245,300	4,786,100	6,349,000	61,407,700
Percent	13.41	10.17	12.13	11.68	10.02	14.03	11.37
Scholarships & Fellowships							
Dollar	223,000	1,991,000	690,300	1,917,000	1,391,100	688,200	13,507,700
Percent	.60	2.86	1.72	3.09	2.91	1.52	2.50
Total Educational & General							
Dollar	37,099,300	69,704,900	40,126,100	62,054,400	47,784,400	45,267,200	539,984,500
Percent	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Transfers							
Dollar	38,900	3,466,500	2,670,900	774,300	201,800	2,126,800	23,337,300
Auxiliaries							
Dollar	0	200,000	47,800	676,600	83,000	33,800	2,615,800
Total Unrestricted							
Dollar	37,138,200	73,371,400	42,844,800	63,505,300	48,069,200	47,427,800	565,937,600

Tennessee Board of Regents
Summary of Unrestricted Educational and General Expenditures by Functional Area

	ECOM	EFAM	EPHRM	TBR	TSUAG	TSUEX	TSUF
Instruction							
Dollar	42,129,700	10,127,100	6,613,600	0	0	0	0
Percent	65.22	67.47	64.77	.00	.00	.00	.00
Research							
Dollar	5,457,500	287,700	404,100	0	2,436,500	0	720,600
Percent	8.45	1.92	3.96	.00	100.00	.00	100.00
Public Service							
Dollar	0	0	0	0	0	7,072,500	0
Percent	.00	.00	.00	.00	.00	100.00	.00
Academic Support							
Dollar	5,789,000	2,873,400	1,322,100	0	0	0	0
Percent	8.96	19.14	12.95	.00	.00	.00	.00
Sub-Total							
Dollar	53,376,200	13,288,200	8,339,800	0	2,436,500	7,072,500	720,600
Percent	82.63	88.53	81.67	.00	100.00	100.00	100.00
Student Services							
Dollar	1,591,000	0	633,500	0	0	0	0
Percent	2.46	.00	6.20	.00	.00	.00	.00
Institutional Support							
Dollar	2,968,100	1,485,100	618,500	25,769,000	0	0	0
Percent	4.59	9.89	6.06	98.27	.00	.00	.00
Operation & Maintenance							
Dollar	6,402,400	236,500	507,500	444,600	0	0	0
Percent	9.91	1.58	4.97	1.70	.00	.00	.00
Scholarships & Fellowships							
Dollar	260,000	0	111,900	10,000	0	0	0
Percent	.40	.00	1.10	.04	.00	.00	.00
Total Educational & General							
Dollar	64,597,700	15,009,800	10,211,200	26,223,600	2,436,500	7,072,500	720,600
Percent	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Transfers							
Dollar	-8,434,400	262,900	1,329,200	14,942,300	1,000,000	3,000,000	0
Auxiliaries							
Dollar	0	0	0	0	0	0	0
Total Unrestricted							
Dollar	56,163,300	15,272,700	11,540,400	41,165,900	3,436,500	10,072,500	720,600

Tennessee Board of Regents
Summary of Unrestricted Educational and General Expenditures by Functional Area

	TSUMC	Total Other Instit	Total TCATs	Total System
Instruction				
Dollar	0	58,870,400	58,148,600	982,003,200
Percent	.00	46.42	60.94	48.13
Research				
Dollar	562,300	9,868,700	0	55,357,300
Percent	100.00	7.78	.00	2.71
Public Service				
Dollar	0	7,072,500	0	28,594,800
Percent	.00	5.58	.00	1.40
Academic Support				
Dollar	0	9,984,500	120,900	172,665,100
Percent	.00	7.87	.13	8.46
Sub-Total				
Dollar	562,300	85,796,100	58,269,500	1,238,620,400
Percent	100.00	67.64	61.06	60.71
Student Services				
Dollar	0	2,224,500	10,936,800	281,229,900
Percent	.00	1.75	11.46	13.78
Institutional Support				
Dollar	0	30,840,700	15,077,200	232,751,100
Percent	.00	24.32	15.80	11.41
Operation & Maintenance				
Dollar	0	7,591,000	10,348,900	201,084,200
Percent	.00	5.98	10.85	9.86
Scholarships & Fellowships				
Dollar	0	381,900	790,000	86,468,400
Percent	.00	.30	.83	4.24
Total Educational & General				
Dollar	562,300	126,834,200	95,422,400	2,040,154,000
Percent	100.00	100.00	100.00	100.00
Transfers				
Dollar	800,000	12,900,000	1,697,100	101,178,600
Auxiliaries				
Dollar	0	0	3,772,700	84,721,000
Total Unrestricted				
Dollar	1,362,300	139,734,200	100,892,200	2,226,053,600

Tennessee Board of Regents
Summary of Percent Unrestricted Educational and General Expenditures by Functional Area By Institution

	APSU	Pct	ETSU	Pct	MTSU	Pct	TSU	Pct	TTU	Pct	UoM	Pct	Total Universities	Pct
Instruction														
30-Jun-2015	53,700,236	50.31%	86,507,836	48.38%	134,576,002	49.99%	55,344,777	46.28%	66,393,067	47.13%	137,975,703	42.89%	534,497,621	47.01%
01-Jul-2015	54,369,600	47.68%	90,378,300	47.48%	137,771,400	49.58%	56,264,400	45.31%	65,980,400	46.77%	144,577,000	44.00%	549,341,100	46.71%
31-Oct-2015	54,992,500	47.19%	98,149,500	47.90%	145,014,200	48.81%	61,039,700	47.63%	70,002,200	45.75%	164,367,000	43.46%	593,565,100	46.45%
Research														
30-Jun-2015	543,959	0.51%	2,336,559	1.31%	4,280,119	1.59%	2,332,568	1.95%	2,340,602	1.66%	17,458,839	5.43%	29,292,646	2.58%
01-Jul-2015	518,400	0.45%	2,767,700	1.45%	4,585,400	1.65%	2,500,000	2.01%	1,334,400	0.95%	13,317,800	4.05%	25,023,700	2.13%
31-Oct-2015	620,700	0.53%	4,488,200	2.19%	7,843,200	2.64%	2,848,200	2.22%	3,804,800	2.49%	25,883,500	6.84%	45,488,600	3.56%
Public Service														
30-Jun-2015	423,252	0.40%	2,153,080	1.20%	3,585,697	1.33%	1,414,802	1.18%	2,515,924	1.79%	5,503,164	1.71%	15,595,919	1.37%
01-Jul-2015	432,000	0.38%	2,193,100	1.15%	3,303,900	1.19%	1,332,600	1.07%	2,567,700	1.82%	5,573,400	1.70%	15,402,700	1.31%
31-Oct-2015	435,400	0.37%	2,333,400	1.14%	4,077,700	1.37%	1,256,100	0.98%	2,863,200	1.87%	6,995,900	1.85%	17,961,700	1.41%
Academic Support														
30-Jun-2015	7,430,141	6.96%	19,172,976	10.72%	27,644,401	10.27%	9,102,753	7.61%	11,230,319	7.97%	28,428,482	8.84%	103,009,072	9.06%
01-Jul-2015	8,318,600	7.30%	20,033,900	10.52%	29,308,600	10.55%	10,114,300	8.15%	11,479,300	8.14%	29,446,500	8.96%	108,701,200	9.24%
31-Oct-2015	8,408,600	7.22%	20,830,300	10.16%	30,360,100	10.22%	10,044,400	7.84%	13,053,600	8.53%	32,009,900	8.46%	114,706,900	8.98%
Sub-Total														
30-Jun-2015	62,097,588	58.18%	110,170,451	61.62%	170,086,219	63.18%	68,194,900	57.03%	82,479,912	58.55%	189,366,188	58.86%	682,395,258	60.02%
01-Jul-2015	63,638,600	55.81%	115,373,000	60.61%	174,969,300	62.97%	70,211,300	56.54%	81,361,800	57.68%	192,914,700	58.72%	698,468,700	59.39%
31-Oct-2015	64,457,200	55.31%	125,801,400	61.39%	187,295,200	63.05%	75,188,400	58.67%	89,723,800	58.63%	229,256,300	60.62%	771,722,300	60.39%
Student Services														
30-Jun-2015	19,586,104	18.35%	24,663,496	13.79%	40,106,909	14.90%	18,309,781	15.31%	23,400,005	16.61%	61,821,674	19.22%	187,887,969	16.53%
01-Jul-2015	22,050,200	19.34%	26,015,000	13.67%	40,888,300	14.72%	18,860,600	15.19%	23,297,500	16.52%	55,980,600	17.04%	187,092,200	15.91%
31-Oct-2015	22,887,400	19.64%	28,273,700	13.80%	43,568,100	14.67%	19,120,700	14.92%	24,552,100	16.04%	66,026,900	17.46%	204,428,900	16.00%
Institutional Support														
30-Jun-2015	11,576,998	10.85%	14,701,695	8.22%	25,666,315	9.53%	14,432,442	12.07%	14,594,938	10.36%	28,358,570	8.81%	109,330,958	9.62%
01-Jul-2015	12,201,300	10.70%	16,227,100	8.52%	25,466,500	9.16%	16,339,900	13.16%	15,675,700	11.11%	30,223,600	9.20%	116,134,100	9.88%
31-Oct-2015	10,500,200	9.01%	14,617,600	7.13%	24,120,300	8.12%	13,101,700	10.22%	15,438,200	10.09%	30,458,300	8.05%	108,236,300	8.47%
Operation & Maintenance														
30-Jun-2015	8,931,617	8.37%	13,720,495	7.67%	19,380,594	7.20%	12,259,240	10.25%	11,895,686	8.44%	26,008,297	8.08%	92,195,929	8.11%
01-Jul-2015	9,973,000	8.75%	14,459,500	7.60%	24,170,300	8.70%	12,018,200	9.68%	12,236,300	8.67%	31,899,200	9.71%	104,756,500	8.91%
31-Oct-2015	11,848,300	10.17%	17,315,500	8.45%	28,432,600	9.57%	14,911,900	11.64%	14,456,000	9.45%	34,772,300	9.19%	121,736,600	9.53%
Scholarships & Fellowships														
30-Jun-2015	4,546,302	4.26%	15,538,759	8.69%	13,966,126	5.19%	6,384,411	5.34%	8,492,848	6.03%	16,161,323	5.02%	65,089,769	5.73%
01-Jul-2015	6,160,500	5.40%	18,276,200	9.60%	12,373,000	4.45%	6,744,300	5.43%	8,494,700	6.02%	17,538,900	5.34%	69,587,600	5.92%
31-Oct-2015	6,839,200	5.87%	18,916,500	9.23%	13,665,400	4.60%	5,836,300	4.55%	8,851,000	5.78%	17,680,400	4.67%	71,788,800	5.62%
Total E & G Expenditures														
30-Jun-2015	106,738,609	100.00%	178,794,896	100.00%	269,206,163	100.00%	119,580,774	100.00%	140,863,389	100.00%	321,716,052	100.00%	1,136,899,883	100.00%
01-Jul-2015	114,023,600	100.00%	190,350,800	100.00%	277,867,400	100.00%	124,174,300	100.00%	141,066,000	100.00%	328,557,000	100.00%	1,176,039,100	100.00%
31-Oct-2015	116,532,300	100.00%	204,924,700	100.00%	297,081,600	100.00%	128,159,000	100.00%	153,021,100	100.00%	378,194,200	100.00%	1,277,912,900	100.00%
Transfers														
30-Jun-2015	14,387,501		16,803,995		29,105,838		8,303,217		23,639,103		27,445,619		119,685,273	
01-Jul-2015	8,559,900		14,276,900		24,578,800		4,759,800		19,725,500		17,867,800		89,768,700	
31-Oct-2015	8,582,900		20,443,500		26,060,800		4,733,300		18,790,600		-15,366,900		63,244,200	
Auxiliaries														
30-Jun-2015	5,821,653		8,832,782		18,782,095		16,462,169		6,905,196		14,293,190		71,097,085	
01-Jul-2015	6,455,500		9,466,300		19,189,900		18,746,000		7,370,700		16,011,400		77,239,800	
31-Oct-2015	6,455,500		9,711,900		19,181,100		19,209,500		7,469,200		16,305,300		78,332,500	
Total E & G Unrestricted														
30-Jun-2015	126,947,763		204,431,673		317,094,096		144,346,160		171,407,688		363,454,861		1,327,682,241	
01-Jul-2015	129,039,000		214,094,000		321,636,100		147,680,100		168,162,200		362,436,200		1,343,047,600	
31-Oct-2015	131,570,700		235,080,100		342,323,500		152,101,800		179,280,900		379,132,600		1,419,489,600	

Table VI

Tennessee Board of Regents
Summary of Percent Unrestricted Educational and General Expenditures by Functional Area By Institution

	ChSCC	Pct	ClSCC	Pct	CoSCC	Pct	DSCC	Pct	JSCC	Pct	MSCC	Pct	NASCC	Pct
Instruction														
30-Jun-2015	30,043,178	53.76%	9,237,487	46.25%	13,181,159	53.56%	8,604,186	51.29%	11,233,693	46.18%	11,633,572	48.21%	19,553,353	50.86%
01-Jul-2015	33,483,000	54.09%	9,335,300	45.04%	15,748,200	53.49%	9,456,200	52.47%	11,961,100	45.02%	12,501,500	46.04%	25,253,500	52.58%
31-Oct-2015	33,401,100	53.04%	10,450,100	47.42%	16,163,200	52.57%	8,889,300	52.07%	11,936,200	44.48%	13,296,800	46.94%	25,827,800	51.70%
Research														
30-Jun-2015	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
01-Jul-2015	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
31-Oct-2015	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
Public Service														
30-Jun-2015	100,000	0.18%	287,065	1.44%	103,683	0.42%	28,941	0.17%	64,118	0.26%	102,357	0.42%	336,541	0.88%
01-Jul-2015	100,000	0.16%	332,200	1.60%	123,100	0.42%	11,500	0.06%	64,100	0.24%	107,400	0.40%	399,900	0.83%
31-Oct-2015	100,000	0.16%	261,300	1.19%	158,700	0.52%	18,700	0.11%	64,200	0.24%	106,600	0.38%	422,200	0.85%
Academic Support														
30-Jun-2015	4,319,631	7.73%	1,185,548	5.94%	1,069,029	4.34%	615,203	3.67%	2,411,177	9.91%	2,342,091	9.71%	4,899,035	12.74%
01-Jul-2015	5,006,100	8.09%	1,292,400	6.24%	1,458,600	4.95%	585,200	3.25%	2,756,400	10.37%	2,598,800	9.57%	6,232,200	12.98%
31-Oct-2015	5,375,400	8.54%	1,336,700	6.07%	1,416,300	4.61%	519,100	3.04%	2,766,900	10.31%	3,093,800	10.92%	6,585,700	13.18%
Sub-Total														
30-Jun-2015	34,462,809	61.67%	10,710,100	53.62%	14,353,871	58.33%	9,248,330	55.13%	13,708,988	56.35%	14,078,020	58.34%	24,788,929	64.48%
01-Jul-2015	38,589,100	62.34%	10,959,900	52.88%	17,329,900	58.86%	10,052,900	55.78%	14,781,600	55.64%	15,207,700	56.01%	31,885,600	66.39%
31-Oct-2015	38,876,500	61.73%	12,048,100	54.67%	17,738,200	57.70%	9,427,100	55.22%	14,767,300	55.03%	16,497,200	58.24%	32,835,700	65.73%
Student Services														
30-Jun-2015	6,760,035	12.10%	2,898,205	14.51%	3,460,542	14.06%	1,905,684	11.36%	2,906,447	11.95%	3,133,246	12.98%	3,454,344	8.99%
01-Jul-2015	7,272,400	11.75%	3,073,200	14.83%	4,176,300	14.19%	2,121,400	11.77%	3,066,600	11.54%	3,747,700	13.80%	3,453,800	7.19%
31-Oct-2015	7,414,700	11.77%	3,057,400	13.87%	4,491,200	14.61%	2,018,900	11.83%	3,100,600	11.56%	3,884,600	13.71%	3,630,600	7.27%
Institutional Support														
30-Jun-2015	7,883,196	14.11%	3,984,590	19.95%	4,021,300	16.34%	3,099,421	18.48%	4,486,362	18.44%	3,997,428	16.57%	5,545,795	14.43%
01-Jul-2015	8,583,900	13.87%	4,145,300	20.00%	4,726,100	16.05%	3,223,300	17.88%	5,187,700	19.53%	4,925,000	18.14%	6,710,000	13.97%
31-Oct-2015	9,171,000	14.56%	3,900,500	17.70%	4,378,500	14.24%	2,914,400	17.07%	5,056,500	18.84%	4,214,900	14.88%	5,822,400	11.65%
Operation & Maintenance														
30-Jun-2015	5,742,155	10.28%	1,783,325	8.93%	2,421,742	9.84%	1,751,672	10.44%	2,018,151	8.30%	2,430,403	10.07%	3,602,565	9.37%
01-Jul-2015	6,385,100	10.32%	1,940,300	9.36%	2,749,100	9.34%	1,864,300	10.34%	2,284,300	8.60%	2,733,700	10.07%	4,325,200	9.01%
31-Oct-2015	6,406,600	10.17%	2,424,600	11.00%	3,635,100	11.82%	2,017,600	11.82%	2,661,300	9.92%	3,172,100	11.20%	5,777,500	11.56%
Scholarships & Fellowships														
30-Jun-2015	1,032,807	1.85%	597,033	2.99%	351,555	1.43%	769,280	4.59%	1,206,377	4.96%	492,475	2.04%	1,052,143	2.74%
01-Jul-2015	1,070,000	1.73%	608,600	2.94%	460,000	1.56%	761,800	4.23%	1,247,700	4.70%	539,400	1.99%	1,651,000	3.44%
31-Oct-2015	1,105,000	1.75%	608,600	2.76%	500,500	1.63%	695,000	4.07%	1,247,700	4.65%	559,400	1.97%	1,890,900	3.79%
Total E & G Expenditures														
30-Jun-2015	55,881,002	100.00%	19,973,253	100.00%	24,609,010	100.00%	16,774,387	100.00%	24,326,325	100.00%	24,131,572	100.00%	38,443,776	100.00%
01-Jul-2015	61,900,500	100.00%	20,727,300	100.00%	29,441,400	100.00%	18,023,700	100.00%	26,567,900	100.00%	27,153,500	100.00%	48,025,600	100.00%
31-Oct-2015	62,973,800	100.00%	22,039,200	100.00%	30,743,500	100.00%	17,073,000	100.00%	26,833,400	100.00%	28,328,200	100.00%	49,957,100	100.00%
Transfers														
30-Jun-2015	2,453,550		50,141		1,981,427		-1,900,000		787,500		400,000		4,933,029	
01-Jul-2015	818,500		55,500		571,400		0		210,900		0		5,097,200	
31-Oct-2015	4,437,500		54,500		3,758,000		0		210,900		500,000		5,097,200	
Auxiliaries														
30-Jun-2015	1,283,658		23,666		35,480		0		0		8,323		5,539	
01-Jul-2015	1,352,000		35,400		71,000		0		0		12,800		6,800	
31-Oct-2015	1,449,600		34,400		71,000		0		0		12,800		6,800	
Total E & G Unrestricted														
30-Jun-2015	59,618,210		20,047,060		26,625,917		14,874,387		25,113,825		24,539,895		43,382,344	
01-Jul-2015	64,071,000		20,818,200		30,083,800		18,023,700		26,778,800		27,166,300		53,129,600	
31-Oct-2015	68,860,900		22,128,100		34,572,500		17,073,000		27,044,300		28,841,000		55,061,100	

Tennessee Board of Regents
Summary of Percent Unrestricted Educational and General Expenditures by Functional Area By Institution

	NESCC		PSCC		RSCC		STCC		VSCC		WSCC		Total Colleges	
		Pct		Pct		Pct		Pct		Pct		Pct		Pct
Instruction														
30-Jun-2015	16,059,010	47.08%	31,306,727	52.77%	19,309,986	52.58%	21,823,789	39.90%	22,397,531	55.57%	22,158,231	55.30%	236,541,902	50.40%
01-Jul-2015	17,394,800	46.04%	33,777,200	52.08%	20,965,200	53.17%	26,453,200	42.48%	26,170,900	55.43%	23,930,000	53.88%	266,430,100	50.48%
31-Oct-2015	16,900,700	45.56%	36,576,800	52.47%	21,307,800	53.10%	25,913,200	41.76%	26,217,000	54.87%	24,539,100	54.21%	271,419,100	50.26%
Research														
30-Jun-2015	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
01-Jul-2015	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
31-Oct-2015	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
Public Service														
30-Jun-2015	192,942	0.57%	379,735	0.64%	504,553	1.37%	109,976	0.20%	263,154	0.65%	465,012	1.16%	2,938,077	0.63%
01-Jul-2015	293,200	0.78%	528,000	0.81%	625,900	1.59%	43,500	0.07%	376,000	0.80%	533,700	1.20%	3,538,500	0.67%
31-Oct-2015	322,900	0.87%	538,800	0.77%	581,900	1.45%	43,500	0.07%	406,300	0.85%	535,500	1.18%	3,560,600	0.66%
Academic Support														
30-Jun-2015	3,574,363	10.48%	6,359,913	10.72%	1,792,095	4.88%	7,906,250	14.46%	2,142,386	5.32%	1,641,941	4.10%	40,258,662	8.58%
01-Jul-2015	4,044,700	10.71%	7,108,000	10.96%	2,000,200	5.07%	7,952,600	12.77%	2,948,800	6.25%	2,169,100	4.88%	46,153,100	8.74%
31-Oct-2015	3,975,100	10.71%	7,512,100	10.78%	1,917,200	4.78%	8,153,000	13.14%	2,881,600	6.03%	2,319,900	5.12%	47,852,800	8.86%
Sub-Total														
30-Jun-2015	19,826,315	58.13%	38,046,375	64.14%	21,606,634	58.84%	29,840,015	54.56%	24,803,071	61.54%	24,265,184	60.56%	279,738,641	59.60%
01-Jul-2015	21,732,700	57.53%	41,413,200	63.85%	23,591,300	59.83%	34,449,300	55.32%	29,495,700	62.47%	26,632,800	59.96%	316,121,700	59.89%
31-Oct-2015	21,198,700	57.14%	44,627,700	64.02%	23,806,900	59.33%	34,109,700	54.97%	29,504,900	61.75%	27,394,500	60.52%	322,832,500	59.79%
Student Services														
30-Jun-2015	3,921,107	11.50%	6,569,793	11.07%	4,708,091	12.82%	6,060,435	11.08%	4,560,735	11.31%	5,350,716	13.35%	55,689,380	11.86%
01-Jul-2015	4,538,500	12.01%	6,991,000	10.78%	5,176,100	13.13%	7,887,700	12.67%	5,051,000	10.70%	5,940,800	13.38%	62,496,500	11.84%
31-Oct-2015	4,491,800	12.11%	7,357,000	10.55%	5,226,600	13.03%	7,958,100	12.82%	5,235,300	10.96%	5,772,900	12.75%	63,639,700	11.79%
Institutional Support														
30-Jun-2015	5,503,817	16.14%	8,468,515	14.28%	5,641,730	15.36%	10,975,785	20.07%	6,831,924	16.95%	5,117,997	12.77%	75,557,860	16.10%
01-Jul-2015	6,164,400	16.32%	9,245,900	14.26%	5,893,700	14.95%	12,824,200	20.59%	7,103,600	15.05%	5,652,500	12.73%	84,385,600	15.99%
31-Oct-2015	6,209,000	16.74%	8,640,200	12.40%	5,535,600	13.80%	10,824,300	17.44%	6,867,000	14.37%	5,062,600	11.18%	78,596,900	14.56%
Operation & Maintenance														
30-Jun-2015	4,645,171	13.62%	4,563,146	7.69%	4,015,852	10.94%	4,913,808	8.98%	3,469,171	8.61%	4,927,957	12.30%	46,285,118	9.86%
01-Jul-2015	5,119,300	13.55%	5,322,600	8.21%	4,405,100	11.17%	5,192,100	8.34%	4,326,600	9.16%	5,447,600	12.27%	52,095,300	9.87%
31-Oct-2015	4,976,800	13.41%	7,089,000	10.17%	4,866,700	12.13%	7,245,300	11.68%	4,786,100	10.02%	6,349,000	14.03%	61,407,700	11.37%
Scholarships & Fellowships														
30-Jun-2015	213,209	0.63%	1,674,251	2.82%	751,224	2.05%	2,899,565	5.30%	642,346	1.59%	408,504	1.02%	12,090,769	2.58%
01-Jul-2015	223,000	0.59%	1,885,000	2.91%	365,300	0.93%	1,917,000	3.08%	1,235,600	2.62%	741,200	1.67%	12,505,600	2.41%
31-Oct-2015	223,000	0.60%	1,991,000	2.86%	690,300	1.72%	1,917,000	3.09%	1,391,100	2.91%	688,200	1.52%	13,507,700	2.50%
Total E & G Expenditures														
30-Jun-2015	34,109,619	100.00%	59,322,080	100.00%	36,723,531	100.00%	54,689,608	100.00%	40,307,247	100.00%	40,070,358	100.00%	469,361,768	100.00%
01-Jul-2015	37,777,900	100.00%	64,857,700	100.00%	39,431,500	100.00%	62,270,300	100.00%	47,212,500	100.00%	44,414,900	100.00%	527,804,700	100.00%
31-Oct-2015	37,099,300	100.00%	69,704,900	100.00%	40,126,100	100.00%	62,054,400	100.00%	47,784,400	100.00%	45,267,200	100.00%	539,984,500	100.00%
Transfers														
30-Jun-2015	-2,637,580		1,992,427		569,281		7,316,400		233,010		2,620,802		18,799,987	
01-Jul-2015	38,900		1,970,000		169,400		1,274,300		201,800		414,100		10,822,000	
31-Oct-2015	38,900		3,466,500		2,670,900		774,300		201,800		2,126,800		23,337,300	
Auxiliaries														
30-Jun-2015	0		215,378		32,060		735,364		84,749		28,514		2,452,731	
01-Jul-2015	0		200,000		47,800		676,500		83,000		29,200		2,514,500	
31-Oct-2015	0		200,000		47,800		676,500		83,000		33,800		2,615,800	
Total E & G Unrestricted														
30-Jun-2015	31,472,039		61,529,885		37,324,872		62,741,372		40,625,006		42,719,674		490,614,486	
01-Jul-2015	37,816,800		67,027,700		39,648,700		64,221,100		47,497,300		44,858,200		541,141,200	
31-Oct-2015	37,138,200		73,371,400		42,844,800		63,505,300		48,069,200		47,427,800		565,937,600	

Tennessee Board of Regents
 Summary of Percent Unrestricted Educational and General Expenditures by Functional Area By Institution

	ECOM	Pct	EFAM	Pct	EPHRM	Pct	TBR	Pct	TSUAG	Pct	TSUEX	Pct	TSUF	Pct
Instruction														
30-Jun-2015	33,276,801	67.25%	10,301,933	69.85%	5,483,363	65.10%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
01-Jul-2015	40,465,800	65.68%	9,881,500	66.39%	6,515,300	66.80%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
31-Oct-2015	42,129,700	65.22%	10,127,100	67.47%	6,613,600	64.77%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
Research														
30-Jun-2015	1,191,605	2.41%	309,457	2.10%	350,255	4.16%	0	0.00%	4,025,335	100.00%	0	0.00%	104,594	100.00%
01-Jul-2015	4,173,700	6.77%	315,100	2.12%	344,000	3.53%	0	0.00%	2,337,400	100.00%	0	0.00%	183,100	100.00%
31-Oct-2015	5,457,500	8.45%	287,700	1.92%	404,100	3.96%	0	0.00%	2,436,500	100.00%	0	0.00%	720,600	100.00%
Public Service														
30-Jun-2015	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	4,036,964	100.00%	0	0.00%
01-Jul-2015	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	3,201,400	100.00%	0	0.00%
31-Oct-2015	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	7,072,500	100.00%	0	0.00%
Academic Support														
30-Jun-2015	5,379,355	10.87%	2,699,731	18.30%	979,102	11.62%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
01-Jul-2015	5,776,700	9.38%	2,880,400	19.35%	1,224,900	12.56%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
31-Oct-2015	5,789,000	8.96%	2,873,400	19.14%	1,322,100	12.95%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
Sub-Total														
30-Jun-2015	39,847,761	80.53%	13,311,121	90.25%	6,812,720	80.89%	0	0.00%	4,025,335	100.00%	4,036,964	100.00%	104,594	100.00%
01-Jul-2015	50,416,200	81.83%	13,077,000	87.86%	8,084,200	82.89%	0	0.00%	2,337,400	100.00%	3,201,400	100.00%	183,100	100.00%
31-Oct-2015	53,376,200	82.63%	13,288,200	88.53%	8,339,800	81.67%	0	0.00%	2,436,500	100.00%	7,072,500	100.00%	720,600	100.00%
Student Services														
30-Jun-2015	1,374,845	2.78%	0	0.00%	557,822	6.62%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
01-Jul-2015	1,581,900	2.57%	0	0.00%	558,700	5.73%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
31-Oct-2015	1,591,000	2.46%	0	0.00%	633,500	6.20%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
Institutional Support														
30-Jun-2015	3,163,018	6.39%	1,219,358	8.27%	554,948	6.59%	22,578,353	97.55%	0	0.00%	0	0.00%	0	0.00%
01-Jul-2015	2,925,100	4.75%	1,523,100	10.23%	614,300	6.30%	24,349,100	98.17%	0	0.00%	0	0.00%	0	0.00%
31-Oct-2015	2,968,100	4.59%	1,485,100	9.89%	618,500	6.06%	25,769,000	98.27%	0	0.00%	0	0.00%	0	0.00%
Operation & Maintenance														
30-Jun-2015	4,835,141	9.77%	218,638	1.48%	497,201	5.90%	567,276	2.45%	0	0.00%	0	0.00%	0	0.00%
01-Jul-2015	6,425,800	10.43%	283,500	1.90%	496,200	5.09%	444,600	1.79%	0	0.00%	0	0.00%	0	0.00%
31-Oct-2015	6,402,400	9.91%	236,500	1.58%	507,500	4.97%	444,600	1.70%	0	0.00%	0	0.00%	0	0.00%
Scholarships & Fellowships														
30-Jun-2015	260,000	0.53%	0	0.00%	0	0.00%	500	0.00%	0	0.00%	0	0.00%	0	0.00%
01-Jul-2015	260,000	0.42%	0	0.00%	0	0.00%	10,000	0.04%	0	0.00%	0	0.00%	0	0.00%
31-Oct-2015	260,000	0.40%	0	0.00%	111,900	1.10%	10,000	0.04%	0	0.00%	0	0.00%	0	0.00%
Total E & G Expenditures														
30-Jun-2015	49,480,765	100.00%	14,749,117	100.00%	8,422,691	100.00%	23,146,129	100.00%	4,025,335	100.00%	4,036,964	100.00%	104,594	100.00%
01-Jul-2015	61,609,000	100.00%	14,883,600	100.00%	9,753,400	100.00%	24,803,700	100.00%	2,337,400	100.00%	3,201,400	100.00%	183,100	100.00%
31-Oct-2015	64,597,700	100.00%	15,009,800	100.00%	10,211,200	100.00%	26,223,600	100.00%	2,436,500	100.00%	7,072,500	100.00%	720,600	100.00%
Transfers														
30-Jun-2015	5,178,331		262,900		2,661,000		2,984,000		0		0		0	
01-Jul-2015	-6,638,800		262,900		1,494,300		5,237,000		0		0		0	
31-Oct-2015	-8,434,400		262,900		1,329,200		14,942,300		1,000,000		3,000,000		0	
Auxiliaries														
30-Jun-2015	0		0		0		0		0		0		0	
01-Jul-2015	0		0		0		0		0		0		0	
31-Oct-2015	0		0		0		0		0		0		0	
Total E & G Unrestricted														
30-Jun-2015	54,659,096		15,012,017		11,083,691		26,130,129		4,025,335		4,036,964		104,594	
01-Jul-2015	54,970,200		15,146,500		11,247,700		30,040,700		2,337,400		3,201,400		183,100	
31-Oct-2015	56,163,300		15,272,700		11,540,400		41,165,900		3,436,500		10,072,500		720,600	

Tennessee Board of Regents
Summary of Percent Unrestricted Educational and General Expenditures by Functional Area By Institution

	TSUMC	Pct	Total Other	Total Insttit	Pct	Total TCATs	Pct	Total System	Pct
Instruction									
30-Jun-2015	0	0.00%	49,062,097	46.93%	48,712,990	59.07%	868,814,610	48.45%	
01-Jul-2015	0	0.00%	56,862,600	48.46%	52,481,100	59.32%	925,114,900	48.44%	
31-Oct-2015	0	0.00%	58,870,400	46.42%	58,148,600	60.94%	982,003,200	48.13%	
Research									
30-Jun-2015	579,392	100.00%	6,560,638	6.28%	0	0.00%	35,853,284	2.00%	
01-Jul-2015	560,800	100.00%	7,914,100	6.75%	0	0.00%	32,937,800	1.72%	
31-Oct-2015	562,300	100.00%	9,868,700	7.78%	0	0.00%	55,357,300	2.71%	
Public Service									
30-Jun-2015	0	0.00%	4,036,964	3.86%	0	0.00%	22,570,960	1.26%	
01-Jul-2015	0	0.00%	3,201,400	2.73%	0	0.00%	22,142,600	1.16%	
31-Oct-2015	0	0.00%	7,072,500	5.58%	0	0.00%	28,594,800	1.40%	
Academic Support									
30-Jun-2015	0	0.00%	9,058,188	8.66%	3,788	0.00%	152,329,710	8.49%	
01-Jul-2015	0	0.00%	9,882,000	8.42%	7,800	0.01%	164,744,100	8.63%	
31-Oct-2015	0	0.00%	9,984,500	7.87%	120,900	0.13%	172,665,100	8.46%	
Sub-Total									
30-Jun-2015	579,392	100.00%	68,717,887	65.73%	48,716,778	59.08%	1,079,568,564	60.20%	
01-Jul-2015	560,800	100.00%	77,860,100	66.36%	52,488,900	59.33%	1,144,939,400	59.96%	
31-Oct-2015	562,300	100.00%	85,796,100	67.64%	58,269,500	61.06%	1,238,620,400	60.71%	
Student Services									
30-Jun-2015	0	0.00%	1,932,667	1.85%	9,715,993	11.78%	255,226,009	14.23%	
01-Jul-2015	0	0.00%	2,140,600	1.82%	10,665,900	12.06%	262,395,200	13.74%	
31-Oct-2015	0	0.00%	2,224,500	1.75%	10,936,800	11.46%	281,229,900	13.78%	
Institutional Support									
30-Jun-2015	0	0.00%	27,515,677	26.32%	13,200,020	16.01%	225,604,515	12.58%	
01-Jul-2015	0	0.00%	29,411,600	25.07%	14,585,600	16.49%	244,516,900	12.80%	
31-Oct-2015	0	0.00%	30,840,700	24.32%	15,077,200	15.80%	232,751,100	11.41%	
Operation & Maintenance									
30-Jun-2015	0	0.00%	6,118,256	5.85%	10,121,170	12.27%	154,720,473	8.63%	
01-Jul-2015	0	0.00%	7,650,100	6.52%	9,992,800	11.29%	174,494,700	9.14%	
31-Oct-2015	0	0.00%	7,591,000	5.98%	10,348,900	10.85%	201,084,200	9.86%	
Scholarships & Fellowships									
30-Jun-2015	0	0.00%	260,500	0.25%	711,997	0.86%	78,153,035	4.36%	
01-Jul-2015	0	0.00%	270,000	0.23%	738,000	0.83%	83,301,200	4.36%	
31-Oct-2015	0	0.00%	381,900	0.30%	790,000	0.83%	86,468,400	4.24%	
Total E & G Expenditures									
30-Jun-2015	579,392	100.00%	104,544,987	100.00%	82,465,958	100.00%	1,793,272,596	100.00%	
01-Jul-2015	560,800	100.00%	117,332,400	100.00%	88,471,200	100.00%	1,909,647,400	100.00%	
31-Oct-2015	562,300	100.00%	126,834,200	100.00%	95,422,400	100.00%	2,040,154,000	100.00%	
Transfers									
30-Jun-2015	0		11,086,231		-530,165		149,041,326		
01-Jul-2015	0		355,400		-143,600		100,802,500		
31-Oct-2015	800,000		12,900,000		1,697,100		101,178,600		
Auxiliaries									
30-Jun-2015	0		0		3,637,195		77,187,011		
01-Jul-2015	0		0		3,813,500		83,567,800		
31-Oct-2015	0		0		3,772,700		84,721,000		
Total E & G Unrestricted									
30-Jun-2015	579,392		115,631,218		85,572,988		2,019,500,933		
01-Jul-2015	560,800		117,687,800		92,141,100		2,094,017,700		
31-Oct-2015	1,362,300		139,734,200		100,892,200		2,226,053,600		

Tennessee Board of Regents
 Summary of Unrestricted E & G Current Fund Expenditures by Budget Category

	Salaries	Employee Benefits	Travel	Operating Expenses	Equipment	Total Education & General	Transfers	Auxiliaries	Total Unrestricted
APSU									
Dollar	58,987,500	23,738,400	1,900,300	31,548,100	358,000	116,532,300	8,582,900	6,455,500	131,570,700
Percent	50.62%	20.37%	1.63%	27.07%	0.31%	100.00%			
ETSU									
Dollar	97,389,400	43,622,800	3,038,600	60,004,400	869,500	204,924,700	20,443,500	9,711,900	235,080,100
Percent	47.52%	21.29%	1.48%	29.28%	0.42%	100.00%			
MTSU									
Dollar	150,199,600	52,443,600	5,117,300	83,723,000	5,598,100	297,081,600	26,060,800	19,181,100	342,323,500
Percent	50.56%	17.65%	1.72%	28.18%	1.88%	100.00%			
TSU									
Dollar	67,428,400	22,999,400	2,516,400	34,944,800	270,000	128,159,000	4,733,300	19,209,500	152,101,800
Percent	52.61%	17.95%	1.96%	27.27%	0.21%	100.00%			
TTU									
Dollar	75,449,400	27,952,300	2,064,600	47,097,200	457,600	153,021,100	18,790,600	7,469,200	179,280,900
Percent	49.31%	18.27%	1.35%	30.78%	0.30%	100.00%			
UOM									
Dollar	174,947,600	68,828,300	8,815,100	124,041,200	1,562,000	378,194,200	-15,366,900	16,305,300	379,132,600
Percent	46.26%	18.20%	2.33%	32.80%	0.41%	100.00%			
Total Universities									
Dollar	624,401,900	239,584,800	23,452,300	381,358,700	9,115,200	1,277,912,900	63,244,200	78,332,500	1,419,489,600
Percent	48.86%	18.75%	1.84%	29.84%	0.71%	100.00%			

Tennessee Board of Regents
 Summary of Unrestricted E & G Current Fund Expenditures by Budget Category

	Salaries	Employee Benefits	Travel	Operating Expenses	Equipment	Total Education & General	Transfers	Auxiliaries	Total Unrestricted
CHSCC									
Dollar	36,226,900	12,716,900	936,100	12,301,400	792,500	62,973,800	4,437,500	1,449,600	68,860,900
Percent	57.53%	20.19%	1.49%	19.53%	1.26%	100.00%			
CLSCC									
Dollar	11,857,900	4,594,100	256,100	5,305,300	25,800	22,039,200	54,500	34,400	22,128,100
Percent	53.80%	20.85%	1.16%	24.07%	0.12%	100.00%			
COSCC									
Dollar	16,198,500	6,017,400	336,200	7,944,000	247,400	30,743,500	3,758,000	71,000	34,572,500
Percent	52.69%	19.57%	1.09%	25.84%	0.80%	100.00%			
DSCC									
Dollar	9,245,700	3,636,700	207,800	3,915,200	67,600	17,073,000	0	0	17,073,000
Percent	54.15%	21.30%	1.22%	22.93%	0.40%	100.00%			
JSCC									
Dollar	14,482,600	5,749,700	414,300	6,162,300	24,500	26,833,400	210,900	0	27,044,300
Percent	53.97%	21.43%	1.54%	22.97%	0.09%	100.00%			
MSCC									
Dollar	15,190,200	5,648,600	438,200	7,008,400	42,800	28,328,200	500,000	12,800	28,841,000
Percent	53.62%	19.94%	1.55%	24.74%	0.15%	100.00%			
NASCC									
Dollar	25,015,000	8,894,000	151,700	13,869,100	2,027,300	49,957,100	5,097,200	6,800	55,061,100
Percent	50.07%	17.80%	0.30%	27.76%	4.06%	100.00%			
NESCC									
Dollar	21,272,600	7,295,500	321,500	8,030,300	179,400	37,099,300	38,900	0	37,138,200
Percent	57.34%	19.66%	0.87%	21.65%	0.48%	100.00%			
PSCC									
Dollar	38,002,100	14,135,100	671,200	16,442,900	453,600	69,704,900	3,466,500	200,000	73,371,400
Percent	54.52%	20.28%	0.96%	23.59%	0.65%	100.00%			
RSCC									
Dollar	21,803,200	7,963,100	486,000	9,837,700	36,100	40,126,100	2,670,900	47,800	42,844,800
Percent	54.34%	19.85%	1.21%	24.52%	0.09%	100.00%			
STCC									
Dollar	31,971,900	11,928,200	281,100	16,671,800	1,201,400	62,054,400	774,300	676,600	63,505,300
Percent	51.52%	19.22%	0.45%	26.87%	1.94%	100.00%			
VSCC									
Dollar	26,125,800	9,828,100	490,600	11,228,300	111,600	47,784,400	201,800	83,000	48,069,200
Percent	54.67%	20.57%	1.03%	23.50%	0.23%	100.00%			
WSCC									
Dollar	23,990,800	10,145,800	579,100	10,429,400	122,100	45,267,200	2,126,800	33,800	47,427,800
Percent	53.00%	22.41%	1.28%	23.04%	0.27%	100.00%			
Total Colleges									
Dollar	291,383,200	108,553,200	5,569,900	129,146,100	5,332,100	539,984,500	23,337,300	2,615,800	565,937,600
Percent	53.96%	20.10%	1.03%	23.92%	0.99%	100.00%			

Tennessee Board of Regents
 Summary of Unrestricted E & G Current Fund Expenditures by Budget Category

	Salaries	Employee Benefits	Travel	Operating Expenses	Equipment	Total Education & General	Transfers	Auxiliaries	Total Unrestricted
ECOM									
Dollar	36,942,300	11,545,000	405,900	15,473,800	230,700	64,597,700	-8,434,400	0	56,163,300
Percent	57.19%	17.87%	0.63%	23.95%	0.36%	100.00%			
EFAM									
Dollar	10,176,600	2,900,900	125,000	1,807,300	0	15,009,800	262,900	0	15,272,700
Percent	67.80%	19.33%	0.83%	12.04%	0.00%	100.00%			
EPHRM									
Dollar	5,457,800	1,878,000	190,100	2,679,300	6,000	10,211,200	1,329,200	0	11,540,400
Percent	53.45%	18.39%	1.86%	26.24%	0.06%	100.00%			
TBR									
Dollar	11,629,500	3,539,000	550,100	10,410,000	95,000	26,223,600	14,942,300	0	41,165,900
Percent	44.35%	13.50%	2.10%	39.70%	0.36%	100.00%			
TSUAG									
Dollar	1,254,000	345,000	42,400	295,100	500,000	2,436,500	1,000,000	0	3,436,500
Percent	51.47%	14.16%	1.74%	12.11%	20.52%	100.00%			
TSUEX									
Dollar	3,806,400	1,158,300	350,000	1,457,800	300,000	7,072,500	3,000,000	0	10,072,500
Percent	53.82%	16.38%	4.95%	20.61%	4.24%	100.00%			
TSUF									
Dollar	75,100	26,300	0	619,200	0	720,600	0	0	720,600
Percent	10.42%	3.65%	0.00%	85.93%	0.00%	100.00%			
TSUMC									
Dollar	204,700	71,400	12,100	264,100	10,000	562,300	800,000	0	1,362,300
Percent	36.40%	12.70%	2.15%	46.97%	1.78%	100.00%			
Total Other Institutions									
Dollar	69,546,400	21,463,900	1,675,600	33,006,600	1,141,700	126,834,200	12,900,000	0	139,734,200
Percent	54.83%	16.92%	1.32%	26.02%	0.90%	100.00%			
Total TN Colleges Applied Technology									
Dollar	50,270,200	22,242,500	1,069,000	21,508,600	332,100	95,422,400	1,697,100	3,772,700	100,892,200
Percent	52.68%	23.31%	1.12%	22.54%	0.35%	100.00%			
Total System									
Dollar	1,035,601,700	391,844,400	31,766,800	565,020,000	15,921,100	2,040,154,000	101,178,600	84,721,000	2,226,053,600
Percent	50.76%	19.21%	1.56%	27.69%	0.78%	100.00%			

Tennessee Board of Regents
 Summary of Unrestricted Educational and General Percent Expenditures by Budget Category

	APSU	Pct	ETSU	Pct	MTSU	Pct	TSU	Pct	TTU	Pct	UoM	Pct	Total Universities	Pct
Salaries														
30-Jun-2015	57,355,835	53.73%	92,139,494	51.53%	144,297,597	53.60%	60,394,938	50.51%	70,715,750	50.20%	164,187,842	51.04%	589,091,456	51.82%
01-Jul-2015	58,537,000	51.34%	94,421,000	49.60%	149,325,700	53.74%	63,008,900	50.74%	74,077,700	52.51%	165,547,500	50.39%	604,917,800	51.44%
31-Oct-2015	58,987,500	50.62%	97,389,400	47.52%	150,199,600	50.56%	67,428,400	52.61%	75,449,400	49.31%	174,947,600	46.26%	624,401,900	48.86%
Employee Benefits														
30-Jun-2015	20,446,811	19.16%	40,037,749	22.39%	51,782,896	19.24%	21,202,446	17.73%	27,256,792	19.35%	59,564,451	18.51%	220,291,145	19.38%
01-Jul-2015	23,622,200	20.72%	42,761,900	22.46%	51,932,400	18.69%	21,973,600	17.70%	27,800,200	19.71%	64,166,500	19.53%	232,256,800	19.75%
31-Oct-2015	23,738,400	20.37%	43,622,800	21.29%	52,443,600	17.65%	22,999,400	17.95%	27,952,300	18.27%	68,828,300	18.20%	239,584,800	18.75%
Travel														
30-Jun-2015	1,860,027	1.74%	2,371,081	1.33%	4,875,221	1.81%	2,238,055	1.87%	3,109,242	2.21%	9,579,578	2.98%	24,033,204	2.11%
01-Jul-2015	1,866,300	1.64%	2,005,000	1.05%	4,556,200	1.64%	2,102,700	1.69%	1,820,600	1.29%	5,677,100	1.73%	18,027,900	1.53%
31-Oct-2015	1,900,300	1.63%	3,038,600	1.48%	5,117,300	1.72%	2,516,400	1.96%	2,064,600	1.35%	8,815,100	2.33%	23,452,300	1.84%
Operating Expenses														
30-Jun-2015	26,332,772	24.67%	43,214,480	24.17%	66,638,571	24.75%	35,266,485	29.49%	38,669,689	27.45%	86,094,125	26.76%	296,216,122	26.05%
01-Jul-2015	29,640,100	25.99%	50,975,400	26.78%	66,874,400	24.07%	35,448,900	28.55%	36,989,000	26.22%	92,126,000	28.04%	312,053,800	26.53%
31-Oct-2015	31,548,100	27.07%	60,004,400	29.28%	83,723,000	28.18%	34,944,800	27.27%	47,097,200	30.78%	124,041,200	32.80%	381,358,700	29.84%
Equipment														
30-Jun-2015	743,164	0.70%	1,032,092	0.58%	1,611,878	0.60%	478,850	0.40%	1,111,916	0.79%	2,290,056	0.71%	7,267,956	0.64%
01-Jul-2015	358,000	0.31%	187,500	0.10%	5,178,700	1.86%	1,640,200	1.32%	378,500	0.27%	1,039,900	0.32%	8,782,800	0.75%
31-Oct-2015	358,000	0.31%	869,500	0.42%	5,598,100	1.88%	270,000	0.21%	457,600	0.30%	1,562,000	0.41%	9,115,200	0.71%
Total E & G Unrestricted														
30-Jun-2015	106,738,609	100.00%	178,794,896	100.00%	269,206,163	100.00%	119,580,774	100.00%	140,863,389	100.00%	321,716,052	100.00%	1,136,899,883	100.00%
01-Jul-2015	114,023,600	100.00%	190,350,800	100.00%	277,867,400	100.00%	124,174,300	100.00%	141,066,000	100.00%	328,557,000	100.00%	1,176,039,100	100.00%
31-Oct-2015	116,532,300	100.00%	204,924,700	100.00%	297,081,600	100.00%	128,159,000	100.00%	153,021,100	100.00%	378,194,200	100.00%	1,277,912,900	100.00%

Tennessee Board of Regents
 Summary of Unrestricted Educational and General Percent Expenditures by Budget Category

	ChSCC	Pct	ClSCC	Pct	CoSCC	Pct	DSCC	Pct	JSCC	Pct	MSCC	Pct	NASCC	Pct
Salaries														
30-Jun-2015	32,567,862	58.28%	10,563,812	52.89%	14,061,061	57.14%	9,027,645	53.82%	13,775,482	56.63%	13,077,155	54.19%	21,494,973	55.91%
01-Jul-2015	35,702,000	57.68%	11,416,500	55.08%	15,846,400	53.82%	9,778,400	54.25%	14,326,800	53.93%	14,553,400	53.60%	24,330,900	50.66%
31-Oct-2015	36,226,900	57.53%	11,857,900	53.80%	16,198,500	52.69%	9,245,700	54.15%	14,482,600	53.97%	15,190,200	53.62%	25,015,000	50.07%
Employee Benefits														
30-Jun-2015	11,352,226	20.32%	4,104,513	20.55%	4,069,036	16.53%	3,467,997	20.67%	4,632,998	19.05%	4,808,186	19.92%	7,639,309	19.87%
01-Jul-2015	12,807,800	20.69%	4,589,400	22.14%	5,921,800	20.11%	3,772,900	20.93%	5,696,900	21.44%	5,531,300	20.37%	8,519,500	17.74%
31-Oct-2015	12,716,900	20.19%	4,594,100	20.85%	6,017,400	19.57%	3,636,700	21.30%	5,749,700	21.43%	5,648,600	19.94%	8,894,000	17.80%
Travel														
30-Jun-2015	528,898	0.95%	225,602	1.13%	301,525	1.23%	199,276	1.19%	307,340	1.26%	309,843	1.28%	60,667	0.16%
01-Jul-2015	844,800	1.36%	165,500	0.80%	316,600	1.08%	254,600	1.41%	400,800	1.51%	412,100	1.52%	141,900	0.30%
31-Oct-2015	936,100	1.49%	256,100	1.16%	336,200	1.09%	207,800	1.22%	414,300	1.54%	438,200	1.55%	151,700	0.30%
Operating Expenses														
30-Jun-2015	11,053,907	19.78%	5,038,702	25.23%	6,012,718	24.43%	4,024,038	23.99%	5,556,168	22.84%	5,662,020	23.46%	9,061,869	23.57%
01-Jul-2015	11,922,800	19.26%	4,535,900	21.88%	7,224,100	24.54%	4,183,500	23.21%	6,118,900	23.03%	6,613,900	24.36%	13,008,500	27.09%
31-Oct-2015	12,301,400	19.53%	5,305,300	24.07%	7,944,000	25.84%	3,915,200	22.93%	6,162,300	22.97%	7,008,400	24.74%	13,869,100	27.76%
Equipment														
30-Jun-2015	378,109	0.68%	40,624	0.20%	164,670	0.67%	55,431	0.33%	54,337	0.22%	274,368	1.14%	186,958	0.49%
01-Jul-2015	623,100	1.01%	20,000	0.10%	132,500	0.45%	34,300	0.19%	24,500	0.09%	42,800	0.16%	2,024,800	4.22%
31-Oct-2015	792,500	1.26%	25,800	0.12%	247,400	0.80%	67,600	0.40%	24,500	0.09%	42,800	0.15%	2,027,300	4.06%
Total E & G Unrestricted														
30-Jun-2015	55,881,002	100.00%	19,973,253	100.00%	24,609,010	100.00%	16,774,387	100.00%	24,326,325	100.00%	24,131,572	100.00%	38,443,776	100.00%
01-Jul-2015	61,900,500	100.00%	20,727,300	100.00%	29,441,400	100.00%	18,023,700	100.00%	26,567,900	100.00%	27,153,500	100.00%	48,025,600	100.00%
31-Oct-2015	62,973,800	100.00%	22,039,200	100.00%	30,743,500	100.00%	17,073,000	100.00%	26,833,400	100.00%	28,328,200	100.00%	49,957,100	100.00%

Tennessee Board of Regents
 Summary of Unrestricted Educational and General Percent Expenditures by Budget Category

	NESCC	Pct	PSCC	Pct	RSCC	Pct	STCC	Pct	VSCC	Pct	WSCC	Pct	Total Colleges	Pct
Salaries														
30-Jun-2015	18,983,066	55.65%	33,033,988	55.69%	20,398,927	55.55%	28,228,151	51.62%	23,384,894	58.02%	22,390,224	55.88%	260,987,240	55.60%
01-Jul-2015	21,332,000	56.47%	35,369,400	54.53%	21,294,800	54.00%	32,368,100	51.98%	26,302,200	55.71%	23,704,400	53.37%	286,325,300	54.25%
31-Oct-2015	21,272,600	57.34%	38,002,100	54.52%	21,803,200	54.34%	31,971,900	51.52%	26,125,800	54.67%	23,990,800	53.00%	291,383,200	53.96%
Employee Benefits														
30-Jun-2015	6,427,060	18.84%	11,676,319	19.68%	7,187,526	19.57%	7,818,396	14.30%	8,791,743	21.81%	9,123,745	22.77%	91,099,054	19.41%
01-Jul-2015	7,562,600	20.02%	13,161,400	20.29%	7,934,200	20.12%	11,898,700	19.11%	9,567,600	20.26%	10,420,100	23.46%	107,384,200	20.35%
31-Oct-2015	7,295,500	19.66%	14,135,100	20.28%	7,963,100	19.85%	11,928,200	19.22%	9,828,100	20.57%	10,145,800	22.41%	108,553,200	20.10%
Travel														
30-Jun-2015	321,925	0.94%	551,135	0.93%	455,971	1.24%	491,108	0.90%	400,530	0.99%	489,671	1.22%	4,643,491	0.99%
01-Jul-2015	372,700	0.99%	636,600	0.98%	485,200	1.23%	281,100	0.45%	465,700	0.99%	544,100	1.23%	5,321,700	1.01%
31-Oct-2015	321,500	0.87%	671,200	0.96%	486,000	1.21%	281,100	0.45%	490,600	1.03%	579,100	1.28%	5,569,900	1.03%
Operating Expenses														
30-Jun-2015	7,960,479	23.34%	13,855,029	23.36%	8,574,288	23.35%	16,609,800	30.37%	7,480,958	18.56%	7,934,346	19.80%	108,824,322	23.19%
01-Jul-2015	8,343,700	22.09%	15,380,300	23.71%	9,689,800	24.57%	16,741,000	26.88%	10,795,400	22.87%	9,695,600	21.83%	124,253,400	23.54%
31-Oct-2015	8,030,300	21.65%	16,442,900	23.59%	9,837,700	24.52%	16,671,800	26.87%	11,228,300	23.50%	10,429,400	23.04%	129,146,100	23.92%
Equipment														
30-Jun-2015	417,089	1.22%	205,609	0.35%	106,819	0.29%	1,542,153	2.82%	249,122	0.62%	132,372	0.33%	3,807,661	0.81%
01-Jul-2015	166,900	0.44%	310,000	0.48%	27,500	0.07%	981,400	1.58%	81,600	0.17%	50,700	0.11%	4,520,100	0.86%
31-Oct-2015	179,400	0.48%	453,600	0.65%	36,100	0.09%	1,201,400	1.94%	111,600	0.23%	122,100	0.27%	5,332,100	0.99%
Total E & G Unrestricted														
30-Jun-2015	34,109,619	100.00%	59,322,080	100.00%	36,723,531	100.00%	54,689,608	100.00%	40,307,247	100.00%	40,070,358	100.00%	469,361,768	100.00%
01-Jul-2015	37,777,900	100.00%	64,857,700	100.00%	39,431,500	100.00%	62,270,300	100.00%	47,212,500	100.00%	44,414,900	100.00%	527,804,700	100.00%
31-Oct-2015	37,099,300	100.00%	69,704,900	100.00%	40,126,100	100.00%	62,054,400	100.00%	47,784,400	100.00%	45,267,200	100.00%	539,984,500	100.00%

Tennessee Board of Regents
 Summary of Unrestricted Educational and General Percent Expenditures by Budget Category

	ECOM	Pct	EFAM	Pct	EPHRM	Pct	TBR	Pct	TSUAG	Pct	TSUEX	Pct	TSUF	Pct
Salaries														
30-Jun-2015	30,510,857	61.66%	9,475,813	64.25%	4,631,438	54.99%	10,714,735	46.29%	1,592,097	39.55%	1,256,561	31.13%	67,674	64.70%
01-Jul-2015	35,729,700	57.99%	10,007,300	67.24%	5,320,100	54.55%	11,334,900	45.70%	664,600	28.43%	2,090,300	65.29%	58,300	31.84%
31-Oct-2015	36,942,300	57.19%	10,176,600	67.80%	5,457,800	53.45%	11,629,500	44.35%	1,254,000	51.47%	3,806,400	53.82%	75,100	10.42%
Employee Benefits														
30-Jun-2015	8,773,528	17.73%	2,966,113	20.11%	1,516,153	18.00%	3,132,763	13.53%	338,808	8.42%	645,390	15.99%	36,534	34.93%
01-Jul-2015	11,462,400	18.61%	2,800,900	18.82%	1,814,700	18.61%	3,529,800	14.23%	232,600	9.95%	731,600	22.85%	20,400	11.14%
31-Oct-2015	11,545,000	17.87%	2,900,900	19.33%	1,878,000	18.39%	3,539,000	13.50%	345,000	14.16%	1,158,300	16.38%	26,300	3.65%
Travel														
30-Jun-2015	263,890	0.53%	92,133	0.62%	132,589	1.57%	611,898	2.64%	56,714	1.41%	196,836	4.88%	0	0.00%
01-Jul-2015	293,700	0.48%	126,000	0.85%	190,100	1.95%	541,100	2.18%	42,400	1.81%	50,000	1.56%	0	0.00%
31-Oct-2015	405,900	0.63%	125,000	0.83%	190,100	1.86%	550,100	2.10%	42,400	1.74%	350,000	4.95%	0	0.00%
Operating Expenses														
30-Jun-2015	9,608,481	19.42%	2,215,058	15.02%	2,067,500	24.55%	8,671,178	37.46%	939,075	23.33%	929,230	23.02%	386	0.37%
01-Jul-2015	14,123,200	22.92%	1,949,400	13.10%	2,428,500	24.90%	9,302,900	37.51%	1,397,800	59.80%	329,500	10.29%	104,400	57.02%
31-Oct-2015	15,473,800	23.95%	1,807,300	12.04%	2,679,300	26.24%	10,410,000	39.70%	295,100	12.11%	1,457,800	20.61%	619,200	85.93%
Equipment														
30-Jun-2015	324,009	0.65%	0	0.00%	75,011	0.89%	15,555	0.07%	1,098,641	27.29%	1,008,947	24.99%	0	0.00%
01-Jul-2015	0	0.00%	0	0.00%	0	0.00%	95,000	0.38%	0	0.00%	0	0.00%	0	0.00%
31-Oct-2015	230,700	0.36%	0	0.00%	6,000	0.06%	95,000	0.36%	500,000	20.52%	300,000	4.24%	0	0.00%
Total E & G Unrestricted														
30-Jun-2015	49,480,765	100.00%	14,749,117	100.00%	8,422,691	100.00%	23,146,129	100.00%	4,025,335	100.00%	4,036,964	100.00%	104,594	100.00%
01-Jul-2015	61,609,000	100.00%	14,883,600	100.00%	9,753,400	100.00%	24,803,700	100.00%	2,337,400	100.00%	3,201,400	100.00%	183,100	100.00%
31-Oct-2015	64,597,700	100.00%	15,009,800	100.00%	10,211,200	100.00%	26,223,600	100.00%	2,436,500	100.00%	7,072,500	100.00%	720,600	100.00%

Tennessee Board of Regents
 Summary of Unrestricted Educational and General Percent Expenditures by Budget Category

	TSUMC	Pct	Total Other Instit	Pct	Total TCATs	Pct	Total System	Pct
Salaries								
30-Jun-2015	130,439	22.51%	58,379,614	55.84%	44,856,659	54.39%	953,314,969	53.16%
01-Jul-2015	191,800	34.20%	65,397,000	55.74%	47,647,800	53.86%	1,004,287,900	52.59%
31-Oct-2015	204,700	36.40%	69,546,400	54.83%	50,270,200	52.68%	1,035,601,700	50.76%
Employee Benefits								
30-Jun-2015	71,219	12.29%	17,480,508	16.72%	16,750,500	20.31%	345,621,207	19.27%
01-Jul-2015	67,100	11.97%	20,659,500	17.61%	20,817,000	23.53%	381,117,500	19.96%
31-Oct-2015	71,400	12.70%	21,463,900	16.92%	22,242,500	23.31%	391,844,400	19.21%
Travel								
30-Jun-2015	353	0.06%	1,354,413	1.30%	974,192	1.18%	31,005,300	1.73%
01-Jul-2015	2,100	0.37%	1,245,400	1.06%	1,000,700	1.13%	25,595,700	1.34%
31-Oct-2015	12,100	2.15%	1,675,600	1.32%	1,069,000	1.12%	31,766,800	1.56%
Operating Expenses								
30-Jun-2015	316,052	54.55%	24,746,960	23.67%	18,939,346	22.97%	448,726,750	25.02%
01-Jul-2015	299,800	53.46%	29,935,500	25.51%	18,954,300	21.42%	485,197,000	25.41%
31-Oct-2015	264,100	46.97%	33,006,600	26.02%	21,508,600	22.54%	565,020,000	27.69%
Equipment								
30-Jun-2015	61,329	10.59%	2,583,492	2.47%	945,261	1.15%	14,604,370	0.81%
01-Jul-2015	0	0.00%	95,000	0.08%	51,400	0.06%	13,449,300	0.70%
31-Oct-2015	10,000	1.78%	1,141,700	0.90%	332,100	0.35%	15,921,100	0.78%
Total E & G Unrestricted								
30-Jun-2015	579,392	100.00%	104,544,987	100.00%	82,465,958	100.00%	1,793,272,596	100.00%
01-Jul-2015	560,800	100.00%	117,332,400	100.00%	88,471,200	100.00%	1,909,647,400	100.00%
31-Oct-2015	562,300	100.00%	126,834,200	100.00%	95,422,400	100.00%	2,040,154,000	100.00%



TENNESSEE BOARD OF REGENTS

MEETING:	Quarterly Board Meeting
SUBJECT:	Recruitment Focus Area Out-of-State Tuition Requests
DATE:	December 10, 2015
PRESENTER:	Vice Chancellor Dale Sims
ACTION REQUIRED:	Roll Call Vote
STAFF'S RECOMMENDATION:	Approval

BACKGROUND INFORMATION:

At its June 19, 2014, meeting, the Board approved a reduced out-of-state tuition rate for certain non-resident students attending the University of Memphis. Referred to as the “Recruitment Focus Area” plan, eligible non-resident students were defined as admitted students who graduated from a high school located in a county within a 250 mile radius of Memphis, Tennessee. The out of state tuition charged to these students equaled the annual state appropriation subsidy per full-time equivalent student. At its March 27, 2015, meeting the Board approved making the *Recruitment Focus Area Plan* available to other TBR universities on an “opt-in” basis. The provisions of the approved plan include:

- **Eligibility:** The Plan would apply to admitted students (both undergraduate and graduate) who graduate from a high school located in a county within a 250 mile radius of the city in which the main campus of a university is located.
- **Tuition Rate:** The out-of-state tuition rate charged for an academic year would equal the institution’s state appropriation subsidy per full-time equivalent student for the prior fiscal year. This rate would be capped at 12 hours for undergraduate students and 10 hours for graduate students.
- **Recordkeeping:** Institutions would be required to adopt a process that permits reporting to the System Office on the effect of the plan.
- **Plan Adoption:** Institutions desiring to offer the Recruitment Focus Area Plan would be required to file a request with the System Office. Unless otherwise delegated, approval of a request to adopt the Plan would rest with the Board.
- **Impact on other Plans:** The Recruitment Focus Area rate does not impact students who otherwise qualify for border county classification or other in-state residency classification.

Austin Peay State University and Middle Tennessee State University have requested approval to opt-in to the Recruitment Focus Area Plan. Staff has reviewed these requests and find them consistent with the prior action of the Board.

Recommended Action.

1. That Austin Peay State University and Middle Tennessee State University be approved to offer the Recruitment Area Focus Plan; and.
2. That the Board delegate to the Chancellor authority to act on future requests to adopt the Recruitment Area Focus Plan, with such action reported to the Board as part of the interim action report. The Chancellor's authority to approve such a request is contingent on a determination that the requested action is consistent with the Recruitment Area Focus Plan adopted by the Board.

END



Office of the President

November 24, 2015

Mr. John Morgan, Chancellor
Tennessee Board of Regents
1415 Murfreesboro Road, Suite 350
Nashville, TN 37217

Dear Chancellor Morgan:

This is to request approval to establish (opt-in) a Focus Area Out-of-State Tuition Plan as permitted by the Tennessee Board of Regents plan approved by the Board at its March 27, 2015 quarterly meeting.

We propose our plan to be effective with the fall 2016 academic term and based on the Board plan includes the following criteria:

- Restricted to admitted students (both undergraduate and graduate) who graduate from high schools located in a county within 250 miles of the APSU Clarksville campus
- The out-of-state tuition rate charged for the academic year would equal the APSU's state appropriation subsidy per full-time equivalent student for the prior fiscal year and capped at 12 hours for undergraduate students and 10 hours for graduate students
- Undergraduate students who have an ACT Composite score ≥ 22 (or equivalent SAT score)
- Maintain full-time enrollment (minimum 12 hours for undergraduate students and 10 hours for graduate students)
- Remain in good academic standing
- APSU will adopt a process to report to the System Office on the effect of the plan

Your favorable consideration will be most appreciated.

Sincerely,

Alisa White
President

Office of the President

Middle Tennessee State University
110 Cope Administration Building
Murfreesboro, Tennessee 37132
615-898-2622
FAX: 615-898-2507



September 22, 2015

Mr. John Morgan, Chancellor
Tennessee Board of Regents
1415 Murfreesboro Road, Suite 350
Nashville, TN 37217

Dear Chancellor Morgan:

This is to request approval to establish (opt-in) a Focus Area Out-of-State Tuition Plan as permitted by the Tennessee Board of Regents plan approved by the Board at its March 27, 2015 quarterly meeting.

We propose our plan to be effective with the fall 2016 academic term. Based on the Board policy, our plan includes the following criteria:

- Restricted to admitted undergraduate students who graduate from high schools located in a county within 250 miles of the MTSU campus in Murfreesboro
- The out-of-state tuition rate charged for the academic year would equal the MTSU's state appropriation subsidy per full-time equivalent student for the prior fiscal year and capped at 12 hours
- ACT Composite score ≥ 25 (or equivalent SAT score)
- Maintain full-time enrollment (minimum 12 hours)
- Remain in good academic standing
- MTSU will adopt a process to report to the System Office on the effect of the plan

Your favorable consideration will be most appreciated.

Sincerely,

A handwritten signature in black ink, appearing to read "Sidney A. McPhee".

Sidney A. McPhee
President



A Tennessee Board of Regents Institution

MTSU is an equal opportunity, non-racially identifiable, educational institution that does not discriminate against individuals with disabilities.



TENNESSEE BOARD OF REGENTS

MEETING: Quarterly Meeting
SUBJECT: Legislative Update
DATE: December 10, 2015
PRESENTER: David Gregory
ACTION REQUIRED: Voice Vote
STAFF'S RECOMMENDATION: Approve

BACKGROUND INFORMATION:

In preparation for the second session of the 109th Tennessee General Assembly which convenes in Nashville on January 12, 2016, the Board will review and consider for approval the 2016 TBR system-wide legislative package. Board action is required on all initiatives that become part of the TBR legislative package. We look forward to presenting these items to the Board on December 10th.



TENNESSEE BOARD OF REGENTS

MEETING:	December Quarterly Board Meeting
SUBJECT:	Approval of New Degree Program
DATE:	December 10, 2015
PRESENTER:	Vice Chancellor Tristan Denley
ACTION REQUIRED:	Voice Vote
STAFF'S RECOMMENDATION:	Approval

BACKGROUND INFORMATION:

East Tennessee State University

Master of Science in Sport Science and Coach Education with concentrations in 1) *Applied Sport Science* and 2) *Strength and Conditioning*

East Tennessee State University proposes to offer a 33-36 SCH graduate program to complement the other academic programs in sport for which there is a high institutional priority. The proposed Master of Science degree in Sport Science and Coach Education with concentrations in 1) *Applied Sport Science* (on-ground) and 2) *Strength and Conditioning* (on-line) is an interdisciplinary program requiring a thesis for *Applied Sport Science* students and a non-thesis option for *Strength and Conditioning* students. Utilizing the existing concentration which has a history of strong enrollment, the proposed program creates a new degree with better recognition of disciplinary study for prospective students and clarity in the workplace. The proposed degree will be the only one in the state and the nation providing students with the unique opportunity in coach education and sport science for which there is a great market need.

Tennessee Technological University and East Tennessee State University

Joint Bachelor of Science (BS) in Engineering

Tennessee Technological University and East Tennessee State University propose to offer a joint 120 SCH undergraduate hybrid program where some courses will be online and some on-ground for each campus. The partnership will allow expanded opportunities for students, the sharing of resources, and minimizing unnecessary duplication. The sharing of resources will allow students to have access to more degree opportunities without needing to travel to another institution. Students who earn this degree will be provided a diploma bearing both institutions'

names. The program of study allows access for traditional, non-traditional, and off-campus students, and it will include distinct features to support those non-traditional and off-campus students. This degree program adopts the intent of the Higher Education Master Plan in that it will combine the strengths of two institutions to serve a growing need for more STEM-based graduates.

ACADEMIC PROPOSAL SUMMARY
December 2015 TBR Quarterly Meeting

INSTITUTIONS: East Tennessee State University (ETSU)

PROPOSAL: Establish a new Master of Science (MS) in Sport Science and Coach Education with concentrations in 1) *Applied Sport Science* and 2) *Strength and Conditioning*

EFFECTIVE DATE: Fall 2016

PURPOSE:

The proposed Master of Science degree in Sport Science and Coach Education with concentrations in 1) *Applied Sport Science* (on-ground) and 2) *Strength and Conditioning* (on-line) is an interdisciplinary, program requiring a thesis for *Applied Sport Science* students and a non-thesis option for *Strength and Conditioning* students. This proposal takes an existing concentration with a history of strong enrollment and uses it as a foundation to establish a new degree for better recognition of disciplinary study for prospective students and on transcripts for clarity in the workplace. The proposed degree will be the only one in the state and the nation providing students with the unique opportunity in coach education and sport science.

INSTITUTIONAL PRIORITY (Justify why this is a priority and why at this time)

ETSU has made academic programs in sport a high priority. This proposed degree would expand the current content offered in the current concentration and attract additional students targeting underserved students in an undersupplied area of the workforce in Tennessee and the nation. Considerable interdepartmental, community and international partnerships currently exist through the Exercise and Sport Science Department, Center of Excellence for Sport Science and Coach Education and the ETSU Olympic Training Site. The title of the new degree will add clarity and focus for prospective students. Furthermore, the addition of the online concentration will allow the university to provide education to individuals regionally, nationally, and internationally that would otherwise have very limited ability to enroll in this unique program.

CURRICULUM: The proposed program requires completion of 33-36 semester credit hours distributed as follows:

<u>Curriculum Component</u>	<u>Hours</u>
Major Field Core	15
Concentration	12
Electives (guided electives)	3-6 (thesis/non-thesis)
Other (thesis, internship)	3

TOTAL: 33-36

No. of new courses: 6 with 15 credit hours

NEED:

There is a lack of well-trained coaches in the United States. Based on information from the United States Olympic Committee, there is currently only one adequate academic-based coaches' education program in the United States (current Sport Physiology and Performance Ph.D. at ETSU). Based on information from the U.S. Bureau of Labor Statistics, Employment Projections Program, coaching jobs are expected to grow by 15%, increasing from its 2012 level of 243,900 to 280,100 by the year 2022. The proposed M.S. degree would make students very competitive for these positions. Since 2007, 20% of our graduates have matriculated into doctoral programs, many of whom wish to pursue careers in academia (postsecondary teaching as classified by U.S. Bureau of Labor Statistics). Base on U.S. Bureau of Labor Statistics projections the job market for postsecondary teachers is expected to grow by 19%, up 236,400 jobs by 2022.

IMPACT:

The proposed Master of Science (M.S.) in Sport Science and Coach Education will complement the current Ph.D. in Sport Physiology and Performance which is integrated into the Olympic Training Site and the Center of Excellence for Sport Science and Coach Education at ETSU. The M.S. students will work within these two units, alongside the Ph.D. students, in an already well-established learning environment that serves to benefit both the students and athletes. No negative impact is perceived for existing programs as this evolving from an existing concentration within a healthy degree structure. Students will have the opportunity to complete the concentration within the existing degree or transition into the new program.

PROJECTED STUDENT ENROLLMENT:

Year	Full-Time Headcount	Part-time Headcount	Total Year Headcount	FTE	Graduates
1	17	4	21	13	0
2	32	7	39	25	14
3	40	9	49	31	18
4	40	9	49	31	21
5	40	9	49	31	21

Graduation rates are based on 80% graduation rate of full time enrollment in year 2 and increasing in years 3, 4 and 5 based on increased part-time students finishing the program. It is assumed that full time students will finish in two years while part time students will finish in three. This estimate is based on full time enrollment of 9 hours will allow completion of the 36 required hours in two years. While part-time enrollment of 6 hours per semester will allow completion of the 36 required hours in three years. The calculations for FTE assume nine hours for full-time students and six hours for part-time students divided by 12 per term. These figures were then adjusted for a 10% attrition rate.

PLANS FOR ACCREDITATION:

There is no disciplinary accreditation for this degree. The degree will fall under institutional accreditation guidelines and require only SACSCOC notification.

ORGANIZATIONAL STRUCTURE:

This program will be housed in the Department of Exercise and Sport Science, College of Education.

PROJECTED NEW COSTS AND REVENUE:

The cost for the program is fully recouped through tuition revenues beginning in the first year of operation. Two additional faculty (one to be added in each of the first two years of operation) are requested as are two graduate assistants and minimal additional funds as shown in the Financial Projection form. The cost of transitioning courses to an on-line format will be covered through normal university procedures.

STAFF RECOMMENDATION:

As part of the TBR-THEC endorsed program approval process, an expert in the field was invited to the campus. Dr. Michael Bembem, Professor and Chair, C.B. Hudson Presidential Professor in the Department of Health and Exercise Science University of Oklahoma conducted a review of the proposed program April 12-13, 2015. Dr. Bembem recommended approval stating "...with the minimal modifications that I recommended, I think it will be a very successful program".

The proposal has been reviewed by the staff of the Office of Academic Affairs. Board approval is recommended.

THEC Financial Estimate Form
East Tennessee State University
Master of Science in Sport Science and Coach Education
Attachment A

Five-year projections are required for baccalaureate and post-baccalaureate programs and certificates. Three year projections are required for associate degrees and undergraduate certificates. Projections should include cost of living increases per year.

	Year 1	Year 2	Year 3	Year 4	Year 5
I. Expenditures					
A. One-time Expenditures					
New/Renovated Space	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment	1,000	1,000	-	-	-
Library	-	-	-	-	-
Consultants	-	-	-	-	-
Travel	-	-	-	-	-
Other	-	-	-	-	-
Sub-Total One-time	\$ 1,000	\$ 1,000	\$ -	\$ -	\$ -
B. Recurring Expenditures					
Personnel					
Administration					
Salary	\$ -	\$ -	\$ -	\$ -	\$ -
Benefits	-	-	-	-	-
Sub-Total Administration	-	-	-	-	-
Faculty					
Salary	\$ 58,000	\$ 118,740	\$ 122,302	\$ 125,971	\$ 129,750
Benefits	22,870	46,288	47,000	47,734	48,490
Sub-Total Faculty	\$ 80,870	\$ 165,028	\$ 169,303	\$ 173,706	\$ 178,240
Support Staff					
Salary	\$ -	\$ -	\$ -	\$ -	\$ -
Benefits	-	-	-	-	-
Sub-Total Support Staff	\$ -	\$ -	\$ -	\$ -	\$ -
Graduate Assistants					
Salary	\$ 19,000	\$ 38,000	\$ 38,000	\$ 38,000	\$ 38,000
Benefits	-	-	-	-	-
Tuition and Fees* (See Below)	10,451	21,948	23,046	24,198	25,408
Sub-Total Graduate Assistants	\$ 29,451	\$ 59,948	\$ 61,046	\$ 62,198	\$ 63,408
Operating					
Travel	\$ 1,200	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,400
Printing	-	-	-	-	-
Equipment	-	-	-	-	-
Other	340	680	680	680	680
Sub-Total Operating	\$ 1,540	\$ 3,080	\$ 3,080	\$ 3,080	\$ 3,080
Total Recurring	\$ 111,861	\$ 228,056	\$ 233,429	\$ 238,984	\$ 244,728
TOTAL EXPENDITURES	\$ 112,861	\$ 229,056	\$ 233,429	\$ 238,984	\$ 244,728
(A+B)					

*If tuition and fees for Graduate Assistants are included, please provide the following information.

Base Tuition and Fees Rate	\$ 10,451.00	\$ 21,948.00	\$ 23,046.00	\$ 24,198.00	\$ 25,408.00
Number of Graduate Assistants	1	2	2	2	2

	Year 1	Year 2	Year 3	Year 4	Year 5
II. Revenue					

Tuition and Fees ¹	160,814	314,960	414,818	435,570	438,288
Institutional Reallocations ²	(47,953)	(85,904)	(181,389)	(196,586)	(193,560)
Federal Grants ³	-	-	-	-	-
Private Grants or Gifts ⁴	-	-	-	-	-
Other ⁵	-	-	-	-	-
BALANCED BUDGET LINE	<u>\$ 112,861</u>	<u>\$ 229,056</u>	<u>\$ 233,429</u>	<u>\$ 238,984</u>	<u>\$ 244,728</u>

Notes:

1. In what year is tuition and fee revenue expected to be generated and explain any differential fees. Tuition and fees include maintenance fees, out-of-state tuition, and any applicable earmarked fees for the program.

Maintenance fee revenue is expected in year 1 (2015-2016).

2. Please identify the source(s) of the institutional reallocations, and grant matching requirements if applicable.

NA.

3. Please provide the source(s) of the Federal Grant including the granting department and CFDA number.

NA.

4. Please provide the name of the organization(s) or individual(s) providing grant(s) or gift(s).

NA.

5. Please provide information regarding other sources of the funding.

NA.

ACADEMIC PROPOSAL SUMMARY
December 2015 TBR Quarterly Meeting

INSTITUTIONS: Tennessee Technological University (TTU) and East Tennessee State University (ETSU)

PROPOSAL: Establish a new Bachelor of Science in Engineering (BSE)

EFFECTIVE DATE: Fall 2016

PURPOSE:

The proposed Bachelor of Science in Engineering (BSE) is a collaborative program in keeping with the mission statements of both institutions. The mission statement for TTU addresses the need to deliver engineering programs to address the needs of the people of the state of Tennessee and the nation – *Tennessee Technological University's mission as the state's only technological university is to provide leadership and outstanding programs in engineering, the sciences, and related areas that benefit the people of Tennessee and the nation.*¹ In concert with the mission of TTU, the ETSU mission states the goal of enhancing educational access – *ETSU provides outstanding programs of study, enhanced access to education, distinctive education and research opportunities, and a variety of distance education offerings to attract students from around the region and the world.*² The proposed BSE, through shared resources and shared governance, allows students across the central and northeastern tiers of the state access to programs that provide important technical foundation courses and degrees to serve the region.

INSTITUTIONAL PRIORITY (Justify why this is a priority and why at this time)

The educational opportunities offered in this degree are going through a period of increased demand which will extend well beyond the next decade. Tennessee has developed a master plan with a major emphasis for state universities that includes expanding STEM offerings, and increasing graduates. One of the major directives from the state also calls for increased efficiency in developing and delivering degrees throughout the state – this program clearly satisfies these directives. Lastly, the availability of engineers and other technical personnel is one of the most important statistics when new companies look to establish or relocate industries.

CURRICULUM: The proposed program requires completion of 128 semester credit hours distributed as follows:

¹ TTU Mission Statement, <https://www.tntech.edu/strategicplanning/mission-statement/>

² ETSU Mission Statement, <http://etsu.edu/president/mission.aspx>

<u>Curriculum Component</u>	<u>Hours</u>
General Education	36*
Major Field Core	76-78
Concentration	0
Electives (guided technical electives)	12
Other (Student Success Courses)	2-4
TOTAL:	128

* The American History sequence (6 credit hours) is not required as part of the General Studies requirement for Engineering Programs. Accreditation demands were the impetus for this guideline. Additionally, two required courses differ in credit awarded between ETSU and TTU. These differences are reflected in the requirements for the Math and Science requirements and those in the other category.

No. of new courses: 0 with 0 credit hours

NEED:

Currently there are three BSE programs accredited in the State of Tennessee (University of Tennessee-Martin, University of Tennessee - Chattanooga and Union College), all of which have specific concentration areas associated with them, as opposed to being truly "general" engineering degrees. All of the accredited programs are in middle or west Tennessee. The proposed program will provide opportunities in East Tennessee. There are no competing undergraduate degrees at UT Knoxville or TBR institutions.

IMPACT:

There are currently no engineering programs at ETSU although it does have an engineering technology program. The addition of this joint program for both institutions is projected to lead to an overall growth in enrollment. The interdisciplinary nature of the course offerings is well suited to the demand in industry for engineers with a "big picture" view of science and engineering rather than being specialized in any one particular engineering discipline. In addition to new students, the retention of a number of students who might start in engineering but then transfer into other majors such as business which might closely match their interests and abilities is anticipated. Retaining these students in STEM disciplines would be a net plus to the University and the State.

PROJECTED STUDENT ENROLLMENT:

Year	Full-Time Headcount	Part-time Headcount	Total Year Headcount	FTE	Graduates
1	12	20	32	22	0
2	18	24	42	29	0
3	40	48	88	62	0
4	58	60	118	78	10
5	75	60	135	112	22

Calculations are based on total of credits for full-time and part-time students divided by 15 to obtain FTEs. It is assumed for this analysis that the headcount will be split evenly between TTU and ETSU. It is assumed that there will be little difference between program enrollments. The financial analysis provides the revenue for each program and combined revenue for both programs based on these distributions. No international students are expected until after ABET accreditation.

PLANS FOR ACCREDITATION:

ETSU and TTU will jointly apply for accreditation of the proposed B.S. E. degree through ABET at the earliest possible date. ABET accredits programs with joint degrees from two or more universities. This accreditation is separate from any other engineering program accreditation(s) a university may hold, and therefore does not have any implications for currently accredited programs.

ORGANIZATIONAL STRUCTURE:

The program will be housed in the TTU College of Engineering via the Basic Engineering program and the ETSU College of Business and Technology Department of Engineering Technology, Digital Media and Surveying. The Co-Directors (one from each institution) will be responsible for program administration and report through an overall advisory group structure within the administration of both institutions. The joint program will also be informed through an industry advisory board. In addition to existing and proposed faculty hires, they will share courses and work collaboratively to develop and deliver courses, support teaching assistants to deliver lab courses, and collaborate on hybrid deliver of the major.

PROJECTED NEW COSTS AND REVENUE:

To meet program teaching requirements, TTU will add one full time tenure track faculty member to the current list of 13 TTU faculty involved in the program (approximately 2.87 FTE). For ETSU, the program is utilizing current engineering technology faculty to support engineering course offerings. In order to meet the new credit hours offered in engineering at ETSU and also support the engineering technology courses, three additional faculty members will be added to the program resulting in 3.7 FTE faculty dedicated to the program. This sharing of faculty between engineering and engineering technology programs is duplicated at other programs, for example Western Carolina uses this practice.

STAFF RECOMMENDATION:

As part of the TBR-THEC endorsed program approval process, an expert in the field was invited to the campuses for a joint review. Dr. Manohar Kulkarni, Professor and Assistant Chair of Mechanical Engineering and Applied Science at Northwestern University conducted a review of the proposed joint program October 24-18, 2015. Dr. Kulkarni recommended approval stating "...I enthusiastically support the idea of having the joint BSE program..."

The proposal has been reviewed by the staff of the Office of Academic Affairs. Board approval is recommended.

East Tennessee State University & Tennessee Technological University
Bachelor of Science in Engineering
Attachment A

Five-year projections are required for baccalaureate and post-baccalaureate programs and certificates. Three-year projections are required for associate degrees and undergraduate certificates. Projections should include cost of living increases per year.

	Year 1	Year 2	Year 3	Year 4	Year 5
I. Expenditures					
A. One-time Expenditures					
New/Renovated Space	\$ 12,000	\$ 12,000	\$ 12,000	\$ -	\$ -
Equipment	-	60,000	60,000	-	-
Library	-	-	-	-	-
Consultants	-	-	-	-	-
Travel	-	-	-	-	-
Other	-	-	-	-	24,000
Sub-Total One-time	\$ 12,000	\$ 72,000	\$ 72,000	\$ -	\$ 24,000
B. Recurring Expenditures					
Personnel					
Administration					
Salary	\$ -	\$ -	\$ -	\$ -	\$ -
Benefits	-	-	-	-	-
Sub-Total Administration	-	-	-	-	-
Faculty					
Salary	\$123,346	\$293,956	\$397,175	\$ 410,294	\$ 411,701
Benefits	36,239	89,669	122,949	126,999	127,538
Sub-Total Faculty	\$159,585	\$383,626	\$520,125	\$ 537,293	\$ 539,239
Support Staff					
Salary	\$ 66,820	\$ 67,955	\$ 69,114	\$ 70,300	\$ 71,513
Benefits	28,984	29,593	30,217	30,857	31,514
Sub-Total Support Staff	\$ 95,804	\$ 97,547	\$ 99,331	\$ 101,157	\$ 103,027
Graduate Assistants					
Salary	\$ 24,000	\$ 36,000	\$ 60,000	\$ 60,000	\$ 60,000
Benefits	-	-	-	-	-
Tuition and Fees* (See Below)	18,342	28,889	50,555	53,084	55,736
Sub-Total Graduate Assistants	\$ 42,342	\$ 64,889	\$110,555	\$ 113,084	\$ 115,736
Operating					
Travel	\$ 3,250	\$ 3,250	\$ 5,250	\$ 8,250	\$ 8,250
Printing	1,000	1,000	1,000	1,000	1,000
Equipment	10,000	10,000	10,000	10,000	10,000
Other	5,360	6,360	17,080	35,160	38,160
Sub-Total Operating	\$ 19,610	\$ 20,610	\$ 33,330	\$ 54,410	\$ 57,410
Total Recurring	\$317,341	\$566,672	\$763,340	\$ 805,945	\$ 815,412
TOTAL EXPENDITURES	\$329,341	\$638,672	\$835,340	\$ 805,945	\$ 839,412
(A+B)					

*If tuition and fees for Graduate Assistants are included, please provide the following information.

Base Tuition and Fees Rate	\$ 9,171	\$ 9,630	\$ 10,111	\$ 10,617	\$ 11,147
Number of Graduate Assistants	2	3	5	5	5

	Year 1	Year 2	Year 3	Year 4	Year 5
II. Revenue					

Tuition and Fees ¹	278,198	513,703	980,398	1,392,504	1,613,861
Institutional Reallocations ²	51,143	124,969	(145,058)	(586,559)	(774,449)
Federal Grants ³	-	-	-	-	-
Private Grants or Gifts ⁴	-	-	-	-	-
Other ⁵	-	-	-	-	-
BALANCED BUDGET LINE	<u>\$329,341</u>	<u>\$638,672</u>	<u>\$835,340</u>	<u>\$ 805,945</u>	<u>\$ 839,412</u>

Notes:

1. In what year is tuition and fee revenue expected to be generated and explain any differential fees. Tuition and fees include maintenance fees, out-of-state tuition, and any applicable earmarked fees for the program.

The program revenue will start in 2016-2017 and includes tuition and applicable course fees.

2. Please identify the source(s) of the institutional reallocations, and grant matching requirements if applicable.

The BSE has significant long term potential. In years 1 and 2 a reallocation of funds from the general fund is needed; however, will be profitable at both institutions by Year 3.

3. Please provide the source(s) of the Federal Grant including the granting department and CFDA number.
NA

4. Please provide the name of the organization(s) or individual(s) providing grant(s) or gift(s).
NA

5. Please provide information regarding other sources of the funding.
NA

East Tennessee State University
Bachelor of Science in Engineering
Attachment A

Five-year projections are required for baccalaureate and post-baccalaureate programs and certificates. Three-year projections are required for associate degrees and undergraduate certificates. Projections should include cost of living increases per year.

	<u>Year 1</u>	<u>Year 2</u>	<u>Year 3</u>	<u>Year 4</u>	<u>Year 5</u>
I. Expenditures					
A. One-time Expenditures					
New/Renovated Space	\$ 12,000	\$ 12,000	\$ 12,000	\$ -	\$ -
Equipment	-	60,000	60,000	-	-
Library	-	-	-	-	-
Consultants	-	-	-	-	-
Travel	-	-	-	-	-
Other	-	-	-	-	12,000
Sub-Total One-time	<u>\$ 12,000</u>	<u>\$ 72,000</u>	<u>\$ 72,000</u>	<u>\$ -</u>	<u>\$ 12,000</u>
B. Recurring Expenditures					
Personnel					
Administration					
Salary	\$ -	\$ -	\$ -	\$ -	\$ -
Benefits	-	-	-	-	-
Sub-Total Administration	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Faculty					
Salary	\$ 120,346	\$ 213,956	\$ 310,375	\$ 319,686	\$ 329,277
Benefits	35,339	65,669	96,909	99,817	102,811
Sub-Total Faculty	<u>\$ 155,685</u>	<u>\$ 279,626</u>	<u>\$ 407,285</u>	<u>\$ 419,503</u>	<u>\$ 432,088</u>
Support Staff					
Salary	\$ 23,320	\$ 24,020	\$ 24,740	\$ 25,482	\$ 26,247
Benefits	15,934	16,412	16,904	17,412	17,934
Sub-Total Support Staff	<u>\$ 39,254</u>	<u>\$ 40,432</u>	<u>\$ 41,645</u>	<u>\$ 42,894</u>	<u>\$ 44,181</u>
Graduate Assistants					
Salary	\$ 12,000	\$ 24,000	\$ 36,000	\$ 36,000	\$ 36,000
Benefits	-	-	-	-	-
Tuition and Fees* (See Below)	9,171	19,259	30,333	31,850	33,442
Sub-Total Graduate Assistants	<u>\$ 21,171</u>	<u>\$ 43,259</u>	<u>\$ 66,333</u>	<u>\$ 67,850</u>	<u>\$ 69,442</u>
Operating					
Travel	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
Printing	500	500	500	500	500
Equipment	5,000	5,000	5,000	5,000	5,000
Other	-	-	-	-	-
Sub-Total Operating	<u>\$ 6,500</u>	<u>\$ 6,500</u>	<u>\$ 6,500</u>	<u>\$ 6,500</u>	<u>\$ 6,500</u>
Total Recurring	<u>\$ 222,610</u>	<u>\$ 369,816</u>	<u>\$ 521,762</u>	<u>\$ 536,747</u>	<u>\$ 552,211</u>
TOTAL EXPENDITURES	<u>\$ 234,610</u>	<u>\$ 441,816</u>	<u>\$ 593,762</u>	<u>\$ 536,747</u>	<u>\$ 564,211</u>
(A+B)					

*If tuition and fees for Graduate Assistants are included, please provide the following information.

Base Tuition and Fees Rate	\$ 9,171	\$ 9,630	\$ 10,111	\$ 10,617	\$ 11,147
Number of Graduate Assistants	1	2	3	3	3

	<u>Year 1</u>	<u>Year 2</u>	<u>Year 3</u>	<u>Year 4</u>	<u>Year 5</u>
II. Revenue					

Tuition and Fees ¹	190,825	393,734	713,304	1,042,537	1,090,490
Institutional Reallocations ²	43,785	48,082	(119,542)	(505,790)	(526,279)
Federal Grants ³	-	-	-	-	-
Private Grants or Gifts ⁴	-	-	-	-	-
Other ⁵	-	-	-	-	-
BALANCED BUDGET LINE	<u>\$ 234,610</u>	<u>\$ 441,816</u>	<u>\$ 593,762</u>	<u>\$ 536,747</u>	<u>\$ 564,211</u>

Notes:

1. In what year is tuition and fee revenue expected to be generated and explain any differential fees. Tuition and fees include maintenance fees, out-of-state tuition, and any applicable earmarked fees for the program.

The program revenue will start in 2016-2017 and includes tuition and proposed \$60 per credit hour course fee revenue.
2. Please identify the source(s) of the institutional reallocations, and grant matching requirements if applicable.

The BSE has significant long term potential. In years 1 and 2 a reallocation of funds from the general fund is needed; however, will be profitable by Year 3.
3. Please provide the source(s) of the Federal Grant including the granting department and CFDA number.

NA
4. Please provide the name of the organization(s) or individual(s) providing grant(s) or gift(s).

NA
5. Please provide information regarding other sources of the funding.

Tennessee Technological University
Bachelor of Science in Engineering
Attachment A

Five-year projections are required for baccalaureate and post-baccalaureate programs and certificates. Three-year projections are required for associate degrees and undergraduate certificates. Projections should include cost of living increases per year.

	<u>Year 1</u>	<u>Year 2</u>	<u>Year 3</u>	<u>Year 4</u>	<u>Year 5</u>
I. Expenditures					
A. One-time Expenditures					
New/Renovated Space	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment	-	-	-	-	-
Library	-	-	-	-	-
Consultants	-	-	-	-	-
Travel	-	-	-	-	-
Other	-	-	-	-	12,000
Sub-Total One-time	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 12,000</u>
B. Recurring Expenditures					
Personnel					
Administration					
Salary	\$ -	\$ -	\$ -	\$ -	\$ -
Benefits	-	-	-	-	-
Sub-Total Administration	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Faculty					
Salary	\$ 3,000	\$ 80,000	\$ 86,800	\$ 90,608	\$ 82,424
Benefits	900	24,000	26,040	27,182	24,727
Sub-Total Faculty	<u>\$ 3,900</u>	<u>\$ 104,000</u>	<u>\$ 112,840</u>	<u>\$ 117,790</u>	<u>\$ 107,151</u>
Support Staff					
Salary	\$ 43,500	\$ 43,935	\$ 44,374	\$ 44,818	\$ 45,266
Benefits	13,050	13,181	13,312	13,445	13,580
Sub-Total Support Staff	<u>\$ 56,550</u>	<u>\$ 57,116</u>	<u>\$ 57,686</u>	<u>\$ 58,263</u>	<u>\$ 58,846</u>
Graduate Assistants					
Salary	\$ 12,000	\$ 12,000	\$ 24,000	\$ 24,000	\$ 24,000
Benefits	-	-	-	-	-
Tuition and Fees* (See Below)	9,171	9,630	20,222	21,234	22,294
Sub-Total Graduate Assistants	<u>\$ 21,171</u>	<u>\$ 21,630</u>	<u>\$ 44,222</u>	<u>\$ 45,234</u>	<u>\$ 46,294</u>
Operating					
Travel	\$ 2,250	\$ 2,250	\$ 4,250	\$ 7,250	\$ 7,250
Printing	500	500	500	500	500
Equipment	5,000	5,000	5,000	5,000	5,000
Other	5,360	6,360	17,080	35,160	38,160
Sub-Total Operating	<u>\$ 13,110</u>	<u>\$ 14,110</u>	<u>\$ 26,830</u>	<u>\$ 47,910</u>	<u>\$ 50,910</u>
Total Recurring	<u>\$ 94,731</u>	<u>\$ 196,856</u>	<u>\$ 241,578</u>	<u>\$ 269,198</u>	<u>\$ 263,201</u>
TOTAL EXPENDITURES	<u>\$ 94,731</u>	<u>\$ 196,856</u>	<u>\$ 241,578</u>	<u>\$ 269,198</u>	<u>\$ 275,201</u>
(A+B)					

*If tuition and fees for Graduate Assistants are included, please provide the following information.

Base Tuition and Fees Rate	\$ 9,171.00	\$ 9,630.00	\$ 10,111.00	\$ 10,617.00	\$ 11,147.00
Number of Graduate Assistants	1	1	2	2	2

II. Revenue

	<u>Year 1</u>	<u>Year 2</u>	<u>Year 3</u>	<u>Year 4</u>	<u>Year 5</u>
Tuition and Fees ¹	87,373	119,969	267,094	349,967	523,371
Institutional Reallocations ²	7,358	76,887	(25,516)	(80,769)	(248,170)
Federal Grants ³	-	-	-	-	-
Private Grants or Gifts ⁴	-	-	-	-	-
Other ⁵	-	-	-	-	-
TOTAL REVENUES	<u>\$ 94,731</u>	<u>\$ 196,856</u>	<u>\$ 241,578</u>	<u>\$ 269,198</u>	<u>\$ 275,201</u>

Notes:

1. In what year is tuition and fee revenue expected to be generated and explain any differential fees. Tuition and fees include maintenance fees, out-of-state tuition, and any applicable earmarked fees for the program.

The tuition and fee revenue will start in 2016-2017 and includes tuition, maintenance fees, and applicable course fees.

2. Please identify the source(s) of the institutional reallocations, and grant matching requirements if applicable.

The BSE has significant long term potential. In years 1 and 2 a reallocation of funds from the general fund is needed; however, will be profitable by Year 3.

3. Please provide the source(s) of the Federal Grant including the granting department and CFDA number.

NA

4. Please provide the name of the organization(s) or individual(s) providing grant(s) or gift(s).

NA

5. Please provide information regarding other sources of the funding.



TENNESSEE BOARD OF REGENTS

MEETING:	Quarterly Board Meeting
SUBJECT:	Proposed Program Terminations, Modifications, and New Technical Program Implementations
DATE:	December 10, 2015
PRESENTER:	Vice Chancellor James D. King
ACTION REQUIRED:	Voice Vote
STAFF'S RECOMMENDATION:	Approval

BACKGROUND INFORMATION:

Program Proposals Requiring Board Approval:

Twelve (12) program proposals are being presented for the Board's review and approval. These proposals will allow the Tennessee Colleges of Applied Technology to be more responsive to the needs of students, businesses, and industries. The proposals are:

- Implementation of Medical Office Assistant Program at TCAT-Harriman to be located at the main campus. (See Implementation Proposal #1)
- Implementation of a Welding Technology Program at TCAT-Jacksboro to be located on the campus of Campbell County High School. (See Implementation Proposal #2)
- Implementation of a Computer Information Technology Program at TCAT-Shelbyville to be located at the Middle Tennessee Education Center in Shelbyville, Tennessee. (See Implementation Proposal #3)
- Implementation of a Practical Nursing Program offered at TCAT Harriman to be located at the Loudon County Instructional Service Center. (See Implementation Proposal #4)
- Implementation of a Cosmetology Program offered at TCAT Harriman to be located at the Loudon County Instructional Service Center. (See Implementation Proposal #5)
- Implementation of a Machine Tool Technology Program offered at TCAT Hartsville to be located at the Wilson County Instructional Service Center. (See Implementation Proposal #6)

- Implementation of a hybrid Road Technician Technology program at TCAT-Knoxville. (See Implementation Proposal #7)
- Modification of the Truck Driving Program at TCAT-Shelbyville by reactivating the program. (See Modification Proposal #1)
- Modification of the HVAC-R Program at TCAT-Chattanooga by changing the program from on ground to a hybrid program. (See Program Modification #2)
- Modification of the Administrative Office Technology Program at TCAT-Morristown by changing the program from on ground to a hybrid program. (See Program Modification Proposal #3)
- Modification of the Graphic Arts Program at TCAT-Morristown by updating the curriculum and changing the name to Multimedia Design Technology. (See Program modification #4)
- Modification of the Motorcycle/ATV Program at TCAT-Jacksboro by reactivating the program and changing the name to Power Sports Technology. (See Program modification #5)

Academic Proposals Requiring Only Notification to Vice Chancellor:

Eleven (11) academic actions were submitted by TCAT institutions to the Vice Chancellor for approval based on section C of the TBR Policy: 2:01:02:00, requiring only notification to the Vice Chancellor. Appropriate documentation to support need was provided. The proposals are as follows:

TCAT	Summary of Proposal	New Costs/Funding Source	Approval/Implementation Date
McKenzie	Adding a Major Appliance Technician diploma as an option to the HVAC-R program to meet the needs of industry.	Minimum costs are associated with the new diploma area; covered by campus	January 2016
Jacksboro	Offer a Certified Nursing Assistant program at Campbell County High School as a dual enrollment program.	Both TCAT Jacksboro and Campbell County High School have the necessary equipment to train students. Supplies are estimated to cost \$1,000 annually and will be covered by TCAT Jacksboro.	January 2016

Dickson	Program name change from: Digital Graphics Design to Digital Graphic Design	None	January 2016
Nashville	Changing the name of Automated Manufacturing Technology at the TCAT Nashville Portland Instructional Service Center to Advanced Manufacturing Technology (TCAT Nashville – Portland ISC) and increasing the hours to 1728.	Campus funds will be used for any funds needed.	January 2016
Whiteville	Inactivate Computer Information System online program due to low enrollment and placement; Current enrolled students will continue through the teach-out process.	None	January 2016
Murfreesboro	Inactivate Phlebotomy program due to low enrollment; all current students will have graduated by January 2016.	None	January 2016
Athens	Terminate Industrial Electricity; no current students	None	November 2015
Hartsville	Inactivate the Patient Care Technician program due to low enrollments; all current students will have graduated by January 2016.	None	May 2016
Hartsville	Inactivate Practical Nursing at Trousdale County High School due low enrollment numbers; all current students will have graduated by January 2016.	Covered by Reconnect TCAT grant.	May 2016
Harriman	Offer a Certified Nursing Assistant program at Loudon Instructional Service Center as a dual enrollment program.	None	January 2016
Athens	Correct the program length for the Electro-Mechanical program at TCAT Athens, which is located at Cleveland High School in Bradley County, from 1296 hours to 1728.	None	September 2015

PROGRAM IMPLEMENTATION PROPOSAL – 1

INSTITUTION: Tennessee College of Applied Technology - Harriman

PROPOSAL: The Tennessee College of Applied Technology – Harriman proposes to start a Medical Office Assistant program on the main campus.

The program will be 12 months in length (1296 clock hours).

EFFECTIVE DATE: July 2016

OBJECTIVES: The objective of the Medical Assistant program is to offer adult and dual enrollment students an opportunity for enrollment in a high demand health care program and provide dual enrollment to Roane County high schools. This program will allow students to have the skills necessary to become employed as a medical assistant in various medical office/clinical roles.

NEED: Jobs4TN shows the outlook for medical assistants bright both statewide and nationally. Employment of medical assistants is projected to grow 29 percent from 2012 to 2022, much faster than the average for all occupations. Currently there are 352 jobs listed statewide with 16 of those job openings in our LWIA service area.

PROJECTED ENROLLMENT:

YEAR	ENROLLMENT	COMPLETERS
1	20	12
2	22	15
3	22	18

PROJECTED COSTS \$10,000.00 in equipment plus a full-time faculty position is the estimated program cost.

NEW FACULTY NEEDED: One new faculty member will be hired.

FACILITIES: TCAT-Harriman will use existing space for the program.

ACTION REQUIRED: Staff recommends approval.

PROGRAM IMPLEMENTATION PROPOSAL – 2

INSTITUTION:	Tennessee College of Applied Technology - Jacksboro		
PROPOSAL:	TCAT-Jacksboro proposes to start a Welding Technology program on the campus of Campbell County High School. The program will be 12 months in length (1296 clock hours).		
EFFECTIVE DATE:	Dual enrollment classes will begin in January 2016, and adult classes will start once all approvals are in place.		
OBJECTIVES:	The objective of the Welding Technology Program is to provide training for high demand welders for our service area and provide a high demand career to more TN Promise and TN Reconnect numbers.		
NEED:	According to www.Jobs4TN.gov , employment for welders, cutters, solderers, and brazers is projected to grow 6% from 2012 to 2022. In related occupations, the outlook for the cluster is favorable with occupations expected to be in demand with employers. The median hourly wage for this cluster is \$17.31.		
PROJECTED ENROLLMENT:	YEAR	ENROLLMENT	COMPLETERS
	1	20	17
	2	30	25
	3	30	25
PROJECTED COSTS:	Minimum costs for consumables will be needed and will be covered by existing campus funds.		
NEW FACULTY NEEDED:	New Faculty Needed (Number and estimated salary) 1st Year 1 part-time faculty - \$16,500 2nd Year 1 part-time faculty - \$30,000 3rd Year 1 part-time faculty - \$30,000		
FACILITIES:	No funds will be needed to cover facilities and utilities. Campbell County Schools will cover these costs under the partnership agreement.		
ACTION REQUIRED:	Staff recommends approval.		

PROGRAM IMPLEMENTATION PROPOSAL – 3

INSTITUTION: Tennessee College of Applied Technology – Shelbyville

PROPOSAL The Tennessee College of Applied Technology-Shelbyville proposes to implement an additional program in Computer Information Technology at the Middle Tennessee Education Center at 200 Dover St, Shelbyville, Tennessee. This program will be a full-time day program, and the length will be 20 months or five (5) trimesters (2160 contact hours).

EFFECTIVE DATE: January 2016

OBJECTIVES: The objective of the Computer Information Technology program is to provide the technical instruction and skill development necessary for the student to become gainfully employed in the IT field.

NEED: The additional Computer Information Technology program is a direct result of the TN Promise and TN Reconnect initiatives that created a greater demand and contact list for the program. It is requested in support of the Governor’s Drive to 55 goals.

According to the Tennessee Department of Labor and Workforce Development, IT professionals will continue to experience average growth for employment. The CIT program at the TCAT-Shelbyville prepares students to obtain jobs as network specialists, database administrators, systems analysts and other computer related occupations. The specific job outlook in LWIA Cluster 6 indicates an 11.70% projected annual growth from 2012-2022 with a total of 15 annual position openings. Ten of the annual openings will be from annual growth. The entry level salary in the computer occupational field is expected to be from \$30,300 to \$45,500, with an average of \$36,730.

PROJECTED ENROLLMENT:

YEAR	ENROLLMENT	COMPLETERS
1	20	0*
2	20	18
3	20	18

** Program will not have first year graduates.*

PROJECTED COSTS All costs will be covered by the Governor’s Equipment Allocation for the TCAT-Shelbyville for 2015-2016, and

the TCAT System Office for the first year. It will become a sustainable program.

NEW FACULTY NEEDED:

One full-time faculty position will be required. The salary will be covered by tuition revenue.

FACILITIES:

Classroom space will be provided by Bedford County at the Middle Tennessee Education Center at 200 Dover St., Shelbyville, Tennessee.

ACTION REQUIRED:

Staff recommends approval.

PROGRAM IMPLEMENTATION PROPOSAL – 4

INSTITUTION:	Tennessee College of Applied Technology – Harriman		
PROPOSAL:	The Tennessee College of Applied Technology-Harriman proposes to implement a Practical Nursing program at the Loudon County Instructional Service Center. The program will be one year in length (1296 clock hours).		
EFFECTIVE DATE:	September 2016		
OBJECTIVES:	The objective of the program is to provide quality practical nursing training to residents in the service area. This new program will assist to accommodate the health care demands in the service area.		
NEED:	In the service area, the healthcare industry are requesting additional Licensed Practical Nurses to assist with hospitals, nursing homes, home health and other health care agencies within the service area.		
PROJECTED ENROLLMENT:	YEAR	ENROLLMENT	COMPLETERS
	1	20	18
	2	20	18
	3	20	18
PROJECTED COSTS:	Funds will be covered by TCAT-Harriman campus		
NEW FACULTY NEEDED:	The program implementation will require the hiring of one full-time employee and clinical instructors. Funds will be covered by the institution.		
FACILITIES:	The program will be taught at the new Loudon County Instructional Service Center.		
ACTION REQUIRED:	Staff recommends approval.		

PROGRAM IMPLEMENTATION PROPOSAL – 5

INSTITUTION: Tennessee College of Applied Technology – Harriman

PROPOSAL: The Tennessee College of Applied Technology-Harriman proposes to implement a Cosmetology program at the Loudon County Instructional Service Center. Program will be 1500 hours in length and serve dual enrollments and adult students.

EFFECTIVE DATE: September 2016

OBJECTIVES: The program will provide dual enrollment opportunities and career opportunities for adults seeking a career in the Cosmetology field. Upon completion of the program, the students will sit for the state board exam.

NEED: Personal appearance workers will grow by 20 percent from 2008 to 2018, which is much faster than the average for all occupations. This trend is expected to continue, leading to a favorable outlook for hairdressers, hairstylists, and cosmetologists.

PROJECTED ENROLLMENT:

YEAR	ENROLLMENT	COMPLETERS
1	20	18
2	20	18
3	20	18

PROJECTED COSTS: Funds will be covered by TCAT-Harriman campus

NEW FACULTY NEEDED: The program implementation will require the hiring of one full-time employee and adjunct faculty for the high school component. Funds will be covered by the institution.

FACILITIES: The program will be taught at the new Loudon County Instructional Service Center.

ACTION REQUIRED: Staff recommends approval.

PROGRAM IMPLEMENTATION PROPOSAL – 6

INSTITUTION: Tennessee College of Applied Technology – Hartsville

PROPOSAL: The Tennessee College of Applied Technology-Hartsville proposes to implement a Machine Tool Technology program at the new Wilson County Instructional Service Center. This program will be open to high school students in the Wilson County Area through dual enrollment and adult students. The program will be 1728 clock hours (16 months).

EFFECTIVE DATE: May 2016

OBJECTIVES: TCAT-Hartsville’s intent in implementing the program within Wilson County is to provide a means of technical skills training that will provide area businesses and industries with highly-skilled and technically trained entry-level employees to meet the increasing number of technical and service-related positions.

NEED: There were 98 job openings advertised online in Tennessee for Machinists. There are also 1,689 job openings advertised online for the related occupation group of Production Occupations in Tennessee.

Job opportunities for machinists and tool and die makers should be excellent as employers continue to value the wide-ranging skills of these workers.

PROJECTED ENROLLMENT:	YEAR	ENROLLMENT	COMPLETERS
	1	20	18
	2	25	21
	3	35	25

PROJECTED COSTS:	\$70,606	per year (Instructor Salary plus benefits)
	\$ 250,000	Equipment Cost (Most equipment is being provided through industry donations.)
	\$ 5,000	Supplies
	\$100,606	Total Costs

NEW FACULTY NEEDED: The program implementation will require the hiring of one instructor for the full-time day program.

FACILITIES:

The program will be taught at the Instructional Service Center site that is being provided by the Anderson County Chamber of Commerce. The building renovations are being done by industrial partners. Campus maintains adequate, operational vocational technical facilities to accommodate both a classroom and training/lab space in the aforementioned training areas.

ACTION REQUIRED:

Staff recommends approval.

PROGRAM IMPLEMENTATION PROPOSAL – 7

INSTITUTION: Tennessee College of Applied Technology – Knoxville

PROPOSAL: The Tennessee College of Applied Technology-Knoxville proposes to implement a Road Technician Technology program. The program will be hybrid and 1296 clock hours in length (12 months).

EFFECTIVE DATE: May 2016

OBJECTIVES: TCAT - Knoxville's intent in implementing this program is to assist businesses and state entities hire trained technicians operating survey equipment; operating machinery used in roadway construction and maintenance; performing geometric or algebraic calculations for field survey, materials testing, inspection, or records management; or identifying bridge scour, deterioration or other related bridge deficiencies. The program will prepare individuals for careers in the transportation field in both private industry as well as local, state and federal government agencies.

NEED: Road Technicians will be needed to replace the high percentage of employees in the industry that will be retiring within the next 5 years.

PROJECTED ENROLLMENT:

YEAR	ENROLLMENT	COMPLETERS
1	15	12
2	20	18
3	22	20

PROJECTED COSTS:

50,000	Instructor (salary and benefits)
5,000	Program Supplies
5,000	Equipment

NEW FACULTY NEEDED: The program implementation will require the hiring of one Instructor for the full-time program.

FACILITIES: No new space is needed.

ACTION REQUIRED: Staff recommends approval.

PROGRAM MODIFICATION PROPOSAL – 1

INSTUTION: Tennessee College of Applied Technology – Shelbyville

PROPOSAL: Re-activation of the Truck Driving program.

EFFECTIVE DATE: Spring 2016

OBJECTIVE: The goal of the Truck Driving Program is to produce competent professional drivers to meet the high demands in the transportation area.

IMPACT OF CHANGE: FISCAL – The TCAT-Shelbyville has continued to include in the annual budget the cost of the Truck Driving program during the time of inactivation.

PERSONNEL – The TCAT has hired a new full time Truck Driving instructor. The instructor salary has remained in the annual budget.

CLIENTELE – The Truck Driving program at the TCAT-Shelbyville will embark on a new marketing effort to feature a truck driving simulator as a new training tool. It will also seek to add classes to train school bus and dump truck drivers to improve enrollment and generate additional revenue.

SPACE – None

EQUIPMENT – None

ACTION REQUIRED: Staff recommends approval.

PROGRAM MODIFICATION PROPOSAL – 2

INSTUTION: Tennessee College of Applied Technology – Chattanooga

PROPOSAL: Modify the current on ground HVAC-R Technician program to a hybrid program.

EFFECTIVE DATE: January 2016

OBJECTIVE: The hybrid program will allow students an opportunity to assimilate curriculum in class four days a week with hands on instructional training. By offering this format, students will have Friday to complete assignments from 7:30 am- 10:30 a.m. within D2L environment and co-op with industry.

IMPACT OF CHANGE: FISCAL – None

PERSONNEL – None

CLIENTELE – Students will have increased opportunity to co-op and intern with industry.

SPACE – None

EQUIPMENT – None

ACTION REQUIRED: Staff recommends approval.

PROGRAM MODIFICATION PROPOSAL – 3

INSTUTION: Tennessee College of Applied Technology – Morristown

PROPOSAL: Modify the current on ground Administrative Office Technology program to a hybrid program.

EFFECTIVE DATE: January 2016

OBJECTIVE: TCAT-Morristown is proposing to change the delivery mode of the Administrative Office Technology Program (AOT) to include hybrid students. We wish to enroll traditional students who attend at the Branch campus thirty (30) hours per week along with Hybrid students who will be in the classroom 15.5 hours per week, and the other 14.5 hours will be completed at home and/or online.

IMPACT OF CHANGE: FISCAL – None

PERSONNEL – None

CLIENTELE – Students will have increased opportunity to co-op and intern with industry.

SPACE – None

EQUIPMENT – None

ACTION REQUIRED: Staff recommends approval.

PROGRAM MODIFICATION PROPOSAL – 4

- INSTUTION:** Tennessee College of Applied Technology – Morristown
- PROPOSAL:** Modify the current Graphic Arts program to better meet changing employer demands, which require an updated curriculum and changing the name to Multimedia Design Technology.
- EFFECTIVE DATE:** January 2016
- OBJECTIVE:** This change will allow for the existing program to be more in line with current and emerging industry trends focusing more on computerized desktop publishing programs, image processing, and digital printing. In addition, the curriculum now includes web page design and digital photography options, which are in high demand as well.
- IMPACT OF CHANGE:** FISCAL – None
- PERSONNEL – None
- CLIENTELE – Students will have increased opportunity to co-op and intern with industry.
- SPACE – None
- EQUIPMENT – None
- ACTION REQUIRED:** Staff recommends approval.

PROGRAM MODIFICATION PROPOSAL – 5

INSTUTION:	Tennessee College of Applied Technology – Jacksboro
PROPOSAL:	Reactivate the Motorcycle/ATV Technology program, with a new name, due to industry demands and increase in student interests. The new name would be Power Sports Technology. This program will serve dual enrolled students and adult students.
EFFECTIVE DATE:	January 2016
OBJECTIVE:	Changing the program’s name from Motorcycle/ATV to Power Sports Technology better reflects the actual curriculum. Also, revamping the recruiting efforts and meetings with industry and others, and has more appeal to the industry and public.
IMPACT OF CHANGE:	<p>FISCAL – Will be covered by Jacksboro’s operating supplies.</p> <p>PERSONNEL – Hiring one instructor and will be covered by Jacksboro.</p> <p>CLIENTELE – Provide additional opportunities for high school students and adult students for career opportunities.</p> <p>SPACE – None</p> <p>EQUIPMENT – None</p>
ACTION REQUIRED:	Staff recommends approval.



TENNESSEE BOARD OF REGENTS

MEETING: Quarterly Meeting

SUBJECT: Campus Naming Request From
Roane State Community College

DATE: December 10, 2015

PRESENTER: Chancellor John G. Morgan

ACTION REQUIRED: Voice Vote

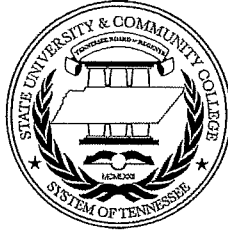
STAFF'S RECOMMENDATION: Approve

BACKGROUND INFORMATION:

President Chris Whaley requests that the Roane State Community College campus located in Scott County, Huntsville, Tennessee 37756, be named the "Scott County Higher Education Center W. H. Swain Campus." The campus name will honor Mr. W. H. Swain for his generosity to the college and community support.

The campus was acquired in 2004 and is made up of 42 acre tract which includes recreational opportunities for students. The location includes seven general classrooms, two interactive distant education access classrooms, two computer labs, a community/conference room, emergency management technician clinical lab and science lab, offices for faculty and administration, the Senator Howard H. Baker Library and a student lounge.

The Roane State Community College naming committee met on October 20, 2015. They voted unanimously to approve this naming and request in compliance with TBR Policy 4:02:05:01-Naming Buildings and Facilities and Building Plaques.



TENNESSEE BOARD OF REGENTS

Office of the Chancellor

1415 Murfreesboro Road, Suite 340 | Nashville, TN 37217-2833 | Phone 615.366.4403 | Fax 615.366.3922 | www.tbr.edu

November 30, 2015

Dr. Chris Whaley
President
Roane State Community College
276 Patton Lane
Harriman, Tennessee 37748-5011

Dear President Whaley:

This letter is to confirm receipt of the October 20, 2015, request that the campus at the Scott County Higher Education Center be named, "Scott County Higher Education Center W.H. Swain" in honor of W.H. Swain. I will place this recommendation on the agenda for the December 10, 2015, Board meeting at Tennessee Board of Regents Central Office.

This item will be placed on the agenda for Thursday, December 10th under New Business.

Sincerely,

John G. Morgan
Chancellor

JGM/KF



TENNESSEE BOARD OF REGENTS

1415 Murfreesboro Road, Suite 340 | Nashville, TN 37217-2833 | Phone 615.366.4403 | Fax 615.366.3922 | www.tbr.edu

MEMORANDUM

TO: Chancellor Morgan

FROM: David Gregory *DG*

SUBJECT: Campus Naming at Roane State Community College

DATE: October 26, 2015

I have reviewed President Chris Whaley's letter dated October 20, 2015, requesting that the Scott County Higher Education Center be named the "Scott County Higher Education Center W. H. Swain Campus."

This campus is located at 410 W. H. Swain Boulevard, Huntsville, Tennessee 37756. It is made up of a 42 acre tract which provides recreational opportunities for students. The location includes seven general classrooms, two interactive distant education access classrooms, two computer labs, a community/conference room, emergency management technician clinical lab, science lab, offices for faculty and administration, the Senator Howard H. Baker Library, and a student lounge.

The requested name is the "Scott County Higher Education Center W. H. Swain Campus." It will honor Mr. W. H. Swain for his generosity to the college and community support. Mr. Swain was the recipient on behalf of First National Bank of Oneida to receive a Tennessee Board of Regents Excellence in Philanthropy Regents Award on March 20, 2014, for his organization's contributions to Roane State Community College. Prior to his death in 2015 he established the W.H. Swain Endowment for non-traditional Students in Scott County.

The Roane State Community College naming committee met on October 20, 2015. They voted unanimously to approve this naming and request in compliance with TBR Policy 4:02:05:01 Naming Buildings and Facilities and Building Plaques.

Attachments



276 Patton Lane Harriman, TN 37748-5011
(865) 882-4517 Fax (865) 882-4601
www.roanestate.edu

Office of the President

October 20, 2015

Chancellor John Morgan
Tennessee Board of Regents
1415 Murfreesboro Road, Suite 350
Nashville, TN 37217

Dear Chancellor Morgan:

It is my pleasure and honor to recommend that the Scott County Higher Education Center's campus be named the *W. H. Swain Campus*. The designation will recognize Mr. W. H. Swain's tireless dedication to this Center, to the community, and to Roane State students.

Mr. Swain received the Chancellor's Award for Excellence in 2014. Attached to this letter of recommendation is a copy of the nomination that was submitted in November 2013 numerating Mr. Swain's many contributions to Roane State's Scott County Higher Education Center and the Scott County community in general. In addition to his many contributions that were discussed in the Regent's Award nomination document, prior to his death in 2015, he also established the W. H. Swain Endowment for non-traditional students in Scott County. The endowment has now reached \$130,000.00.

This recommendation to name the campus was made by a committee appointed in compliance with TBR Policy 4:02:05:01.

Thank you for your consideration of this naming request.

Sincerely

Chris Whaley
President

cc: David Gregory
Danny Gibbs

**NOMINATION OF
W. H. SWAIN
For the
CHANCELLOR'S AWARD FOR EXCELLENCE IN PHILANTROPY 2014
NOVEMBER 2013**

It is with great pleasure that Roane State Community College nominates Mr. W.H. "Bill" Swain for the Chancellor's Award for Excellence in Philanthropy. Mr. Swain embodies generous giving, effective leadership, exceptional civic responsibility, integrity, and an undying belief that higher education is the key to improving a community.

From the time he arrived in Scott County on June 3, 1942 to begin his professional life, W.H. Swain has played a major part in the remarkable progress that Scott County has forged. With his sights set just beyond the horizon, he has been on the forefront of projects and initiatives to improve his community.

Perhaps it was the months of conducting business as a partner in Swain Lumber Mills before he had reached the age of 21 that gave Mr. Swain the "go-for-it" spirit. Or perhaps it was those 5-mile runs to and from the Glass House Restaurant for breakfast (long before "jogging" became popular) that invigorated him to meet the many challenges ahead.

Whatever Mr. Swain's inspiration, he joined with other community leaders to bring Scott County into the 20th century. Their task was not easy, for they had to begin by working together to bring basic infrastructure to the county – from paved roads and highways to public utilities and telephone services. Mr. Swain served as co-founder and volunteer president for the Highland Telephone Cooperative from 1953 to 1961 and the Huntsville Utility District from 1953 to 1981.

As Mr. Swain's campaign to build Scott County Hospital made a turning point in the progress of the community, he was issued a series of personal challenges that led him in new and exciting directions. First, Swain was approached to become president of the First National Bank of Oneida, an opportunity which enabled him to serve countless residents of Scott County. He broadened his banking involvement to include a term as director of the state Federal Reserve Board in Nashville, President of the Tennessee Bankers Association, and member of the 6th district Federal Reserve Bank Board.

Mr. Swain entered the stimulating and challenging arena of politics, where he provided financial management and advice during several campaigns of his good friend, Howard H. Baker, Jr. In this role, Swain expanded his experience from fund management to fundraising – a skill which served him well in various successful campaigns for the University of Tennessee. His exemplary service to education led Governor Lamar Alexander in 1984 to ask Swain to become a member of the new State Board of Education, where he served a 9-year term.

"The results of all these activities," Swain wrote in a feature article for the First National Bank Chronicle in 1990, "have given me the opportunity to have the contacts and be able to make contributions to the community and to individuals in Scott County which would not have been otherwise possible. Scott County has been good to me and I hope I have been able to return at least some of what it has meant to me."

In that 1990 article, Swain said, "The progress in Scott County has been significant and yet we still have a long way to go. The economic future of our citizenry depends on its education." Bill has been an extraordinary friend of higher education and a visionary leader in his community to make the Roane State Community College Scott County Higher Education Center a reality. Not only did Bill donate the 44 acres of land on which the Center is so beautifully situated, but he also raised more than a quarter million dollars to equip the Howard H. Baker, Jr. Library in the Center. Next, he raised the funds to build a man-made lake and multipurpose athletic field on the Centers' grounds.

Mr. Swain's desire to expand the Scott County Higher Education Center did not stop there. In 1998, he took on the daunting task of raising over \$500,000 to build and equip a 2,200 square foot multipurpose science lab. Today, this lab is used to teach biology, chemistry, physics, and anatomy and physiology. It saves Scott County students countless hours of commute time because they can now attend their science labs right there instead of driving to Harriman or Oak Ridge.

Next, Swain recognized the need to expand the student center at the Scott County Higher Education Center. He challenged the community to raise \$60,000 to match his \$60,000 to finance the addition. In just four short months, the funds were raised to build this 1,500 square foot expansion. Today it offers students the opportunity to enjoy college life outside the classroom.

Shortly after the student center expansion, Mr. Swain led an initiative to more than double the size of the Howard Baker, Jr. Library at the Scott County Center. The library now houses a significant collection of law books as well as two study rooms and a large conference room.

In 2006, he embarked upon a mission to make bachelor's degrees available in Scott County. Working with Roane State, he raised support in the community to build an addition to the Roane State facility to provide Tennessee Technological University the space to offer elementary education and interdisciplinary studies degrees.

Mr. Swain's enthusiasm and support does not stop with providing facilities for Roane State and Tennessee Tech. He has also been an ardent supporter of scholarship programs. All students from Scott County who enroll in dual credit classes receive a scholarship thanks to his generosity. When he learned that the Scott County Higher Education Center needed equipment to be able to bring the EMT courses to Scott County, he generously purchased everything needed for the classes.

Bill Swain's connection to Roane State can be summed up in his own words. "I think that it is the most significant thing that's been done in Scott County in all the time that I've been here. It has had such an impact on all the community. It has a synergistic effect because if you are a parent and you are taking your time to come out here and go to school at night, you are going to make sure that your children are working at their school too. So our future has to be in education. People are going to have to have an education and be able to change and adapt because they are probably going to have six or seven careers – let alone jobs – in their lifetime."

Mr. Swain will have his 92nd birthday in December. Despite a recent stroke, he continues to serve on Roane State Committees (Scott County Site Support) and provide financial support. He recently told President Chris Whaley that he is studying his next big project to support Roane State's mission.

Minutes of the Committee Meeting for the Naming of the Scott County Higher Education Center Campus

Committee Members:

Danny Gibbs, Executive Vice President, Business and Finance, Committee Chair
Sharon Baird, Director, Scott County Higher Education Center (via conference call)
Brad Fox, Associate Professor of Business and Faculty Senate President (via conference call)
Melinda Hillman, Vice President of Institutional Advancement and Community Relations
(via conference call)
Paul Phillips, Executive Director, Foundation
Odell Fearn, Director, Human Resources, Wellness & Title VI Coordinator
H. R. Anderson, Associate Professor of Psychology (via conference call)
Dale Kendrick, Security Officer and Support Staff Council President
Senator Ken Yager, (unable to attend but provided his vote for Mr. Swain to Pam Woody)
McKenzie Burk, Student Representative
Teresa Duncan (via conference call)

Meeting Date and Time: October 20, 10:00 a.m.

Meeting Location: President's Conference Room; Roane County Campus
AT Conference 1-866-210-1669, participant #9209673

The meeting was called to order by Danny Gibbs, Committee Chair. The purpose of the meeting was to solicit recommendations for the naming of the Scott County Higher Education Center's campus. The naming was discussed with the committee.

TBR Policy 4:02:05:01, Naming Buildings and Facilities and Building Plaques, was presented to the committee. The Chair specifically discussed the process and the criteria sections of the policy.

The Chair called upon Mr. Paul Phillips, Roane State Foundation Executive Director, to discuss the naming opportunity and Mr. W.H. Swain's contributions to the Scott County campus.

The Chair also distributed copies of the document used to nominate Mr. W. H. Swain for the Regent's Award for Excellence in Philanthropy 2014. The document highlights Mr. Swain's contributions and commitment to Roane State and the students that are served by Roane State in Scott County. Mr. Swain was awarded the Regent's Award by the Tennessee Board of Regents. In addition to his contributions that were discussed in the Regent's Award document, prior to his death in 2015, he established the new W.H. Swain Endowment for non-traditional students in Scott County. The endowment has now reached \$130,000.00.

The floor was opened for consideration of any other naming recommendations. There were none.

After a lengthy discussion of Mr. Swain and the lasting impact that his commitment and contributions will have on Roane State and the students of Scott County, the committee unanimously agreed to

recommend that the Scott County Higher Education Center's campus be named the **W. H. Swain Campus**. Thus the name will be:

Scott County Higher Education Center

W. H. Swain Campus

The committee was reminded that in accordance with TBR policy, no publicity shall be given to the recommendation for naming until it is considered by the Board.

Meeting adjourned.