

TENNESSEE BOARD OF REGENTS
Quarterly Board Meeting
Thursday, December 14, 2017
Volunteer State Community College
1480 Nashville Pike
Gallatin, Tennessee

AGENDA

I. Minutes

- A. September 22, 2017 Quarterly Board Meeting
- B. October 23, 2017 Special Called Meeting

II. Report of Interim Action

III. Report of the Committees

- A. Approval of the Minutes from the November 21, 2017 Meeting of the Audit Committee
- B. Approval of the Minutes from the November 21, 2017 Meeting of the Ad Hoc Committee on Committees
- C. Approval of the Minutes from the December 14, 2017 Meeting of the Economic Community and Development Committee

IV. Report of the Regents Award for Excellence in Philanthropy

V. Report of the Chancellor

VI. FOCUS Act Implementation Update (*Krause*)

VII. Unfinished Business

- A. Approval of Revisions to Bylaws (*Moody*)
- B. Revisions to Proposed Rules on Immunization (*Moody*)

VIII. New Business - Informational Reporting

- A. Financial Report Overview (*Gibbs*)
- B. Employer and Alumni Survey Report for the Tennessee Colleges of Applied Technology (*Goodman*)
- C. External Affairs Report (*McCormick*)
 - a. Statewide Campus Visits
 - b. Legislative Priorities
 - c. Advancement Report

New Business - Action Items

- A. FY 2017-18 October Revised Budget (*Gibbs*)
- B. TBR Strategic Plan – Revisions to Key Planning Priorities (*Deaton/Thompson*)
- C. Approval of Proposed Program Terminations, Modifications, and New Technical Program Implementations for the Tennessee Colleges of Applied Technology (*Schulte*)
- D. Approval of Proposed New Policy on Warranty of Competency of Graduates of Technical Programs (*Moody*)
- E. Approval of Proposed New Policy on Prevention of Workplace Violence (*Moody*)
- F. Approval of Proposed New Policy on Freedom of Speech and Expression (*Moody*)
- G. Approval of Proposed New Policy on Public Records (*Moody*)
- H. Approval of Revisions to Systemwide Student Rules on Alcoholic Beverages (*Moody*)
- I. Approval of Proposed Changes to TBR Policy 3:05:01:01 - Alcoholic Beverages and Smoking (*Moody*)
- J. Review and Consider Proposed Criteria for the President of TCAT Murfreesboro (*Tydings*)
- K. Review and Consider Proposed Criteria for the President of TCAT Newbern (*Tydings*)
- L. Naming Request for the Health Science Center at Chattanooga State Community College (*Tydings*)
- M. Review and Consider a Resolution of Appreciation for President Donna Hastings (*Prescott*)
- N. Review and Consider a Resolution of Appreciation for President George Van Allen (*Hatch*)
- O. Review and Consider Approval of Appointments (*Tydings*)

4:45 p.m. (CST) - Adjourn

TENNESSEE BOARD OF REGENTS
December 14, 2017
VOLUNTEER STATE COMMUNITY COLLEGE
SCHEDULE OF EVENTS



WEDNESDAY, DECEMBER 13

3:00 p.m.	Hotel Check-In	
6:00 p.m. – 7:30 p.m.	Maxine Smith Fellows Reception	Bluegrass Yacht and Country Club 550 Johnny Cash Parkway Hendersonville, TN 37075

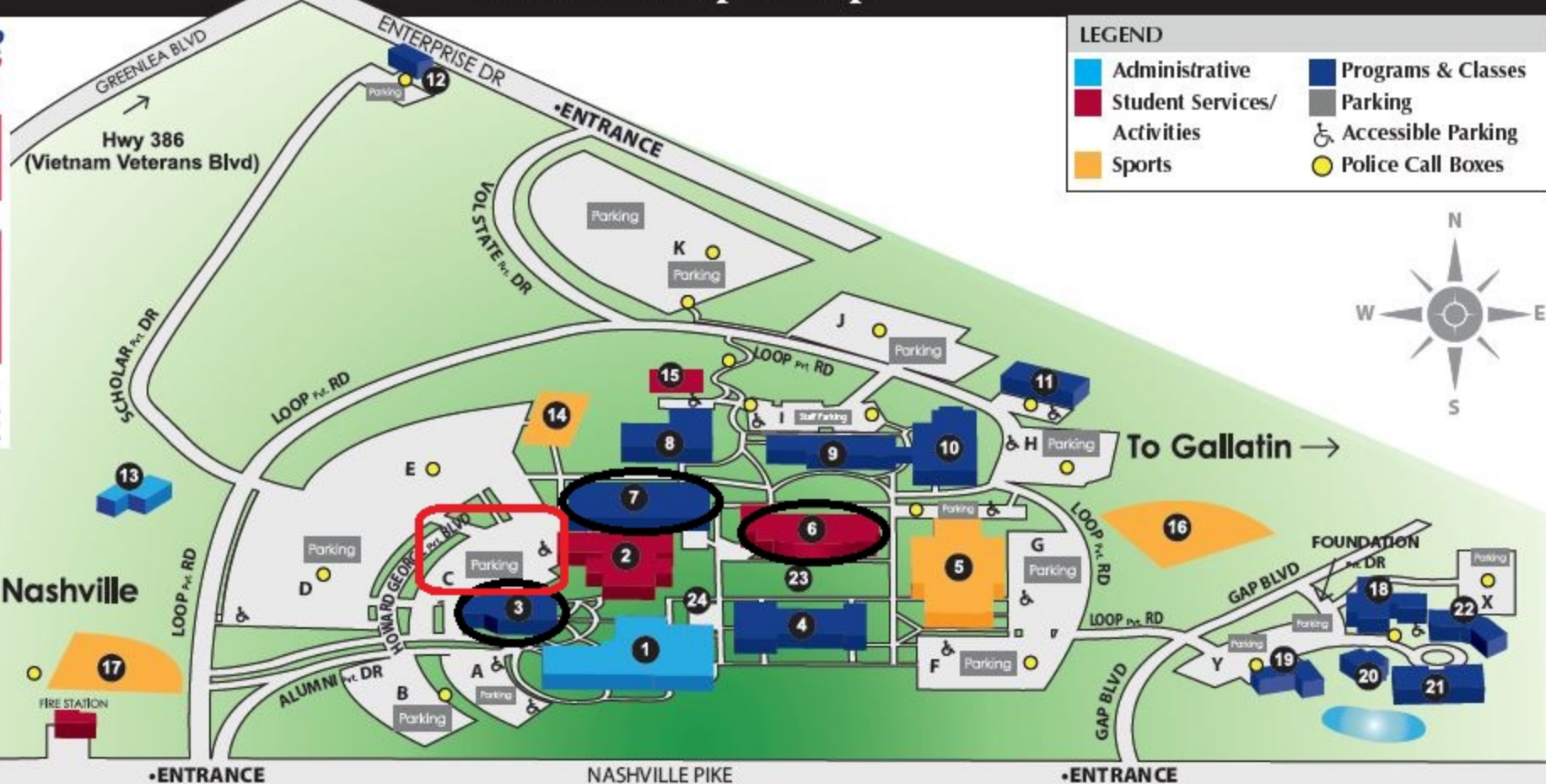
Nashville, Hendersonville and Gallatin have several wonderful dining options. Please feel free to take advantage of this time to explore these options on your own.

THURSDAY, DECEMBER 14

Reserved parking will be available adjacent to the Caudill Building. Information packets will be available in the lobby of the Caudill Building near the meeting room. Special transportation will be provided for attendees upon request.

8:00 a.m. – 12:00 p.m.	Tennessee Bureau of Investigation Campus Safety and Active Shooter Training	Wemyss Auditorium Caudill Building
9:15 – 9:45 a.m.	Economic and Community Development Committee Meeting	Rochelle Center 1 st Floor Thigpen Library (Limited seating available)
12:00 Noon	Lunch	SREB Humanities Bldg. 1 st Floor Art Gallery
1:00 p.m.	TBR Quarterly Board Meeting	Wemyss Auditorium Caudill Building
4:30 p.m.	Meeting Adjourns	

Gallatin Campus Map



1. Ramer Administration Building

Academic Affairs, Administrative Offices, Admissions, Advising, Business Office, Cashier's Office (payments), Distributed Education, Financial Aid, Human Resources, Media Services, President's Office, Public Relations, Records & Registration, TV Studio, Recording Studio, WVCP Radio, Veterans Affairs and Adult Learners, International Education

13. Fox Maintenance Building

2. Wood Campus Center

Bookstore, Campus Police, Dining Rooms, Disability Services, Plant Operations, Student Engagement & Support, Student Government & Clubs, Student Services, TRIO Student Support Services Program, Vol State Grill, Middle College, Information Technology, Diversity & Inclusion

6. Thigpen Library

Learning Commons, Rochelle Center, IT Help Desk

15. Greenhouse/Community Garden

23. The Quad

Library Lawn

24. Duffer Plaza

Fountain

5. Pickel Field House

Athletics, Health & Physical Education, Moore Gymnasium

14. Tennis Courts

16. Garrett Baseball Field

17. Softball Field

3. Caudill Hall

Social Science & Education Division, Wemyss Auditorium

4. Warf Building

Math & Science Division, Science Labs, Testing

7. Steinhauer-Rogan-Black (SRB) Humanities Building

Humanities Division, Recording Studio, Art Studios, Art Gallery, Music Rooms, Language Center, Honors Program

8. Mattox Building

Business & Technology Division, Computer Labs

9. Wallace Health Sciences Complex - South

Diagnostic Medical Sonography (Ultrasound Program), Emergency Medical Services, Medical Laboratory Technology, Ophthalmic Technology, Sleep Diagnostics

10. Wallace Health Sciences Complex - North

Health Sciences Division, Chemistry Labs, Radiologic Technology Program, Respiratory Care Program

11. Veterinary Technology Classroom & Lab

12. Watlington Science Field Station

Mechatronics

18. Gibson Hall

The Foundation, TSU Nursing, Dual Enrollment and Off-Campus Services

19. 100 Building

Physical Therapist Assistant program

20. 200 Building

Audio and Visual Services

21. 300 Building

Continuing Education, Center of Emphasis, TSU Education, TSBD, High School Equivalency Adult Education, Business and Industry Institute, OTIEC, Lindsey Wilson College, Trevecca Nazarene University

22. 400 Building

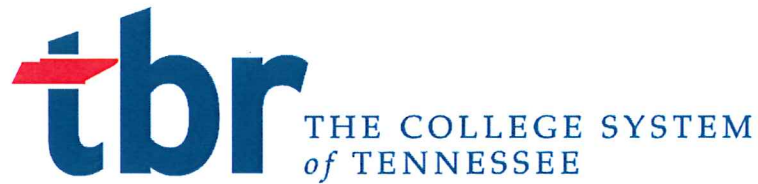
Dental Assistant Program, Health Information Technology Program



Guest

TBR Quarterly Board Meeting

Thursday, December 14, 2017



Tennessee Board of Regents
Committee on Economic and Community Development
December 14, 2017

AGENDA

1. OVERVIEW OF THE TNTRAINED CERTIFICATION PROGRAM
(Vice Chancellor Carol G. Puryear)

An overview of the TNTrained certification's agenda and goals will be reviewed with the committee members.

The TNTrained program is designed to provide a system-wide State approach for retaining, growing, and attracting businesses. The program will provide a single point of contact to address all workforce needs. Whether there is a need for specific job training, leadership development, or workforce consultation, this systems approach presents industry a clear path toward achieving their workforce goal.

Supported by 13 community colleges and 27 technical colleges, TNTrained creates the environment for businesses to easily access customized training. By treating education like a job, leveraging industry-skilled instruction, and creating skill-driven programs, TNTrained will provide a skilled workforce that encompasses both technical and cultural qualities required for success.

The TNTrained certification program for workforce professionals will include basic and advanced economic development divided into three working sessions and a culminating project session. The first TNTrained sessions will be held from January-April 2018.

2. TBR WARRANTY PROGRAM *(Vice Chancellor Carol G. Puryear)*

Information will be given on the proposed TBR Warranty program including dates, programs and the database for record keeping.

Starting in 2018, TBR campuses will offer free re-training for students whose employers report an insufficient skill set within a year of graduation. Upon completion of a degree or training program, students will receive a program warranty card that includes a warranty claim form.

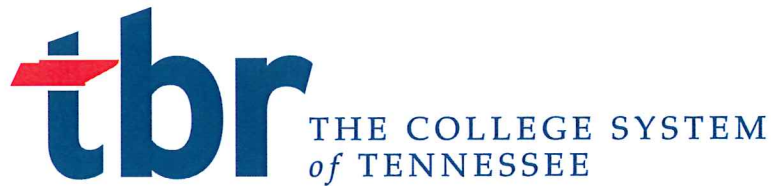
The TBR Office of Economic and Community Development will be responsible for developing and maintaining a database of warranty claims.

3. **BRIEF REVIEW OF TBR'S ECONOMIC AND COMMUNITY DEVELOPMENT DEPARTMENT** (*Vice Chancellor Carol G. Puryear*)

The Vice Chancellor will discuss the campus conference calls and informational session held earlier in November.

During this past fall, the TBR ECD office conducted introduction calls and/or visits with our college presidents and workforce contacts. The purpose of these calls was to introduce our office staff, introduce our mission and role at the system office and inform campuses of upcoming activities. This was also an opportunity to speak with each college about current business and industry training.

The ECD office also participated in several "meet and greet" sessions at the system office. These sessions gave the system office staff an opportunity to meet our staff and receive information about the current Office of ECD initiatives.



BOARD TRANSMITTAL

MEETING: Committee on Economic and Community Development

SUBJECT: Overview of the TNTrained Certification Program

DATE: December 14, 2017

PRESENTER: Vice Chancellor Carol G. Puryear

ACTION REQUIRED: None; Information Only

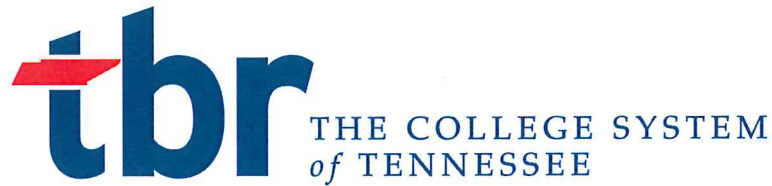
STAFF'S
RECOMMENDATION: N/A

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BOARD TRANSMITTAL

MEETING: Committee on Economic and Community Development

SUBJECT: TBR Warranty Program

DATE: December 14, 2017

PRESENTER: Vice Chancellor Carol G. Puryear

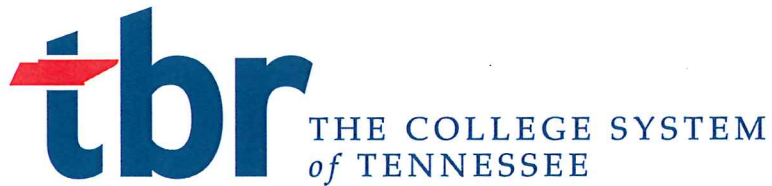
ACTION REQUIRED: None; Information Only

STAFF'S
RECOMMENDATION: N/A

Information will be given on the proposed TBR Warranty program including dates, programs and the database for record keeping.

Starting in 2018, TBR campuses will offer free re-training for students whose employers report an insufficient skill set within a year of graduation. Upon completion of a degree or training program, students will receive a program warranty card that includes a warranty claim form.

The TBR Office of Economic and Community Development will be responsible for developing and maintaining a database of warranty claims.



BOARD TRANSMITTAL

MEETING: Committee on Economic and Community Development

SUBJECT: Brief Review of TBR's ECD Department

DATE: December 14, 2017

PRESENTER: Vice Chancellor Carol G. Puryear

ACTION REQUIRED: None; Information Only

STAFF'S
RECOMMENDATION: N/A

The Vice Chancellor will discuss the campus conference calls and informational session held earlier in November.

During this past fall, the TBR ECD office conducted introduction calls and/or visits with our college presidents and workforce contacts. The purpose of these calls was to introduce our office staff, introduce our mission and role at the system office and inform campuses of upcoming activities. This was also an opportunity to speak with each college about current business and industry training.

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**TENNESSEE BOARD OF REGENTS
Quarterly Board Meeting
December 14, 2017**

EXECUTIVE SUMMARY

I. MINUTES

The Board will consider approving minutes from the September 22, 2017 regular quarterly meeting and the October 23, 2017 special called session.

II. REPORT OF INTERIM ACTION

This report serves as a record of business transacted by the Office of the Chancellor since the previous meeting of the Board. A copy of the report is enclosed.

III. REPORT OF THE COMMITTEES

The Board will consider approving the minutes of the following Committee meetings:

- A. Report of the Audit Committee Meeting on November 21, 2017
- B. Report of the Ad Hoc Committee on Committees on November 21, 2017
- C. Report of the Economic Community and Development Committee on December 14, 2017

IV. REPORT OF THE REGENTS AWARD FOR EXCELLENCE IN PHILANTHROPY

The Board will hear a report on a recent presentation of the Regents Award for Excellence in Philanthropy to Security Bank on May 15, 2017 with Chancellor Flora W. Tydings, Regent Barbara Prescott and President Karen Bowyer assisting with the presentation. Security Bank was nominated by Dyersburg State Community College for their generous support over the years.

V. REPORT OF THE CHANCELLOR

VI. FOCUS ACT IMPLEMENTATION UPDATE

The Board will receive an update from Regent Mike Krause regarding FOCUS Act implementation.

VII. UNFINISHED BUSINESS

A. Approval of Revisions to Bylaws

The proposed revisions reflect changes necessitated by the passage of the FOCUS Act and changes made to update and streamline the Board's Bylaws. The revisions have been made in consideration of the operations of the Board and best practices for similar governing boards.

Executive Summary – December 2017 Quarterly Meeting

B. Revisions to Proposed Rules on Immunization

T.C.A. §§ 49-7-124 and 125 require the Board of Regents to promulgate rules pertaining to immunization requirements for students seeking admission to TBR Governed institutions. In accordance with those statutes, emergency rules and permanent rules were drafted and approved at the September 2017 Board meeting.

When the rules were reviewed by the Office of the Attorney General, they recommend that the rules should be revised to add Section -.03, Exemptions, to include the statutory exemptions provided for in T.C.A. § 49-7-124. In all other respects, the language is unchanged from that approved by the Board in September.

VIII. NEW BUSINESS – INFORMATIONAL REPORTING

A. Financial Report Overview

The Board will receive a report on the consolidated management discussion and analysis for the System's FY 2016-17 financial statements.

B. Employer and Alumni Survey Report for the Tennessee Colleges of Applied Technology

On an annual basis, the Tennessee Colleges of Applied Technology survey students and employers to assess the effectiveness and relevance of each occupational program. These "satisfaction surveys" provide valuable data useful in the evaluation of program content and curriculum, delivery of instruction, development of appropriate technical skills and worker characteristics essential for success in today's workplace.

The review of external perceptions or survey results, coupled with advisory board conversations, enable the Tennessee Colleges of Applied Technology to continuously improve the occupational programs and student services that significantly impact the economies served by our institutions.

For the 2015-16 survey cohort, alumni rated program preparation for employment "Satisfactory" or above in 98% of the weighted responses. Employers rated student performance "Satisfactory" or above in 96% of the weighted responses.

There were approximately 8,031 graduates during the 2015-16 academic year available for job placement. A total of 6,257 graduates were placed in employment for an overall placement rate of 87%, which is equal to the previous year. The results of the alumni and employer surveys will be shared with the Board.

C. External Affairs Report

a. Statewide Campus Visits

Vice Chancellor McCormick will present an overview of the fall 2017 statewide campus visits conducted by External Affairs staff. The purpose of these visits was to gather campus questions, concerns, and ideas for improving operations, student success and workforce development.

b. Legislative Priorities

The committee will receive an overview of the 2018 Legislative Priorities that will be advocated for by the Office of External Affairs' Government Relations Division to the members of the 110th

Executive Summary – December 2017 Quarterly Meeting

Tennessee General Assembly. The Legislative Priorities are: (1) Secure formula, capital outlay, and equipment funding requests and the extension of TBR's sunset provision; (2) encourage and support the expansion of dual enrollment opportunities for all Tennessee high school students; (3) ensure the statewide, campus safety and security of TBR's 118,000 students; and (4) support efforts to expand college access to all Tennessee high school graduates.

c. **Advancement Report**

The Board will be provided with a written report of external funds raised and grants awarded by our 40 colleges and system office for Fiscal Year 2017. The information for the external funds raised comes from the Voluntary Support for Education Report submitted to the Council for Aid to Education by our 13 community college foundations and the annual financial TCAT foundation report. The grant information is a new addition to this report and was collected from the 40 campuses and our system office. The purpose of the report is to provide the board with information on the depth to which fundraising and grants are supporting our colleges and system. A brief summary of this report will be presented to the Board.

VIII. NEW BUSINESS – ACTION ITEMS

A. FY 2017-18 October Revised Budget

The Board will consider the October 31, 2017 revisions to the 2017-18 budgets for the institutions governed by the Board and the Board of Regents System Office.

The original budgets for FY 2017-18 were developed by institutions in the Spring of 2017 and were submitted to the Board office in May 2017. As such, these budgets included a variety of estimates. These institutional budget submissions were the basis for the Board's June 2017 approval of the initial FY 2017-18 operating budgets (the "Proposed Budget"). The October Revised Budget is based on more recent information, including recognition of the impact of fall enrollment, and includes the effect of revisions from the approved Proposed Budget. Summarized below are the significant differences between the Board approved Proposed Budget and the October Revised Budget.

1. Comparison of Revised and Proposed Beginning Fund Balance

Total beginning fund balance for FY 2017-18 was estimated at \$130,979,300 in the Proposed Budget and \$169,850,800 in the October Revised Budget. The Proposed Budget is developed prior to fiscal year end, therefore, the level of unspent carryforward funds from FY 2016-17 are unknown. This results in an understatement of the beginning fund balance for FY 2017-18 in the Proposed Budget. The October Revised Budget is developed after FY 2016-17 is closed and the actual beginning fund balance for FY 2017-18 is known. These carryforward funds are available to be re-budgeted for expenditure in the 2017-18 October budget.

2. Comparison of Revised and Proposed Revenues

Total revenue for FY 2017-18 of \$1,058,708,300 represents an increase of \$10,658,400 or 1% more than the 2017-18 Proposed Budget. The majority of the increase occurred in restricted funds (\$7,898,400) and is due to finalizing federal grants whose status was unknown at the time the Proposed budget was developed.

3. Comparison of Expenses by Function and Natural Classification

Scholarships & Fellowships – Increased by \$4,796,400 (or 34%). Changes result from PSCC self-funding the TN Reconnect scholarship this fiscal year. Additionally, TBR institutions reporting athletic scholarships in the student services function were instructed to reclassify those expenses to the scholarship and fellowship

Executive Summary – December 2017 Quarterly Meeting

function. This reclassification brings all TBR institutions in compliance with NACUBO accounting guidance.

Capital Outlay – Increased by \$945,800 (or 21%). This increase occurred primarily at TCAT Livingston, which budgeted a \$514,300 increase in capital outlay expenses for Industrial Maintenance program equipment.

B. Approval of Revised Strategic Plan for 2015-2025

In 2015 the Tennessee Board of Regents adopted a ten-year strategic plan centered around achieving the system's completion goal and meeting the 2025 Drive to 55 targets. At the same time, the Board endeavored to ensure that the unique culture and personality of each institution could flourish, and that the quality of education and the institution experience remains high. With this in mind, the plan centered around four key priorities that outlined areas of importance to each of the institutions and ensured that the system would progress. With the passage of the 2017 FOCUS Act, specific revisions to the 2015 Plan are necessary to reflect critical areas of emphasis resulting from the FOCUS Act and from the revised Vision for the College System of Tennessee (TBR). A *Revised List of Key Planning Priorities* reflect revisions to the four existing priorities and addition of one new priority.

It is anticipated that a comprehensive Strategic Plan review will occur in 2020, the midpoint of the Strategic Plan implementation period. Annual review of progress towards the Plan goals will continue until that time.

The Board will consider approving the revision of the *Strategic Plan – Key Planning Priorities*.

C. Approval of Proposed Program Terminations, Modifications, and New Technical Program Implementations for the Tennessee Colleges of Applied Technology

No program proposals are being presented for the Committee's review and approval.

Academic Actions for December 2017 Requiring Only Notification to Vice Chancellor:

Fifteen (15) academic actions were submitted by a TCAT institution to the Vice Chancellor for approval based on section C of the TBR Policy: 2:01:02:00, requiring only notification to the Vice Chancellor. Appropriate documentation to support need was provided. The proposal is as follows:

Center	Summary of Proposal	New Costs/Funding Source	Approval/ Implementation Date
Athens	Modification to Mechanical Maintenance Electrical and Instrumentation program length from 1,728 clock hours to 2,160 clock hours align with statewide program curriculum	None	September 2017
Athens	Modification to Machine Tool Technology program length from 1,728 clock hours to 2,160 clock hours to align with statewide curriculum	None	September 2017
Elizabethton	Add the Nurse Aide exit point to the Practical Nursing program to align with statewide curriculum	None	January 2018
Elizabethton	Terminate Administrative Office Technology-Online due to low enrollment, completion and placement rate	None	January 2018

Executive Summary – December 2017 Quarterly Meeting

Knoxville	Modification to Administrative Office Technology Program from the Hybrid mode of delivery to the Traditional mode of delivery.	None	January 2018
Murfreesboro	Terminate Administrative Office Technology-Online due to low completion and placement rate	None	January 2018
Newbern	Modification to Electronic Technology program length from 2,160 clock hours to 1,728 clock hours to align with statewide curriculum	None	September 2017
Newbern	Inactivate Computer Aided Design Technology program due to low enrollment	None	January 2018
Newbern	Modification to program title from Certified Nursing Assistant to Nursing Aide to align with statewide curriculum	None	January 2018
Oneida	Modification to program title change from Pharmacy Technician to Pharmacy Technology to align with statewide curriculum	None	January 2018
Oneida	Inactivate Industrial Maintenance/Mechatronics Technology at Oneida/Huntsville extension campus due to low enrollment	None	April 2017
Oneida	Inactivate Electronics Technology due to low enrollment	None	September 2016
Oneida	Modification to program title change from Emergency Medical Technician to Emergency Medical Technology to align with statewide curriculum	None	January 2018
Ripley	Modification to program title change from Manufacturing Technician to Manufacturing Technology to align with statewide curriculum	None	September 2017
Ripley	Modification to program title change from Patient Care Technician to Patient Care Technology/Medical Assisting to align with statewide curriculum	None	September 2017

D. Approval of Proposed New Policy on Warranty of Competency of Graduates of Technical Programs

This policy establishes a warranty of the competency of graduates of TBR technical programs. The warranty guarantees that graduates of technical programs at our colleges of applied technology and community colleges have demonstrated proficiency in their technical program of credit, and should the student be unable to perform one or more of the trained competencies after graduation – including failure to pass a state or national licensing exam - - we will agree to provide the student specific training at the institutions at no cost to the student or the company. This warranty will be valid for up to one year after graduation.

Executive Summary – December 2017 Quarterly Meeting

E. Approval of Proposed New Policy on Prevention of Workplace Violence

Due to the *Healthy Workplace Act*, passed in 2015, and the Campus Carry provisions passed in 2016, we have examined TBR policies and guidelines to assure that we have adequate policies to provide for a workplace free of physical violence, threats, and intimidation.

We have determined that P-085, *Workplace Violence Prevention*, should be revised and made a policy.

F. Approval of Proposed New Policy on Freedom of Speech and Expression

Last session, the General Assembly enacted *The Campus Free Speech Protection Act*, which takes effect January 1, 2018. The Act requires that the governing body of every public institution of higher education adopt a policy affirming the principles of free speech set forth in the Act. The language of this proposed policy is taken from the Act verbatim and is not subject to revision.

Each institution will work with the Office of General Counsel to draft appropriate institutional policies regarding access to campus facilities and other issues affected by this policy.

G. Approval of Proposed New Policy on Public Records

In 2016, the General Assembly amended the Public Records Act to require every governmental entity subject to the Act to establish a written policy implementing the Act. The Office of Open Records Counsel was required to develop a model policy and procedures to be followed. The proposed policy follows that model.

Once adapted by the Board, we will hold training sessions on the policy for the Public Record Request Coordinators and Records Custodians.

H. Approval of Revisions to Systemwide Student Rules on Alcoholic Beverages

The existing TBR policies regarding alcohol and tobacco on campuses, 1:07:00:00 and 3:05:01:01 are outdated. They will be replaced by the attached policies addressing those subjects separately and in more detail.

Please Note:

- The Smoking and Tobacco policy allows for an institution to adopt a policy making its campus smoke and tobacco free.
- The Alcoholic Beverages policy has been drafted to allow for students over the age of twenty-one to consume alcohol if they are an invited guest at the function for which the president has approved the serving and consumption of alcohol.
- The Alcoholic Beverages policy also allows students, faculty and staff of legal drinking age to possess unopened containers of alcoholic beverages inside their personal vehicles on campus provided that the containers remain secured and unopened.

The TBR Systemwide Student Rules regarding Alcoholic Beverages is also being revised to allow for these changes.

Executive Summary – December 2017 Quarterly Meeting

I. Approval of Proposed Changes to TBR Policy 3:05:01:01 – Alcoholic Beverages and Smoking

The existing TBR policies regarding alcohol and tobacco on campuses, 1:07:00:00 and 3:05:01:01 are outdated. They will be replaced by the attached policies addressing those subjects separately and in more detail.

Please Note:

- The Smoking and Tobacco policy allows for an institution to adopt a policy making its campus smoke and tobacco free.
- The Alcoholic Beverages policy has been drafted to allow for students over the age of twenty-one to consume alcohol if they are an invited guest at the function for which the president has approved the serving and consumption of alcohol.
- The TBR Systemwide Student Rules regarding Alcoholic Beverages is also being revised to reflect these changes.

J. Review and Consider Proposed Criteria for the President of TCAT Murfreesboro

The Board will be asked to approve criteria for the president of the Tennessee College of Applied Technology-Murfreesboro. After the Board's approval, the selection criteria will be used to advertise the president's position in a nationwide search. The Chancellor's Office will facilitate the search process.

K. Review and Consider Proposed Criteria for the President of TCAT Newbern

The Board will be asked to approve criteria for the president of the Tennessee College of Applied Technology-Newbern. After the Board's approval, the selection criteria will be used to advertise the president's position in a nationwide search. The Chancellor's Office will facilitate the search process.

L. Naming Request for the Health Science Center at Chattanooga State Community College

The Board will consider a naming request for the Health Science Center at Chattanooga State Community College.

M. Review and Consider a Resolution of Appreciation for President Donna Hastings

The Board will consider approving a resolution of appreciation for President Donna Hastings for her years of service to the Tennessee Board of Regents.

N. Review and Consider a Resolution of Appreciation for President George Van Allen

The Board will consider approving a resolution of appreciation for President George Van Allen for his years of service to the Tennessee Board of Regents.

O. Review and Consider Approval of Appointments

The Board will consider approving appointments reporting to the Chancellor.

MINUTES
TENNESSEE BOARD OF REGENTS
REGULAR SESSION

September 22, 2017

The Tennessee Board of Regents met in regular session on September 22, 2017, at Southwest Tennessee Community College, located in Memphis, Tennessee. Vice Chair Emily Reynolds, presiding, called the meeting to order. In her opening remarks, Vice Chair Reynolds thanked President Tracy Hall and her team for the gracious hospitality and the splendid evening at the National Civil Rights Museum. She also thanked Presidents Tracy Hall and Roland Rayner for an excellent presentation on "Together Mid-South." The presentation briefly highlighted the intentional collaboration taking place on their respective campuses with the goal of better serving the community and the region.

Vice Chair Reynolds recognized Senator Mark Norris, Former Regent John Farris, chamber representatives, elected officials, business and industry partners, and other community leaders for attending the meeting and their support. She then recognized the Chattanooga State Leadership Exploration and Development Program members who were participating by way of video streaming, and thanked program leader Karen Eastman for including them. She then recognized new faculty regents Larry Autry and Bill Summons and new student regent Jeremy Mitchell.

Next, she called on the Board Secretary, Mary Moody, to call the roll. The following members, constituting a quorum, were present:

Dr. MaryLou Apple
Mr. Larry Autry
Mr. Greg Duckett
Ms. Yolanda Greene
Mr. Tom Griscom
Mr. Joey Hatch
Mr. Mike Krause
Ms. Fran Marcum
Mr. Jeremy Mitchell
Dr. Barbara Prescott
Ms. Emily Reynolds
Mr. J. Parker Smith
Ms. Leigh Shockey
Mr. Bill Summons (Non-Voting)
Commissioner Jai Templeton
Ms. Danni Varlan
Mr. Tom White (By Phone)

Members not available to attend the meeting were Governor Bill Haslam and Regent Candice McQueen.

I. MINUTES

Minutes from the June 23, 2017 regular scheduled meeting were provided to all members prior to the meeting. Regent Griscom moved approval of the minutes as presented. Regent Duckett provided a second to the motion, and the motion was approved by a voice vote.

II. REPORT OF INTERIM ACTION

Vice Chair Reynolds called upon Chancellor Tydings, who presented the Report of Interim Action, reflecting business transacted by the Office of the Chancellor since the previous meeting of the Board. Chancellor Tydings requested approval of the report. Regent Marcum moved to accept the report, and Regent Smith provided a second to the motion. The motion passed on by voice vote. A copy of the Report is attached to the official copy of the Minutes as Appendix A.

III. REPORT OF THE COMMITTEES

Board members were asked to act on the report of the September 21, 2017 meeting of the Academic Policies and Programs Committee; the report of the September 21, 2017 meeting of the Workforce Development Committee; the report of the September 21, 2017 meeting of the External Affairs Committee; and the report of the August 29, 2017 meeting of the Audit Committee. Members were provided copies of the reports prior to taking action. Regent Prescott moved approval of the minutes with a second provided by Regent Apple. The motion was approved by voice vote. The minutes of the committees are as follows:

ACADEMIC POLICIES AND PROGRAMS AND STUDENT LIFE COMMITTEE

The Committee on Academic Policies and Programs and Student Life met in regular session on September 21, 2017. The meeting was held at Southwest Tennessee Community College in Memphis, Tennessee. A quorum was present, and the meeting was called to order by Chairman Barbara Prescott.

As the first item of business, the Committee approved the following Tennessee College of Applied Technology program proposals and academic actions:

- Implementation to establish a Practical Nursing-Hybrid Online program at TCAT Crump;
- Implementation to establish an Electrical & Plumbing Construction Technology program at TCAT Crump-Henderson Chester County Instructional Service Center;
- Implementation to establish a CNC Operator-Programmer program at TCAT Crump;
- Implementation to establish a Diesel-Powered Equipment Technology program at TCAT Crossville;
- Implementation to establish a Phlebotomy Technology program at TCAT Elizabethton;

- Implementation to establish a Barbering program at TCAT Livingston;
- Implementation to establish a Patient Care Technology/Medical Assisting program at TCAT Livingston;
- Implementation to establish a Cosmetology Instructor Training program at TCAT Livingston;
- Implementation to establish a Major Appliance Repair program at TCAT McKenzie;
- Implementation to establish Heating, Ventilation, Air Conditioning, and Refrigeration program at TCAT McMinnville;
- Implementation to establish a Cosmetology program at TCAT McMinnville at Coffee County Central High School;
- Implementation to establish a Culinary Arts program at TCAT McMinnville at Coffee County Central High School;
- Implementation to establish a Retail, Hospitality, and Tourism Technology program at TCAT Morristown-Sevierville;
- Implementation to establish an Industrial Electricity program at TCAT Morristown-Sevierville;
- Implementation to establish a Computer Information Technology program at TCAT Morristown-Greeneville Center for Technology;
- Implementation to establish a Machine Tool Technology program at TCAT Morristown-Greeneville Center for Technology;
- Implementation to establish an Industrial Electricity program at TCAT Morristown-Greeneville Center for Technology;
- Implementation to establish a Collision Repair Technology program at TCAT Morristown-Greeneville Center for Technology;
- Implementation to establish a Building Construction Technology program at TCAT Morristown;
- Implementation to establish a Tool and Die Machining program at TCAT Murfreesboro-Smyrna campus;
- Implementation to establish a Central Sterile Processing Technology program at TCAT Murfreesboro;
- Implementation to establish an Administrative Office Technology program at TCAT Nashville-Portland Campus;
- Implementation to establish a Building Construction Technology program at TCAT Nashville-Portland Campus;
- Implementation to establish a Diesel-Powered Equipment Technology program at TCAT Nashville;
- Implementation to establish a Practical Nursing-Hybrid Online program at TCAT Nashville;
- Implementation to establish a Practical Nursing program at TCAT Nashville-Portland Campus;
- Implementation to establish a Machine Tool-Hybrid Online program at TCAT Newbern;
- Implementation to establish an Outdoor Power Equipment program at TCAT Paris;
- Implementation to establish a Cosmetology program at TCAT Ripley.

A motion was made to approve the program proposals and academic actions by Regent Varlan and seconded by Regent Mitchell. The motion carried by voice vote.

As the next item of business, the Committee received a presentation of the annual accreditation report which provided information on all non-accreditable programs that go through either the Program Review or Academic Audit process.

Dr. Russ Deaton, Executive Vice Chancellor for Policy and Strategy, reviewed the graduation report that provided graduation counts for 2016-17 by institution and award level. The Committee then went over the preliminary fall enrollment report featuring preliminary enrollment figures and trends at the TBR community colleges and Tennessee colleges of applied technology.

As the last item of business, the Committee received highlights of the SKILLSUSA National Awards. There being no further public business to come before the Committee, the meeting was adjourned.

Respectfully submitted,

Committee on Academic Policies and Programs and
Student Life

WORKFORCE DEVELOPMENT COMMITTEE

The Committee on Workforce Development met in regular session on September 21, 2017, at Southwest Tennessee State Community College. A quorum was present, and the meeting was called to order by Chairman MaryLou Apple.

All four agenda items consisted of informational presentations from Vice Chancellor Carol G. Puryear. The first item on the agenda was a report on Community College Workforce Development. Material presented included:

- Self-reported data for workforce activities conducted by the Community Colleges;
- Proposal for the development of a system form that will capture workforce data from both the technical colleges and the community colleges.

The second agenda item reviewed a contribution made by AT&T to the 27 Colleges of Applied Technology. The \$81,000 award is being used for computer equipment in the information technology programs.

The third item on the agenda was a review of current statewide workforce initiatives. These initiatives include:

- Community Development Block Grants awarded to the Technical Colleges at Jacksboro, Covington, Ripley, Shelbyville, and Livingston from the state Economic and Community Development Department.
- Statewide Workforce initiatives and campus initiatives were highlighted.

The fourth and final agenda item was an update on the Office of Economic and Community Development staff:

- Dr. Carol G. Puryear is the Vice Chancellor for ECD;
- Nathan Garrett has been hired as the new Assistant Vice Chancellor;
- Deanna Morris-Stacey is the Director of ECD Programs and Initiatives; and
- Jennifer Wolkonowski-Fuchs is the Administrative Assistant.

There being no further business to come before the Committee, the meeting adjourned.

Respectfully submitted,

Committee on Workforce Development

EXTERNAL AFFAIRS COMMITTEE

The Committee on External Affairs met on September 21, 2017, at the regular scheduled Tennessee Board of Regents meeting at Southwest Tennessee Community College. A quorum was present, and the meeting was called to order by Chairman Fran Marcum.

The first item on the agenda was an update overview of the External Affairs Division presented by Vice Chancellor Kim McCormick. Material discussed included:

- Introduction of Krysten Velloff, Coordinator of Government and Community Relations;
- Mission, goal, and objectives of the division;
- An update on the External Affairs statewide listening tour that concludes with visits of all 40 institutions by November 30, 2017;
- The Status of SAILS Tennessee;
- The external communication planning process;
- Systemwide grant database;
- Status of Legislative visits;
- College Connection portal partnership presented by Dr. Robert Denn; and
- The convening of statewide development directors presented by Associate Vice Chancellor Ginger Hausser.

These agenda items were for informational purposes only, no vote was needed.

The second agenda item reviewed was an update on future system-wide branding and marketing campaigns presented by Vice Chancellor Kim McCormick and Assistant Vice Chancellor Matthew Gann. The leadership of the Department of Marketing and Digital Strategy reported that staff are in the information gathering stage of developing a five-year strategic plan. Along with gathering quantitative data from the Department of Research and Assessment, they will be visiting individual Board members with expertise in this realm, campus presidents, marketing managers, admission

counselors, community leaders, and industry to shape the brand management and marketing goals. The leadership also led a discussion regarding the advantages of referring to TBR as the “College System of Tennessee”, allowing the opportunity for the Board and system operations to reposition itself as a unified college system with stronger brand awareness potential. The committee voted to adopt the recommended brand and place it on the December agenda. The motion was made by Regent Griscom and seconded by Regent Varlan. It passed unanimously.

There being no further business to come before the Committee, the meeting adjourned.

Respectfully submitted,

Committee on External Affairs

AUDIT COMMITTEE

The Committee on Audit met in regular session on August 29, 2017 at the Tennessee Board of Regents system office. A quorum was present. In attendance were system office staff, the Board’s Vice Chair, Regent Emily Reynolds, and other Board members, including the following Audit Committee members:

Regent Tom Griscom, Audit Committee Chair
Regent MaryLou Apple
Regent Yolanda Greene
Regent Barbara Prescott
Regent Greg Duckett

Item I, Informational Reporting, included five topics for discussion.

Item I.a., Highlights of Audit Findings and Recommendations, consisted of Mike Batson giving an introduction of the new highlights section and then reviewing the state audit findings from Southwest Tennessee Community College. He then reviewed a few system-wide trends emerging in state audit and internal audit reports and informed the audit committee of the recommendations to correct or prevent the findings. These recommendations have been or will be shared across the system. The trends included lack of timely reconciliations, primarily bank reconciliations, but also account reconciliations; emergency preparedness and IT disaster recovery policies and procedures; and Federal Work Study Program compliance.

Mr. Batson reviewed changes to the way the status report logs are being reported. These will now include additional information which should improve knowledge for the reason recommendations are not completed or are being pushed forward. Regent Apple asked if the Presidents are being informed of the trends and was informed that the trends are reported to the campus internal auditors and usually the Business Officers. They are then shared up the chain to the President. Chancellor Tydings also explained that state audit findings are usually from previous fiscal years that are being audited and a lot of the findings have been or are in the process of being corrected before the state audit is done. This item was for informational purposes and required no action.

Item I.b., Comptroller's Office Audit Reports, consisted of informing the committee that a summary of the Comptroller's Office Audit Reports is included in the meeting materials. Regent Griscom asked if anyone had anything further to discuss regarding these reports. This item was for informational purposes and required no action.

Item I.c., Internal Audit Reports, consisted of informing the committee that a summary of the Internal Audit Reports is included in the meeting materials. Regent Griscom asked if anyone had anything further to discuss regarding these reports. A list of internal audit reports for this quarter is presented as Attachment A to these minutes. This item was for informational purposes and required no action.

Item I.d., Review of Federal Audit Reports, consisted of informing the committee that a summary of the one Federal Audit Report is included in the meeting materials. Regent Griscom asked if anyone had anything further to discuss regarding this report. This item was for informational purposes and required no action.

Item I.e., Review of Internal Audit Year-End Status Reports for Fiscal Year 2017, consisted of a review of several summaries of the audit activity over the fiscal year, including Planned to Actual Audit Hours; Audit Plan Completion Rates by Institution; and a Three-year Trend Analysis. The Committee also reviewed a summary of Investigation Activity, which accounted for complaints received and reviewed during the last year. The Year-End Status Reports are presented as Attachment B to these minutes. Regent Griscom asked if we are making any headway on IT Security audits. Mr. Batson said that we are. This item was for informational purposes and required no action.

Item II, Consent Agenda, included two topics for discussion. Item II.a., Review of Revised Internal Audit Charters, included five new Internal Audit Charters, TBR System Office; Motlow State Community College; Chattanooga State Community College; Northeast State Community College; and Jackson State Community College. These revised Internal Audit Charters are due to a new Chancellor, a new Chief Audit Executive, new Presidents, and new Internal Audit Directors. Due to personnel changes in these positions, new Internal Audit Charters were needed. Regent Griscom asked for a motion to approve the internal audit charters as presented. Regent Apple made the motion to approve and Regent Prescott seconded the motion. The Committee voted to approve the internal audit charters as presented.

Item II.b., Review of Internal Audit Plans for Fiscal Year 2018, consisted of two summaries of the planned audit activity for the fiscal year, including Planned Audits by Type of Review and Planned Audits by Major Functional Area. The audit plans are included as Attachment C to these minutes. Regent Griscom asked if we are providing enough support for our Tennessee Colleges of Applied Technology (TCAT) campuses. Mike responded that Helen Vose was doing a great job of keeping up with this and he feels that the TCAT Presidents are aware of how to get assistance from the Office of System-wide Internal Audit should they require it. Regent Griscom asked for a motion to approve the Internal Audit Plans for Fiscal Year 2018 as presented. Regent Apple made the motion and Regent Prescott seconded the motion. The Committee voted to approve the audit plans as presented.

There being no further business to come before the Committee on Audit, the meeting was adjourned.

Respectfully submitted,

Committee on Audit

A list of the internal audit reports mentioned in the above Audit Committee minutes are attached to the official copy of the Minutes as Appendix B. The year-end status reports are attached as Appendix C. The internal audit plans for 2018 are attached as Appendix D.

IV. REPORT OF THE REGENTS AWARD IN EXCELLENCE IN PHILANTHROPY

Vice Chair Reynolds called on Regent Marcum, who reported on the recent award presented to West Tennessee Healthcare nominated for this award by Jackson State Community College.

The Tennessee Board of Regents Award for Excellence in Philanthropy is a distinguished designation given only to the most honored and devoted philanthropists for their support of the vital work of institutions throughout the TBR system.

In 1950, Jackson-Madison County General Hospital opened with 123 beds. In 1953, the West Wing opened, adding 73 beds. Since that time, West Tennessee Healthcare has grown and evolved to add more wings, Intensive Care Unit, Oncology department, emergency medical services, Cardiac Care, Neonatal intensive care unit, Sports Plus Rehab Centers, Ayers Children's Medical Center, the Therapy and Learning Center, Life Wellness, the Alice and Carl Kirkland Cancer Center, and the acquisition and operation of medical facilities all over West Tennessee. Today, with over 5,000 employees, they are the largest employer in this Service Delivery Area.

Jackson State has worked closely with West Tennessee Healthcare to provide programs to the much-needed labor force crucial to the excellent performance and operation of healthcare centers across West Tennessee. Through their generosity, Jackson State completed The Jim Moss Center for Nursing and the recently completed Jim and Janet Ayers Center for Health Sciences. West Tennessee Healthcare has also funded faculty positions, equipment, and helped launch programs such as Jackson State's Occupational Therapy Assistant program.

Jackson State Community College and the Jackson State Community College Foundation are fortunate to have a continuous and prosperous relationship with West Tennessee Healthcare. West Tennessee Healthcare has contributed funds, time, and energy to broaden the horizons and expand the opportunities for Jackson State Community College and their students, all while working diligently to provide West Tennesseans access to the excellent, high-quality healthcare they deserve. Their efforts have had a tremendous impact on Jackson State Community College students, graduates, and West Tennesseans.

The Regents Award was presented on May 17th to West Tennessee Healthcare Interim President and CEO Mr. James Ross, and West Tennessee Healthcare Board of Trustees Chairwoman, Mrs. Vicki Burch during the Jackson State Community College Foundation Meeting. Jackson State President

Alana Hamilton and VP of Finance Horace Chase offered additional remarks about West Tennessee Healthcare's generous support.

V. REPORT OF THE CHANCELLOR

Chancellor Tydings recognized TCAT-Knoxville, Cleveland State Community College, Jackson State Community College, and TCAT-Jacksboro who all recently celebrated their 50th anniversary. She also highlighted TCATs Hohenwald, Jacksboro, Nashville, Covington, Jackson, Newbern and Shelbyville for 45 years of accreditation with the Council on Occupational Education. They will be recognized at COE's annual conference in November.

Chancellor Tydings gave a brief update on the TCAT-Shelbyville President Search. She noted President Ivan Jones retired effective September 1, 2017. Assistant Director Laura Monks was appointed interim president. A search was opened, and the position was posted in July 2017. A search committee was appointed and is being chaired by Regent MaryLou Apple. The committee met August 3 to review the search process and applicant information. They met again on August 30 and selected 6 candidates to interview, two of which withdrew their candidacy. Interviews were scheduled for September 25. After interviews, the search committee will recommend final candidates to meet with the Chancellor. Dr. Tydings will make a final recommendation to the Board via special called meeting in October.

Chancellor Tydings called on Interim Vice Chancellor for Student Success Dr. Heidi Leming to give an update on the Reconnect Launch. Dr. Leming shared highlights of the work being done as a system in preparation for the upcoming launch of the Reconnect Grant in Fall 2018 for the community colleges. She noted some campuses are already offering "Reconnect Now" types of scholarships provided through foundation funds. Early participation in these scholarship programs and in the amount of inquiries our institutions are already receiving give strong indication that we should expect a large number of adult learners coming to our institutions in Fall 2018.

Dr. Leming reviewed the Reconnect scholarship eligibility requirements and how long a student can receive the Reconnect scholarship. She emphasized that there are no changes being made to the TCAT Reconnect program, and her report focused only on the community college program being launched in Fall 2018. She discussed the Reconnect Success Plan, which is referred to as the "College Success Program" in legislation. THEC changed the wording to better reflect the intention of the program and not confuse students with the college success programs/courses that already exist on our campuses. The Reconnect Success Plan is a high touch advising and navigation service provided to adult Reconnectors through the Tennessee Reconnect Communities (referred to as TRCs). THEC and the TRC's will administer and oversee participation in the Reconnect Success Plan. TBR and campus representatives have been part of the initial planning of the Reconnect Success Plan and developing any "requirements" that a student may need to fulfill. Based on an established vision and guiding principles outlined by THEC; the Reconnector lifecycle; and what services and resources currently exist for a Reconnector, we envision the Reconnect Success Plan to be comprised of a questionnaire/assessment that will be created and part of the Reconnect grant application. The student will be required to fill it out upon application and for eligibility the second year. As a result of the student's answers to the questionnaire, a Reconnect Success Plan will be emailed to them and will be

customized in three ways: (1) There will be general tips, suggestions, etc. that every Reconnector will receive; (2) There will be steps, suggestions, etc. that will be specific to what is available through the student's college of choice and TRC; and (3) There will be a few steps, suggestions, etc. that will be specific to the individual student's situation. Each Reconnect grant recipient will receive text/email nudges throughout their lifecycle to encourage successful enrollment and completion. THEC/TSAC is working on a technology solution to ensure data collection and appropriate sharing to both the TRCs and the community colleges.

Dr. Leming reported TBR held a Reconnect Academy meeting on September 14 in Nashville, TN. The academy included meetings of TBR Reconnect Teams consisting of 5 members each. The teams were comprised of what is referred to as a "Reconnect Star" who should be someone with direct access to the Institutional President and 4 institutional representatives with expertise or decision-making authority in four strategy areas. The TBR Reconnect Team meetings focused on the following four strategy areas: (1) Academic Initiatives; (2) Adult Learner Support Services; (3) Enrollment Management; and (4) Advising and Career. There are 13 community college and 3 regional TCAT Reconnect teams. The keynote speaker was Dr. Ralph Brockett, Professor of Educational Psychology and Research for the University of Tennessee. His address highlighted research and best practices in working with non-traditional students/adult learners over the age of 25. Two breakout session times were held with four tracks focused on each of the four strategy areas. The breakouts featured quick 15-20 minute presentations on exemplary programs and best practices that our campuses are currently deploying. It allowed other campuses to ask questions and think about how they could scale or offer similar types of interventions or programs.

Dr. Leming reported a STAR meeting with TBR and THEC was also held with staff discussing logistics of the Reconnect Program, next steps, and other information that should be taken back to their campus leadership. One of the most immediate next steps is the development of Institutional Reconnect Plans. Afternoon time was devoted to teams talking about what they learned in the breakouts, how they can connect theory to practice, and looking at their self-assessment of where they currently are in serving adult students. The goal is for each institution to identify 1-2 items in each strategy area that needs to be developed or improved during the coming year before students arrive on campus in Fall 2018.

Dr. Leming reported THEC's next steps involve:

- Official announcement of details of the Reconnect Success Plan in January 2018;
- Creating a template for the Reconnect Success Plan "deliverable" that Reconnectors will receive, which will include customized information from the institution and TRC in response to how they answer their questionnaire;
- Developing questions for the questionnaire/assessment and "treeing" possible responses into services/resources offered by the colleges and the TRCs; and
- Developing a template to collect information and resources from the colleges and the TRCs, and distributing that to the institutions.

Next Steps for TBR:

- Launch of D2L Course for Reconnect Stars
- October 2: Institutional Reconnect Plans due to TBR
- October 18: TBR Teleconference with Reconnect Stars
- November 6-10 and December 4-8: Meetings with Institutions and Tennessee Reconnect Communities
- January 2018: Reconnect Success Plan Development Complete
- February-April 2018: THEC Marketing Push
- March 2018: TBR Advising Academy

VI. TENNESSEE CONSORTIUM ON INTERNATIONAL STUDIES REPORT

Vice Chair Reynolds called on Interim Vice Chancellor for Student Success Dr. Heidi Leming to report on TBR's High Impact Practice initiatives and the work being done with study abroad.

Dr. Leming reported that two years ago, TBR began working very intentionally around identifying purposeful student engagement activities that are known to lead to greater persistence, academic success, and graduation. These activities are broadly referred to at the national level as "high impact practices." She explained at this point, taxonomies and targeted faculty training for 9 different high impact practices have been developed. Tracking of student level data around each of these practices has begun as well. Such practices include service-learning, work based learning, technology-enhanced learning, undergraduate research, learning communities, honors education, first year seminars, and study abroad. She hopes to be able to provide more detail on some of these other specific high impact practices and what the institutions are doing in the future.

Dr. Leming reported the Tennessee Consortium for International Study, referred to as TnCIS, is TBR's primary organizational structure by which study abroad is offered, but institutions do offer their own study abroad courses as well. She briefly outlined the differences between the two and shared current student participation data. She also discussed the scholarship opportunities for students to study abroad made possible by TnCIS.

Dr. Leming asked Southwest Tennessee Community College Student Brianna Dawson who participated in the South Africa study abroad course to share some of her personal reflections from the trip. Dr. Karen Bowyer, President of Dyersburg State, who was one of the 11 administrators who participated on the trip, also offered remarks as well.

Study abroad is one of 9 specific practices that TBR is intentionally providing faculty training around to build to scale across the system. This year, these efforts include regional HIP conferences the first week in October, faculty learning communities in 4 select practices and supporting faculty training through the annual conference that TnCIS offers. Two particular areas of emphasis will be around inclusive excellence, which will examine how we engage more underrepresented students in study abroad, and an integrative pedagogy workshop, which will examine how you embed additional high impact practices into study abroad offerings. A statewide conference is also in the plans for January

2018 and will have a specific workshop for community colleges to take a deeper dive into their Community College Student Engagement survey results to identify areas for improvement.

Dr. Leming announced TnCIS is planning to offer an administrative trip to France and Germany in 2018. This professional development program is designed to expose Presidents or senior staff level administrators to multiple models of education abroad.

VII. UNFINISHED BUSINESS

A. PROPOSED BYLAW REVISIONS TO SECTION VII- COMMITTEES OF THE BOARD

- a. Workforce Development Committee Charter
- b. External Affairs Committee Charter

Vice Chair Reynolds called on Secretary Mary Moody to address the review and approval of proposed Bylaw revisions, which included changes to the charters for the Workforce Development Committee and the External Affairs Committee. Secretary Moody reminded everyone in accordance with Article XII of the Board Bylaws, the Board was given notice at the June 23, 2017 quarterly meeting of the Board that changes would be forthcoming. One major revision included changing the name of the Committee on Workforce Development Committee to the Committee on Economic and Community Development.

Regent Varlan moved approval of the Bylaw changes, and a second was provided by Regent Marcum. The motion was approved by roll call vote. A copy of the revised Bylaws is attached to the official copy of the Minutes as Appendix E.

VIII. NEW BUSINESS

- A. The first item was approval of the recommendation for the President at TCAT Crossville. Chancellor Tydings reported due to the appointment of Jerry Young as President at TCAT Morristown, effective May 1, 2017, a vacancy was created at Crossville. TCAT-Crossville Assistant Director Cliff Wightman was appointed Interim President, and a search was opened. After careful review of the applicants, interviews, input from the search advisory committee chaired by Regent Joey Hatch, Chancellor Tydings recommended Mr. Cliff Wightman as the next President at TCAT Crossville, effective October 1, 2017. Mr. Wightman began his career with the Tennessee Board of Regents at TCAT Crossville in 2007 as a machine tool technology instructor. He served in this role for five years before being named the college's Marketing & Industrial Training Coordinator in 2012. He was promoted to Assistant Director in January 2015. Prior to joining the college, Mr. Wightman worked for 12 years as an Engineering Technician for Delbar Products Inc. in Crossville, TN. He is a graduate of the college, earning his General Machinist certification from TCAT Crossville in 1990. He began his education at the college as a dual-enrolled high school student. He went on to earn his Associate of Applied Science in General Technologies from Roane State Community College in 2009 and a Bachelor of Science in Interdisciplinary Studies at Tennessee Tech University in 2012. He also earned a Master's in Business Administration from Bethel University in 2014. Vice Chair Reynolds called on search committee Chair Joey Hatch for comments regarding the search process.

Regent Joey Hatch provided members with background information on the search process and moved to accept the recommendation to hire Mr. Cliff Wightman as the next President at TCAT Crossville. Regent Prescott seconded. The motion carried by voice vote.

- B. Vice Chair Reynolds called on Chancellor Tydings to present the criteria for the next president at Motlow State Community College. She noted the executive search firm of Greenwood Asher had been engaged to assist with this search process. The search advisory committee will be chaired by Regent Tom Griscom, and committee members would be announced in the near future. Regent Griscom made a motion to approve the criteria with a second provided by Regent Smith. The motion carried by voice vote. A copy of the criteria is attached to the official copy of the Minutes as Appendix F.
- C. Vice Chair Reynolds called on Chancellor Tydings to present the criteria for the next president at Nashville State Community College. She noted the executive search firm of Greenwood Asher had been engaged to assist with this search process as well. The search advisory committee chair and members would be announced at a later date. Regent Hatch made a motion to approve the criteria with a second provided by Regent Duckett. The motion carried by voice vote. A copy of the criteria is attached to the official copy of the Minutes as Appendix G.
- D. Vice Chancellor Reynolds called on Chancellor Tydings to present the proposed meetings dates for 2018. Regent Marcum moved to approve the meeting dates with Regent Smith providing a second. The motion carried by voice vote. The meeting dates for 2018 will be as follows:
- | | |
|--------------------------------------------|-----------------------------------|
| • Thursday, March 29 | TBR System Office |
| • Thursday and Friday, June 21 and 22 | Cleveland State Community College |
| • Thursday and Friday, September 27 and 28 | Dyersburg State Community College |
| • Thursday, December 13 | TBR System Office |
- E. Vice Chair Reynolds called on Secretary Mary Moody for the notice of proposed changes to the Bylaws. In accordance with Section XII of the Bylaws of the Tennessee Board of Regents, notice was given that changes to the Bylaws will be presented to the Board for a vote at the December 2017 quarterly meeting. Secretary Moody reported the proposed changes are intended to ensure compliance with current regulations, relevance with the system's changing circumstances, and consistency with best practices.
- F. Vice Chair Reynolds called on Secretary Mary Moody to address the review and approval of proposed rules regarding immunization. Secretary Moody reported T.C.A. §§ 49-7-124 and 125 require the Board of Regents to promulgate rules pertaining to immunization requirements for a student seeking admission to TBR governed institutions. In accordance with those statutes, emergency rules and permanent rules were drafted, in consultation with the Department of Health, and were presented for the Board's consideration. The rules differ from the existing Department of Health rules on immunization for higher education students in that, for most students, failure to produce proof of immunization will not be a bar to enrollment. The proposed rules will

encourage immunization without creating an unnecessary barrier to enrollment. Each applicant will be asked to provide health information that establishes an applicant's compliance with the recommended immunization's schedule for Measles, Mumps, Rubella and Varicella for adults issued by the Center for Disease Control and Prevention Advisory Committee on Immunization Practices. Proof of current military service shall be considered proof of the immunizations. Students with proof of graduation from a Tennessee high school after 2014 shall not be required to submit evidence of recommended immunizations. Students enrolling in a course of study that is exclusively online and does not involve any experiential component shall not be asked to provide proof. Exception includes students enrolling in programs that are health-related or involve interaction with children will still be required to prove that they have had the appropriate immunizations. Failure to provide documentation of recommended immunizations shall not be a bar to admission. However, should the college experience an outbreak of a communicable disease all students without documented immunization for the disease shall be presumed to be unimmunized and subject to immunization, quarantine or isolation recommendations for the purposes of public health disease control.

Regent Duckett moved approval of the emergency rules, and a second was provided by Regent Prescott. The motion was approved by roll call vote. A copy of the emergency rules is attached to the official copy of the Minutes as Appendix H.

Regent Apple moved approval of the permanent rules, and a second was provided by Regent Smith. The motion was approved by roll call vote. A copy of the emergency rules is attached to the official copy of the Minutes as Appendix I.

- G. Vice Chair Reynolds called on Regent Smith for the report of the September 21, 2017 meeting of the Personnel and Compensation Committee that included a recommendation to award tenure upon appointment for one faculty member from Pellissippi State Community College, institutional compensation proposals, and faculty promotional increase adjustments. Regent Smith made a motion to adopt the minutes as presented. Regent Apple provided a second. A roll call vote was taken and the motion was passed. A copy of the committee minutes is attached to the official copy of the Minutes as Appendix J.
- H. Vice Chair Reynolds called on Regent Duckett for the report of the Finance and Business Operations Committee held on September 21, 2017. The committee reviewed and recommended to approve the following:
- Two consent agenda items:
 - Technology Access Fee Spending Plans for Fiscal Year 2017-2018
 - Recommended Revisions to Policy 4:01:00:02 – Institutional Financial Performance Review
 - Consideration of revenue neutral fee requests for three community colleges
 - Columbia State Community College
 - Nashville State Community College
 - Southwest Tennessee Community College

- Capital Budget Request for 2018-19, which includes \$195 million for Capital Outlay and \$41,010,000 for Capital Maintenance for a total of \$236,010,000.
- Budget Requests to the Tennessee Higher Education Commission for inclusion in the 2018-2019 budget request totaling \$7.1 million recurring and \$7.0 million non-recurring for a total of \$14.1 million.

Regent Duckett moved to approve the report of the Finance and Business Operations Committee. A second was provided by Regent Griscom. The roll call vote was passed unanimously. A copy of the minutes from the September 21, 2017 meeting of the Finance and Business Operations Committee and along with a copy of the policy that were approved are attached to the official copy of the Minutes as Appendix K.

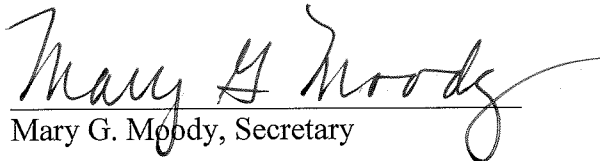
- I. Vice Chair Reynolds called on Regent Apple to present the resolution of appreciation for President Ivan Jones. Regent Apple moved adoption of the resolution, and Regent Marcum provided a second. The motion was approved. A copy of the resolution is attached to the official copy of the Minutes as Appendix L.

In closing, Vice Chair Reynolds and Chancellor Tydings thanked President Hall and her staff for hosting the September quarterly Board meeting. The next quarterly meeting will be held December 14, 2017 in Gallatin, Tennessee and hosted by Volunteer State Community College.

IX. ADJOURNMENT OF THE MEETING

There being no further business to come before the board, the meeting was adjourned.

Respectfully submitted,


Mary G. Moody, Secretary


Flora W. Tydings, Chancellor

Emily J. Reynolds, Vice Chair

MINUTES
TENNESSEE BOARD OF REGENTS
SPECIAL CALLED SESSION

October 23, 2017

The Board met in a special called session by teleconference on Monday, October 23, 2017 at 4:00 p.m. Central Daylight Time to receive and consider the recommendation of an appointee for the presidency of the Tennessee College of Applied Technology – Shelbyville.

Vice Chair Emily Reynolds welcomed and thanked everyone for participating on the call. She then asked Board Secretary Mary Moody to call the roll. The following members participated:

Dr. MaryLou Apple
Mr. Larry Autry
Mr. Gregory Duckett
Mrs. Yolanda Greene
Mr. Tom Griscom
Mr. Joey Hatch
Mr. Mike Krause
Ms. Fran Marcum
Mr. Jeremy Mitchell
Dr. Barbara Prescott
Ms. Emily Reynolds
Ms. Leigh Shockey
Mr. Parker Smith
Mr. Bill Summons
Mrs. Danni Varlan
Mr. Tom White

A quorum was present. Members not available to participate were Governor Bill Haslam, Commissioner Candice McQueen and Commissioner Jai Templeton.

Next, Vice Chair Reynolds called on Chancellor Flora Tydings for the recommendation of an appointee for the presidency at the Tennessee College of Applied Technology - Shelbyville. President Ivan Jones retired effective September 1, 2017 and an interim was appointed to serve until a search was conducted. Regent MaryLou Apple chaired the thirteen-member search committee that included Dr. Lynn Goodman, Ms. Laura Jent from Motlow State Community College, and representatives from the College's faculty, staff, students and the College's general advisory committee. Chancellor Tydings then proceeded with the recommendation of Ms. Laura Monks as the next President for the Tennessee College of Applied Technology – Shelbyville. Ms. Monks was Assistant Director at TCAT Shelbyville from March 2016 and was named interim president upon the recent retirement of former President Ivan Jones. She was employed

at Motlow State Community College from 1994 to 2016. While there, she was the Dean of Students and Director of Athletics from 2015 – 2016; served as the Director of Motlow's Fayetteville Center from 2009 to 2015; and prior to that she was Assistant Director of Student Services, programmer analyst and financial aid technician. She is currently working on her Doctorate of Education with an emphasis on Leadership and Policy Studies from University of Memphis – Lambuth. She earned her Master of Education degree, with a concentration in administration and supervision in higher education, and her Bachelor of Business Administration degree, with a concentration in computer information systems and a minor in business administration, from Middle Tennessee State University. She earned her Associate of Science degree, with an emphasis in business administration, from Motlow State Community College.


Regent MaryLou Apple reported on the details of the search. She stated that Ms. Monks was one of the finalists chosen by the search committee from thirty-eight (38) applicants. The search committee met on August 3, August 30 and September 25 to review the applicants, select interview candidates, and conduct interviews. After thanking everyone who served on the committee, Regent Apple moved to accept the Chancellor's recommendation to appoint Ms. Laura Monks as President of TCAT Shelbyville. Regent Varlan seconded the motion and a roll call vote was taken. The motion passed unanimously. Vice Chair Reynolds congratulated Ms. Monks on her new appointment and called on her for comment. Ms. Monks thanked the Board for their support and for this opportunity. Ms. Monks will begin her new appointment on November 1, 2017.

There being no further business to come before the Board, the meeting adjourned.

Respectfully submitted,



Mary G. Moody, Secretary



Flora W. Tydings, Chancellor

Emily J. Reynolds, Vice Chair




THE COLLEGE SYSTEM
of TENNESSEE

Office of the Chancellor

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tbr.edu

TO: Members of the Tennessee Board of Regents

FROM: Flora W. Tydings 

DATE: December 14, 2017

SUBJECT: Interim Action Report –Fourth Quarter

The following constitutes a record of business transacted by the Office of the Chancellor since the previous regular quarterly meeting of the Board of Regents under the authority of Article VIII of the Bylaws, which grants to the Chancellor interim authority to act on behalf of the Board. Pending any questions, the actions are recommended for Board consideration and confirmation.

I. Personnel Actions – Tennessee Board of Regents Staff

Appointments: Tywana Anderson, Database Administrator; Effective 11/15/17
Kim Balvere, Graphic Designer; Effective 12/4/17
Ted Chilla, Senior Business Intelligence Engineer; Effective 11/27/17
Laura Crockarell, Administrative Assistant II-OFD; Effective 11/15/17
Holly Girgias, Director – Human Resources; Effective 9/25/17
Amy Moreland, Policy and Data Analyst; Effective 11/06/17
Joel Scott, Director – Marketing and Digital Media; Effective 11/01/17
Dawn Wyant, Administrative Assistant I – Student Success; Effective 10/16/17

Reclassifications: Angela Flynn, Assistant Vice Chancellor to Associate Vice Chancellor; Effective 12/1/17
April Preston, Assistant Vice Chancellor to Associate Vice Chancellor; Effective 12/1/17
Chelle Travis, Assistant Vice Chancellor to Associate Vice Chancellor; Effective 12/1/17
Theresa Whitton, Office of General Counsel, Administrative Assistant I to Administrative Assistant II; Effective 7/1/17

Promotions: None

Degree Attainment: None

Retirement: Pat Massey, Administrative Assistant III – Business and Finance; Effective 11/30/17

Separations: Rajkannan Kanagarian; Database Administrator; Effective 10/23/17

Appointments: Vice President and Other Executives: Attachment A

Salary Adjustments: Vice President and Other Executives: Attachment B

II. Acceptance of Gifts and Grants

III. Construction Projects: State Building Commission Activities: Attachment C
Summary of Construction Contracts: Attachment D

IV. Approval of Contracts and Agreements: Attachment E

V. Changes in Travel Per Diem Rates: Attachment F

FWT/sm
Attachments

**TBR System-wide
Vice Presidents and Executive Level Increases**

Institution	Name	Position	Effective Date	Type of Increase	Increase	New Salary
TCAT Athens	Kimberly Ann Davis	Assistant Director	9/1/17	Degree Change	\$2,000.00	\$80,360.00

**TBR System-wide
Vice Presidents and Executive Level Appointments**

Institution	Name	Position	Salary	Effective Date
ChSCC	Albert (Bo) Drake	Vice President for Economic and Workforce Development	\$125,000.00	11/01/17
TCAT Shelbyville	Laura Monks	President	\$125,000.00	11/01/17

Tennessee Board of Regents
Summary of State Building Commission Executive Subcommittee
September 28, 2017 - November 20, 2017

September 28, 2017 Executive Subcommittee Meeting

<u>Institution</u>	<u>Transaction</u>	<u>SBC ESC Action</u>	<u>Action to be Taken</u>
TSU SBC #166/001-04-2017	Approval of scope	Approved project, budget, scope, funding, and sources of funding, and proceeding with the process to select a designer.	OFD moves forward with project
ETSU SBC #166/005-02-2016	Revision in Scope	Approved revision in project budget, funding, and source of funding in order to award a contract.	OFD moves forward with project
TBR SBC #166/007-09-2017	Demolition	Approved project, budget, scope, funding and source of funding.	OFD/GS to coordinate transaction
TBR Transaction No. 15-04-006	Acquisition	Approved obtaining title work, survey, and environmental assessment, and accepting as gift the required interest with waiver of advertisement and	OFD/GS to coordinate transaction
SWCC SBC #166/033-02-2017	Designer Selection	Approved selection of Allen & Hoshall, Inc. as designer for the project	OFD prepares Designer Agreement and continues with project
Statewide SBC #166/000-03-2017	Designer Selection	Approved selection of Stantec Consultant Services, Inc. as designer for the project	OFD prepares Designer Agreement and continues with project
Statewide SBC #166/000-02-2015	Designer Selection	Approved selection of S&ME Inc.. as designer for the project	OFD prepares Designer Agreement and continues with project
Statewide SBC #166/000-02-2015	Designer Selection	Approved selection of Burr & Cole Consulting Engineers as designer for the project	OFD prepares Designer Agreement and continues with project
Statewide SBC #166/000-02-2017	Designer Selection	Approved selection of /Adkisson & Associates Architects as designer for the project	OFD prepares Designer Agreement and continues with project
Statewide SBC #166/000-02-2017	Designer Selection	Approved selection of The Horrell Group Architects. as designer for the project	OFD prepares Designer Agreement and continues with project

UoM SBC #166/007-06-2017	Designer Selection	Approved selection of Archimania, P.C.. as designer for the project	OFD prepares Designer Agreement and continues with project
CoSCC SBC #166/015-01-2017	Designer Selection	Approved selection of Street Dixon Rick Orcutt Winslow. as designer for the project	OFD prepares Designer Agreement and continues with project
DSCC SBC #166/017-02-2017	Designer Selection	Approved selection of McGehee Nicholson Burke Architects. as designer for the project	OFD prepares Designer Agreement and continues with project
PSCC SBC #166/032-01-2017	Designer Selection	Approved selection of Barber McMurray Architects as designer for the project	OFD prepares Designer Agreement and continues with project
NeSCC SBC #166/038-01-2017	Designer Selection	Approved selection of McGahey Associates Architects as designer for the project	OFD prepares Designer Agreement and continues with project
TBR Transaction No. 07-08-005	Disposal-Easement	Approved disposal by easement with waiver of advertisement and appraisals	OFD/GS to coordinate transaction

October 23, 2017 SBC Executive Subcommittee Meeting

Statewide SBC #166/007-08-2017	Designer Selection	Approved selection of Canup Engineering, Inc.as designer for the project	OFD prepares Designer Agreement and continues with project
Statewide SBC #166/012-02-2017	Designer Selection	Approved selection of TWH Architects as designer for the project	OFD prepares Designer Agreement and continues with project
Statewide SBC #166/025-02-2017	Designer Selection	Approved selection of J Holmes Architecture, PLLC as designer for the project	OFD prepares Designer Agreement and continues with project
TBR Transaction No. 17-09-007	Acquisition	Approved accepting as gift the required interest with waiver of advertisement and appraisals.	OFD/GS to coordinate transaction

TBR Transaction No. 17-09-006	Acquisition	Approved obtaining title work and accepting as gift the required interest with waiver of advertisement and appraisal.	OFD/GS to coordinate transaction
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November 20, 2017 SBC Executive Subcommittee Meeting

<u>Institution</u>	<u>Transaction</u>	<u>SBC ESC Action</u>	<u>Action to be Taken</u>
APSU SBC #003-07-2017	Demolition	Approved project, budget, scope, funding and source of funding	Campus to coordinate the transaction
APSU SBC #003-08-2017	Demolition	Approved project, budget, scope, funding and source of funding	Campus to coordinate the transaction
APSU SBC #003-09-2018	Demolition	Approved project, budget, scope, funding and source of funding	Campus to coordinate the transaction
APSU SBC #003-10-2019	Demolition	Approved project, budget, scope, funding and source of funding	Campus to coordinate the transaction
APSU SBC #003-11-2020	Demolition	Approved project, budget, scope, funding and source of funding	Campus to coordinate the transaction

TSU SBC #166/001-06-2017	Demolition	Keith King from TBR presented the request. Comptroller Wilson asked if anyone from the Historical Commission was in attendance and they were not. The Comptroller and Secretary Hargett asked about the basis of the Historical Commission's determination. Keith King stated that the building was an old middle school and that TSU runs a child care center in part of the building. Mr. King also stated that the building is falling apart. State Architect Ann McGauran stated that this is one of the old Rosenwald schools and that she understood the Historical Commission's determination was based on the initial use and not the architecture of the building. The Comptroller voiced concern about the Historical Commission raising an objection to a demolition but not attending the meeting where the demolition would be discussed. Treasurer Lillard and Secretary Hargett asked if there is any sensitivity to the timing of the project and if the demolition could wait a month. Mr. King replied that the item could wait. Treasurer Lillard asked that the Historical Commission circulate their concerns and issues in writing to the members before the next meeting. The Subcommittee deferred the item for one month.	Campus to coordinate the transaction
TCAT-Oneida SBC #166/78-01-2016	Revision in Funding	Approved a revision in project budget, funding, and sources of funding in order to award a contract.	OFD moves forward with the project
TCAT Statewide (Middle) SBC #166/000-01-2017	Designer Selection	Approved selection of Lyle Cook Martin Architects as designer for the project	OFD prepares Designer Agreement and continues with project
TCAT Statewide (East) SBC #166/000-01-2017	Designer Selection	Approved selection of Campbell & Associates, Inc. as designer for the project	OFD prepares Designer Agreement and continues with project
TSU SBC #166/001-04-2017	Designer Selection	Approved selection of Melvin Gill & Associates as designer for the project	OFD prepares Designer Agreement and continues with project

APSU Transaction No 17-10-003	Acquisition	Approved obtaining title work, appraisal, survey, and environmental assessment, and to exercise an option to acquire the required interest, not to exceed fair market value, with waiver of advertisement and one appraisal.	OFD/GS to coordinate transaction
APSU Transaction No 17-10-004	Acquisition	Approved obtaining title work, appraisal, survey, and environmental assessment, and to exercise an option to acquire the required interest, not to exceed fair market value, with waiver of advertisement and one appraisal.	OFD/GS to coordinate transaction
APSU Transaction No 17-10-006	Acquisition	Approved obtaining title work, appraisal, survey, and environmental assessment, and to exercise an option to acquire the required interest, not to exceed fair market value, with waiver of advertisement and one appraisal.	OFD/GS to coordinate transaction
APSU Transaction No 17-10-008	Acquisition	Approved obtaining title work, appraisal, survey, and environmental assessment, and to exercise an option to acquire the required interest, not to exceed fair market value, with waiver of advertisement and one appraisal.	OFD/GS to coordinate transaction
APSU Transaction No 17-10-007	Acquisition	Approved obtaining title work, appraisal, survey, and environmental assessment, and to exercise an option to acquire the required interest, not to exceed fair market value, with waiver of advertisement and one appraisal.	OFD/GS to coordinate transaction
	Acquisition	Approved obtaining title work, appraisal, survey, and environmental assessment, and to exercise an option to acquire the required interest, not to exceed fair market value, with waiver of advertisement and one appraisal.	OFD/GS to coordinate transaction
PSCC Transaction No 17-10-002	Acquisition	Approved obtaining title work, appraisal, survey, and environmental assessment, and to exercise an option to acquire the required interest, not to exceed fair market value, with waiver of advertisement and one appraisal.	OFD/GS to coordinate transaction

Tennessee Board of Regents
Summary of State Building Commissions Actions
09/14/2017 Thru 11/09/2017

Date	SBC Number	Institution	Project	Value	SBC Action
9/14/2017					
	166/001-04-2017	TSU	Agriculture Facilities Improvements	780,000	Referred to Executive Subcommittee with authority to act.
					Comptroller Wilson stated that this has been approved by the School Bond Authority and that Senator Harper has expressed her interest in this project. Lieutenant Governor McNally confirmed that Senator Harper has spoken to several of the members and he appreciated her input on the project. The Commission approved the project, budget, scope, funding, and sources of funding; proceeding with the process to select a designer; and utilizing the Construction Manager/General Contractor alternative delivery method.
	166/001-05-2017	TSU	New Student Housing	75,300,000	
					Lieutenant Governor McNally asked if the source of funding to repay the construction of the facility would be coming from the conference funds. Dr. David Rudd, President of the University of Memphis, replied that it is conference designated revenue of about \$2.3 million per year. Lieutenant Governor McNally asked if this would create a hole in the existing athletic budget. Dr. Rudd replied that it would not. The Commission approved a revision in project budget, funding, and sources of funding; utilizing a Construction Manager/General Contractor alternative delivery method; and selecting a previously utilized Designer
	166/007-04-2014	UoM	Indoor Football Practice Facility	19,000,000	Approved a revision in project budget, funding, and sources of funding; utilizing a Construction Manager/General Contractor alternative delivery method; and selecting a previously utilized Designer.
	166/015-01-2012	CoSCC	Williamson County Center Relocation	52,760,000	
	166/032-02-2015	PSCC	Demonstration	458,000	Approved a revision in project budget, scope, funding, and sources of funding.

10/12/2017	166/005-01-2014	ETSU	D.P. Culp Addition and Renovation	45,500,000	Chancellor Tydings introduced Dr. Brian Noland, President of East TN State University, Tony Street with Beeson, Lusk & Street and Bea Thompson with Moody Nolan Architects. Mr. Street gave the presentation. Secretary Hargett asked about the difference in money on the presentation slide and the information they had for total project cost. Mr. Street replied that the money amount on the slide of the presentation is for the maximum allowable construction cost (MACC) and the other money is for other expenses. State Architect Ann McGauran explained that the MACC is the expected construction cost and everything else not directly related to the construction is below the line and that makes up the total project cost. Treasurer Lillard asked when the building was originally built and Mr. Street replied that it was built in the mid 1970s. Treasurer Lillard stated that the amount of money to put into this building is a lot of money to put into an existing building that was built in the mid 1970s. Treasurer Lillard asked if the building would be state-of-the-art after the renovation. Mr. Street replied that it would be because the building was very well built and the bones of the building are strong. There was tremendous input from student and faculty. He believes they have a really good outcome and will be a facility to serve them well for many years. Treasurer Lillard stated that the design introducing light into the building is helpful. Lieutenant Governor McNally asked if they looked at the option of tearing the building down and starting over from scratch and what that would cost. Mr. Street replied that they did not but he knows that the university considered it but with the square footage already there it would have been a tremendous cost to develop another site. State Architect Ann McGauran stated that there is a lot of unrenovated space for administrative office space and since this is being paid for out of student fees ETSU really focused the renovation on the aspects that affect the students. If ETSU had rebuilt the building from scratch then student fees would have been used for administrative office space and they were not comfortable doing that. Dr. Brian Noland stated that the bulk of the renovations are to student spaces in addition to administrative elements on the second and third floors that will not be renovated. There is also a large auditorium that will not be renovated. They have tried to maximize available resources in the building, bring light into the space and make it easier for students to move through the facility. The facility has one elevator and several ramps. The renovation will remove the ramps and open up the building and will bring life into the building that was unique at the time. The Commission approved the EDP as presented by Beeson, Lusk & Street.
	166/034-02-2016	NaSCC	Madison Teaching Facility	11,800,000	Chancellor Tydings introduced Dr. George Van Allen, President of Nashville State Community College, Steve Gilbert with Gilbert McLaughlin Casella Architects. Mr. Gilbert gave the presentation. The Commission approved the EDP as presented Gilbert McLaughlin Casella Architects.
	166/001-03-2010	TSU	Mechanical Updates	78,349	Rec'd report C.O. #2 @ 13.06%
	166/013-02-2015	CISCC	Electrical Infrastructure Modernization	34,992	Rec'd report C.O. #3 @ 13.26%
	166/025-02-2016	VSCC	Roof Replacement & Envelope Repairs	34,916	Rec'd report C.O. #1 @ 13.57%
	166/000-04-2017	Statewide	Central Office Expansion	200,000.00	Approved under delegated authority
	166/007-01-2017	UoM	Memorial Track Resurfacing	250,000.00	Approved under delegated authority
	166/012-01-2017	ChSCC	CETAS Construction Lab	340,900.00	Approved under delegated authority
	166/005-02-2013	ETSU	New Football Stadium	33,358,006	Secretary Hargett confirmed that this was for the new locker rooms. The Commission approved revision in scope, funding, and sources of funding.
	166/005-09-2017	ETSU	Lamb Hall Renovation	23,000,000	Approved project, budget, scope, funding, and sources of funding, and proceeding with the process to select a designer, and approved utilizing Construction Manager/General Contractor alternative delivery method.

11/9/2017	166/007-22-2014	UoM	Student Recreation Facility Construction	30,000,000	Comptroller Wilson asked about the previous designer. Secretary Hargett stated that his understanding from Mr. Tracy with TBR was that the Crump Firm was not interested in proceeding with a lesser project. Comptroller Wilson confirmed with the State Architect that this is acceptable. The State Architect relayed that TBR had received a letter from the Crump Firm asking to be released from the project. The Commission approved revision in project budget, scope, funding, source of funding, and proceeding with the process to select a new designer.
	166/025-01-2017	VSCC	Warf Science Building Addition and Renovatio	6,200,000	Approved utilizing a Construction Manager/General Contractor alternative delivery method. Rec'vd report C.O. #3 @ 2.96%
	166/011-02-2016	TTU	Parking & Transportation Improvements	49,000	
	166/000-04-2013	Statewide	TCAT Improvements	84,884,921	Approved revision in project budget, funding, and sources of funding.
	166/000-03-2017	Statewide	Statewide Consultants	900,000	Approved revision in project budget, funding, sources of funding, and proceeding with the process to select an additional consultant.
	166/003-12-2017	APSU	University Bookstore Improvements	1,925,000	Approved project, budget, scope, funding, and source of funding, and proceeding with the process to select a designer.
	166/007-02-2017	UoM	Getwell Entry Gate	225,000	Approved a revision in project budget, funding, and sources of funding in order to award a contract
	166/032-01-2016	PSCC	Strawberry Plains Science Labs	2,060,000	Approved revision in project budget, scope, funding, and source of funding.
	166/003-06-2016	APSU	Drane Street Steam & Condensate Line Repl	25,084	Rec'vd report C.O. #2 @ 8.85%
	166/011-04-2016	TTU	Cookeville Higher Education Campus Roof	129,180	Rec'vd report C.O. #4 @ 42.29%

CONSTRUCTION CONTRACTS AWARDED 08/015/2017 - 11/15/2017
Contracts totaling \$25,688,593.41

<u>Designer</u>	<u>Contractor</u>	<u>Contract Sum</u>	<u>Awarded</u>	<u>Project Number</u>	<u>Institution/ Project Name</u>
Hefferlin + Kronenberg Architects PLLC	T.U. Parks Construction Company	2,141,684.00	8/22/2017	166/000-04-2013E2	TCAT-Chattanooga Greenhouse
Sparkman & Associates Architects, Inc.	J. Cumby Construction, Inc.	6,312,000.00	8/31/2017	166/011-14-2014	TTU Roaden university Center Upgrades
I.C. Thomasson Associates, Inc.	Vulcan Fire Systems, Inc.	68,120.00	9/7/2017	166/000-01-2015M5	TCAT-Pulaski Fire Alarm/Security
TWH Architects, Inc.	Tri-State Roofing Contractors, LLC	365,399.00	9/14/2017	166/012-01-2016A	ChSCC CETA Interior Modernization
Vaughan Associates Architects, Inc.	Allen Searcy Builder Contractor, Inc.	185,846.00	9/15/2017	166/000-01-2013A3	TCAT-McKenzie Doors & Hardware
Burr and Cole Consulting Engineers, Inc.	Alpha Building Corporation	202,482.17	9/19/2017	166/007-01-2017	UoM Memorial Track Resurfacing
Adams Craft Herz Walker, Inc.	Rains Brothers, Inc.	286,300.00	9/26/2017	166/012-01-2017	ChSCC CETAS Construction Lab
West Welch Reed Engineers, Inc.	Del-Air Mechanical Contractors, Inc.	564,000.00	10/2/2017	166/032-02-2013A	PSCC HVAC Updates Ph. 2
McCarty Holsaple McCarty, Inc.	Denark Constructors, Inc.	5,117,334.42	10/10/2017	166/005-08-2013CM	ETSU Fine Arts Classroom Building Site & Concrete
Hart Freeland Roberts, Inc.	Denark Constructors, Inc.	4,154,454.43	10/10/2017	166/011-13-2014CM	TTU Recreation and Fitness Center New Construction
I.C. Thomasson Associates, Inc.	S. M Lawrence Company, Inc.	190,147.00	10/12/2017	166/009-09-2010H	MTSU Library Condensate Line Replacement
BarberMcMurry architects, LLC	J.A. Street & Associates, Inc.	1,161,600.00	10/12/2017	166/005-02-2016	ETSU CoM Building #2 Physical Therapy Renovation
Braganza Associates, P.C.	Albro Construction Services, LLC	278,690.00	10/31/2017	166/007-06-2016	UoM Engineering Tech Bldg Advanced Manufacturing Research
American Structurepoint, Inc.	Carroll's Roofing & Construction , LLC	570,000.00	10/31/2017	166/042-01-2016	TCAT-Covington Moisture Remediation
Community Tectonics Architects, Inc.	Evans-Ailey Construction, Inc.	208,400.00	10/31/2017	166/005-01-2017	ETSU Sevierville Program Expansion
Shaw & Shanks Architects, PC	Beuris Construction, Inc.	564,400.00	11/2/2017	166/023-01-2016	WSCC ADA & Mechanical Systems Updates
Advanced Energy Engineering & Design, Inc.	Xenergy, Inc.	319,000.00	11/6/2017	166/025-01-2016	VSCC Ramer Building HVAC Updates
Haizlip Studio, PLLC	Flintco, LLC	194,352.39	11/20/2017	166/007-03-2016CM	UoM Land Bridge & Parking Garage
Richard C. Rinks & Associates, Inc.	Midwest Maintenance, Inc.	2,389,000.00	11/21/2017	166/011-06-2016A	TTU Several Bldgs Waterproofing & Exterior Repairs
West Welch Reed Engineers, Inc.	Energy Electric, Inc.	267,899.00	11/21/2017	166/038-02-2016A	NeSCC Lighting Improvements

Summary by Type of Contract							
Contracts Approved from September 1, 2017 to November 15, 2017							
	Amendment to Existing Contract	Clinical Affiliation	Dual Services	Professional Services	Service Agreement	Other	Contract Total
Dept./Institution							
TBR Offices							
Academics	2	-	-	-	-	3	5
eCampus	2	30	6	2	-	-	40
TBR Combined	6		17	5	-	9	37
Subtotal	10	30	23	7	-	12	82
Institutions							
APSU	-	-	-	-	1	2	3
ETSU	-	-	-	-	-	1	1
MTSU	-	-	-	-	-	-	-
TSU	1	-	1	-	-	1	3
TTU	1	-	-	-	2	-	3
UOM	-	-	-	1	-	1	2
ChSCC	-	-	-	-	-	2	2
CISCC	-	-	-	-	-	1	1
CoSCC	-	-	-	-	-	1	1
DSCC	-	-	-	-	-	-	-
JSCC	-	-	-	-	-	-	-
MSCC	-	-	-	-	-	-	-
NaSCC	-	-	-	-	-	-	-
NeSCC	-	-	-	-	-	-	-
PSCC	-	-	-	-	-	-	-
RSCC	1	-	-	-	-	-	1
STCC	-	-	-	-	-	-	-
VSCC	-	-	-	-	-	1	1
WSCC	2	-	-	-	-	-	2
TCAT Combined	-	-	-	-	-	2	2
Subtotal	5	-	1	1	3	12	22
Grand Total	15	30	24	8	3	24	104

Summary by Type of Contract							
Contracts Approved from September 1, 2016 to November 15, 2016							
	Amendment to Existing Contract	Clinical Affiliation	Dual Services	Professional Services	Service Agreement	Other	Contract Total
Dept./Institution							
TBR Offices							
Academics	-	-	-	5	2	-	7
eCampus	-	70	35	3	1	1	110
TBR Combined	-	-	-	4	-	7	11
Subtotal	-	70	35	12	3	8	128
Institutions							
APSU	-	-	-	-	-	-	-
ETSU	-	-	-	1	-	-	1
MTSU	-	-	1	-	1	-	2
TSU	-	-	-	-	-	-	-
TTU	-	-	-	-	1	2	3
UOM	-	-	-	-	1	1	2
ChSCC	-	-	-	-	-	-	-
CISCC	-	-	-	-	-	-	-
CoSCC	-	-	-	-	1	-	1
DSCC	-	-	-	-	-	-	-
JSCC	-	-	-	-	-	-	-
MSCC	-	-	-	-	-	-	-
NaSCC	-	-	-	-	-	-	-
NeSCC	-	-	-	-	-	-	-
PSCC	-	-	-	1	-	1	2
RSCC	-	-	-	-	-	1	1
STCC	-	-	-	1	-	-	1
VSCC	-	-	-	-	-	1	1
WSCC	-	-	-	1	-	-	1
TCAT Combined	-	-	-	-	1	5	6
Subtotal	-	-	1	4	5	11	21
Grand Total	-	70	36	16	8	19	149

Tennessee Board of Regents

Contracts Approved September 1, 2017 through November 15, 2017

Contract ID	Contract Type	Contractor	Dept./Institution	Commodity	Yearly Amount	System-wide	Start Date	End Date	Competitive
105948	Amendment to Existing Agreement	Onix Networking Corporation	Academics	Computer Software License	\$150,000.00	yes	11/1/2016	10/31/2018	
105951	Amendment to Existing Agreement	The College Board - access to accuplacer exam	Academics	Other - Goods	\$30,000.00	yes	11/1/2017	10/31/2018	yes
106384	Hotel/Lodging Agreement	Franklin Marriott Cool Springs-Skills USA	Academics	Lodging and Meeting Space	\$46,000.00		11/19/2017	11/21/2017	yes
106402	Hotel/Lodging Agreement	Franklin Marriott Cool Springs - High Impact Practice Conference	Academics	Lodging and Meeting Space	\$15,500.00		1/10/2018	1/12/2018	yes
106412	License Agreement	Pearson Education Inc.	Academics	Computer Software License	\$1,433,643.90	yes	10/10/2017	6/30/2018	
106054	Service Agreement	Academic Partnerships, LLC	APSU	Marketing	\$800,000.00	yes	3/6/2017	3/5/2022	
106385	Cooperative Agreement	Department of the Army	APSU	Cooperative Educational Offerings	\$0.00		9/11/2017	9/30/2019	
106405	Software License	Nuventive, LLC	APSU	Computer Software License	\$56,800.00	yes	10/1/2017	9/30/2022	
106443	Dual Service	TCAT Covington-Jacquene Rainey	Business and Finance	Personnel	\$1,897.80		11/11/2017	7/1/2018	
106444	Dual Service	TCAT Crump-Cherry Johnson	Business and Finance	Personnel	\$1,897.80		11/15/2017	7/1/2018	
106445	Dual Service	TCAT Hohenwald-Andrea Cooper	Business and Finance	Personnel	\$3,795.60		11/15/2017	7/1/2018	
106446	Dual Service	TCAT Hohenwald-Melissa Couch	Business and Finance	Personnel	\$948.91		11/15/2017	7/1/2018	
106447	Dual Service	TCAT Jackson-Amanda Bevis	Business and Finance	Personnel	\$3,795.60		11/15/2017	7/1/2018	
106449	Dual Service	TCAT Jackson-Susan Mullins	Business and Finance	Personnel	\$948.91		11/15/2017	7/1/2018	
106450	Dual Service	TCAT Jackson-Cindy Palmer	Business and Finance	Personnel	\$948.91		12/1/2017	6/30/2018	
106451	Dual Service	TCAT Jackson - Britney Ward	Business and Finance	Personnel	\$1,897.80		11/15/2017	7/1/2018	
106452	Dual Service	TCAT Nashville-Melanie Buchanan	Business and Finance	Personnel	\$948.91		11/15/2017	6/1/2018	
106453	Dual Service	TCAT Nashville-Sherlita Nelson-Denton	Business and Finance	Personnel	\$3,795.60		11/15/2017	7/1/2018	
106454	Dual Service	TCAT Nashville-Cara Suhr	Business and Finance	Personnel	\$1,897.80		11/15/2017	7/1/2018	
106455	Dual Service	TCAT Pulaski-Stephanie Grissom	Business and Finance	Personnel	\$948.91		11/15/2017	7/1/2018	
106456	Dual Service	TCAT Shelbyville-Natalie Austin	Business and Finance	Personnel	\$1,897.80		11/15/2017	7/1/2018	
106457	Dual Service	TCAT Shelbyville-Leslie Martin	Business and Finance	Personnel	\$3,795.60		11/15/2017	7/1/2018	
106458	Dual Service	TCAT Whiteville-Owetha Hunter	Business and Finance	Personnel	\$1,897.80		11/15/2017	7/1/2018	
106459	Dual Service	TCAT Whiteville-Debra Rogers	Business and Finance	Personnel	\$948.91		11/15/2017	7/1/2018	
106427	Hotel/Lodging Agreement	Embassy Suites Nashville Airport-Nashville	Chancellor's Office	Lodging and Meeting Space	\$5,500.00		12/4/2017	12/5/2017	
106428	Hotel/Lodging Agreement	Embassy Suites Nashville Airport-Motlow	Chancellor's Office	Lodging and Meeting Space	\$5,500.00		12/12/2017	12/13/2017	
106410	Grant Agreement	State president's search	CLSCC	Grant	\$64,800.00		10/1/2017	12/31/2017	
104414	Amendment to Existing Agreement	Southeast Tennessee Development District	AssetWorks	Comm. Colleges	\$63,500.00	yes	9/1/2017	8/31/2019	yes
106389	Cooperative Agreement	Strayer University	COSCC	Cooperative Educational Offerings	\$0.00		8/15/2017	7/31/2022	
106392	Grant Agreement	Tennessee Higher Education Commission	CSCC	Grant	\$3,300,000.00		9/15/2017	6/30/2018	
106394	Grant Agreement	Southeast Tennessee Development District	CSCC	Grant Subcontract	\$283,500.00		10/1/2017	12/31/2017	
106378	Software License	PeopleAdmin Inc.	ETSU	Computer Software License	\$62,211.60		1/1/2018	12/31/2022	yes
106387	Professional Service	Fred Thompson, Jr.	External Affairs	Consulting	\$9,960.00		9/15/2017	1/16/2018	
106391	Professional Service	Lincoln National Life Insurance Company	HR	Insurance	\$0.00		1/1/2018	12/31/2022	yes
106382	Hotel/Lodging Agreement	Holiday Inn	IT	Lodging	\$0.00		9/12/2017	12/31/2017	
106383	Hotel/Lodging Agreement	Holiday Inn	IT	Lodging and Meeting Space	\$2,200.00		9/12/2017	12/31/2017	
106408	Dual Service	Tennessee Board of Regents-James King	NESCC	Other - Services	\$176,979.70		10/1/2017	6/30/2018	
105700	Clinical Affiliation	Thomas Health Sys.St. Francis dept.HealthScope	Nursing/AH	Clinical Experience	\$0.00		1/18/2018	12/31/2018	
105947	Clinical Affiliation	Magnuson-Stimpson Medical Clinic	Nursing/AH	Clinical Experience	\$0.00		9/26/2017	9/25/2022	
106281	Clinical Affiliation	Galen Medical Group (All Sites)	Nursing/AH	Clinical Experience	\$0.00		8/30/2017	8/29/2022	

Contract ID	Contract Type	Contractor	Dept./Institution	Commodity	Yearly Amount	System-wide	Start Date	End Date	Competitive
106371	Clinical Affiliation	Martin Pediatric and Adolescent Clinic	Nursing/AH	Clinical Experience	\$0.00		1/1/2018	5/31/2018	
106376	Clinical Affiliation	Dowins Pediatric Clinic	Nursing/AH	Clinical Experience	\$0.00		12/1/2017	11/30/2022	
106379	Clinical Affiliation	United States Army Health Clinic Vicenza	Nursing/AH	Clinical Experience	\$0.00		9/7/2017	9/6/2018	
106380	Clinical Affiliation	Del Din Soldier Centered Medical Home	Nursing/AH	Clinical Experience	\$0.00		9/7/2017	9/6/2022	
106381	Clinical Affiliation	Paul Neblett, MD	Nursing/AH	Clinical Experience	\$0.00		9/7/2017	9/6/2022	
106386	Clinical Affiliation	Lena Speck Hopkins, MD	Nursing/AH	Clinical Experience	\$0.00		9/11/2017	9/10/2022	
106388	Clinical Affiliation	Sue Ann McGuire MD LLC	Nursing/AH	Clinical Experience	\$0.00		9/13/2017	9/12/2022	
106390	Clinical Affiliation	Family Health Care Clinic Prentiss MS	Nursing/AH	Clinical Experience	\$0.00		9/14/2017	9/13/2022	
106395	Clinical Affiliation	Gateway Urgent Care (Murfreesboro)	Nursing/AH	Clinical Experience	\$0.00		9/19/2017	9/18/2022	
106396	Clinical Affiliation	Pediatric Place of Union City	Nursing/AH	Clinical Experience	\$0.00		9/19/2017	9/18/2022	
106397	Clinical Affiliation	Murfreesboro Medical Clinic (all sites)	Nursing/AH	Clinical Experience	\$0.00		11/1/2019	10/31/2022	
106400	Clinical Affiliation	One Stop Medical (Lawrenceburg)	Nursing/AH	Clinical Experience	\$0.00		12/11/2017	12/10/2022	
106401	Clinical Affiliation	Dayton Internal Medicine	Nursing/AH	Clinical Experience	\$0.00		9/21/2017	9/20/2022	
106404	Clinical Affiliation	Morgan Family Clinic (Mississippi)	Nursing/AH	Clinical Experience	\$0.00		9/25/2017	9/24/2022	
106414	Clinical Affiliation	America's Family Doctors	Nursing/AH	Clinical Experience	\$0.00		10/10/2017	10/9/2022	
106415	Clinical Affiliation	Coffee Regional Pediatric Group	Nursing/AH	Clinical Experience	\$0.00		10/10/2017	10/9/2022	
106420	Clinical Affiliation	Comprehensive Medical Care, P.C.	Nursing/AH	Clinical Experience	\$0.00		10/12/2017	10/11/2022	
106421	Clinical Affiliation	Local Care	Nursing/AH	Clinical Experience	\$0.00		10/16/2017	10/15/2022	
106422	Clinical Affiliation	Brentwood Dermatology	Nursing/AH	Clinical Experience	\$0.00		10/16/2017	10/15/2022	
106426	Clinical Affiliation	Goodlettsville Pediatrics	Nursing/AH	Clinical Experience	\$0.00		10/19/2017	10/18/2022	
106430	Clinical Affiliation	NorthCrest Physician Services	Nursing/AH	Clinical Experience	\$0.00		10/23/2017	10/22/2022	
106437	Clinical Affiliation	Mountain Region Family Medicine-Kingsport	Nursing/AH	Clinical Experience	\$0.00		11/1/2017	10/31/2022	
106440	Clinical Affiliation	OB GYN Associates Cookeville	Nursing/AH	Clinical Experience	\$0.00		11/7/2017	11/6/2022	
106441	Clinical Affiliation	Quinn Healthcare	Nursing/AH	Clinical Experience	\$0.00		11/7/2017	11/6/2022	
106442	Clinical Affiliation	U First Medical Clinic	Nursing/AH	Clinical Experience	\$0.00		11/7/2017	11/6/2022	
106460	Clinical Affiliation	Belmont University SON	Nursing/AH	Clinical Experience	\$0.00		11/8/2017	11/7/2022	
106461	Clinical Affiliation	Pikeville Family Healthcare	Nursing/AH	Clinical Experience	\$0.00		11/8/2017	11/7/2022	
106368	Professional Service	YMG Enterprises, LLC	OESI	Consulting	\$50,000.00		9/1/2017	6/30/2018	
106434	Hotel/Lodging Agreement	Dream Events & Catering	OESI	Catering	\$2,846.25		11/20/2017	11/20/2017	
106435	Hotel/Lodging Agreement	Dream Events & Catering	OESI	Catering	\$2,035.00		11/21/2017	11/21/2017	
106438	Hotel/Lodging Agreement	Nelson Andrews Leadership Center	OESI	Lodging and Meeting Space	\$5,600.00		11/20/2017	11/21/2017	
106462	Hotel/Lodging Agreement	Embassy Suites Nashville Airport	OESI	Lodging	\$4,515.00		11/19/2017	11/20/2017	
106051	Amendment to Existing Agreement	Alvin C York Institute	RSCC	Other - Services	\$0.00		7/1/2004	6/30/2019	
106332	Cooperative Agreement	Austin Peay State University	Student Success	Memo of Understanding	\$0.00		8/29/2017	9/1/2018	
105629	Amendment to Existing Agreement	Education Advisory Board	TBR	Other - Services	\$903,677.00		9/28/2017	9/27/2022	
105816	Amendment to Existing Agreement	Ambrosia Catering	TBR	Catering	\$80,000.00		9/26/2017	9/25/2018	yes
105980	Amendment to Existing Agreement	Huron Consulting Services, LLC	TBR	Consulting	\$4,994,000.00	yes	12/1/2016	11/30/2021	yes
106399	Professional Service	Berkshire Associates, Inc. - affirmative action planning services	TBR	Other - Services	\$62,200.00		9/1/2017	8/31/2022	
102837	Amendment to Existing Agreement	ACT, Inc.	TCATS Office	Computer Software	\$50,000.00		10/1/2017	12/31/2017	yes
103460	Amendment to Existing Agreement	National Coalition of Certification Centers	TCATS Office	Memo of Understanding	\$27,000.00		9/1/2017	8/31/2018	
106393	Professional Service	DPC, Inc. - student management information system for TCAT offices	TCATS Office	Other - Services	\$165,750.00		11/1/2017	10/31/2018	
106398	Grant Agreement	Southeast TN Development District	Technical College Athens	Grant Subcontract	\$58,525.00		10/1/2017	12/31/2017	
106303	Grant Agreement	Department of Labor and Workforce Development	Technical College Knoxville	Grant	\$1,878,909.00		9/20/2017	6/30/2018	yes

<u>Contract ID</u>	<u>Contract Type</u>	<u>Contractor</u>	<u>Dept./Institution</u>	<u>Commodity</u>	<u>Yearly Amount</u>	<u>System-wide</u>	<u>Start Date</u>	<u>End Date</u>	<u>Competitive</u>
102666	amendment to Existing Agreement	EBSCO Publishing - HW Wilson	TNeCampus	Computer Software License	\$158,386.00	yes	10/1/2017	12/31/2017	yes
102752	amendment to Existing Agreement	iParadigms, LLC	TNeCampus	Computer Software License	\$414,326.34	yes	12/1/2017	11/30/2018	yes
104407	Professional Service	Smarthinking, Inc.	TNeCampus	Other - Services	\$37,500.00	yes	10/1/2017	9/30/2018	yes
106341	Dual Service	UOM - Colin Chappell	TNeCampus	Mentoring	\$18,508.50		8/1/2017	7/31/2018	
106342	Dual Service	UOM - Tracy Collins	TNeCampus	Mentoring	\$6,169.50		8/1/2017	7/31/2018	
106343	Dual Service	UOM - Belinda Fleming	TNeCampus	Mentoring	\$6,169.50		8/1/2017	7/31/2018	
106344	Dual Service	UOM - Leonia Houston	TNeCampus	Mentoring	\$6,169.50		8/1/2017	7/31/2018	
106403	Professional Service	Emma, Inc. - email platform for TN ecampus communications	TNeCampus	Computer Software License	\$4,800.00		10/1/2017	9/30/2018	
106417	Dual Service	STCC - T Blankenbeckler Faculty Mentor	TNeCampus	Mentoring	\$5,693.80		8/1/2017	7/31/2018	
106418	Dual Service	VSCC - S Boe Faculty Mentor	TNeCampus	Mentoring	\$5,693.40		8/1/2017	7/31/2018	
102213	amendment to Existing Agreement	Aramark Educational Services, LLP - Revenue	TSU	Other - Services	\$3,800,000.00	yes	7/1/2012	6/30/2021	yes
106338	Cooperative Agreement	Columbia State Community College	TSU	Cooperative Educational Offerings	\$0.00		7/15/2017	7/14/2022	
106425	Dual Services Extra Compensation	Tenn College of Applied Technology at Livingston-Myra West	TSU	Teaching	\$2,470.65		8/21/2017	12/11/2017	
104962	Amendment to Existing Agreement	Designsensory Incorporated	TTU	Marketing	\$350,000.00		9/11/2017	9/10/2019	yes
106366	Service Agreement	Compass Group USA, Inc. - dining services	TTU	Other - Services	\$3,500,000.00		7/1/2017	6/30/2027	yes
106416	Service Agreement	Huron Consulting Services, LLC	TTU	Consulting	\$3,000,000.00	yes	9/15/2017	9/14/2022	yes
106407	Purchase Agreement	Instron (Division of Illinois Tool Works) - mechanical engineering equipment	UOM	Other - Goods	\$310,980.00		9/29/2017	12/31/2017	yes
106419	Professional Service	Graduate Supply House - commencement regalia	UOM	Other - Services	\$110,000.00	yes	11/1/2017	6/30/2022	yes
105869	Grant Agreement	Tennessee Higher Education Commission	VSCC	Grant	\$811,000.00		9/6/2017	5/31/2019	
101552	Amendment to Existing Agreement	East Tennessee Property Development, LLC	WSCC	Lease of Space	\$92,649.76		6/15/2010	6/14/2025	yes
105961	Amendment to Existing Agreement	First Tennessee Bank National Association	WSCC	Banking Services	\$28,400.00	yes	1/1/2017	12/31/2017	yes
104	Contracts								



THE COLLEGE SYSTEM
of TENNESSEE

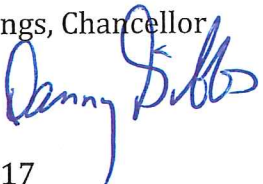
Office of Business & Finance

1 Bridgestone Park, Third Floor
Nashville, Tennessee 37214
615-366-3921 OFFICE 615-366-2246 FAX

tbr.edu

MEMORANDUM

TO: Flora W. Tydings, Chancellor

FROM: Danny Gibbs 

DATE: October 9, 2017

RE: Changes in Travel Per Diem Rates

Effective October 1, 2017, the federal CONUS travel rates changed.

The Board delegated authority to you to increase TBR travel rates with any rate increases approved by the State of Tennessee. The revision to the General Travel policy will be reported to the Board at its December meeting through the Interim Action Report. Attached is a copy of the General Travel policy showing the changes that become effective October 1, 2017. Meals and incidentals did not change this year.

Approved:


 10-11-17
Flora W. Tydings, Chancellor Date

Addendum

I. Tennessee Board of Regents General Travel Policy

- A. This Addendum provides the specific expenses considerations cited in the general travel policy.
1. The reimbursement rates listed below are consistent with the current Comprehensive Travel Regulations of the State of Tennessee, which may be revised from time to time.
 2. The following shall remain in effect from and after October 1, ~~2016~~2017, until revised by the Chancellor.
 3. The Board delegates to the Chancellor the authority to increase TBR travel rates commensurate with any rate increases approved by the State of Tennessee.

II. General Reimbursement Rates

- A. Standard mileage rate – Rate approved by the Dept. of Finance and Administration. Link:  <http://www.tn.gov/assets/entities/finance/attachments/policy8.pdf> State Travel Regulations.
- B. Maximum parking fees without receipt - \$ 8.00 per day
- C. Fees for handling of equipment or promotional materials - \$ 20.00 per hotel

III. Out-of-State Reimbursement Rates

- A. Employees are to utilize the U.S. General Services Administration CONUS (Continental United States) rates provided by the federal government.
- B. The CONUS rates are located on the U.S. Government's web page at www.gsa.gov/
- C. Use the CONUS standard rates for all locations within the continental United States not specifically shown on the web page as a listed point.

IV. In-State Travel Reimbursement Rates

A. Level I Counties and Cities

1. Davidson County

Day of Departure and Return	Maximum Lodging	Maximum Meals and Incidentals
75% of M&I	\$161 \$170.00 + tax	\$59.00

2. Level II Counties and Cities

- a. a. Anderson County, Shelby County, Knox County, Hamilton County, Gatlinburg, Pigeon Forge, Sullivan County, Williamson County, Montgomery County, Putnam County, Rutherford County, Washington County (Includes Paris Landing, Montgomery Bell, Natchez Trace, Pickwick, Fall Creek Falls, and Henry Horton State Parks)

Day of Departure and Return	Maximum Lodging	Maximum Meals and Incidentals
75% of M&I	\$121.00 \$127.00 + tax	\$51.00

3. Level III Counties and Cities

a. All other counties and cities not listed above

Day of Departure and Return	Maximum Lodging	Maximum Meals and Incidentals
75% of M&I	\$91.00 \$93.00 + tax	\$51.00

V. Standard Out-of-Country Rates

Day of Departure and Return	Maximum Lodging	Maximum Meals and Incidentals
Actual expense or 75% of M&I	Actual expense	Actual expense or \$74.00

VI. Special Rates Under Exception One

- A. This exception applies to the Tennessee Board of Regents' Chancellor and his or her immediate staff, presidents and directors of institutions, and System employees traveling in their company. This exception rate schedule corresponds with Exception Number Three of the Comprehensive Travel Regulations of the State of Tennessee.

1. Out-Of State Reimbursement Rates

- Employees are to utilize the U.S. General Services Administration CONUS (Continental United States) rates provided by the federal government.
- The CONUS rates are located on the U.S. Government's web page at www.gsa.gov/
- Use the CONUS standard rates for all locations within the continental United States not specifically shown on the web page as a listed point.

2. In-State Travel Reimbursement Rate

a. Level I Counties and Cities

1. Davidson County

Day of Departure and Return	Maximum Lodging	Maximum Meals and Incidentals
Actual expense or 75% of M&I	\$166.00 \$175.00 + tax	\$59.00

b. Level II Counties and Cities

- Anderson County, Shelby County, Knox County, Hamilton County, Gatlinburg, Pigeon Forge, Sullivan County, Williamson County, Montgomery County, Putnam County, Rutherford County, Washington County (Includes Paris Landing, Montgomery Bell, Natchez Trace, Pickwick, Fall Creek Falls, and Henry Horton State Parks)

Day of Departure and Return	Maximum Lodging	Maximum Meals and Incidentals
75% of M&I	\$126.00 \$132.00 + tax	\$51

c. Level III Counties and Cities

1. All other counties and cities not listed above.

Day of Departure and Return	Maximum Lodging	Maximum Meals and Incidentals
75% of M&I	\$96.00 \$98.00 + tax	\$51

VII. Special Rates Under Exception Two

- A. This exception applies to Board Members of the Tennessee Board of Regents who are reimbursed for travel in the performance of their official duties. This exception rate schedule corresponds with Exception Number Four of the Comprehensive Travel Regulations of the State of Tennessee.

1. Out-of State Reimbursement Rates

- Employees are to utilize the U.S. General Services Administration CONUS (Continental United States) rates provided by the federal government. The CONUS rates are located on the U.S. Government's web page at www.gsa.gov/
- Use the CONUS standard rates for all locations within the Continental United States not specifically shown on the web page as a listed point.

2. In-State Travel Reimbursement Rates

a. Level I Counties and Cities

1. Davidson County

Day of Departure and Return	Maximum Lodging	Maximum Meals and Incidentals
Actual expense or 75% of M&I	\$181.00 \$190.00 + tax	\$59.00

b. Level II Counties and Cities

- Anderson County, Shelby County, Knox County, Hamilton County, Gatlinburg, Pigeon Forge, Sullivan County, Williamson County, Montgomery County, Putnam County, Rutherford County, Washington County (Includes Paris Landing, Montgomery Bell, Natchez Trace, Pickwick, Fall Creek Falls, and Henry Horton State Parks)

Day of Departure and Return	Maximum Lodging	Maximum Meals and Incidentals
Actual expense or 75% of M&I	\$141.00 \$147.00 + tax	\$51.00

c. Level III Counties and Cities

1. All other counties and cities not listed above.

Day of Departure and Return	Maximum Lodging	Maximum Meals and Incidentals
75% of M&I	\$111.00 \$113.00 + tax	\$51.00

REPORT OF THE COMMITTEE ON AUDIT

November 21, 2017

The Committee on Audit met in regular session on November 21, 2017 at the Tennessee Board of Regents system office. A quorum was present. In attendance were system office staff, the Board's Vice Chair, Regent Emily Reynolds, and other Board members, including the following Audit Committee members:

Regent Tom Griscom, Audit Committee Chair
Regent MaryLou Apple
Regent Leigh Shockey
Regent Barbara Prescott
Regent Greg Duckett

Mike Batson opened the meeting by thanking the Audit Committee, the Campus Auditors and the Office of System-wide Internal Audit personnel for their time and effort.

Item I, Informational Reporting, included four topics for discussion.

Item IA., Highlights of Audit Findings and Recommendations, consisted of Mike Batson discussing the following topics: Compliance Efforts, Chattanooga State Community College – Audit of Human Resources, Motlow State Community College – Women’s Basketball Investigation, Bank Reconciliations and Federal Work-Study Programs. In regards to the Women’s Basketball Investigation, Regent Griscom asked if lessons learned from these findings could be used to implement best practices across the system. Mary Moody commented that Chancellor Tydings has asked General Counsel to begin work on a system-wide Athletics Policy. Mr. Batson commented that we have shared these findings across the system to deter repeating the issues at any other campuses.

Mr. Batson then reviewed the recommendation logs for the Comptroller’s Office and Internal Audit. This item was for informational purposes and required no action.

Item I.b., Comptroller's Office and Internal Audit Reports, consisted of informing the committee that a summary of the Comptroller's Office Audit Reports and Internal Audit Reports for the quarter are included in the meeting materials. Regent Griscom asked if anyone had anything further to discuss regarding these reports. A summary of the Comptroller's Office findings is included as Attachment A to these minutes. A listing of the Internal Audit Reports is included as Attachment B to these minutes. This item was for informational purposes and required no action.

Item I.c., Review of Annual Audits and Expenses for the Chancellor and Presidents, included a summary of the results from internal audits of offices selected for audit and a summary of the expenses of all offices for the year ended June 30, 2017. Audits were performed of the TBR Chancellor's expenses and the president's expenses for Cleveland State Community College, Columbia State Community College, Jackson State Community College, Motlow State Community College and Walters State

Community College. No findings were reported. This item was for informational purposes and required no action.

Item I.d., University Updates, consisted of Mike Batson providing information regarding university audit activities. Two items were presented. The State of Tennessee Comptroller of the Treasury report for Tennessee State University for the Year Ended June 30, 2016 and Austin Peay State University's Follow-up to the Comptroller of the Treasury report for the Year Ended June 30, 2016. This item was for informational purposes and required no action.

Item II, Consent Agenda, included one topic for approval. Item II.a., Review of Revisions to Fiscal Year 2018 Internal Audit Plans, were presented to the Committee. Most revisions to the plans were needed because of changes in audit priorities, including the addition of unscheduled investigations. A motion was made by Regent Prescott and seconded by Regent Duckett to approve the revised audit plans. The Committee voted to approve the audit plans as presented. The revised

audit plans are included as Attachment C to these minutes. Mr. Batson also mentioned that Workforce Development is being looked at and this may come up as a required audit in the Spring of 2018.

Item III., Review of Salaries and Staffing for System-Wide Internal Audit, included two items. Item III.a., Review of Salaries and Budgets for System Auditors, was presented by Chief Audit Executive Batson. The CAE commented on the salaries of the system and campus audit staff members and budgets by institution. This item was for informational purposes and required no action.

Item III.b., Review of Salaries for Office of System-wide Internal Audit, included a review of salaries for the four auditors and one Administrative Assistant in the system office. The Committee voted to approve the salaries in a roll call vote.

Item IV, Review of Audit Committee Charter and Responsibilities, was presented by Mike Batson. No changes were requested. A motion was made by Regent Prescott to approve the charter as is. This was

seconded by Regent Duckett. The Committee voted to approve the charter as presented.

Item V, Review of IIA Standards, was an overview of the professional auditing standards followed by the system's internal auditors. Mr. Batson provided a brief overview of the Standards issued by the Institute of Internal Auditors. This item was for informational purposes and required no action.

There being no further business to come before the Committee on Audit, the meeting was adjourned.

Respectfully submitted,

Committee on Audit

Tom Griscom, Committee Chair

Attachment A
Summary of Comptroller's Office Audit Findings
Issued During the Quarter

Tennessee Board of Regents
Audit Committee
November 21, 2017
Review of Comptroller's Office Audit Reports

Financial and Compliance Audits—Findings Reported

Institution	For the Year Ended	Auditor's Opinion on Financial Statements	Report on Internal Control	Report on Compliance	Findings
Dyersburg State Community College	June 30, 2016	Unmodified Opinion	One internal control findings identified as a significant deficiency	No instances of noncompliance required to be reported	1
<p>Finding 1 – Foundation bank reconciliations should be performed completely and timely Dyersburg State Community College (DSCC) business office personnel did not prepare and review bank reconciliations timely for the foundation. We reviewed 38 bank reconciliations prepared for 3 bank accounts. Of those 38 bank reconciliations, 18 (47%) were not prepared and approved within 30 calendar days and one (3%) was not signed or dated by a reviewer; therefore, we could not determine the timeliness of the completion of the bank statement process. The number of days for these reconciliations to be completed for these months ranged from 33 (3 days late) to 101 (71 days late). On average, the reconciliations were completed 57 calendar days after month's end.</p> <p>Management's Comment – Management concurs. The DSCC Bank Account Reconciliation Policy 05:01:02:01 will be updated to reflect the best business practice of completing bank reconciliations within 30 calendar days after month's end. DSCC intends to complete the bank reconciliations for the foundation within 30 calendar days after month's end from June 2017 forward.</p>					
<p><i>Internal Audit Follow-Up: An internal audit follow-up report on these findings will be presented to the Audit Committee at a subsequent meeting.</i></p>					

Tennessee Board of Regents
Audit Committee
November 21, 2017
Review of Comptroller's Office Audit Reports

Institution	For the Year Ended	Auditor's Opinion on Financial Statements	Report on Internal Control	Report on Compliance	Findings
Chattanooga State Community College	June 30, 2016 and June 30, 2015	Unmodified Opinion	No internal control findings identified as material weaknesses or significant deficiencies	No instances of noncompliance required to be reported	1
<p>Finding 1 – The timesheets of Federal Work-Study students were not properly monitored During the year ended June 30, 2016, supervisors of Federal Work-Study Program students did not properly monitor student hours to ensure that students were not paid for working during class time. In addition, inadequate monitoring led to other errors, including duplicate payments for reported time. Our test of a sample of \$24,934.50 from a total population of \$158,533.88 resulted in total questioned costs of \$1,603.57.</p> <p>Management's Comment – We concur with this audit finding. In reference to duplicate time entries and incorrect pay periods, the college is moving to allow students to log their hours worked online in Self-Service banner. With the entry of time online, controls are built in to prevent any duplicate hours from being entered and therefore paid. This process should be in place by December 31, 2017. In reference to time being worked during student workers' class time, the Federal Work-Study (FWS) Coordinator has been conducting monthly audits of each department utilizing FWS student workers. A new Exception Request Form has been developed and will be available starting Fall Semester 2017. Supervisors and students will be trained on how to process the form. The form will be available to student workers in the student portal and required to document any exceptions to the prohibition of working during scheduled class times. Student workers will be required to note the reason(s) for the exception(s) and route the form to the appropriate instructor(s) for their electronic signature. The form will then be routed to the supervisor for their electronic signature, and then sent to the Financial Aid Office for review. This form will be filed electronically with the student worker record. As training is enhanced and time reporting improves, we hope to scale the audit process back to quarterly or by semester, rather than monthly.</p> <p><i>Internal Audit Follow-Up: An internal audit follow-up report on these findings will be presented to the Audit Committee at a subsequent meeting.</i></p>					

Attachment B
Summary of Internal Audit Reports and Investigations
Issued During the Quarter

Internal Audit Reports for Informational Purposes- Marketing/Communications

CISCC	Marketing/Communications Department Equipment Review
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Internal Audit Reports for Informational Purposes- Financial Management

PSCC	Accounts Receivable
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Internal Audit Reports for Informational Purposes- Human Resources

ChSCC	Human Resources
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Internal Audit Investigations for Informational Purposes

ChSCC	Special Review of a Continuing Education Program
ChSCC	Special Review of the Use of Stipends
MSCC	Women's Basketball
NeSCC	Special Review of Allegations Regarding Administration
STCC	Employee Sleeping on Job
WSCC	Student Financial Aid Complaint

Attachment C
Approved Revised Internal Audit Plans for the
Fiscal Year Ended June 30, 2018

Chattanooga State Community College
Internal Audit Plan
Fiscal Year Ending June 30, 2018
Revised October 2017

						Revised to Original		Planned to Actual					
Area	Type	Audit	Risk Factor	Estimated Audit Start Date	Original Hours Planned	Revised Plan	Change in Hours	Change in Percentage	FN	Actual Hours	Variance	Completion Date	Current Status
FM	S	YE Procedures FYE 2017	5.0	Jun 2017	11.3	11.3	0.0	0%		5.0	6.3	Oct 2017	In Progress
FM	F	State Audit Follow-up	5.0	Jul 2017	15.0	15.0	0.0	0%		3.3	11.8		In Progress
IS	I	Developing Investigations - Assist TBR	5.0	Jul 2017	15.0	15.0	0.0	0%		0.0	15.0		Scheduled
IS	I	Unscheduled Investigations	5.0	Jul 2017	60.0	45.0	-15.0	-25%	1	0.0	45.0		Scheduled
IS	I	INV 18-01	5.0	Jul 2017	45.0	45.0	0.0	0%		2.0	43.0		In Progress
IS	I	INV 18-02	5.0	Jul 2017	0.0	90.0	90.0	100%	1	67.0	23.0		In Progress
IS	C	General Consultation	5.0	Jul 2017	90.0	90.0	0.0	0%		28.5	61.5		In Progress
IS	F	Follow up Reviews	5.0	Jul 2017	90.0	90.0	0.0	0%		13.5	76.5		In Progress
IS	P	Special Projects-Audit Software	5.0	Jul 2017	7.5	7.5	0.0	0%		3.0	4.5		In Progress
FM	R	CISCC-IAR-President's Expense 2017	5.0	Aug 2017	90.0	90.0	0.0	0%		38.0	52.0		In Progress
FM	R	FU-State Audit-Work Study Program	5.0	Jan 2017	75.0	75.0	0.0	0%		0.0	75.0		Scheduled
SS	F	IAR-FU-CCTA-Workforce Training Hours	5.0	Oct 2017	67.5	67.5	0.0	0%		2.0	65.5		In Progress
IT	S	IAR-NACHA-2017	5.0	Nov 2017	75.0	75.0	0.0	0%		0.0	75.0		Scheduled
IS	M	Enterprise Risk Assessment	5.0	May 2017	60.0	60.0	0.0	0%		5.0	55.0		In Progress
FM	S	YE Procedures FYE 2018	5.0	Jun 2018	15.0	15.0	0.0	0%		0.0	15.0		Scheduled
IS	A	IAR-Human Resources	4.0	Apr 2017	48.8	48.8	0.0	0%		34.0	14.8	Aug 2017	Complete
IS	A	IAR-HR Grievance Process	4.0	Jan 2018	90.0	90.0	0.0	0%		0.0	90.0		Scheduled
FM	S	IAR-TN Financial Aid Dollars	3.7	Apr 2018	90.0	90.0	0.0	0%		0.0	90.0		Scheduled
IS	A	IAR-Grant Development	3.3	Feb 2018	90.0	90.0	0.0	0%		0.0	90.0		Scheduled
IT	A	IAR- Software License Compliance	3.3	May 2017	75.0	0.0	-75.0	-100%	1	0.0	0.0		Removed
Total Planned Audit Hours					1110.0	1110.0	0.0			201.3	908.8		
Estimated Available Audit Hours=					1,110								
Functional Areas:			Audit Types:						Status:				
AD - Advancement			R - Required						Scheduled				
AT - Athletics			A - Risk-Based (Assessed)						In Progress				
AX - Auxiliary			S - Special Request						Completed				
FM - Financial Management			I - Investigation						Removed				
IA - Instruction & Academic Support			P - Project (Ongoing or Recurring)										
IS - Institutional Support			M - Management's Risk Assessment										
IT - Information Technology			C - Consultation										
MC - Marketing and Campus Activities			F - Follow-up Review										
PP - Physical Plant			O - Other										
RS - Research													
SS - Student Services													
FN1- Included Investigation 2018-02, reduced unscheduled investigation and removed audit for additional time need for investigation.													

Cleveland State Community College Internal Audit Plan Fiscal Year Ending June 30, 2018 Revised October 2017													
							Revised to Original			Planned to Actual			
Area	Type	Audit	Risk Factor	Estimated Audit Start Date	Original Hours Planned	Revised Plan	Change in Hours	Change in Percentage	FN	Actual Hours	Variance	Completion Date	Current Status
IS	I	IAR- Unscheduled investigations 2018	5.0	Jul 2017	112.5	112.5	0.0	0%			112.5		In Progress
IS	C	IAR General Consultation 2018	5.0	Jul 2017	52.5	52.5	0.0	0%		7.0	45.5		In Progress
IS	P	Special Project - Automated Workpapers 2018	5.0	Jul 2017	15.0	15.0	0.0	0%			15.0		Scheduled
FM	S	Year End 2017	5.0	Jul 2017	15.0	15.0	0.0	0%		1.0	14.0	Sep 2017	Completed
FM	S	IAR-NACHA 2017	5.0	Aug 2017	112.5	112.5	0.0	0%		39.5	73.0		In Progress
IS	M	IA Letter- MRA 2017	5.0	Sep 2017	37.5	37.5	0.0	0%		5.0	32.5		In Progress
IS	F	IAR-FU-Buildings Access & Keys	5.0	Sep 2017	15.0	15.0	0.0	0%		20.5	-5.5		In Progress
IS	F	IAR-FU- 17-01 Abuse of Leave	5.0	Oct 2017	7.5	7.5	0.0	0%		3.0	4.5	Aug 2017	Completed
IS	F	IAR-FU- State Audit 2018	5.0	Nov 2017	75.0	75.0	0.0	0%		4.5	70.5		In Progress
IS	F	IAR-FU-Emergency Preparedness	5.0	Dec 2017	7.5	7.5	0.0	0%		5.0	2.5		In Progress
IS	M	Athens- IA Letter MRA 2018	5.0	Feb 2017	37.5	37.5	0.0	0%			37.5		Scheduled
FM	S	IAR-NACHA 2018	5.0	May 2017	112.5	112.5	0.0	0%			112.5		Scheduled
FM	S	Year End 2018	5.0	Jan 2017	30.0	30.0	0.0	0%			30.0		Scheduled
FM	A	IAR-Maintenance/Tuition and Related Fees	3.3	Oct 2017	112.5	112.5	0.0	0%			112.5		Removed
SS	A	IAR-Enrollment Services	3.3	Apr 2017	112.5	112.5	0.0	0%			112.5		Scheduled
FM	A	IAR-Payroll	3.2	Oct 2017	105.0	105.0	0.0	0%			105.0		Scheduled
IS	S	IAR-Marketing & Communication Equipment Review	5.0	Sept 2017	0.0	84.8	84.8	100%		85.0	-0.3	Sep 2017	Completed
Total Planned Audit Hours:					960.0	1044.8	84.8			170.5	874.3		
Estimated Available Audit Hours = 1,045													
Functional Areas:				Audit Types:				Status:					
AD - Advancement				R - Required				Scheduled					
AT - Athletics				A - Risk-Based (Assessed)				In Progress					
AX - Auxiliary				S - Special Request				Completed					
FM - Financial Management				I - Investigation				Removed					
IA - Instruction & Academic Support				P - Project (Ongoing or Recurring)									
IS - Institutional Support				M - Management's Risk Assessment									
IT - Information Technology				C - Consultation									
MC - Marketing and Campus Activities				F - Follow-up Review									
PP - Physical Plant				O - Other									
RS - Research													
SS - Student Services													

Dyersburg State Community College Internal Audit Plan Fiscal Year Ending June 30, 2018 Revised October 2017													
Area	Type	Audit	Risk Factor	Estimated Audit Start Date	Original Hours Planned	Revised Plan	Revised to Original		FN	Planned to Actual		Completion Date	Current Status
							Change in Hours	Change in Percentage		Actual Hours	Variance		
IS		Unscheduled Investigations	5	Jul-17	65.0	65.0	0.0	0%			65.0		Scheduled
IS	C	CON - General Consultation	5	Jul-17	50.0	50.0	0.0	0%		47.5	2.5		In Progress
IS	C	CON - PI Review	5	Jul-17	120.0	120.0	0.0	0%		56.0	64.0		In Progress
FM	F	IAR-FU to State Audit 2017	5	Jan-18	25.0	25.0	0.0	0%			25.0		Scheduled
IS	I	INV 18-01	5	Sep-17	0.0	15.0	15.0	NA		8.5	6.5	Sep-17	Completed
IS	I	INV 18-02	5	Sep-17	0.0	15.0	15.0	NA		9.5	5.5		In Progress
IS	M	RA-Resourcefulness & Efficiency	5	Oct-17	130.5	130.5	114.0	87%		114.0	16.5		In Progress
IA	R	IAR Enrollment/Retention/Graduation Rates	4.3	Apr-18	180.0	180.0	0.0	0%			180.0		Scheduled
FM	R	Year End Bank Confirmations - Cash Counts 2018	3.7	Jun-18	30.0	30.0	0.0	0%		13.0	17.0		In Progress
FM	A	Records Management and Retention 2017	3	Dec-17	90.0	90.0	0.0	0%			90.0		Scheduled
AT	A	IAR-Athletics Eligibility	3.9	Jan-18	72.0	72.0	0.0	0%			72.0		Scheduled
AT	A	IAR-Athletics Camps, Clinics, Fundraising	4	Mar-18	75.0	75.0	0.0	0%			75.0		Scheduled
SS	A	IAR-Advising Services	4.3	May-18	65.0	65.0	0.0	0%			65.0		Scheduled
IS	A	IAR-Human Resources	3.5	Feb-18	120.0	120.0	0.0	0%			120.0		Scheduled
FM	S	IAR - Faculty Sick Leave	5	Jul-17	20.0	20.0	0.0	0%		24.0	-4.0		In Progress
FM	S	IAR-Cash Handling Procedures	3.7	Nov-17	120.0	120.0	0.0	0%			120.0		Scheduled
SS	S	Federal Work Study Program and FA Fraud	4.1	Jul-17	30.0	30.0	0.0	0%		43.0	-13.0		In Progress
Total Planned Audit Hours:					1192.6	1222.6	30.0			315.5	907.1		
Estimated Available Audit Hours = 1,222													
Functional Areas:				Audit Types:					Status:				
AD - Advancement				R - Required					Scheduled				
AT - Athletics				A - Risk-Based (Assessed)					In Progress				
AX - Auxiliary				S - Special Request					Completed				
FM - Financial Management				I - Investigation					Removed				
IA - Instruction & Academic Support				P - Project (Ongoing or Recurring)									
IS - Institutional Support				M - Management's Risk Assessment									
IT - Information Technology				C - Consultation									
MC - Marketing and Campus Activities				F - Follow-up Review									
PP - Physical Plant				O - Other									
RS - Research													
SS - Student Services													

Motlow State Community College
Internal Audit Plan
Fiscal Year Ending June 30, 2018
Revised October 2017

Area	Type	Audit	Risk Factor	Estimated Audit Start Date	Original Hours Planned	Revised Plan	Revised to Original		FN	Planned to Actual		Completion Date	Current Status
							Change in Hours	Change in Percentage		Actual Hours	Variance		
FM	C	CO Financial Management-FY 2018	5.0	Jul 2017	78.8	80.2	1.5	2%		41.1	39.1		In Progress
AT	F	FU INV 1604	5.0	Dec 2017	19.5	19.5	0.0	0%			19.5		Scheduled
IT	F	FU INV 1601	5.0	Dec 2017	19.5	19.5	0.0	0%			19.5		Scheduled
IT	F	FU Information Technology	5.0	Jul 2017	20.3	15.0	-5.3	-26%			15.0		Scheduled
IS	F	FU Other Internal Audit	5.0	Jul 2017	9.7	9.7	0.0	0%			9.7		Scheduled
IS	F	FU Financial Aid	5.0	Jan 2018	124.5	124.5	0.0	0%			124.5		Scheduled
AT	I	INV 16-02	5.0	Jul 2017	5.2	5.2	0.0	0%		6.0	-0.8	Sep 2017	Completed
AT	I	INV 16-04	5.0	Jul 2017	20.3	20.3	0.0	0%		10.0	10.3	Aug 2017	Completed
IT	I	INV 16-01	5.0	Jul 2017	20.3	20.3	0.0	0%		4.5	15.8		In Progress
IS	I	Assist SWIA	5.0	Jul 2017	0.0	24.0	24.0	NA		20.3	3.7		In Progress
IA	I	INV 16-03	5.0	Sep 2017	20.3	20.3	0.0	0%			20.3		In Progress
IA	I	INV 18-02	5.0	Oct 2017	0.0	20.3	20.3	NA			20.3		Scheduled
IA	I	INV 18-03	5.0	Oct 2017	0.0	20.3	20.3	NA			20.3		Scheduled
SS	I	INV 18-01	4.0	Aug 2017	0.0	80.2	80.2	NA		62.1	18.1		In Progress
FM	M	MRA Financial Management	5.0	Sep 2017	39.0	18.0	-21.0	-54%		10.0	8.0		In Progress
IS	M	MRA TCAT Shelbyville	5.0	Feb 2018	19.5	19.5	0.0	0%			19.5		Scheduled
IS	M	MRA TCAT Murfreesboro	5.0	Jan 2018	19.5	19.5	0.0	0%			19.5		Scheduled
IS	M	MRA TCAT McMinnville	5.0	Jan 2018	19.5	19.5	0.0	0%			19.5		Scheduled
SS	M	MRA Student Financial Data	5.0	Sep 2017	0.0	20.3	20.3	NA		5.0	15.3		In Progress
FM	P	Data Analytics	5.0	Jul 2017	50.3	30.0	-20.3	-40%			30.0		Scheduled
FM	R	State Audit Assistance Year End	5.0	Jul 2017	20.3	15.0	-5.3	-26%		6.0	9.0		In Progress
AT	A	IAR Athletics Audit	4.7	Feb 2018	99.8	75.0	-24.8	-25%		2.0	73.0		Scheduled
IS	A	IAR Human Resources	5.0	Nov 2017	124.5	99.8	-24.7	-20%		2.0	97.8		Scheduled
MC	A	IAR Workforce Development	4.5	Apr 2018	39.8	39.8	0.0	0%			39.8		Scheduled
SS	A	IAR Admissions and Records	4.8	Sep 2017	124.5	124.5	0.0	0%		4.5	120.0		Scheduled
FM	S	IAR Access and Diversity Funds	5.0	Aug 2017	45.0	45.0	0.0	0%			45.0		In Progress
IA	S	IAR Study Abroad	5.0	Sep 2017	75.0	60.0	-15.0	-20%			60.0		Scheduled
IS	I	Unscheduled Investigations	5.0	Sep 2017	50.3	0.0	-50.3	-100%		31.5	-31.5		In Progress

Total Planned Audit Hours:

1065.0

1065.0

0.0

205.0

860.0

Estimated Available Audit Hours = 1,065

Functional Areas:

AD - Advancement
AT - Athletics
AX - Auxiliary
FM - Financial Management
IA - Instruction & Academic Support
IS - Institutional Support
IT - Information Technology
MC - Marketing and Campus Activities
PP - Physical Plant
RS - Research
SS - Student Services

Audit Types:

R - Required
A - Risk-Based (Assessed)
S - Special Request
I - Investigation
P - Project (Ongoing or Recurring)
M - Management's Risk Assessment
C - Consultation
F - Follow-up Review
O - Other

Status:

Scheduled
In Progress
Completed
Removed

Pellissippi State Community College Internal Audit Plan Fiscal Year Ending June 30, 2018 Revised October 2017													
							Revised to Original			Planned to Actual			
Area	Type	Audit	Risk Factor	Estimated Audit Start Date	Original Hours Planned	Revised Plan	Change in Hours	Change in Percentage	FN	Actual Hours	Variance	Completion Date	Current Status
FM	S	NACHA	5.0	Feb 2018	75.0	75.0	0.0	0%		0.0	75.0		Scheduled
IS	P	Review of Higher Ed Compliance Matrix	5.0	Feb 2018	45.0	45.0	0.0	0%		0.0	45.0		Scheduled
IT	C	IT Security Consulting, Etc.	5.0	Jul 2017	37.5	37.5	0.0	0%		6.0	31.5		In Progress
FM	P	MKInsight Software	5.0	Jul 2017	60.0	60.0	0.0	0%		13.8	46.3		In Progress
IS	C	Consulting/Special Request	5.0	Jul 2017	97.5	97.5	0.0	0%		6.5	91.0		In Progress
IS	M	TCAT Knoxville Risk Assessment	5.0	Jan 2018	7.5	7.5	0.0	0%		0.0	7.5		Scheduled
IS	M	Enterprise Wide Risk Assessment	5.0	Sep 2018	37.5	37.5	0.0	0%		7.0	30.5		In Progress
FM	F	Audit Follow Ups	5.0	Jul 2017	60.0	60.0	0.0	0%		13.0	47.0		In Progress
FM	P	Review of REFPs, cafe prices, & other purchasing issues	5.0	Jul 2017	45.0	37.5	-7.5	-17%		0.0	37.5		Scheduled
IS	P	Review of French Exchange Program	5.0	Apr 2018	52.5	52.5	0.0	0%		0.0	52.5		Scheduled
IA	C	Review of Compliance Assist	5.0	Dec 2017	30.0	30.0	0.0	0%		0.0	30.0		Scheduled
IA	S	PSCC-Faculty Credentials	5.0	Nov 2017	105.0	105.0	0.0	0%		0.0	105.0		Scheduled
AD	C	Consulting/Special Request	5.0	Jul 2017	37.5	37.5	0.0	0%		14.5	23.0		In Progress
IS	A	Clery Act Review	3.8	Aug 2017	75.0	135.0	60.0	80%	FN1	106.5	28.5		In Progress
FM	A	Bank Reconciliations	3.5	Sep 2017	90.0	90.0	0.0	0%		38.0	52.0		In Progress
SS	A	OCTA (Funding Formula)	3.4	Mar 2018	97.5	97.5	0.0	0%		0.0	97.5		Scheduled
FM	A	Accounts Receivable	2.7	May 2017	52.5	45.0	-7.5	-14%		40.0	5.0	Jul 2017	Completed
Total Planned Audit Hours:					1005.0	1050.0	45.0			245.3	804.8		
Estimated Available Audit Hours = 1050													
Functional Areas:			Audit Types:						Status:				
AD - Advancement			R - Required						Scheduled				
AT - Athletics			A - Risk-Based (Assessed)						In Progress				
AX - Auxiliary			S - Special Request						Completed				
FM - Financial Management			I - Investigation						Removed				
IA - Instruction & Academic Support			P - Project (Ongoing or Recurring)										
IS - Institutional Support			M - Management's Risk Assessment										
IT - Information Technology			C - Consultation										
MC - Marketing and Campus Activities			F - Follow-up Review										
PP - Physical Plant			O - Other										
RS - Research													
SS - Student Services													
FN1 - Audit hours for Clery Audit were increased based upon actual time spent on this audit. This audit required extensive research of federal regulations which increased audit hours.													

Southwest Tennessee Community College Internal Audit Plan Fiscal Year Ending June 30, 2018 Revised October 2017													
							Revised to Original			Planned to Actual			
Area	Type	Audit	Risk Factor	Estimated Audit Start Date	Original Hours Planned	Revised Plan	Change in Hours	Change in Percentage	FN	Actual Hours	Variance	Completion Date	Current Status
IS	F	FU-Internal Audit Follow Up	5.0	Jul 2017	37.5	37.5	0.0	0%			37.5		Scheduled
IS	A	IAR-Risk Management TCAT	5.0	Sep 2017	22.5	22.5	0.0	0%			22.5		Scheduled
FM	F	FU-Federal Audit Follow up	5.0	Oct 2017	22.5	22.5	0.0	0%			22.5		Scheduled
FM	F	FU-State Audit Follow UP	5.0	Nov 2017	105.0	105.0	0.0	0%		5.5	99.5		In Progress
FM	I	INV17-04	4.0	Jul 2017	22.5	22.5	0.0	0%		20.5	2.0		In Progress
IS	P	Audit Software	4.0	Jul 2017	90.0	90.0	0.0	0%		29.5	60.5		In Progress
PP	I	INV17-05	4.0	Jul 2017	30.0	30.0	0.0	0%		2.0	28.0	Jul 2017	Completed
SS	I	INV 18-01 Timekeeping	4.0	Jul 2017	0.0	75.0	75.0	100%		40.0	35.0		In Progress
FM	F	FU-Off Campus International Education	4.0	Aug 2017	22.5	22.5	0.0	0%			22.5		Scheduled
FM	F	FU-Industrial Readiness	4.0	Aug 2017	22.5	22.5	0.0	0%			22.5		Scheduled
FM	I	INV16-08	4.0	Aug 2017	22.5	22.5	0.0	0%		28.5	-6.0		In Progress
FM	I	INV17-01	4.0	Aug 2017	30.0	30.0	0.0	0%		14.5	15.5	Aug 2017	Completed
FM	F	FU-Follow Up Tuition Statements	4.0	Aug 2017	15.0	15.0	0.0	0%			15.0		Scheduled
FM	F	FU-Follow Up Credit Card	4.0	Aug 2017	15.0	15.0	0.0	0%		6.5	8.5		In Progress
SS	I	INV16-02	4.0	Aug 2017	30.0	30.0	0.0	0%		1.5	28.5		In Progress
SS	I	INV17-07	4.0	Aug 2017	37.5	37.5	0.0	0%		30.5	7.0		In Progress
FM	F	FU-Access and Diversity Fund	4.0	Oct 2017	30.0	30.0	0.0	0%		2.0	28.0		In Progress
FM	I	INV16-04	4.0	Jan 2018	37.5	37.5	0.0	0%		1.5	36.0		In Progress
FM	F	FU-Federal Work Study	4.0	Jan 2018	105.0	105.0	0.0	0%		68.5	36.5		In Progress
IS	A	Review of Security	4.0	Feb 2018	45.0	45.0	0.0	0%			45.0		Scheduled
SS	S	IAR-Out of State Tuition	4.0	Mar 2018	60.0	60.0	0.0	0%			60.0		Scheduled
FM	A	IAR-Technology Access Fee	4.0	Apr 2018	60.0	60.0	0.0	0%		35.5	24.5		In Progress
FM	S	IAR-Cash Count	2.7	Jul 2017	30.0	30.0	0.0	0%		5.0	25.0	Jul 2017	Completed
IS	I	Unscheduled Investigations	2.6	Jul 2017	82.5	82.5	0.0	0%			82.5		Scheduled
IS	C	IAR-General Consultation	2.6	Jul 2017	105.0	105.0	0.0	0%		22.0	83.0		In Progress
IS	A	IAR-Risk Management 2016-2017		Jan 2018	30.0	30.0	0.0	0%			30.0		Scheduled
					1110.0	1185.0	75.0			313.5	566.5		
Estimated Available Hours For Audits = 1185													
Functional Areas:				Audit Types:				Status:					
AD - Advancement				R - Required				Scheduled					
AT - Athletics				A - Risk-Based (Assessed)				In Progress					
AX - Auxiliary				S - Special Request				Completed					
FM - Financial Management				I - Investigation				Removed					
IA - Instruction & Academic Support				P - Project (Ongoing or Recurring)									
IS - Institutional Support				M - Management's Risk Assessment									
IT - Information Technology				C - Consultation									
MC - Marketing and Campus Activities				F - Follow-up Review									
PP - Physical Plant				O - Other									
RS - Research													
SS - Student Services													

Walters State Community College Internal Audit Plan Fiscal Year Ending June 30, 2018 Revised October 2017													
							Revised to Original			Planned to Actual			
Area	Type	Audit	Risk Factor	Estimated Audit Start Date	Original Hours Planned	Revised Plan	Change in Hours	Change in Percentage	FN	Actual Hours	Variance	Completion Date	Current Status
SS	R	FY 18 CCTA FF - Wkfree Trng	4.0	Sep 2017	37.5	75.0	37.5	100%		37.5	37.5		In Progress
IS	M	FY 18 Resourcefulness RA	4.0	Aug 2017	75.0	75.0	0.0	0%		52.5	22.5		In Progress
IT	A	FY16 IT Governance	5.0	Jul 2017	30.0	30.0	0.0	0%			30.0		In Progress
FM	R	FY17 Procedures - State Audit	5.0	Jul 2017	30.0	30.0	0.0	0%		22.5	7.5	Jul 2017	Completed
IS	C	FY17 IS Consulting	5.0	Jul 2017	52.5	52.5	0.0	0%		31.0	21.5		In Progress
FM	R	FY17 PCI-DSS	5.0	Jan 2017	225.0	225.0	0.0	0%		7.5	217.5		In Progress
IS	I	FY17 Unshed Investigations	5.0	Jul 2017	60.0	60.0	0.0	0%		7.5	52.5		In Progress
IS	M	FY18 TCATM Enterprise-wide RA	4.0	Feb 2018	15.0	15.0	0.0	0%			15.0		Scheduled
FM	A	FY18 Accts Receivable Audit	5.0	Mar 2018	187.5	150.0	-37.5	-20%			150.0		Scheduled
IT	A	FY18 Cloud Computing Audit	5.0	Jul 2017	30.0	30.0	0.0	0%			30.0		Scheduled
FM	A	FY18 Contracts Audit	5.0	Nov 2017	75.0	75.0	0.0	0%			75.0		Scheduled
FM	R	FY18 Procedures - State Audit	4.0	Jun 2018	52.5	52.5	0.0	0%			52.5		Scheduled
IS	C	FY18 IS Consultation	4.0	Sep 2017	112.5	112.5	0.0	0%			112.5		Scheduled
FM	S	FY18 NACHA Compliance	4.0	Oct 2017	150.0	150.0	0.0	0%		20.5	129.5		In Progress
FM	S	FY18 President's Exp Audit	4.0	Aug 2017	30.0	30.0	0.0	0%		37.5	-7.5	Sep 2017	Completed
IS	I	FY18 Unshed Investigations	4.0	Jul 2017	60.0	60.0	0.0	0%			60.0		Scheduled
Total Planned Audit Hours:					1222.5	1222.5	0.0			216.5	1006.0		
Estimated Available Audit Hours = 1,222.5													
Functional Areas:			Audit Types:						Status:				
AD - Advancement			R - Required						Scheduled				
AT - Athletics			A - Risk-Based (Assessed)						In Progress				
AX - Auxiliary			S - Special Request						Completed				
FM - Financial Management			I - Investigation						Removed				
IA - Instruction & Academic Support			P - Project (Ongoing or Recurring)										
IS - Institutional Support			M - Management's Risk Assessment										
IT - Information Technology			C - Consultation										
MC - Marketing and Campus Activities			F - Follow-up Review										
PP - Physical Plant			O - Other										
RS - Research													
SS - Student Services													

Tennessee Board of Regents - Investigations Internal Audit Plan Fiscal Year Ending June 30, 2018 Revised October 2017													
							Revised to Original			Planned to Actual			
Area	Type	Audit	Risk Factor	Estimated Audit Start Date	Original Hours Planned	Revised Plan	Change in Hours	Change in Percentage	FN	Actual Hours	Variance	Completion Date	Current Status
IS	C	Consultation with Campus Auditors	5.0	Jul 2017	337.5	337.5	0.0	0%		128.0	209.5		In Progress
IS	P	Investigation Management	5.0	Jul 2017	337.5	337.5	0.0	0%		90.5	247.0		In Progress
FM	R	MESCC President's Expenses FY 2017	4.0	Jul 2017	0.0	105.0	105.0	N/A	FN1	54.0	51.0		In Progress
FM	I	TBR 15-04	4.0	Jul 2017	15.0	0.0	-15.0	-100%			0.0	Jul 2017	Completed
IS	I	TBR 16-02	4.0	Jul 2017	90.0	90.0	0.0	0%		90.0	0.0	Sep 2017	Completed
IA	I	TBR 16-08	4.0	Jul 2017	15.0	0.0	-15.0	-100%			0.0	Jul 2017	Completed
SS	I	TBR 16-10	4.0	Jul 2017	15.0	15.0	0.0	0%			15.0		In Progress
FM	I	TBR 16-13	4.0	Jul 2017	22.5	22.5	0.0	0%			22.5		In Progress
FM	I	TBR 16-17	4.0	Jul 2017	15.0	15.0	0.0	0%		2.0	13.0	Sep 2017	Completed
IS	I	TBR 17-01	4.0	Jul 2017	30.0	30.0	0.0	0%			30.0		Scheduled
FM	I	TBR 17-02	4.0	Jul 2017	37.5	37.5	0.0	0%		3.0	34.5		In Progress
FM	I	Unscheduled Investigations	4.0	Jul 2017	375.0	300.0	-75.0	-20%			300.0		Scheduled
Total Planned Audit Hours:					1290.0	1290.0	0.0			367.5	922.5		
Estimated Available Audit Hours = 1290													
Functional Areas:				Audit Types:				Status:					
AD - Advancement				R - Required				Scheduled					
AT - Athletics				A - Risk-Based (Assessed)				In Progress					
AX - Auxiliary				S - Special Request				Completed					
FM - Financial Management				I - Investigation				Removed					
IA - Instruction & Academic Support				P - Project (Ongoing or Recurring)									
IS - Institutional Support				M - Management's Risk Assessment									
IT - Information Technology				C - Consultation									
MC - Marketing and Campus Activities				F - Follow-up Review									
PP - Physical Plant				O - Other									
RS - Research													
SS - Student Services													
FN1 - Audit added to Investigative Auditor schedule due to unavailable Director's position.													

REPORT OF THE AD HOC COMMITTEE ON COMMITTEES MEETING

November 21, 2017

The Ad Hoc Committee on Committees met on November 21, 2017, at the Tennessee Board of Regents System office in Nashville, Tennessee.

Vice Chairman Reynolds called the meeting to order. Members present for the meeting were: Regents MaryLou Apple, Greg Duckett, Tom Griscom, Fran Marcum, Barbara Prescott and Vice Chair Emily Reynolds.

Opening the meeting, the Vice Chair noted that the Board was given notice of proposed general revisions to the Bylaws at its September 22, 2017 quarterly meeting.

She then called on General Counsel and Board Secretary Mary Moody to present the suggested revisions to the Bylaws. The proposed revisions reflect changes necessitated by the passage of the FOCUS Act and changes made streamline the Board's Bylaws and reflect best practices for similar governing boards. A copy of those proposed revisions to the Bylaws is attached to the minutes as Attachment A.

Secretary Moody reviewed the proposed changes with the members section by section and they thoroughly discussed the changes. The Committee

recommended further changes that will be reflected in the draft going before the Board for action at its meeting on December 14, 2017. A motion was made by Regent Griscom to approve the revisions along with recommended amendments. A second was provided and the motion carried.

There being no further business to come before the Committee, the meeting was adjourned.

Respectfully submitted,

AD HOC COMMITTEE ON
COMMITTEES

Emily J. Reynolds, Chair

BOARD TRANSMITTAL

MEETING: Quarterly Board Meeting

SUBJECT: Report of the Regents Award for
Excellence in Philanthropy

DATE: December 14, 2017

PRESENTER: Regent Fran Marcum

ACTION REQUIRED: None - Information Purposes Only

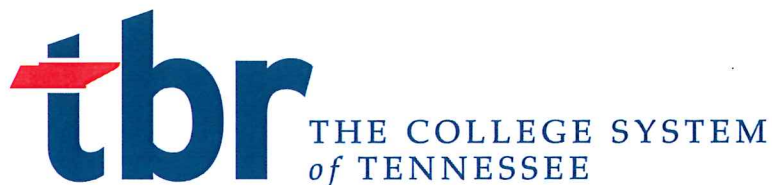
STAFF'S RECOMMENDATION: Not Applicable

Recipients of the Regents award for Excellence in Philanthropy are selected based on their generous giving of their time, resources, influence on volunteers to become involved in fundraising, active promotion of higher education, leadership in philanthropy, exceptional civic responsibility, and integrity.

Security Bank representatives accepted the prestigious Regents Award for Excellence in Philanthropy on behalf of Dyersburg State Community College on May 15, 2017.

In the photo below is (from left to right): David Hayes, President and CEO of Security Bank, President Karen Bowyer, Chancellor Flora Tydings, Regent Barbara Prescott, and Warren Nunn, President and CEO of Security Bancorp





MEMORANDUM

MEETING: TBR Quarterly Meeting

SUBJECT: Approval of Revisions to Bylaws

DATE: December 14, 2017

PRESENTER: Mary G. Moody, General Counsel

ACTION REQUIRED: Approval of Revisions

STAFF'S RECOMMENDATION: Approval

The proposed revisions reflect changes necessitated by the passage of the FOCUS Act and changes made to update and streamline the Board's Bylaws. The revisions have been made in consideration of the operations of the Board and best practices for similar governing boards.

It is recommended that the Board approve the revisions.

Bylaws of the Tennessee Board of Regents

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Name, Charter, and Purpose

A. ~~Name: The name of the system established by T.C.A. § 49-8-101 is The State University and Community College System of Tennessee.~~

B. ~~Charter: The charter consists of the Acts of the General Assembly of the State of Tennessee codified at T.C.A. § 49-8-101 et seq. and T.C.A. § 49-11-401, et seq.~~

C. ~~Purpose: The purpose of the Board of Regents shall be:~~

- ~~1. To establish, govern, manage, and control the Tennessee State University and Community College System that is comprised of the universities, community colleges, and colleges of applied technology designated in T.C.A. § 49-8-101(a). The Board of Regents views itself as the responsible agency for the purposes and proposals of the System subject only to legislative mandated review.~~
- ~~2. To develop a system organization that will provide coordination of the system of institutions, while at the same time preserving the unique qualities, integrity, and regional and community relationships of each of the institutions.~~
- ~~3. To provide essential centralized services and uniform procedures which will increase the individual effectiveness and improve operations of each of the institutions of the System.~~
- ~~4. To increase the ability of the institutions and the System to compete and account for state appropriations, while providing more efficient utilization of state resources provided for their support.~~
- ~~5. To assure more effective lay and public direction and System policy guidance thus preserving citizens' control of postsecondary education in Tennessee.~~

II. ~~Elements of the State University and Community College System~~

A. ~~The elements of the System shall be the institutions, the Board of Regents, and the Chancellor.~~

Article I: Purpose

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The purpose of the Tennessee Board of Regents is to govern, manage and control the state community colleges and state colleges of applied technology established by the General Assembly of the State of Tennessee in T. C. A. § 49-8-101(a), exercising the powers and fulfilling the duties vested in it by the General Assembly.

III. Members

Article II: The Board

Section 1. Powers

A. The Board of Regents is vested by law with all the powers and authority to govern effectively and set policy for the state community colleges and colleges of applied technology in accordance with the laws of Tennessee and the policies of the Tennessee Higher Education Commission.

B. With respect to the locally governed universities in the System, the Board of Regents has the authority to review and give final approval to the operating budget of each university for the purpose of ensuring the ability to satisfy obligations to the Tennessee State School Bond Authority and its bondholders.

A. Section 2. Members

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1. The composition of the membership of the Board, the terms of office, and the conditions of membership are as provided in T.C.A. § 49-8-201 through 49-8-204, as amended, and are incorporated by reference into these bylaws as if fully set forth herein, including all future amendments thereto.

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B. Section 3. PowerRights of Members

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~~4.~~ A. Except as provided otherwise by law, ~~if~~ individual members of the Board enjoy these equal rights equally with all other members:

- ~~a.~~ 1. the right to vote,
- ~~b.~~ 2. the right to participate fully in all considerations before the Board,
- ~~c.~~ 3. the right to enter motions and to submit recommendations, and
- ~~d.~~ 4. all rights and privileges afforded the Board by law and regulation when sitting in deliberative session.

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~~2.B.~~ As individuals when not participating in meetings of the Board or any of its duly constituted committees, members ,as individuals, enjoy the same rights and privileges of any citizen of the State of Tennessee as pertains to the governance, control, and management of institutions under the Board.

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~~3.C.~~ As individuals, members shall not speak for the Board unless ~~so~~ specifically authorized to do so by the Board.

~~C.~~ Section 4. Responsibilities of Members

~~1.A.~~ When participating in meetings of the Board or its duly constituted committees, members are responsible for the entire System.

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~~2.~~ They are responsible for representing the entire System without regard for any congressional district or area of the State or for any individual institution within the State.

~~3.1.~~ ~~B.~~ Members are enjoined from espousing the cause of any one institution over the interests of others or the System as a whole.

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~~D.B.~~ Section 5. Expenses of Members

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~~4.~~ Board business-related and travel expenses, including lodging and meals encountered in connection with meetings of the Board or duly constituted committees thereof shall be reimbursable at rates established by Board policy in accordance with Tennessee State Regulations for Travel.

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~~E.~~ Section 6. Minority Views

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~~1.~~ Upon announcement of any vote of a meeting of the Board or one of its duly constituted committees, a member holding a minority view may request his or her view ~~be~~ made a matter of record.

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~~2.~~ Such minority view shall be submitted in writing to the Secretary.

~~IV.~~ Section 7. Meetings of the Board

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~~A.~~ A. Regular Meetings

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~~4.~~ The Board shall hold at least one (1) stated meeting annually on a day or days determined by the board from year to year and at called meetings that may be necessary, to be called by the secretary, giving at least five (5) days' notice to the board members, but the board may adjourn the stated or called meetings to any date that it may set for adjournment.

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~~B.~~ B. Special Meetings

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~~4.~~ ~~1.~~ Special meetings of the Board of Regents may be called for any purpose by the ~~Chairman~~Chair by request in writing to the Secretary, or by the Secretary upon written request from four other members of the Board.

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~~2.~~ 2. The requests shall state the purpose of the proposed meeting.

~~3.~~ 3. Business transacted at all special meetings shall be confined to the ~~objects-subjects~~ stated in the call.

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C. Location

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1. ~~Each year, following the Fall quarterly meeting, the~~ Secretary shall issue ~~each~~ a calendar year of the regular meetings ~~of for~~ the upcoming calendar year ~~and including~~ their locations ~~as well as those special meetings as may be known.~~
- ~~2. It shall be the purpose of the Board to meet as feasible at the campus of each institution of the System. The board shall strive to meet on the campus of a system institution at least twice a year, rotating those meetings throughout the system, as practicable.~~

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D. Notice of Meetings

1. The Secretary shall give each member of the Board at least five days' written notice of a regular or of special meetings of the Board. Emergency meetings may be called by telephone or electronic notification with the understanding that similar notices are provided all members.
2. The Secretary, upon advice from the Chancellor and Board, shall prepare an annotated agenda to accompany each notice of a regular or special meeting of the Board.
- ~~3. The notice shall be mailed to the address appearing on the Secretary's records.~~
- ~~4.3. Emergency meetings may be called by telephone or telegraph notification with the understanding that similar notices are provided all members.~~
- ~~5.4. Public notice of all meetings shall be furnished the news media issued in accordance with T.C.A. § 8-44-103.~~

E. Quorum

1. At all meetings of the Board of Regents, nine voting members shall constitute a quorum for the transaction of business. In the absence of a quorum, the Board may convene for the purpose of receiving information. If the Board convenes in the absence of a quorum and a quorum is later established, the Board may then transact business
2. The action of a simple majority of the voting members of the Board present at any meeting shall be the action of the Board, except as may be otherwise provided by these Bylaws.
- 2.3. Members shall be allowed to participate in a meeting by electronic or other means in accordance with T.C.A. § 8-44-108.

F. Order of Business

1. ~~The following shall be the~~ order of business at each regular meeting of the Board, ~~but the rules of order may be suspended by the Board:~~
 - a. ~~Roll call.~~
 - b. ~~Consideration of minutes of last regular meeting and of special meetings held subsequently and their approval or amendment.~~
 - c. ~~Consideration of interim Board actions taken by the Chancellor.~~
 - d. ~~Reports of committees.~~
 - e. ~~Reports of the Chancellor.~~
 - f. ~~Reports of Presidents and Directors.~~
 - g. ~~Unfinished business.~~
 - h.1. New business shall be determined by the Vice-Chair.

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G. Procedures

1. Any ex-officio member of the Board may be represented at a meeting of the Board, but cannot under any conditions register a vote by proxy.
2. When a member identifies a conflict of interest in connection with a vote on a matter before the Board, ~~he or she~~ The member should shall withhold his or her

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vote. ~~Such matter shall not be made a matter of record except by express request of the member.~~

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3. A record vote of the Board shall be required on all motions providing for approval of a budget; approval of an increase in fees or tuition; approval of capital expenditures or the extension of the credit of the system or any of its institutions; any revision of the Bylaws, the adoption of a new Bylaw or the repeal of an existing Bylaw; and the documentation of any transaction as may be required by law or deemed desirable in the judgment of the ~~Chairman~~Chair. upon demand of any member present a record vote may be called for on any matter before announcement of a vote previously taken.
4. A motion to reconsider ~~shall may only~~ be made by a member who voted on the prevailing side and must be made at the same meeting.

H. Adjourned Meetings

1. The Board may adjourn any regular or special meeting to any date it may set.
2. If a quorum is not present, any regular or special meeting may be adjourned by the members attending until a quorum shall be present.

I. Joint Meetings

1. From time to time, the Board may find it appropriate to meet jointly with some other board or body.
2. In such meetings, the Board shall retain its constituted integrity as established under law and in accordance with these Bylaws.

J. Executive Sessions

1. In accordance with T.C.A. § 4-35-108, the board may hold confidential executive sessions to discuss:

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a. Items deemed not subject to public inspection under T.C.A. §§ 10-7-503 and 10-7-504, and all other matters designated as confidential or privileged under the Tennessee Code;

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b. Litigation;

c. Audits or investigations;

d. Information protected by federal law; and

e. Matters involving information under T.C.A. § 4-35-107(a),
where the informant has requested anonymity.

2. No business, other than that described under subsection 1 a-e, above, shall
be considered during a confidential, non-public executive session.

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3. Attendance at executive sessions shall be limited to board members. Other
individuals may be invited to attend all or portions of an executive session as
deemed necessary by the board vice-chair.

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J.K. Minutes

1. Minutes shall be taken at each meeting of the Board and shall provide a
permanent record of such meeting.

2. Minutes need not be a verbatim record of a meeting but should provide
adequate basis upon which implementing actions may be taken or permanent
policies be extracted therefrom.

2.3. Each meeting shall also be electronically recorded in its entirety. In the event
of a dispute regarding the transactions at a meeting, the electronic recording
shall be determinative of the Board's action.

3.4. Minutes of each regular meeting and of subsequent special meetings shall be
circulated for consideration of the members prior to the next regular meeting
at which time they shall be approved as attested to by the Vice ~~Chairman~~Chair
and the Secretary of the Board.

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~~A. The office of the Board and of the Chancellor of the State University and Community College System and his or her staff shall be located in Nashville, Tennessee. (T.C.A. § 49-8-202)~~

~~VI. Duties of the Board~~

~~A. The Board of Regents shall be responsible for the operation of the State University and Community College System of Tennessee as provided by the laws of the State of Tennessee. The Board shall be responsible for the government, management, and control of the system.~~

~~B. The Board is empowered:~~

- ~~1. To employ the Chancellor, define his or her duties, and within budgetary limitations, fix his or her compensation.~~
- ~~2. To select and employ presidents of the institutions and to set their salaries and terms of office.~~
- ~~3. To confirm or establish policies and procedures for the appointment of administrative personnel, faculty, and other employees of each institution and fix their salaries and terms of office.~~
- ~~4. To prescribe curricula and requirements for diplomas and degrees.~~
- ~~5. To approve the operating and capital budgets of each institution and otherwise set policies for their fiscal affairs.~~
- ~~6. To establish policies and regulations regarding the campus life of the institutions, including, but not limited to the conduct of students, student housing, parking, and safety.~~
- ~~7. To assume general responsibility for the operations of the institutions, delegating to the presidents and directors such powers and duties as are necessary and appropriate for the efficient administration of their respective institutions and their programs.~~

- ~~8. To receive donations of money, securities, and property from any source on behalf of the institutions of the System which gifts shall be used in accordance with the conditions set by the donor.~~
 - ~~9. To purchase land subject to the terms and conditions of state regulations, to condemn land, to erect buildings and equip them for the institutions subject to the terms and conditions of legislative appropriations.~~
 - ~~10. To be vested with title to property transferred from the State Board of Education and to property donated or purchased subsequent thereto.~~
 - ~~11. The Board shall have such other powers not otherwise prescribed by law, as are necessary to carry out its duties. (T.C.A. § 49-8-02 and § 49-8-203)~~
- ~~C. In fulfilling its responsibilities for the governance of the System, the Board shall perform continuous review and evaluation of its purposes, duties, Bylaws, policies and operations, and shall affect such changes necessary to ensure effectiveness and responsiveness to the needs of the System and the State.~~

VII. II. Committees of the Board

- A. The Board of Regents as a whole shall be responsible for the operation of the State University and Community College System.
- B. The Board may organize standing and special committees as necessary to carry out its governance, control, and management functions.
- C. The Committees of the Board shall make studies of the ~~problems in the~~ fields assigned to them and advise the Board as to what, if any, changes of policy should be made.
- D. Each of the standing committees shall keep informed with respect to the manner in which the policies of the Board are being administered in its field. Committees may be authorized to act on behalf of the Board.
- E. All Board members may participate in committee deliberations; however, each standing committee shall consist of not less than three and not more than seven Board members.

- F. A majority of the members of a committee shall constitute a quorum for the transaction of business. In the absence of a quorum, a committee may convene for the purpose of receiving information. If a committee convenes in the absence of a quorum and a quorum is later established, the committee may then transact business.
- G. The Board of Regents may authorize special committees with whatever membership is desired by the Board.
- H. Each standing or special committee shall report to the Board periodically or at the request of the [ChairmanChair](#) of the Board.
- I. The [ChairmanChair](#) of the Board shall be an ex officio member of all committees with the authority to vote. In the absence of the [ChairmanChair](#), the Vice-[ChairmanChair](#) shall be an ex officio member of all committees with the authority to vote.
- J. The Chancellor and Secretary shall be ex officio members of all committees without the authority to vote.
- K. The Executive Director of the Tennessee Higher Education Commission may serve as a member of any committee without the authority to vote.

~~L. When the Board holds its quarterly meeting on the campus of a TBR institution, the Chancellor may invite the host institution and other area institutions to designate a representative student and a representative faculty member to participate in the meetings of the committees of the Board held on the campus in conjunction with the quarterly meeting.~~

~~M.L.~~ Standing Committees

~~1. There shall be the following standing committees:~~

- a. Committee on Finance and Business Operations

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1. The Committee on Finance and Business Operations shall make recommendations to the Board regarding the fiscal policies to be followed in the conduct of the System.
 2. The Committee shall receive and review the recommendations of the Chancellor concerning appropriation requests, allocations, budgets and budget revisions for each of the institutions in the State University and Community College System and for the office of the Board, and shall make its recommendations to the Board.
 3. The report of the Committee to the Board shall include in written form the itemized deletions, additions, or other changes in the submitted budget requests of each institution.
 4. The Committee shall also make recommendations to the Board as to needs for additional buildings and land for the campuses, repair and renovation of buildings, maintenance of campuses, and adequate insurance coverage of buildings and contents.
 5. It shall coordinate the preparation of the capital outlay budget and capital outlay appropriations.
 6. It shall study and submit recommendations affecting investments or reinvestments of trust funds and shall advise the Board regarding such funds.
 7. The Committee shall submit recommendations on System-wide policies and procedures on procurement and purchasing.
 8. This committee shall have such other duties as may be authorized by the Board.
 9. The Treasurer shall serve as a member of this committee only without the authority to vote.
- b. Committee on Academic Policies and Programs and Student Life

1. The Committee shall review and make recommendations to the Board concerning all proposals for new academic programs and degrees, revisions or discontinuations of existing programs, the adoption of our changes in admission and retention standards, and the establishment, reorganization or elimination of academic departments, divisions, branch operations and extension services, and other academic units.
2. The Committee shall be responsible for reviewing the level of productivity of existing programs, and when appropriate to recommend the discontinuance of non-productive programs.
3. The Committee shall make appropriate recommendations concerning studies and policies relating to academic matters.
4. The Committee shall also make recommendations to the Board regarding campus life of the institutions.
5. It shall receive and review the Chancellor's reports of proposed policies and regulations concerning student affairs including, but not limited to, the conduct of students, discipline, student housing, parking, safety and special activities of students of the institutions under control of the Board.

5-6. The Committee shall facilitate the development and implementation of K-12 partnership efforts, middle college, dual credit/dual enrollment programming, and opportunities for alignment of K-12 and college curricula.

c. Committee on Personnel and Compensation

1. The Committee on Personnel shall make recommendations to the Board regarding retirement, tenure, promotion, evaluation and other personnel matters regarding personnel involved in the various institutions governed by the Board.

2. The Committee shall make appropriate recommendations concerning policy and procedures relating to personnel matters and review the recommendations from the Chancellor relative to the annual review of personnel requests from the institutions.
3. The committee shall also review compensation matters of the institutions and System Office personnel that require Board approval and make recommendations to the Board regarding these matters.
4. The Committee shall have the power to act for the full Board in compensation matters when waiting for the next scheduled Board meeting is not desirable.

d. Committee on Workforce Economic and Community Development

1. The Committee on Workforce Economic and Community Development is responsible for the oversight of the workforce initiatives at the six universities, 13 community colleges, and 27 colleges of applied technology colleges, ensuring our institutions are meeting the workforce training needs of Tennessee's employers and citizens.
2. The committee will:

1. a. Provide oversight and make recommendations to the Tennessee Board of Regents relative to programmatic decisions including the approval of new academic—programs of instruction, program credentials, modifications or terminations of academic workforce offerings.
2. b. Ensure that workforce programs align with the needs of business and industry.
3. c. Ensure that workforce programs enrich, strengthen, and support Tennessee citizens, the State of Tennessee's Drive to 55, and economic development goals.

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4. d. Review productivity and performance of ~~academic and non-credit~~ workforce programs annually and provide a report to the Tennessee Board of Regents.
5. e. Provide recommendations to the Tennessee Board of Regents for creation of or revisions to policies and guidelines related to workforce entities within the TBR system's institutions.
6. f. Encourage and recognize excellence in workforce partnerships and student's successes.

e. Committee on External Affairs

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1. The Committee on External Affairs is responsible for the oversight of the Board's relationship to organizations and constituent groups external to the system, ensuring that these relationships promote the mission and goals of the Tennessee Board of Regents system.
2. Toward the furtherance of this purpose, the Committee on External Affairs shall:
 1. a. Provide oversight for government relations activities and initiatives and make recommendations to the Board on legislative priorities for the system.
 2. b. Make recommendations regarding the Board's role in building relationships and collaborations with foundations, external funders, businesses, industry groups, organizations, and community leaders /organizations in Tennessee.
 3. c. Make recommendations regarding the Board's role in advocating the priorities of the System to media and local, state, and national leaders and media.

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4. d. Provide oversight for public relations efforts, promote effective communications with constituents, and review the marketing, digital and branding strategies developed that promote the the system, its initiatives and the individual colleges, marketing strategies developed at the System.
5. e. Promote effective communication betweenbetween the System, and its institutions, public officials, and leaders at the local, state, and national levels.
6. f. Provide oversight of private fundraising efforts, recognize excellence in philanthropy, and review reports on philanthropic activities within the System, fundraising and system grant efforts, recognize excellence in philanthropy and review reports on philanthropic and collaborative grant activities within the system.
7. h. Recommend to the Board creation or revision of policies/guidelines related to external affairs including, but not limited to: government, business, and community relations, advocacy, public relations, and fundraising.

f. Audit Committee

1. The Audit Committee shall provide appropriate oversight and accountability on fiscal matters within the Tennessee Board of Regents.
2. In addition to the Regents appointed to the Committee, the Board may select one or more certified public accountants or other qualified citizens who are not members of the Board to serve on the Audit Committee.

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3. The Audit Committee shall employ a person qualified by training and experience to serve as an internal auditor and to report directly to the Audit Committee and the Board.
4. The internal auditor shall be removable only for cause by a majority vote of the Board.
5. The internal auditor shall perform the duties required by the Higher Education Accountability Act of 2004 (T.C.A. § 49-14-101 et seq.) including reports to the Committee and development of a process to report and investigate illegal, improper, fraudulent or wasteful activity.

VIII.III. Officers and Their Duties

A. Officers

1. The officers of the Board of Regents shall be the ~~Chairman~~Chair, Vice ~~Chairman~~Chair, Chancellor, Treasurer, and Secretary. The sitting Governor of the State of Tennessee shall serve as ~~Chairman~~Chair of the Board.
2. The Board may from time to time establish such other offices and positions as may be necessary to carry out the functions of the Board.

B. Election and Term of Office

1. The term of office of each officer, except the Chancellor, ~~Treasurer and Secretary~~, shall be one year commencing on July 1st and continuing until ~~his~~ a successor is chosen and installed.
2. Officers other than the ~~Chairman~~Chair, ~~and~~ Chancellor, ~~Treasurer, and Secretary~~ shall be elected each year by the Board at the last regular meeting of each fiscal year.
3. The Vice Chancellor for Business and Finance shall serve as Treasurer unless the Board chooses to fill the office by election from the staff of the Chancellor.
- 2.4. The Board shall elect the Secretary n from the staff of the Chancellor.
- 3.5. No one person shall hold more than one of these offices.

C. Removal of Officers

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1. Officers may be removed at any time by the Board by the affirmative vote of a majority of the Board, not merely of the quorum.

D. Vacancies

1. Vacancies shall be filled by the Board as soon as practicable.

E. ChairmanChair

1. The ChairmanChair shall be a member of the Board, shall preside at the meetings of the Board, if present, with the authority to vote, and may work with the Vice ChairmanChair to appoint the Chairs and members of all committees.
2. ~~He or she~~The Chair shall be an ex officio member of all committees with the authority to vote.

F. Vice ChairmanChair

1. The Vice ChairmanChair shall be a member of the Board and shall perform the duties and have the powers of the ChairmanChair during the absence or disability of the ChairmanChair.

G. Chancellor

1. The Board of Regents shall elect the Chancellor who shall hold office at the pleasure of the Board.
2. ~~He or she~~The Chancellor shall not be a member of the Board.
3. In case of any vacancy in the Chancellorship, the Board shall name an Acting Chancellor who shall serve until the office of the Chancellor shall be filled.
4. The Chancellor shall be the chief executive officer of the State University and Community College System.
5. ~~He or she~~The Chancellor shall perform all of those duties that are prescribed by the Board.
6. ~~He or she~~The Chancellor shall be responsible to the Board of Regents for the prompt and effective execution of all resolutions, policies and rules and regulations adopted by the Board for the ordering and the operation of the entire System and for the government of any and all of its branches.

7. ~~His or her~~[The Chancellor's](#) discretionary powers shall be broad enough to enable him or her to discharge these responsibilities.
8. The Chancellor shall attend and participate in, without the privilege of voting, all of the meetings of the Board of Regents and of its committees.
9. ~~He or she~~[The Chancellor](#) shall be an ex officio member of all committees, without the authority to vote.
10. ~~He or she~~[The Chancellor](#) shall review recommendations from the presidents **and directors** regarding annual appointments, promotions, and salaries of employees of the several institutions of the System, and shall be responsible for compliance by the presidents **and directors** with Board policies and procedures on personnel matters.
11. ~~He or she~~[The Chancellor](#) shall make recommendations regarding the establishment or discontinuance of staff positions in the Office of the Board of Regents.
12. ~~He or she~~[The Chancellor](#) shall recommend the appointment of administrative officers and other employees of the Office of the Board of Regents.
13. The Chancellor shall be empowered to act for the Board in the interims when the Board is not in session.
14. ~~He or she~~[The Chancellor](#) shall speak for the Board and shall represent it at meetings and before the public consistent with established policies of the Board.
15. ~~He or she~~[The Chancellor](#) shall be the channel of communication with the presidents **and directors** of the institutions and shall present recommendations concerning System policy to the Board.
16. The Chancellor shall be authorized upon the authority of the Board and in its name to execute all notes, bonds, deeds, contracts, and other documents of an official nature.

17. ~~He or she~~The Chancellor shall submit, ~~in~~on behalf of the Board and with its approval the annual report at the end of each fiscal year, which report shall go to the Governor and the legislature.

H. Treasurer

1. ~~The Treasurer shall be elected by the Board and shall not be a member thereof, but shall be a member of the staff of the Chancellor.~~
- 2.1. ~~He or she shall~~ be sworn and bonded to discharge faithfully the duties as Treasurer.
- 3.2. ~~He or she~~The Treasurer shall serve without vote as a member of the Committee on Finance and Business Operations.
- 4.3. ~~He or she~~The Treasurer shall perform such other duties as the Board may authorize or as may be assigned by the Chancellor.

I. Secretary

1. ~~The Secretary shall be elected by the Board and shall not be a member thereof but shall be a member of the staff of the Chancellor.~~
- 2.1. ~~He or she~~The Secretary shall be sworn to discharge faithfully the duties as Secretary.
- 3.2. ~~He or she~~The Secretary shall be present at all meetings of the Board and of the committees.
- 4.3. ~~He or she~~The Secretary shall keep an accurate record of proceedings of the meetings of the Board and of the committees.
- 5.4. In the absence of the Secretary from a meeting, a secretary shall be chosen for the meeting and shall record the proceedings.
- 6.5. ~~He or she~~The Secretary shall be the custodian of all minutes, official documents, and archives of the System.
- 7.6. ~~He or she~~The Secretary shall perform such other duties and have such other powers as the Board may authorize or as may be assigned by the Chancellor.

J. Delegation of Duties of Officers

1. In case of the absence of any officer of the Board of Regents, or for any other reason that the Board may deem sufficient, the Board of Regents may delegate the powers or duties of such officers, provided a majority of the full Board concurs therein.

~~IX. Universities, Community Colleges and Colleges of Applied Technology~~

~~A. The State University and Community College System of Tennessee shall consist of the following universities, community colleges and colleges of applied technology and such other institutions as may be established or placed under the Board of Regents from time to time:~~

~~1. Universities (6)~~

~~a. Austin Peay State University, Clarksville; East Tennessee State University, Johnson City; University of Memphis, Memphis; Middle Tennessee State University, Murfreesboro; Tennessee State University, Nashville; Tennessee Technological University, Cookeville~~

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~~2. Community Colleges (13)~~

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~~a. Chattanooga State Community College, Chattanooga; Cleveland State Community College, Cleveland; Columbia State Community College, Columbia; Dyersburg State Community College, Dyersburg; Jackson State Community College, Jackson; Motlow State Community College, Lynchburg; Nashville State Community College, Nashville; Northeast State Community College, Blountville; Pellissippi State Community College, Knoxville; Roane State Community College, Harriman; Southwest Tennessee Community College, Memphis; Volunteer State Community College, Gallatin; Walters State Community College, Morristown~~

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~~3. Colleges of Applied Technology (27)~~

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~~a. Athens, Chattanooga, Covington, Crossville, Crump, Dickson, Elizabethton, Harriman, Hartsville, Hohenwald, Jacksboro, Jackson, Knoxville, Livingston, McKenzie, McMinnville, Memphis, Morristown, Murfreesboro, Nashville, Newbern, Oneida, Paris, Pulaski, Ripley, Shelbyville, and Whiteville. (T.C.A. § 49-8-101)~~

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Heads of Colleges and Universities

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Section IV. Presidents

B. A. Duties of the President

~~1.2.~~ The president of each college ~~and university~~ in the System shall be the ~~chief~~ executive ~~head~~ of the institution and of all its departments, and shall exercise such supervision and direction as will promote the efficient operation of the institution.

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~~2.3.~~ ~~He or she~~ The president shall be responsible to the Board through the Chancellor for the operation and management of the institution and for the execution of all directives of the Board and of the Chancellor.

~~3.~~ ~~He or she shall have direct access to the Board by submitting reports to the Board at its regular meetings and to meet with the Board on such occasions.~~

4. ~~He or she~~ The president shall be the official medium of communication between the faculty and the Chancellor, and between the council, senate, assembly, or any such body, either of the faculty or of the students, and the Chancellor.

5. ~~He or she~~ The president shall recommend annually to the Board of Regents, through the Chancellor, the creation or continuance of positions of faculty and other employees of the institution.

6. ~~He or she~~ The president shall have the authority to recommend or make appointments of personnel and, within budgetary limitations, to fix their salaries, and to recommend or approve promotions, transfers, leaves of absence, and removal of personnel, pursuant to the requirements of policies

and procedures established by the Board, and subject to such prior approval or confirmation of the Board or the Chancellor as may be required by the Board.

7. ~~He or she~~The president shall make an annual report to the Board, through the Chancellor, of the work and condition of the institution under his or her control.

7.

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a. ~~B~~ Terms of ~~Appointment~~ Heads of Colleges and Universities

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1. The ~~heads~~ presidents of the colleges ~~and universities~~ shall serve at the pleasure of the Board.

b. ~~C.~~ Resignation and Removal of ~~Heads of Colleges and Universities~~ Presidents

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1.2. ~~The Board anticipates upon appointment that each head of an institution~~
will serve for a number of years.

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1. ~~The head of each~~ president of an institution may resign at any time upon written notification to the Board through the Chancellor.

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2. ~~2.~~ The Board may terminate the employment of the president of an institution at any time

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3. ~~3.~~ In the event of a resignation or termination, the Board, at its discretion, may authorize a payment equal to up to three months of the president's salary. ~~The head of each institution may be terminated at any time by the Board.~~

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4. ~~In the event of termination of the head of an institution, three months' severance compensation may be authorized by the Board.~~

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e.b. Presidents' Councils

1. The president of each college ~~and university~~ shall be a member of the ~~respective~~ Presidents' Council ~~for his or her type of institution and shall likewise be a member of the Joint Presidents' Council.~~
2. ~~These~~ councils shall have the opportunity to present reports and recommendations to the Board of Regents.
3. The Chancellor shall be an ex officio member of ~~each the~~ council and shall be invited to attend each meeting of ~~said the~~ councils.

~~C. Heads of Colleges of Applied Technology~~

- ~~1. The **director president** of each college of applied technology in the System shall be the executive head of the institution and of all its departments, and shall exercise such supervision and direction as will promote the efficient operation of the institution.~~
- ~~2. He or she shall be responsible to the Board and Chancellor, through the senior member of the Board staff for colleges of applied technology, for the execution of all directives of the Board and of the Chancellor.~~
- ~~3. He or she shall have access to the Board by submitting reports to the Board at its regular meetings through a representative **director president** who shall meet with the Board on such occasions.~~
- ~~4. He or she shall be the official medium of communication between the faculty and the Chancellor, and between the council, senate, assembly, or any such body, either of the faculty or of the students, and the Chancellor.~~
- ~~5. He or she shall make an annual report to the Board, through the Chancellor, of the work and condition of the institution under his or her control.~~
- ~~6. He or she shall have specific responsibilities as delegated by the Chancellor for the operation and management of the institution.~~

~~a. Terms of Heads of Colleges of Applied Technology~~

- ~~1. The heads of the colleges of applied technology shall serve at the pleasure of the Chancellor.~~

~~b. Resignation and Removal of Heads of Colleges of Applied Technology~~

- ~~1. It is anticipated upon appointment that each head of a college of applied technology will serve for a number of years.~~
- ~~2. The head of each college of applied technology may resign at any time upon written notification to the Chancellor.~~
- ~~3.4. The head of each college of applied technology may be terminated at any time by the Chancellor.~~

~~D.K. Employees~~

1. Administrative personnel, faculty members and other personnel shall be recommended or appointed by the president of the college **or university and director of the college of applied technology**, subject to such requirements, approvals or confirmations by the Board or the Chancellor as may be specified by the Board.
2. A member of the Board shall not be a party to procuring the appointment of any relative at any of the units of the ~~State University and Community College~~ System.

~~E. Students~~

~~1. Admission~~

- ~~a. The Board shall prescribe rules and regulations for the admission of students to the institutions.~~

~~2. Campus Conduct~~

- ~~a. Within general System guidelines and policies developed by the Board, the presidents and directors shall be responsible for promulgating campus regulations developed within the institutional community.~~
- ~~b. Students violating the rules and regulations of an institution may be punished, suspended, or expelled as the nature of the case requires.~~

~~X. Degrees, Diplomas, and Certificates~~

~~A. Degrees~~

1. ~~The faculty shall recommend to the president of the institution the candidates for degrees which the institution has been authorized by the Board to confer.~~

~~B. Diplomas and Certificates~~

1. ~~The **director** **president** shall certify the candidates for diplomas and certificates which the college of applied technology has been authorized by the Board to award.~~

~~C. Degree, Diploma, and Certificate Requirements~~

1. ~~The Board of Regents shall set requirements for the award of degrees by all institutions, and diplomas and certificates by all colleges of applied technology within the System.~~

~~D. Approval of Degree and Academic Programs, and Diploma and Certificate Programs~~

1. ~~The Board of Regents shall approve all present and proposed programs of study leading to degrees, **and diplomas and certificates** in all institutions, **and diplomas and certificates in all technology centers** of the System.~~
2. ~~The Board shall also exercise authority to disestablish programs of study upon the recommendation of the Chancellor.~~

~~XI. Appeals~~

- A. ~~The Board shall adopt a policy defining those final decisions affecting students and employees in the System which may be appealed to the Chancellor and the Board.~~
- L. ~~The policy shall prescribe the process of appeal and the standard of review to be applied by the Chancellor and the Board.~~

~~B.M.~~

~~XII.~~IV. Amendment of Bylaws

- A. These Bylaws may be amended or repealed at any regular meeting by an affirmative vote of not less than nine members of the Board, provided however, that any proposed change in these Bylaws shall be submitted to the Secretary in

writing at any regular meeting or special meeting and shall be voted on at the next regular meeting of the Board.

- B. Amendments or additions to the Bylaws shall be presented in such form as suitable for direct incorporation into the Bylaws.
- C. Any Bylaw may be suspended at any regular or special meeting for that meeting only by the unanimous consent of all present.
- D. The Secretary shall maintain a Bylaws book in which shall be recorded all Bylaws and any changes, additions, or deletions thereto.

XIII.V. Parliamentary Authority

- A. The rules contained in *Roberts Rules of Order, 1970, Newly Revised 11th Edition*, or the most recent subsequent edition, shall govern the Board in all cases ~~to in~~ which they are not inconsistent with the se Bylaws or any special rules of order of this Board.

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Sources

Controlling Statute(s)

T.C.A. § 49-8-101 et seq.

T.C.A. § 49-11-401 et seq. T.C.A. Title 49, Chapters 7, 8 and 11

Revision Dates:

As Amended December 16, 1983; Board Meeting December 7, 2001; Board Meeting September 24, 2004; Board Meeting December 3, 2004; Board Meeting June 26, 2008; Board Meeting September 24, 2010; Revisions and renumbering approved at Board Meeting, September 26, 2014; Board Meeting December 10, 2015.

Related Policies

- System of Governance
- Purpose of the Board

- [Duties of Board](#)
- [Title, Election and Duties of Board Officers](#)
- [Committees of the Board](#)
- [Meetings of the Board](#)
- [Bylaws of the Board](#)
- [Institutions in the System](#)
- [Duties of the Presidents and Directors](#)
- [Duties of the Chancellor](#)
- [Selection and Retention of Presidents](#)
- [Selection and Retention of College of Applied Technology Directors](#)

Bylaws of the Tennessee Board of Regents

Article I: Purpose

The purpose of the Tennessee Board of Regents is to govern, manage and control the state community colleges and state colleges of applied technology established by the General Assembly of the State of Tennessee in T. C. A. § 49-8-101(a), exercising the powers and fulfilling the duties vested in it by the General Assembly.

Article II: The Board

Section 1. Powers

A. The Board of Regents is vested by law with all the powers and authority to govern effectively and set policy for the state community colleges and colleges of applied technology in accordance with the laws of Tennessee and the policies of the Tennessee Higher Education Commission.

B. With respect to the locally governed universities in the System, the Board of Regents has the authority to review and give final approval to the operating budget of each university for the purpose of ensuring the ability to satisfy obligations to the Tennessee State School Bond Authority and its bondholders.

Section 2. Members

The composition of the membership of the Board, the terms of office, and the conditions of membership are as provided in T.C.A. § 49-8-201, including all future amendments thereto.

Section 3. Rights of Members

A. Except as provided otherwise by law, individual members of the Board enjoy these rights equally with all other members:

1. the right to vote,
2. the right to participate fully in all considerations before the Board,
3. the right to enter motions and to submit recommendations, and
4. all rights and privileges afforded the Board by law and regulation when sitting in deliberative session.

B. When not participating in meetings of the Board or any of its duly constituted committees, members, as individuals, enjoy the same rights and privileges of any citizen of the State of Tennessee as pertains to the governance, control, and management of institutions under the Board.

C. As individuals, members shall not speak for the Board unless specifically authorized to do so by the Board.

Section 4. Responsibilities of Members

A. When participating in meetings of the Board or its duly constituted committees, members are responsible for the entire System, without regard for any congressional district or area of the State or for any individual institution within the State.

B. Members are enjoined from espousing the cause of any one institution over the interests of others or the System.

Section 5. Expenses of Members

Board business-related and travel expenses, including lodging and meals encountered about meetings of the Board or duly constituted committees thereof shall be reimbursable at rates established by Board policy in accordance with Tennessee State Regulations for Travel.

Section 6. Minority Views

Upon announcement of any vote of a meeting of the Board or one of its duly constituted committees, a member holding a minority view may request his or her view be made a matter of record. Such minority view shall be submitted in writing to the Secretary.

Section 7. Meetings of the Board

A. Regular Meetings

The Board shall hold at least one (1) stated meeting annually on a day or days determined by the board from year to year and at called meetings that may be necessary, to be called by the secretary, giving at least five (5) days' notice to the board members, but the board may adjourn the stated or called meetings to any date that it may set for adjournment.

B. Special Meetings

1. Special meetings of the Board of Regents may be called for any purpose by the Chair by request in writing to the Secretary, or by the Secretary upon written request from four other members of the Board.
2. The requests shall state the purpose of the proposed meeting.

3. Business transacted at all special meetings shall be confined to the subjects stated in the call.

C. Location

Each year, following the Fall quarterly meeting, the Secretary shall issue a calendar of the regular meetings for the upcoming calendar year including their locations. The board shall strive to meet on the campus of a system institution at least twice a year, rotating those meetings throughout the system, as practicable.

D. Notice of Meetings

1. The Secretary shall give each member of the Board at least five days' written notice of a regular or of special meetings of the Board. Emergency meetings may be called by telephone or electronic notification with the understanding that similar notices are provided all members.
2. The Secretary, upon advice from the Chancellor and Board, shall prepare an annotated agenda to accompany each notice of a regular or special meeting of the Board.
3. Public notice of all meetings shall be issued in accordance with T.C.A. § 8-44-103.

E. Quorum

1. At all meetings of the Board of Regents, nine voting members shall constitute a quorum for the transaction of business. In the absence of a quorum, the Board may convene for the purpose of receiving information. If the Board convenes in the absence of a quorum and a quorum is later established, the Board may then transact business.

2. The action of a simple majority of the voting members of the Board present at any meeting shall be the action of the Board, except as may be otherwise provided by these Bylaws.
3. Members shall be allowed to participate in a meeting by electronic or other means in accordance with T.C.A. § 8-44-108.

F. Order of Business

The order of business at each regular meeting of the Board shall be determined by the Vice-Chair.

G. Procedures

1. Any ex-officio member of the Board may be represented at a meeting of the Board, but cannot under any conditions register a vote by proxy.
2. When a member identifies a conflict of interest about a vote on a matter before the Board, the member shall withhold his or her vote.
3. A record vote of the Board shall be required on all motions providing for approval of a budget; approval of an increase in fees or tuition; approval of capital expenditures or the extension of the credit of the system or any of its institutions; any revision of the Bylaws, the adoption of a new Bylaw or the repeal of an existing Bylaw; and the documentation of any transaction as may be required by law or deemed desirable in the judgment of the Chair. upon demand of any member present a record vote may be called for on any matter before announcement of a vote previously taken.
4. A motion to reconsider may only be made by a member who voted on the prevailing side and must be made at the same meeting.

H. Adjourned Meetings

1. The Board may adjourn any regular or special meeting to any date it may set.
2. If a quorum is not present, any regular or special meeting may be adjourned by the members attending until a quorum shall be present.

I. Joint Meetings

1. From time to time, the Board may find it appropriate to meet jointly with some other board or body.
2. In such meetings, the Board shall retain its constituted integrity as established under law and in accordance with these Bylaws.

J. Executive Sessions

1. In accordance with T.C.A. § 4-35-108, the board may hold confidential executive sessions to discuss:
 - a. Items deemed not subject to public inspection under T.C.A. §§ 10-7-503 and 10-7-504, and all other matters designated as confidential or privileged under the Tennessee Code;
 - b. Litigation;
 - c. Audits or investigations;
 - d. Information protected by federal law; and
 - e. Matters involving information under T.C.A. § 4-35-107(a), where the informant has requested anonymity.

2. No business, other than that described under subsection 1 a-e, above, shall be considered during a confidential, non-public executive session.
3. Attendance at executive sessions shall be limited to board members. Other individuals may be invited to attend all or portions of an executive session as deemed necessary by the board vice-chair.

K. Minutes

1. Minutes shall be taken at each meeting of the Board and shall provide a permanent record of such meeting.
2. Minutes need not be a verbatim record of a meeting but should provide adequate basis upon which implementing actions may be taken or permanent policies be extracted therefrom.
3. Each meeting shall also be electronically recorded in its entirety. In the event of a dispute regarding the transactions at a meeting, the electronic recording shall be determinative of the Board's action.
4. Minutes of each regular meeting and of subsequent special meetings shall be circulated for consideration of the members prior to the next regular meeting at which time they shall be approved as attested to by the Vice Chair and the Secretary of the Board.

II. Committees of the Board

- A. The Board of Regents as a whole shall be responsible for the operation of the State University and Community College System.
- B. The Board may organize standing and special committees as necessary to carry out its governance, control, and management functions.
- C. The Committees of the Board shall make studies of the fields assigned to them and advise the Board as to what, if any, changes of policy should be made.

- D. Each of the standing committees shall keep informed with respect to the manner in which the policies of the Board are being administered in its field. Committees may be authorized to act on behalf of the Board.
- E. All Board members may participate in committee deliberations; however, each standing committee shall consist of not less than three and not more than seven Board members.
- F. A majority of the members of a committee shall constitute a quorum for the transaction of business. In the absence of a quorum, a committee may convene for the purpose of receiving information. If a committee convenes in the absence of a quorum and a quorum is later established, the committee may then transact business.
- G. The Board of Regents may authorize special committees with whatever membership is desired by the Board.
- H. Each standing or special committee shall report to the Board periodically or at the request of the Chair of the Board.
- I. The Chair of the Board shall be an ex officio member of all committees with the authority to vote. In the absence of the Chair, the Vice-Chair shall be an ex officio member of all committees with the authority to vote.
- J. The Chancellor and Secretary shall be ex officio members of all committees without the authority to vote.
- K. The Executive Director of the Tennessee Higher Education Commission may serve as a member of any committee without the authority to vote.
- L. Standing Committees
 - a. **Committee on Finance and Business Operations**
 - 1. The Committee on Finance and Business Operations shall make recommendations to the Board regarding the fiscal policies to be followed in the conduct of the System.

2. The Committee shall receive and review the recommendations of the Chancellor concerning appropriation requests, allocations, budgets and budget revisions for each of the institutions in the State University and Community College System and for the office of the Board, and shall make its recommendations to the Board.
3. The report of the Committee to the Board shall include in written form the itemized deletions, additions, or other changes in the submitted budget requests of each institution.
4. The Committee shall also make recommendations to the Board as to needs for additional buildings and land for the campuses, repair and renovation of buildings, maintenance of campuses, and adequate insurance coverage of buildings and contents.
5. It shall coordinate the preparation of the capital outlay budget and capital outlay appropriations.
6. It shall study and submit recommendations affecting investments or reinvestments of trust funds and shall advise the Board regarding such funds.
7. The Committee shall submit recommendations on System-wide policies and procedures on procurement and purchasing.
8. This committee shall have such other duties as may be authorized by the Board.
9. The Treasurer shall serve as a member of this committee only without the authority to vote.

b. Committee on Academic Policies and Programs and Student Life

1. The Committee shall review and make recommendations to the Board concerning all proposals for new academic programs and degrees, revisions or discontinuations of existing programs, the adoption of our changes in admission and retention standards, and the establishment,

reorganization or elimination of academic departments, divisions, branch operations and extension services, and other academic units.

2. The Committee shall be responsible for reviewing the level of productivity of existing programs, and when appropriate to recommend the discontinuance of non-productive programs.
3. The Committee shall make appropriate recommendations concerning studies and policies relating to academic matters.
4. The Committee shall also make recommendations to the Board regarding campus life of the institutions.
5. It shall receive and review the Chancellor's reports of proposed policies and regulations concerning student affairs including, but not limited to, the conduct of students, discipline, student housing, parking, safety and special activities of students of the institutions under control of the Board.
6. The Committee shall facilitate the development and implementation of K-12 partnership efforts, middle college, dual credit/dual enrollment programming, and opportunities for alignment of K-12 and college curricula.

c. Committee on Personnel and Compensation

1. The Committee on Personnel shall make recommendations to the Board regarding retirement, tenure, promotion, evaluation and other personnel matters regarding personnel involved in the various institutions governed by the Board.
2. The Committee shall make appropriate recommendations concerning policy and procedures relating to personnel matters and review the recommendations from the Chancellor relative to the annual review of personnel requests from the institutions.

3. The committee shall also review compensation matters of the institutions and System Office personnel that require Board approval and make recommendations to the Board regarding these matters.
4. The Committee shall have the power to act for the full Board in compensation matters when waiting for the next scheduled Board meeting is not desirable.

d. Committee on Economic and Community Development

1. The Committee on Economic and Community Development is responsible for the oversight of the workforce initiatives at the colleges, ensuring our institutions are meeting the workforce training needs of Tennessee.
2. The committee will:
 - (a) Provide oversight and make recommendations to the Tennessee Board of Regents relative to programmatic decisions including the approval of new programs of instruction, program credentials, modifications or terminations of academic workforce offerings.
 - (b) Ensure that workforce programs align with the needs of business and industry.
 - (c) Ensure that workforce programs enrich, strengthen, and support Tennessee citizens, the State of Tennessee's Drive to 55, and economic development goals.
 - (d) Review productivity and performance of workforce programs annually and provide a report to the Tennessee Board of Regents.

- (e) Provide recommendations to the Tennessee Board of Regents for creation of or revisions to policies and guidelines related to workforce entities within the TBR system's institutions.
- (f) Encourage and recognize excellence in workforce partnerships and student's successes.

e. Committee on External Affairs

1. The Committee on External Affairs is responsible for the oversight of the Board's relationship to organizations and constituent groups external to the system, ensuring that these relationships promote the mission and goals of the Tennessee Board of Regents system.
2. Toward the furtherance of this purpose, the Committee on External Affairs shall:
 - (a) Provide oversight for government relations activities and initiatives and make recommendations to the Board on legislative priorities for the system.
 - (b) Make recommendations regarding the Board's role in building relationships and collaborations with foundations, external funders, businesses, industry groups, organizations, and community leaders.
 - (c) Make recommendations regarding the Board's role in advocating the priorities of the System to media and local, state, and national leaders.
 - (d) Provide oversight for public relations efforts, promote effective communications with constituents and review the marketing, digital

and branding strategies developed that promote the system, its initiatives and the individual colleges.

- (e) Promote effective communication between the System and its institutions, public officials, and leaders at the local, state, and national levels.
- (f) Provide oversight of fundraising and system grant efforts, recognize excellence in philanthropy and review reports on philanthropic and collaborative grant activities within the system.

f. Audit Committee

- 1 The Audit Committee shall provide appropriate oversight and accountability on fiscal matters within the Tennessee Board of Regents.
2. In addition to the Regents appointed to the Committee, the Board may select one or more certified public accountants or other qualified citizens who are not members of the Board to serve on the Audit Committee.
3. The Audit Committee shall employ a person qualified by training and experience to serve as an internal auditor and to report directly to the Audit Committee and the Board.
4. The internal auditor shall be removable only for cause by a majority vote of the Board.
5. The internal auditor shall perform the duties required by the Higher Education Accountability Act of 2004 (T.C.A. § 49-14-101 et seq.) including reports to the Committee and development of a process to report and investigate illegal, improper, fraudulent or wasteful activity.

III. Officers and Their Duties

A. Officers

1. The officers of the Board of Regents shall be the Chair, Vice Chair, Chancellor, Treasurer, and Secretary. The sitting Governor of the State of Tennessee shall serve as Chair of the Board.
2. The Board may from time to time establish such other offices and positions as may be necessary to carry out the functions of the Board.

B. Election and Term of Office

1. The term of office of each officer, except the Chancellor, shall be one year commencing on July 1st and continuing until a successor is chosen and installed.
2. Officers other than the Chair and Chancellor shall be elected each year by the Board at the last regular meeting of each fiscal year.
3. The Vice Chancellor for Business and Finance shall serve as Treasurer unless the Board chooses to fill the office by election from the staff of the Chancellor.
4. The Board shall elect the Secretary from the staff of the Chancellor.
5. No one person shall hold more than one of these offices.

C. Removal of Officers

1. Officers may be removed at any time by the Board by the affirmative vote of a majority of the Board, not merely of the quorum.

D. Vacancies

1. Vacancies shall be filled by the Board as soon as practicable.

E. Chair

1. The Chair shall be a member of the Board, shall preside at the meetings of the Board, if present, with the authority to vote, and may work with the Vice Chair to appoint the Chairs and members of all committees.
2. The Chair shall be an ex officio member of all committees with the authority to vote.

F. Vice Chair

1. The Vice Chair shall be a member of the Board and shall perform the duties and have the powers of the Chair during the absence or disability of the Chair.

G. Chancellor

1. The Board of Regents shall elect the Chancellor who shall hold office at the pleasure of the Board.
2. The Chancellor shall not be a member of the Board.
3. In case of any vacancy in the Chancellorship, the Board shall name an Acting Chancellor who shall serve until the office of the Chancellor shall be filled.
4. The Chancellor shall be the chief executive officer of the State University and Community College System.
5. The Chancellor shall perform all those duties that are prescribed by the Board.
6. The Chancellor shall be responsible to the Board of Regents for the prompt and effective execution of all resolutions, policies and rules and regulations adopted by the Board for the ordering and the operation of the entire System and for the government of any and all of its branches.
7. The Chancellor's discretionary powers shall be broad enough to enable him or her to discharge these responsibilities.
8. The Chancellor shall attend and participate in, without the privilege of voting, all of the meetings of the Board of Regents and of its committees.
9. The Chancellor shall be an ex officio member of all committees, without the authority to vote.
10. The Chancellor shall review recommendations from the presidents regarding annual appointments, promotions, and salaries of employees of the several institutions of the System, and shall be responsible for compliance by the presidents with Board policies and procedures on personnel matters.
11. The Chancellor shall make recommendations regarding the establishment or discontinuance of staff positions in the Office of the Board of Regents.

12. The Chancellor shall recommend the appointment of administrative officers and other employees of the Office of the Board of Regents.
13. The Chancellor shall be empowered to act for the Board in the interims when the Board is not in session.
14. The Chancellor shall speak for the Board and shall represent it at meetings and before the public consistent with established policies of the Board.
15. The Chancellor shall be the channel of communication with the presidents of the institutions and shall present recommendations concerning System policy to the Board.
16. The Chancellor shall be authorized upon the authority of the Board and in its name to execute all notes, bonds, deeds, contracts, and other documents of an official nature.
17. The Chancellor shall submit, on behalf of the Board and with its approval the annual report at the end of each fiscal year, which report shall go to the Governor and the legislature.

H. Treasurer

1. The Treasurer shall be sworn and bonded to discharge faithfully the duties as Treasurer.
2. The Treasurer shall serve without vote as a member of the Committee on Finance and Business Operations.
3. The Treasurer shall perform such other duties as the Board may authorize or as may be assigned by the Chancellor.

I. Secretary

1. The Secretary shall be sworn to discharge faithfully the duties as Secretary.
2. The Secretary shall be present at all meetings of the Board and of the committees.
3. The Secretary shall keep an accurate record of proceedings of the meetings of the Board and of the committees.

4. In the absence of the Secretary from a meeting, a secretary shall be chosen for the meeting and shall record the proceedings.
5. The Secretary shall be the custodian of all minutes, official documents, and archives of the System.
6. The Secretary shall perform such other duties and have such other powers as the Board may authorize or as may be assigned by the Chancellor.

J. Delegation of Duties of Officers

1. In case of the absence of any officer of the Board of Regents, or for any other reason that the Board may deem sufficient, the Board of Regents may delegate the powers or duties of such officers, provided a majority of the full Board concurs therein.

Section IV. Presidents

A. Duties of the President

2. The president of each college in the System shall be the chief executive of the institution and of all its departments, and shall exercise such supervision and direction as will promote the efficient operation of the institution.
3. The president shall be responsible to the Board through the Chancellor for the operation and management of the institution and for the execution of all directives of the Board and of the Chancellor.
4. The president shall be the official medium of communication between the faculty and the Chancellor, and between the council, senate, assembly, or any such body, either of the faculty or of the students, and the Chancellor.
5. The president shall recommend annually to the Board of Regents, through the Chancellor, the creation or continuance of positions of faculty and other employees of the institution.

6. The president shall have the authority to recommend or make appointments of personnel and, within budgetary limitations, to fix their salaries, and to recommend or approve promotions, transfers, leaves of absence, and removal of personnel, pursuant to the requirements of policies and procedures established by the Board, and subject to such prior approval or confirmation of the Board or the Chancellor as may be required by the Board.
7. The president shall make an annual report to the Board, through the Chancellor, of the work and condition of the institution under his or her control.

B Term of Appointment

The presidents of the colleges shall serve at the pleasure of the Board.

C. Resignation and Removal of Presidents

1. The president of an institution may resign at any time upon written notification to the Board through the Chancellor.
2. The Board may terminate the employment of the president of an institution at any time.
3. In the event of a resignation or termination, the Board, at its discretion, may authorize a payment equal to up to three months of the president's salary.

D. Presidents Council

1. The president of each college shall be a member of the Presidents Council.
2. The council shall have the opportunity to present reports and recommendations to the Board of Regents.

3. The Chancellor shall be an ex officio member of the council and shall be invited to attend each meeting of the council.

E. Employees of the Colleges

1. Administrative personnel, faculty members and other personnel shall be recommended or appointed by the president of the college, subject to such requirements, approvals or confirmations by the Board or the Chancellor as may be specified by the Board.
2. A member of the Board shall not be a party to procuring the appointment of any relative at any of the units of the System.

V. Amendment of Bylaws

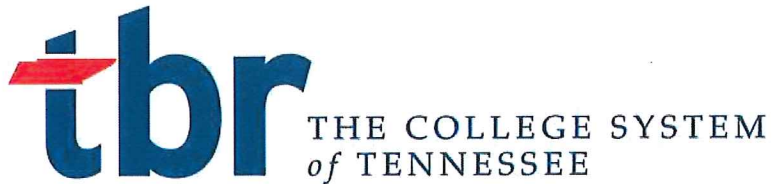
- A. These Bylaws may be amended or repealed at any regular meeting by an affirmative vote of not less than nine members of the Board, provided however, that any proposed change in these Bylaws shall be submitted to the Secretary in writing at any regular meeting or special meeting and shall be voted on at the next regular meeting of the Board.
- B. Amendments or additions to the Bylaws shall be presented in such form as suitable for direct incorporation into the Bylaws.
- C. Any Bylaw may be suspended at any regular or special meeting for that meeting only by the unanimous consent of all present.
- D. The Secretary shall maintain a Bylaws book in which shall be recorded all Bylaws and any changes, additions, or deletions thereto.

IV. Parliamentary Authority

- A. The rules contained in *Roberts Rules of Order, Newly Revised* 11th Edition, or the most recent subsequent edition, shall govern the Board in all cases in which they are not inconsistent with these Bylaws or any special rules of order of this Board.

Sources:

Revision Dates:



BOARD TRANSMITTAL

MEETING:	December 2017 Quarterly Board Meeting
SUBJECT:	Approval of Rules Revisions to Rules Regarding Immunization
DATE:	December 14, 2017
PRESENTER:	Mary G. Moody, General Counsel
ACTION REQUIRED:	Roll Call Vote
STAFF'S RECOMMENDATION:	Approval

T.C.A. §§ 49-7-124 and 125 require the Board of Regents to promulgate rules pertaining to immunization requirements for students seeking admission to TBR governed institutions. In accordance with those statutes, emergency rules and permanent rules were drafted and approved at the September 2017 Board Meeting.

When the rules were reviewed by the Office of the Attorney General, they recommended that the rules should be revised to add Section -.03, Exemptions, to include the statutory exemptions provided for in T.C.A. § 49-7-124. In all other respects, the language is unchanged from that approved by the Board in September.

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Sequence Number: _____

Rule ID(s): _____

File Date (effective
date): _____

End Effective Date: _____

Emergency Rule Filing Form

Emergency rules are effective from date of filing for a period of up to 180 days.

Agency/Board/Commission:	Tennessee Board of Regents
Division:	System-wide Student Rules
Contact Person:	Mary G. Moody
Address:	Office of General Counsel 1 Bridgestone Park, 3 rd Floor Nashville, Tennessee
Zip:	37214
Phone:	615-366-4438
Email:	Mary.Moody@tbr.edu

Rule Type:

☒ Emergency Rule

Revision Type (check all that apply):

☐ Amendment

☒ New

☐ Repeal

Statement of Necessity:

In April, 2017, the General Assembly of the State of Tennessee passed Senate Bill No. 393, codified as T.C.A. § 49-7-124, relative to higher education immunization requirements. T.C.A. § 49-7-124 was amended by adding a new subsection requiring each higher education governing board, in consultation with the state department of health, to promulgate rules regarding immunization requirements for students enrolled within each respective institution. These new rules are required for the health and safety of students, faculty, and administrators at all TBR campuses.

Rule(s) Revised (ALL chapters and rules contained in filing must be listed here. If needed, copy and paste additional tables to accommodate multiple chapters. Please make sure that **ALL** new rule and repealed rule numbers are listed in the chart below. Please enter only **ONE** Rule Number/Rule Title per row)

Chapter Number	Chapter Title
0240-02-09	Student Immunization Requirements
Rule Number	Rule Title
0240-02-09-.01	Immunization Rules
0240-02-09-.02	Information Provided to Students
0240-02-09-.03	Exemptions

Rules of Tennessee Board of Regents
Chapter 0240-02-09
Student Immunization Requirements

Emergency Rule

Table of Contents is added to Chapter 0240-02-09 Student Immunization Requirements and shall read as follows:

Table of Contents

0240-02-09-.01 Immunization Rules
0240-02-09-.02 Information Provided to Students
0240-02-09-.03 Exemptions

0240-02-09-.01 is added to Chapter 0240-02-09 Student Immunization Requirements and shall read as follows:

0240-02-09-.01 Immunization Rules

- (1) Each college shall ask all applicants for admission to provide health information that establishes the applicant's compliance with the recommended immunization schedule for measles, mumps, rubella, and varicella for adults, issued by the Center for Disease Control and Prevention (CDC) Advisory Committee on Immunization Practices (ACIP).
 - (a) Proof of prior or current military service shall be considered proof of the recommended immunizations.
 - (b) Students with proof of graduation from a Tennessee high school after 2014 shall not be required to submit evidence of the recommended immunizations, except as specified below.
 - (c) Students enrolling in a course of study that is exclusively online and does not involve any experiential component shall not be asked to provide immunization information.
- (2) Except as otherwise required for specific programs of study, failure to provide documentation of recommended immunization shall not be a bar to admission, however, should the college experience an outbreak of a communicable disease, all students without documented immunization for the disease shall be presumed to be un-immunized and subject to immunization, quarantine or isolation recommendations for the purposes of public health disease control.
- (3) Notwithstanding the forgoing, any applicant to a program that involves interaction with children, such as a teacher education or early childhood education training program, must present proof of compliance with the recommended 2-dose immunization schedule for mumps, rubella, and varicella for adults, issued by the CDC-ACIP.
- (4) Notwithstanding the foregoing, any applicant enrolling in a school of nursing, laboratory technology, or any other allied health profession must present proof of compliance with the immunization schedule for healthcare personnel issued by the CDC-ACIP.

Authority: T.C.A. §§ 49-7-124 and 125.

0240-02-09-.02 is added to Chapter 0240-02-09 Student Immunization Requirements and shall read as follows:

0240-02-09-.02 Information Provided to Students

- (1) Each college shall provide each new incoming student with detailed information concerning the risk factors for hepatitis B infection and the availability and effectiveness of vaccine for persons who are at risk of the disease.
- (2) Each college shall provide each new incoming student with detailed information concerning the recommended immunization schedule for measles, mumps, rubella and varicella for adults issued by the Center for Disease Control Advisory Committee on Immunization Practices, and the availability and

effectiveness of the recommended vaccines.

- (3) Each new incoming student shall return a completed waiver form indicating that the college has provided the information required in this section.

Authority: T.C.A. §§ 49-7-124 and 125.

0240-02-09-.03 is added to Chapter 0240-02-09 Student Immunization Requirements and shall read as follows:

0240-02-09-.03 Exemptions

- (1) A student who is required to show proof of immunization under these rules may be exempted from the requirements only under the following circumstances:
- (a) Where a physician licensed by the board of medical examiners, the board of osteopathic examiners or a health department certifies in writing that a particular vaccine is contraindicated for one (1) of the following reasons:
 - 1. The individual meets the criteria for contraindication set forth in the manufacturer's vaccine package insert;
 - 2. The individual meets the criteria for contraindication published by the CDC-ACIP; or
 - 3. In the best professional judgment of the physician, based upon the individual's medical condition and history, the risk of harm from the vaccine outweighs the potential benefit.
 - (b) Where a parent or guardian or, in the case of an adult student, the student provides to the institution a written statement, affirmed under penalties of perjury, that vaccination conflicts with the religious tenets and practices of the parent or guardian or, in the case of an adult student, the student.

Authority: T.C.A. § 49-7-124.

The vote by the Tennessee Board of Regents on these rules was as follows:

Board Member	Aye	No	Abstain	Absent	Signature (if required)
Bill Haslam					
Candice McQueen					
MaryLou Apple					
Larry Autry					
Greg Duckett					
Yolanda Greene					
Tom Griscom					
Joey Hatch					
Fran Marcum					
Jeremy Mitchell					
Barbara Prescott					
Emily Reynolds					
Leigh Shockey					
Jai Templeton					
Danni Varlan					
Tom White					

I certify that this is an accurate and complete copy of an emergency rule(s), lawfully promulgated and adopted.

Date: _____

Signature: _____

Name of Officer: Mary G. Moody

Title of Officer: General Counsel & Board Secretary

Subscribed and sworn to before me on: _____

Notary Public Signature: _____

My commission expires on: _____

Agency/Board/Commission: Tennessee Board of Regents Emergency Rules
Chapter 0240-02-09 Student Immunization Requirements

All emergency rules provided for herein have been examined by the Attorney General and Reporter of the State of Tennessee and are approved as to legality pursuant to the provisions of the Administrative Procedures Act, Tennessee Code Annotated, Title 4, Chapter 5.

Herbert H. Slatery III
Attorney General and Reporter

Date

Department of State Use Only

Filed with the Department of State on: _____

Effective for: _____*days

Effective through: _____

** Emergency rule(s) may be effective for up to 180 days from the date of filing.*

Tre Hargett
Secretary of State

Impact on Local Governments

Pursuant to T.C.A. §§ 4-5-220 and 4-5-228 "any rule proposed to be promulgated shall state in a simple declarative sentence, without additional comments on the merits of the policy of the rules or regulation, whether the rule or regulation may have a projected impact on local governments." (See Public Chapter Number 1070 (<http://state.tn.us/sos/acts/106/pub/pc1070.pdf>) of the 2010 Session of the General Assembly)

This rule is anticipated to have no Impact on Local Governments

Additional Information Required by Joint Government Operations Committee

All agencies, upon filing a rule, must also submit the following pursuant to T.C.A. § 4-5-226(i)(1).

- (A) A brief summary of the rule and a description of all relevant changes in previous regulations effectuated by such rule;

The rule sets out the immunization requirements for students attending Tennessee Board of Regents institutions. It changes, by statute and rules, the requirement that the Tennessee Board of Regents follow Tennessee Department of Health rules.

- (B) A citation to and brief description of any federal law or regulation or any state law or regulation mandating promulgation of such rule or establishing guidelines relevant thereto;

T.C.A. 49-7-124 authorizes public higher education governing boards in Tennessee, in consultation with the state department of health, to promulgate rules regarding immunization requirements for students enrolled within each respective institution.

- (C) Identification of persons, organizations, corporations or governmental entities most directly affected by this rule, and whether those persons, organizations, corporations or governmental entities urge adoption or rejection of this rule;

TBR Board, college administration; students; state health department, who all urge adoption.

- (D) Identification of any opinions of the attorney general and reporter or any judicial ruling that directly relates to the rule or the necessity to promulgate the rule;

None

- (E) An estimate of the probable increase or decrease in state and local government revenues and expenditures, if any, resulting from the promulgation of this rule, and assumptions and reasoning upon which the estimate is based. An agency shall not state that the fiscal impact is minimal if the fiscal impact is more than two percent (2%) of the agency's annual budget or five hundred thousand dollars (\$500,000), whichever is less;

None

- (F) Identification of the appropriate agency representative or representatives, possessing substantial knowledge and understanding of the rule;

Mary G. Moody
General Counsel
Tennessee Board of Regents

- (G) Identification of the appropriate agency representative or representatives who will explain the rule at a scheduled meeting of the committees;

Mary G. Moody
General Counsel
Tennessee Board of Regents

- (H) Office address, telephone number, and email address of the agency representative or representatives who will explain the rule at a scheduled meeting of the committees; and

Mary G. Moody
Tennessee Board of Regents
1 Bridgestone Park, 3rd Floor
Nashville, Tennessee 37214
615-366-4438
Mary.Moody@tbr.edu

(I) Any additional information relevant to the rule proposed for continuation that the committee requests.

None

Rules of Tennessee Board of Regents
Chapter 0240-02-09
Student Immunization Requirements

Emergency Rule

Table of Contents

0240-02-09-.01 Immunization Rules

0240-02-09-.02 Information Provided to Students

0240-02-09-.03 Exemptions

0240-02-09-.01 Immunization Rules

- (1) Each college shall ask all applicants for admission to provide health information that establishes the applicant's compliance with the recommended immunization schedule for measles, mumps, rubella, and varicella for adults, issued by the Center for Disease Control and Prevention (CDC) Advisory Committee on Immunization Practices (ACIP).
 - (a) Proof of prior or current military service shall be considered proof of the recommended immunizations.
 - (b) Students with proof of graduation from a Tennessee high school after 2014 shall not be required to submit evidence of the recommended immunizations, except as specified below.
 - (c) Students enrolling in a course of study that is exclusively online and does not involve any experiential component shall not be asked to provide immunization information.
- (2) Except as otherwise required for specific programs of study, failure to provide documentation of recommended immunization shall not be a bar to admission, however, should the college experience an outbreak of a communicable disease, all students without documented immunization for the disease shall be presumed to be un-immunized and subject to immunization, quarantine or isolation recommendations for the purposes of public health disease control.
- (3) Notwithstanding the forgoing, any applicant to a program that involves interaction with children, such as a teacher education or early childhood education training program, must present proof of compliance with the recommended 2-dose immunization schedule for mumps, rubella, and varicella for adults, issued by the CDC-ACIP.
- (4) Notwithstanding the foregoing, any applicant enrolling in a school of nursing, laboratory technology, or any other allied health profession must present proof of compliance with the immunization schedule for healthcare personnel issued by the CDC-ACIP.

Authority: T.C.A. §§ 49-7-124 and 125.

0240-02-09-.02 Information Provided to Students

- (1) Each college shall provide each new incoming student with detailed information concerning the risk factors for hepatitis B infection and the availability and effectiveness of vaccine for persons who are at risk of the disease.
- (2) Each college shall provide each new incoming student with detailed information concerning the recommended immunization schedule for measles, mumps, rubella and varicella for adults issued by the Center for Disease Control Advisory Committee on Immunization Practices, and the availability and effectiveness of the recommended vaccines.
- (3) Each new incoming student shall return a completed waiver form indicating that the college has

provided the information required in this section.

Authority: T.C.A. §§ 49-7-124 and 125.

0240-02-09-.03 Exemptions

- (1) A student who is required to show proof of immunization under these rules may be exempted from the requirements only under the following circumstances:
- (a) Where a physician licensed by the board of medical examiners, the board of osteopathic examiners or a health department certifies in writing that a particular vaccine is contraindicated for one (1) of the following reasons:
1. The individual meets the criteria for contraindication set forth in the manufacturer's vaccine package insert;
 2. The individual meets the criteria for contraindication published by the CDC-ACIP; or
 3. In the best professional judgment of the physician, based upon the individual's medical condition and history, the risk of harm from the vaccine outweighs the potential benefit.
- (b) Where a parent or guardian or, in the case of an adult student, the student provides to the institution a written statement, affirmed under penalties of perjury, that vaccination conflicts with the religious tenets and practices of the parent or guardian or, in the case of an adult student, the student.

Authority: T.C.A. § 49-7-124.

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Sequence Number: _____

Rule ID(s): _____

File Date: _____

Effective Date: _____

Proposed Rule(s) Filing Form

Proposed rules are submitted pursuant to Tenn. Code Ann. §§ 4-5-202, 4-5-207, and 4-5-229 in lieu of a rulemaking hearing. It is the intent of the Agency to promulgate these rules without a rulemaking hearing unless a petition requesting such hearing is filed within ninety (90) days of the filing of the proposed rule with the Secretary of State. To be effective, the petition must be filed with the Agency and be signed by ten (10) persons who will be affected by the amendments, or submitted by a municipality which will be affected by the amendments, or an association of ten (10) or more members, or any standing committee of the General Assembly. The agency shall forward such petition to the Secretary of State.

Pursuant to Tenn. Code Ann. § 4-5-229, any new fee or fee increase promulgated by state agency rule shall take effect on July 1, following the expiration of the ninety (90) day period as provided in § 4-5-207. This section shall not apply to rules that implement new fees or fee increases that are promulgated as emergency rules pursuant to § 4-5-208(a) and to subsequent rules that make permanent such emergency rules, as amended during the rulemaking process. In addition, this section shall not apply to state agencies that did not, during the preceding two (2) fiscal years, collect fees in an amount sufficient to pay the cost of operating the board, commission or entity in accordance with § 4-29-121(b).

Agency/Board/Commission:	Tennessee Board of Regents
Division:	System-wide Student Rules
Contact Person:	Mary G. Moody
Address:	Office of General Counsel 1 Bridgestone Park, 3 rd Floor Nashville, Tennessee
Zip:	37214
Phone:	615-366-4438
Email:	Mary.Moody@tbr.edu

Revision Type (check all that apply):

- ☐ Amendment
☒ New
☐ Repeal

Rule(s) (ALL chapters and rules contained in filing must be listed here. If needed, copy and paste additional tables to accommodate multiple chapters. Please make sure that **ALL** new rule and repealed rule numbers are listed in the chart below. Please enter only **ONE** Rule Number/Rule Title per row)

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0240-02-09-.01	Immunization Rules
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0240-02-09-.03	Exemptions

Rules of Tennessee Board of Regents
Chapter 0240-02-09
Student Immunization Requirements

New Rule

Table of Contents is added to Chapter 0240-02-09 Student Immunization Requirements and shall read as follows:

Table of Contents

0240-02-09-.01 Immunization Rules
0240-02-09-.02 Information Provided to Students
0240-02-09-.03 Exemptions

0240-02-09-.01 is added to Chapter 0240-02-09 Student Immunization Requirements and shall read as follows:

0240-02-09-.01 Immunization Rules

- (1) Each college shall ask all applicants for admission to provide health information that establishes the applicant's compliance with the recommended immunization schedule for measles, mumps, rubella, and varicella for adults, issued by the Center for Disease Control and Prevention (CDC) Advisory Committee on Immunization Practices (ACIP).
 - (a) Proof of prior or current military service shall be considered proof of the recommended immunizations.
 - (b) Students with proof of graduation from a Tennessee high school after 2014 shall not be required to submit evidence of the recommended immunizations, except as specified below.
 - (c) Students enrolling in a course of study that is exclusively online and does not involve any experiential component shall not be asked to provide immunization information.
- (2) Except as otherwise required for specific programs of study, failure to provide documentation of recommended immunization shall not be a bar to admission, however, should the college experience an outbreak of a communicable disease, all students without documented immunization for the disease shall be presumed to be un-immunized and subject to immunization, quarantine or isolation recommendations for the purposes of public health disease control.
- (3) Notwithstanding the forgoing, any applicant to a program that involves interaction with children, such as a teacher education or early childhood education training program, must present proof of compliance with the recommended 2-dose immunization schedule for mumps, rubella, and varicella for adults, issued by the CDC-ACIP.
- (4) Notwithstanding the foregoing, any applicant enrolling in a school of nursing, laboratory technology, or any other allied health profession must present proof of compliance with the immunization schedule for healthcare personnel issued by the CDC-ACIP.

Authority: T.C.A. §§ 49-7-124 and 125.

0240-02-09-.02 is added to Chapter 0240-02-09 Student Immunization Requirements and shall read as follows:

0240-02-09-.02 Information Provided to Students

- (1) Each college shall provide each new incoming student with detailed information concerning the risk factors for hepatitis B infection and the availability and effectiveness of vaccine for persons who are at risk of the disease.
- (2) Each college shall provide each new incoming student with detailed information concerning the recommended immunization schedule for measles, mumps, rubella and varicella for adults issued by the Center for Disease Control Advisory Committee on Immunization Practices, and the availability and

effectiveness of the recommended vaccines.

- (3) Each new incoming student shall return a completed waiver form indicating that the college has provided the information required in this section.

Authority: T.C.A. §§ 49-7-124 and 125.

0240-02-09-.03 is added to Chapter 0240-02-09 Student Immunization Requirements and shall read as follows:

0240-02-09-.03 Exemptions

- (1) A student who is required to show proof of immunization under these rules may be exempted from the requirements only under the following circumstances:
- (a) Where a physician licensed by the board of medical examiners, the board of osteopathic examiners or a health department certifies in writing that a particular vaccine is contraindicated for one (1) of the following reasons:
 - 1. The individual meets the criteria for contraindication set forth in the manufacturer's vaccine package insert;
 - 2. The individual meets the criteria for contraindication published by the CDC-ACIP; or
 - 3. In the best professional judgment of the physician, based upon the individual's medical condition and history, the risk of harm from the vaccine outweighs the potential benefit.
 - (b) Where a parent or guardian or, in the case of an adult student, the student provides to the institution a written statement, affirmed under penalties of perjury, that vaccination conflicts with the religious tenets and practices of the parent or guardian or, in the case of an adult student, the student.

Authority: T.C.A. § 49-7-124.

The vote by the Tennessee Board of Regents on these rules was as follows:

Board Member	Aye	No	Abstain	Absent	Signature (if required)
Bill Haslam					
Candice McQueen					
MaryLou Apple					
Larry Autry					
Greg Duckett					
Yolanda Greene					
Tom Griscom					
Joey Hatch					
Fran Marcum					
Jeremy Mitchell					
Barbara Prescott					
Emily Reynolds					
Leigh Shockey					
Jai Templeton					
Danni Varlan					
Tom White					

I certify that this is an accurate and complete copy of proposed rules, lawfully promulgated and adopted by the Tennessee Board of Regents on _____, and is in compliance with the provisions of T.C.A. § 4-5-222. The Secretary of State is hereby instructed that, in the absence of a petition for proposed rules being filed under the conditions set out herein and in the locations described, he is to treat the proposed rules as being placed on file in his office as rules at the expiration of ninety (90) days of the filing of the proposed rule with the Secretary of State.

Date: _____

Signature: _____

Name of Officer: Mary G. Moody

Title of Officer: General Counsel & Board Secretary

Subscribed and sworn to before me on: _____

Notary Public Signature: _____

My commission expires on: _____

Agency/Board/Commission: Tennessee Board of Regents

Rule Chapter Number(s): Chapter 0240-02-09 Student Immunization Requirements

All proposed rules provided for herein have been examined by the Attorney General and Reporter of the State of Tennessee and are approved as to legality pursuant to the provisions of the Administrative Procedures Act, Tennessee Code Annotated, Title 4, Chapter 5.

Herbert H. Slatery III
Attorney General and Reporter

Date

Department of State Use Only

Filed with the Department of State on: _____

Effective on: _____

Tre Hargett
Secretary of State

Regulatory Flexibility Addendum

Pursuant to T.C.A. §§ 4-5-401 through 4-5-404, prior to initiating the rule making process, all agencies shall conduct a review of whether a proposed rule or rule affects small business.

The rule is not anticipated to have an impact on Small Business

Impact on Local Governments

Pursuant to T.C.A. §§ 4-5-220 and 4-5-228 "any rule proposed to be promulgated shall state in a simple declarative sentence, without additional comments on the merits of the policy of the rules or regulation, whether the rule or regulation may have a projected impact on local governments." (See Public Chapter Number 1070 (<http://state.tn.us/sos/acts/106/pub/pc1070.pdf>) of the 2010 Session of the General Assembly)

The rule is not anticipated to have an impact on Local Governments

Additional Information Required by Joint Government Operations Committee

All agencies, upon filing a rule, must also submit the following pursuant to T.C.A. § 4-5-226(i)(1).

- (A) A brief summary of the rule and a description of all relevant changes in previous regulations effectuated by such rule;

The rule sets out the immunization requirements for students attending Tennessee Board of Regents institutions. It changes, by statute and rules, the requirement that the Tennessee Board of Regents follow Tennessee Department of Health rules.

- (B) A citation to and brief description of any federal law or regulation or any state law or regulation mandating promulgation of such rule or establishing guidelines relevant thereto;

T.C.A. 49-7-124 authorizes public higher education governing boards in Tennessee, in consultation with the state department of health, to promulgate rules regarding immunization requirements for students enrolled within each respective institution.

- (C) Identification of persons, organizations, corporations or governmental entities most directly affected by this rule, and whether those persons, organizations, corporations or governmental entities urge adoption or rejection of this rule;

TBR Board, college administration; students; state health department, who all urge adoption.

- (D) Identification of any opinions of the attorney general and reporter or any judicial ruling that directly relates to the rule or the necessity to promulgate the rule;

None

- (E) An estimate of the probable increase or decrease in state and local government revenues and expenditures, if any, resulting from the promulgation of this rule, and assumptions and reasoning upon which the estimate is based. An agency shall not state that the fiscal impact is minimal if the fiscal impact is more than two percent (2%) of the agency's annual budget or five hundred thousand dollars (\$500,000), whichever is less;

None

- (F) Identification of the appropriate agency representative or representatives, possessing substantial knowledge and understanding of the rule;

Mary G. Moody
General Counsel
Tennessee Board of Regents

- (G) Identification of the appropriate agency representative or representatives who will explain the rule at a scheduled meeting of the committees;

Mary G. Moody
General Counsel
Tennessee Board of Regents

- (H) Office address, telephone number, and email address of the agency representative or representatives who will explain the rule at a scheduled meeting of the committees; and

Mary G. Moody
Tennessee Board of Regents
1 Bridgestone Park, 3rd Floor
Nashville, Tennessee 37214
615-366-4438
Mary.Moody@tbr.edu

(I) Any additional information relevant to the rule proposed for continuation that the committee requests.

None

Rules of Tennessee Board of Regents
Chapter 0240-02-09
Student Immunization Requirements

New Rule

Table of Contents

0240-02-09-.01 Immunization Rules
0240-02-09-.02 Information Provided to Students
0240-02-09-.03 Exemptions

0240-02-09-.01 Immunization Rules

- (1) Each college shall ask all applicants for admission to provide health information that establishes the applicant's compliance with the recommended immunization schedule for measles, mumps, rubella, and varicella for adults, issued by the Center for Disease Control and Prevention (CDC) Advisory Committee on Immunization Practices (ACIP).
 - (a) Proof of prior or current military service shall be considered proof of the recommended immunizations.
 - (b) Students with proof of graduation from a Tennessee high school after 2014 shall not be required to submit evidence of the recommended immunizations, except as specified below.
 - (c) Students enrolling in a course of study that is exclusively online and does not involve any experiential component shall not be asked to provide immunization information.
- (2) Except as otherwise required for specific programs of study, failure to provide documentation of recommended immunization shall not be a bar to admission, however, should the college experience an outbreak of a communicable disease, all students without documented immunization for the disease shall be presumed to be un-immunized and subject to immunization, quarantine or isolation recommendations for the purposes of public health disease control.
- (3) Notwithstanding the forgoing, any applicant to a program that involves interaction with children, such as a teacher education or early childhood education training program, must present proof of compliance with the recommended 2-dose immunization schedule for mumps, rubella, and varicella for adults, issued by the CDC-ACIP.
- (4) Notwithstanding the foregoing, any applicant enrolling in a school of nursing, laboratory technology, or any other allied health profession must present proof of compliance with the immunization schedule for healthcare personnel issued by the CDC-ACIP.

Authority: T.C.A. §§ 49-7-124 and 125.

0240-02-09-.02 Information Provided to Students

- (1) Each college shall provide each new incoming student with detailed information concerning the risk factors for hepatitis B infection and the availability and effectiveness of vaccine for persons who are at risk of the disease.
- (2) Each college shall provide each new incoming student with detailed information concerning the recommended immunization schedule for measles, mumps, rubella and varicella for adults issued by the Center for Disease Control Advisory Committee on Immunization Practices, and the availability and effectiveness of the recommended vaccines.
- (3) Each new incoming student shall return a completed waiver form indicating that the college has

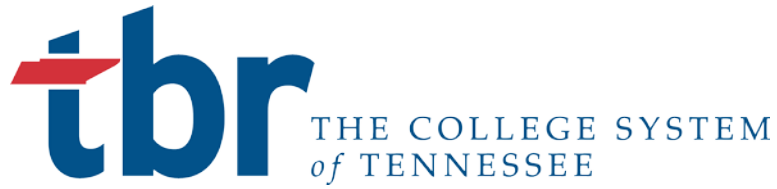
provided the information required in this section.

Authority: T.C.A. §§ 49-7-124 and 125.

0240-02-09-.03 Exemptions

- (1) A student who is required to show proof of immunization under these rules may be exempted from the requirements only under the following circumstances:
- (a) Where a physician licensed by the board of medical examiners, the board of osteopathic examiners or a health department certifies in writing that a particular vaccine is contraindicated for one (1) of the following reasons:
1. The individual meets the criteria for contraindication set forth in the manufacturer's vaccine package insert;
 2. The individual meets the criteria for contraindication published by the CDC-ACIP; or
 3. In the best professional judgment of the physician, based upon the individual's medical condition and history, the risk of harm from the vaccine outweighs the potential benefit.
- (b) Where a parent or guardian or, in the case of an adult student, the student provides to the institution a written statement, affirmed under penalties of perjury, that vaccination conflicts with the religious tenets and practices of the parent or guardian or, in the case of an adult student, the student.

Authority: T.C.A. § 49-7-124.



BOARD TRANSMITTAL

MEETING: December 2017 Quarterly Board Meeting

SUBJECT: 2016-17 Financial Report Overview

DATE: December 14, 2017

PRESENTER: Danny Gibbs

ACTION REQUIRED: No Action Needed

STAFF'S
RECOMMENDATION: Not applicable

The following pages represent the consolidated financial report, including management's discussion and analysis for FY 2016-17. This is an information item only and requires no action.

TENNESSEE BOARD OF REGENTS



ANNUAL FINANCIAL REPORT OF FLORA TYDINGS CHANCELLOR

2016-17

TENNESSEE BOARD OF REGENTS

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Statement of Net Position	11
Statement of Revenues, Expenses & Changes in Net Position.....	12
Statement of Cash Flows	13
Notes to the Financial Statements	15
RSI – Schedule of Proportionate Share of the Net Pension (Asset)/Liability.....	61
RSI – Schedule of Contributions	63
RSI – Schedule of Funding Progress	65
SI – Statement of Cash Flows – Component Units	66

Management's Discussion and Analysis

This section of the Tennessee Board of Regents' systemwide annual financial report presents a discussion and analysis of the financial performance of the System during the fiscal year ended June 30, 2017, with comparative information presented for the fiscal year ended June 30, 2016. This discussion has been prepared by management along with the financial statements and related note disclosures and should be read in conjunction with the financial statements and notes. The financial statements, notes, and this discussion are the responsibility of management.

The System has one discretely presented component unit for the System's foundations. More detailed information about the foundations is presented in Note 25 to the financial statements. This discussion and analysis focuses on the System and does not include the foundations.

Overview of the Financial Statements

The financial statements have been prepared in accordance with generally accepted accounting principles as prescribed by the Governmental Accounting Standards Board (GASB), which establishes standards for external financial reporting for public colleges and universities. The financial statements are presented on a consolidated basis to focus on the System as a whole. The full scope of the System's activities is considered to be a single business-type activity, and accordingly, is reported within a single column in the basic financial statements.

The System's financial report includes the Statement of Net Position, the Statement of Revenues, Expenses, and Changes in Net Position, and the Statement of Cash Flows. Notes to the financial statements are also presented to provide additional information that is essential to a full understanding of the financial statements.

The Statement of Net Position

The Statement of Net Position is a point in time financial statement. The Statement of Net Position presents the financial position of the System at the end of the fiscal year. To aid the reader in determining the System's ability to meet immediate and future obligations, the statement includes all assets, liabilities, deferred outflows/inflows, and net position of the System and segregates the assets and liabilities into current and noncurrent components. Current assets are those that are available to satisfy current liabilities, inclusive of assets that will be converted to cash within one year. Current liabilities are those that will be paid within one year. The Statement of Net Position is prepared under the accrual basis of accounting; assets and liabilities are recognized when goods or services are provided or received despite when cash is actually exchanged.

From the data presented, readers of the statement are able to determine the assets available to continue the operations of the System. They are also able to determine how much the

System owes vendors, lenders, and others. Net position represents the difference between the System's assets and liabilities, along with the difference between deferred outflows and deferred inflows, and is one indicator of the System's current financial condition.

The Statement of Net Position also indicates the availability of net position for expenditure by the System. Net position is divided into three major categories. The first category, net investment in capital assets, represents the System's total investment in property, plant, and equipment, net of outstanding debt obligations related to these capital assets. To the extent debt or deferred inflows of resources have been incurred but not yet expended for capital assets, such amounts are not included. The next category is restricted net position, which is sub-divided into two categories, nonexpendable and expendable. Nonexpendable restricted net position includes endowment and similar resources whose use is limited by donors or other outside sources and as a condition of the gift, the principal is to be maintained in perpetuity. Expendable restricted net position is available for expenditure by the System but must be spent for purposes as determined by donors and/or external entities that have placed time or purpose restrictions on the use of the resources. The final category is unrestricted net position. Unrestricted net position is available to the System for any lawful purpose of the System.

The following table summarizes the System's assets, liabilities, deferred outflows/inflows, and net position at June 30, 2017, and June 30, 2016:

Statement of Net Position (in thousands of dollars)		
	<u>2017</u>	<u>2016</u>
Assets:		
Current assets	\$ 528,120	\$ 499,736
Capital assets, net	2,818,841	2,730,207
Other assets	836,609	785,747
Total Assets	4,183,570	4,015,690
Deferred Outflows of Resources		
Deferred loss on debt refunding	17,724	19,597
Deferred outflows related to pensions	167,494	168,067
Total Deferred Outflows	185,218	187,664
Liabilities:		
Current liabilities	297,312	288,359
Noncurrent liabilities	1,183,167	1,088,627
Total Liabilities	1,480,479	1,376,986
Deferred Inflows of Resources		
Deferred gain on debt refunding	203	226
Deferred inflows related to pensions	18,749	124,438
Total Deferred Inflows	18,952	124,664
Net Position:		
Net investment in capital assets	2,127,082	2,028,730
Restricted – nonexpendable	11,816	14,032
Restricted – expendable	70,351	54,171
Unrestricted	660,108	604,771
Total Net Position	\$ 2,869,357	\$ 2,701,704

Deferred inflows related to pensions decreased approximately \$105.7 million or 85%. The net difference between projected and actual earnings on pension plans included in this computation for FY 2016 was approximately \$103.8 million. The comparative amount was zero for FY 2017.

Restricted, expendable net position increased approximately \$16.2 million or 30%. This increase is primarily due to the classification of LGIP Deposits – Capital Projects accounts from unrestricted net position to restricted, expendable for capital projects. Additionally, the net pension asset was reclassified from unrestricted net position to restricted, expendable for pensions.

The Statement of Revenues, Expenses, and Changes in Net Position

The Statement of Revenues, Expenses, and Changes in Net Position presents the results of operations for the fiscal year. Revenues and expenses are recognized when earned or incurred, regardless of when cash is received. The statement indicates whether the System's financial condition has improved or deteriorated during the fiscal year. The statement presents the revenues received by the System, both operating and nonoperating, and the expenses paid by the System, operating and nonoperating, and any other revenues, expenses, gains, or losses received or spent by the System.

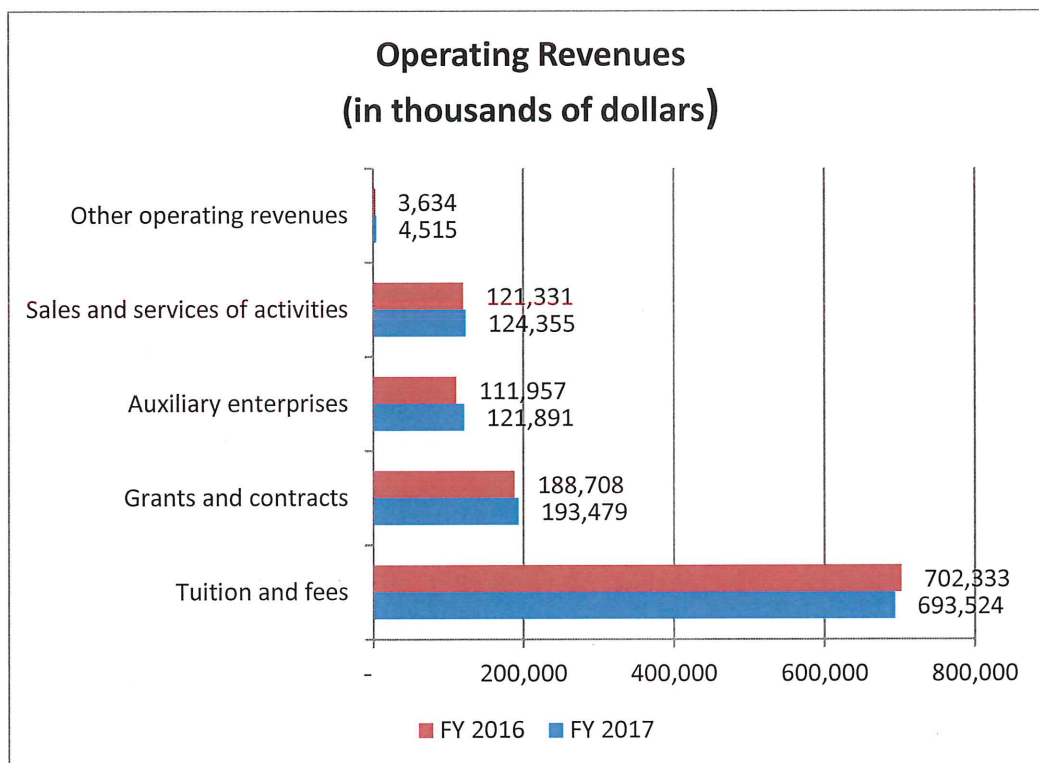
Generally speaking, operating revenues are received for providing goods and services to the various customers and constituencies of the System. Operating expenses are those expenses paid to acquire or produce the goods and services provided in return for the operating revenues, and to carry out the mission of the System. Nonoperating revenues are revenues received for which goods and services are not provided directly to the payor. Although the System is dependent upon state appropriations and gifts to fund educational and general operations, under GASB standards these funding sources are reported as nonoperating revenues, as is investment income. As a result, the System has historically reported an excess of operating expenses over operating revenues, resulting in an operating loss. Therefore, the "increase in net position" is more indicative of overall financial results for the year.

A summary of the System's revenues, expenses, and changes in net position for the year ended June 30, 2017, and June 30, 2016, follows.

Statement of Revenues, Expenses, and Changes in Net Position (in thousands of dollars)		
	2017	2016
Operating revenues	\$ 1,140,461	\$ 1,127,963
Operating expenses	(2,450,534)	(2,357,332)
Operating loss	(1,310,073)	(1,229,369)
Nonoperating revenues and expenses	1,350,562	1,273,458
Income (loss) before other revenues, expenses, gains or losses	40,489	44,089
Other revenues, expenses, gains, or losses	126,612	126,038
Increase (decrease) in net position	167,101	170,127
Net position at beginning of year	2,701,704	2,539,294
Prior period adjustment	552	(7,717)
Net position at end of year	\$ 2,869,357	\$ 2,701,704

Operating Revenues

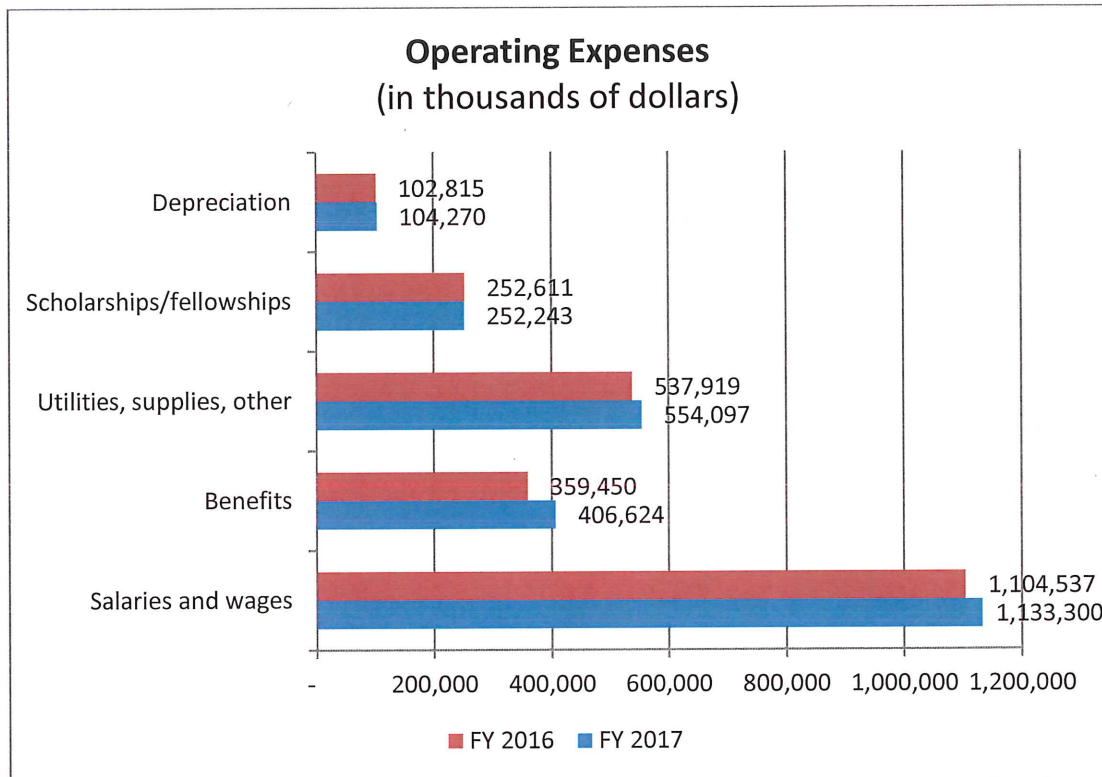
The following summarizes the operating revenues by source that were used to fund operating activities for the last two fiscal years:



None of the year-to-year variances were considered material.

Operating Expenses

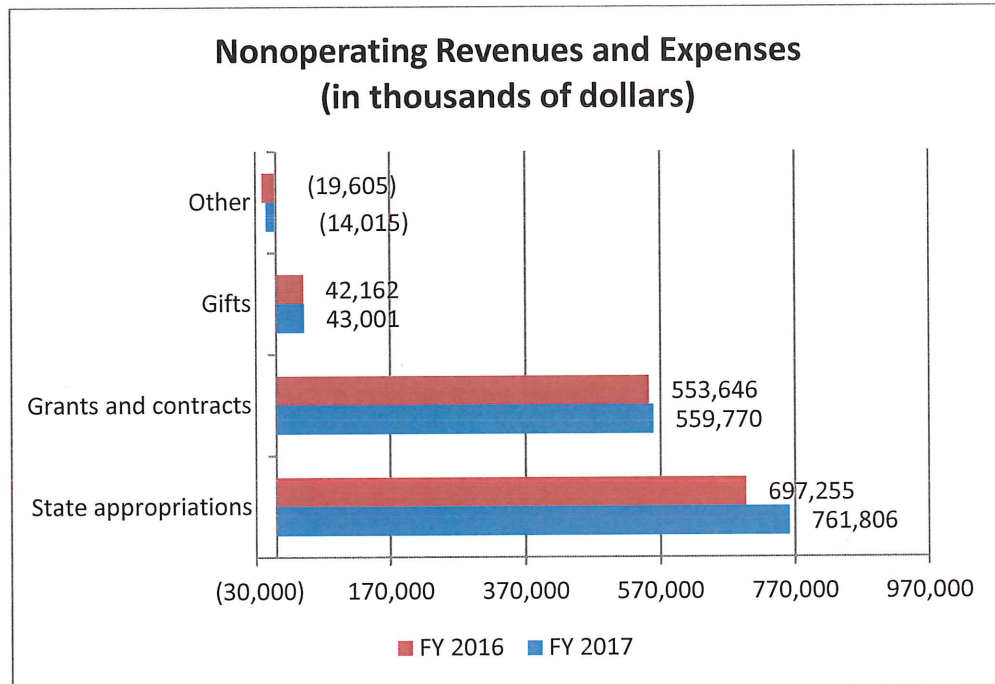
Operating expenses may be reported by nature or function. The System has chosen to report the expenses in their natural classification on the statement of revenues, expenses, and changes in net position and has displayed the functional classification in the notes to the financial statements. The following summarizes the operating expenses by natural classifications for the last two fiscal years:



Benefits increased approximately \$47.2 million or 13%. The increase was primarily due to the \$33.3 million increase in the actuarially determined pension expense. The remaining increase was due to increases in the health insurance premiums.

Nonoperating Revenues and Expenses

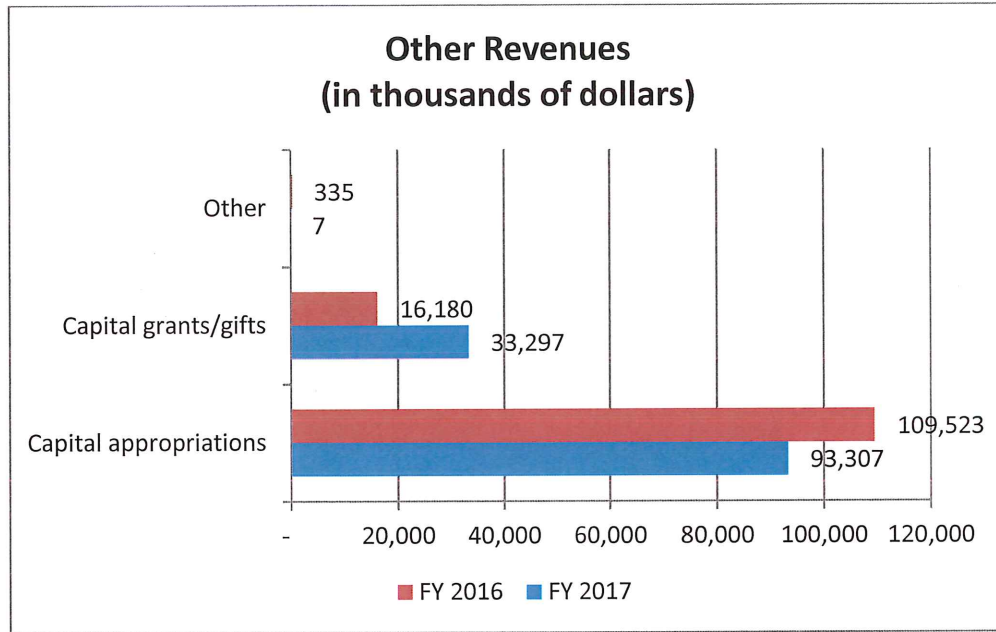
Certain revenue sources that the System relies on to provide funding for operations, including state noncapital appropriations, certain gifts and grants, and investment income, are defined by the GASB as nonoperating. Nonoperating expenses include capital financing costs and other costs related to capital assets. The following summarizes the System's nonoperating revenues and expenses for the last two fiscal years:



Other nonoperating expenses increased approximately \$5.6 million or 29%. In FY 2016, Nashville State Community College reported a \$6.6 million loss on the transfer of the Cookeville Higher Education Center to Tennessee Tech University. This transfer did not reoccur in FY 2017.

Other Revenues

This category is composed of State appropriations for capital purposes, capital grants and gifts, and additions to permanent endowments. The following summarizes these amounts for the last two fiscal years:



Capital appropriations decreased approximately \$16.2 million or 15%. This decrease occurred primarily at the Tennessee College of Applied Technology at Murfreesboro (\$18.5 million), which substantially completed the construction of the Smyrna Nissan training center in FY 2016.

Capital grants and contracts increased approximately \$17.1 million or 106%. This increase occurred primarily at the University of Memphis (\$12.9 million) for the construction of the basketball practice facility on the Park Avenue campus. An additional \$7.8 million increase occurred at East Tennessee State University in gifts of cash and property for the Fine Arts building and the Johnson City daycare center.

Capital Assets and Debt Administration

Capital Assets

The System had \$2.82 billion invested in capital assets, net of accumulated depreciation of \$1.76 billion at June 30, 2017; and \$2.73 billion invested in capital assets, net of accumulated depreciation of \$1.67 billion at June 30, 2016. Depreciation charges totaled \$104.3 million and \$102.8 million for the years ended June 30, 2017, and June 30, 2016, respectively.

Schedule of Capital Assets, Net of Depreciation (in thousands of dollars)		
	2017	2016
Land	\$ 149,904	\$ 145,761
Land improvements & infrastructure	226,772	223,225
Buildings	2,087,067	2,042,784
Equipment	131,300	131,510
Library holdings	13,389	13,828
Intangible assets	5,409	6,230
Art & historical collections	2,065	1,041
Projects in progress	202,935	165,828
Total	\$ 2,818,841	\$ 2,730,207

Significant additions to projects in progress occurred in fiscal year 2017. These additions occurred primarily at East Tennessee State University for construction of the football stadium and at the University of Memphis for construction of the basketball facility.

At June 30, 2017, outstanding commitments under construction contracts totaled \$581.8 million for various renovations and repairs of buildings and infrastructure. Future state capital outlay appropriations will fund \$246.6 million of these costs.

More detailed information about the System's capital assets is presented in Note 8 to the financial statements.

Debt

The System had \$721.6 million and \$736.4 million in debt outstanding at June 30, 2017, and June 30, 2016, respectively. The table below summarizes these amounts by type of debt instrument.

Outstanding Debt by Instrument Type (in thousands of dollars)		
	2017	2016
TSSBA debt:		
Bonds	\$ 584,644	\$ 612,340
Unamortized premium	64,384	68,540
Revolving credit facility	69,316	52,015
GO debt:		
Bonds		100
Commercial paper	3,222	3,362
Total	\$ 721,566	\$ 736,357

The Tennessee State School Bond Authority (TSSBA) issued bonds with interest rates ranging from .18% to 5.63% due 2046 on behalf of the System. The System is responsible

for the debt service of these bonds. The current portion of the \$584.6 million outstanding at June 30, 2017, is \$26.6 million.

The TSSBA issues loans from the revolving credit facility program to finance costs of various capital projects during the construction phase. The entire \$69.3 million outstanding at June 30, 2017, is considered noncurrent debt.

The Tennessee State Funding Board issued commercial paper on behalf of the System to finance the acquisition of certain sites and existing structures for expansion purposes. The entire \$3.2 million outstanding at June 30, 2017, is considered noncurrent debt.

The ratings on debt issued by the Tennessee State School Bond Authority at June 30, 2017, were as follows:

Fitch	AA+
Moody's Investor Service	Aa1
Standard & Poor's	AA

More information about the System's long-term liabilities is presented in Note 11 to the financial statements.

Economic Factors That Will Affect the Future

In June 2017, the Tennessee Board of Regents approved the following increases in undergraduate tuition rates for the System's community colleges and TCATs. The university rates are now set by their own local governing board.

	In-state	Out-of-State
Community colleges	2.6%	2.6%
TCATs	2.6%	N/A

Full-time equated enrollment growth for Fall 2017 ranged from a positive 11.0% to a negative 7.3%, with an overall rate of 1.4% for the System. The significant enrollment growth at some community colleges appears to be due to growth at branch campuses for Columbia State Community College and Motlow State Community College as well as a new scholarship program at Pellissippi State Community College.

The Focus on College and University Success (FOCUS) Act became effective July 1, 2016. This Act removed the six universities from the governance of the Tennessee Board of Regents. The universities remain part of the State University and Community College System of Tennessee, but each have their own local boards that provide governance, approve policies, set tuition and fee rates, and hire presidents. The long-range impact of this Act on operations of the Tennessee Board of Regents is unknown.

TENNESSEE BOARD OF REGENTS
Unaudited Statement of Net Position
June 30, 2017

	System	Component Units
ASSETS		
Current assets:		
Cash and cash equivalents (Notes 2, 3 & 25)	\$ 368,791,419.48	\$ 47,360,670.62
Short-term investments (Notes 4 & 25)	4,500,085.00	15,966,884.58
Accounts, notes, and grants receivable (net) (Note 6)	105,690,490.39	6,374,049.02
Due from primary government	19,943,954.20	409,855.53
Due from component unit	11,580,088.09	-
Pledges receivable (Notes 7 & 25)	133,269.80	10,905,007.16
Inventories (at lower of cost or market)	2,940,683.16	11,659.62
Prepaid expenses	8,692,502.01	666,131.55
Accrued interest receivable	5,821,011.54	356,574.92
Other assets	26,030.24	-
Total current assets	<u>528,119,533.91</u>	<u>82,050,833.00</u>
Noncurrent assets:		
Cash and cash equivalents (Notes 2, 3 & 25)	650,946,176.42	26,116,839.12
Investments (Notes 4 & 25)	168,472,476.81	517,200,084.89
Accounts, notes, and grants receivable (net) (Note 6)	15,484,338.48	1,008,765.40
Net pension asset (Note 14)	1,445,402.61	-
Pledges receivable (Notes 7 & 25)	258,360.60	25,559,795.53
Capital assets (net) (Notes 8 & 25)	2,818,840,610.18	47,514,883.64
Other assets	2,625.00	450,371.62
Total noncurrent assets	<u>3,655,449,990.10</u>	<u>617,850,740.20</u>
Total assets	<u><u>4,183,569,524.01</u></u>	<u><u>699,901,573.20</u></u>
DEFERRED OUTFLOWS OF RESOURCES		
Deferred loss on debt refunding	17,724,182.80	-
Deferred outflows related to pensions (Note 14)	167,493,881.48	-
Total deferred outflows of resources	<u><u>185,218,064.28</u></u>	<u><u>-</u></u>
LIABILITIES		
Current liabilities:		
Accounts payable (Note 10)	43,741,137.09	3,832,283.68
Accrued liabilities	82,475,061.25	3,208,564.09
Due to grantors (Note 11)	32,042.61	-
Due to primary government	28,268,780.75	11,529,030.05
Due to component unit	409,855.53	-
Student deposits	4,511,704.42	-
Unearned revenue (Note 11)	78,858,961.48	92,968.57
Compensated absences (Notes 11 & 25)	16,763,690.42	181,828.00
Accrued interest payable	4,529,606.00	36.56
Long-term liabilities (Notes 11 & 25)	26,555,719.78	166,748.63
Deposits held in custody for others	10,709,971.21	498,189.00
Other liabilities	455,252.26	162,130.00
Total current liabilities	<u>297,311,782.80</u>	<u>19,671,778.58</u>
Noncurrent liabilities:		
Net OPEB obligation (Note 15)	105,349,216.10	-
Net pension liability (Note 14)	310,811,675.70	-
Unearned revenue (Note 11)	80,000.00	57,336.08
Compensated absences (Notes 11 & 25)	50,941,625.60	727,310.00
Long-term liabilities (Notes 11 & 25)	695,010,699.64	824,089.08
Due to grantors (Note 11)	20,973,303.87	-
Other liabilities	-	850,501.73
Total noncurrent liabilities	<u>1,183,166,520.91</u>	<u>2,459,236.89</u>
Total liabilities	<u><u>1,480,478,303.71</u></u>	<u><u>22,131,015.47</u></u>
DEFERRED INFLOWS OF RESOURCES		
Deferred gain on debt refunding	203,069.51	-
Deferred inflows related to pensions (Note 14)	18,748,716.00	-
Total deferred inflows of resources	<u><u>18,951,785.51</u></u>	<u><u>-</u></u>
NET POSITION		
Net investment in capital assets	2,127,082,327.73	45,828,446.54
Restricted for:		
Nonexpendable:		
Scholarships and fellowships	7,795,234.59	216,525,365.66
Research	-	3,151,261.06
Instructional department uses	4,504.53	35,977,520.60
Other	4,016,178.87	91,682,090.64
Expendable:		
Scholarships and fellowships	7,889,445.16	100,179,313.40
Research	4,525,447.42	5,206,327.56
Instructional department uses	10,234,125.04	44,632,263.73
Loans	7,084,436.75	114,018.36
Capital projects	6,677,444.93	28,396,713.87
Debt service	6,346,107.48	-
Pensions	1,445,402.61	-
Other	26,149,114.09	64,690,940.88
Unrestricted	660,107,729.87	41,386,295.43
Total net position	<u><u>\$ 2,869,357,499.07</u></u>	<u><u>\$ 677,770,557.73</u></u>

The notes to the financial statements are an integral part of this statement.

TENNESSEE BOARD OF REGENTS
Unaudited Statement of Revenues, Expenses, and Changes in Net Position
For the Year Ended June 30, 2017

	System	Component Units
REVENUES		
Operating revenues:		
Student tuition and fees (Note 16)	\$ 693,524,474.59	\$ -
Gifts and contributions	-	47,358,738.23
Endowment income (per spending plan)	-	4,673,667.71
Governmental grants and contracts (Note 16)	168,948,593.91	747,536.00
Non-governmental grants and contracts, including		
\$85,973.00 from component units (Note 16)	24,530,278.88	3,440.17
Sales and services of educational activities (Note 16)	32,630,798.66	5,208.88
Sales and services of other activities (Note 16)	91,723,760.01	1,201,888.32
Patient charges	-	42,524,710.00
Auxiliary enterprises:		
Residential life (all residential life revenues are		
used as security for revenue bonds, Notes 11, 13, & 16)	62,065,854.13	-
Bookstore (Note 16)	10,374,310.63	-
Food service (Note 16)	22,042,244.95	-
Wellness facility (all wellness facility revenues are		
used as security for revenue bonds, Notes 11, 13, & 16)	5,889,289.75	-
Other auxiliaries (Note 16)	21,519,246.96	9,541.36
Interest earned on loans to students (Note 16)	2,697,788.51	-
Other operating revenues, including \$681,000.00 from		
MEAC to the ETSU Foundation	4,514,787.09	3,742,251.57
Total operating revenues	<u>1,140,461,428.07</u>	<u>100,266,982.24</u>
EXPENSES		
Operating Expenses (Note 21)		
Salaries and wages	1,133,299,621.34	32,390,689.15
Benefits	406,624,262.24	3,976,719.40
Utilities, supplies, and other services	554,097,193.85	20,368,188.99
Scholarships and fellowships	252,243,376.44	12,182,628.67
Depreciation expense	104,269,548.65	860,617.82
Payments to or on behalf of component unit	-	58,383,322.77
Total operating expenses	<u>2,450,534,002.52</u>	<u>128,162,166.80</u>
Operating income (loss)	<u>(1,310,072,574.45)</u>	<u>(27,895,184.56)</u>
NONOPERATING REVENUES (EXPENSES)		
State appropriations	761,805,762.50	-
Gifts, including \$33,232,489.13 from component units		
to institutions (Note 16)	43,000,548.26	-
Grants and contracts	559,770,187.10	760,983.56
Investment income (net of investment expense of		
\$227,650.48 for the system and \$1,815,650.38 for		
component units)	10,912,269.24	50,486,413.93
Interest on capital asset-related debt	(25,490,383.99)	-
Bond issuance costs	(40,395.69)	-
Payments to or on behalf of ETSU or ETSU Foundation	-	(2,587,603.00)
University/College support (Note 25)	-	6,086,982.91
Other non-operating revenues/(expenses) (Note 16)	603,993.01	(1,876,885.96)
Net nonoperating revenues	<u>1,350,561,980.43</u>	<u>52,869,891.44</u>
Income before other revenues, expenses		
gains, or losses	<u>40,489,405.98</u>	<u>24,974,706.88</u>
Capital appropriations	93,307,011.76	-
Capital grants and gifts, including \$26,971,463.64		
from component units	33,297,359.54	8,048,610.18
Additions to permanent endowments	17,932.00	11,290,801.23
Other capital	(11,000.00)	-
Total other revenues	<u>126,611,303.30</u>	<u>19,339,411.41</u>
Increase (decrease) in net position	<u>167,100,709.28</u>	<u>44,314,118.29</u>
NET POSITION		
Net position - beginning of the year	2,701,704,394.25	635,349,217.67
Prior period adjustment (Notes 24 and 25)	552,395.54	(1,892,778.23)
Net position - end of year	<u>\$ 2,869,357,499.07</u>	<u>\$ 677,770,557.73</u>

The notes to the financial statements are an integral part of this statement.

TENNESSEE BOARD OF REGENTS
Unaudited Statement of Cash Flows
For the Year Ended June 30, 2017

Cash flows from operating activities:

Tuition and fees	\$ 700,681,776.93
Grants and contracts, including \$2,277.00 from component unit	196,314,588.74
Sales and services of educational activities	33,789,886.30
Sales and services of other activities	94,759,749.84
Payments to suppliers and vendors	(535,597,393.88)
Payments to employees	(1,126,320,044.31)
Payments for benefits	(415,236,716.15)
Payments for scholarships and fellowships	(251,799,728.97)
Loans issued to students	(2,890,174.23)
Collection of loans from students	3,169,015.47
Interest earned on loans to students	577,520.25
Auxiliary enterprise charges:	
Residence halls	62,272,940.89
Bookstore	10,420,841.58
Food services	22,049,146.36
Wellness facility	5,901,490.82
Other auxiliaries	21,587,368.22
Other receipts (payments)	3,483,740.62
Net cash flows provided (used) by operating activities	<u>(1,176,835,991.52)</u>

Cash flows from non-capital financing activities:

State appropriations	759,175,800.00
Gifts and grants received for other than capital or endowment purposes (including \$29,709,779.46 from the component units)	599,285,854.31
Private gifts for endowment purposes	17,932.00
Federal/state student loan receipts	491,813,931.67
Federal/state student loan disbursements	(491,800,116.20)
Changes in deposits held for others	1,798,682.47
Principal paid on noncapital debt	(2,183,767.15)
Interest paid on noncapital debt	(870,841.63)
Other non-capital financing receipts (payments)	2,982,357.84
Net cash flows provided (used) by non-capital financing activities	<u>1,360,219,833.31</u>

Cash flows from capital and related financing activities:

Capital - state appropriation	28,623,084.94
Capital grants and gifts received (including \$15,067,798.07 from the component units)	18,252,219.19
Proceeds from sale of capital assets	5,904,334.78
Purchase of capital assets and construction	(96,759,502.85)
Principal paid on capital debt and lease	(38,657,318.75)
Interest paid on capital debt and lease	(25,506,509.50)
Bond issue costs paid on new debt issue	(40,395.69)
Other capital and related financing receipts (payments)	1,068,163.53
Net cash flows provided (used) by capital and related financing activities	<u>(107,115,924.35)</u>

TENNESSEE BOARD OF REGENTS
Unaudited Statement of Cash Flows
For the Year Ended June 30, 2017

Cash flows from investing activities:

Proceeds from sales and maturities of investments	78,611,175.53
Income on investments	11,216,407.30
Purchase of investments	(81,753,677.67)
Net cash provided (used) by investing activities	<u>8,073,905.16</u>
Net increase (decrease) in cash and cash equivalents	84,341,822.60
Cash and cash equivalents - beginning of year	935,395,773.30
Cash and cash equivalents - end of year (Note 2)	<u>\$ 1,019,737,595.90</u>

Reconciliation of operating loss to net cash provided (used) by operating activities:

Operating loss	\$ (1,310,072,574.45)
Adjustments to reconcile operating loss to net cash provided (used) by operating activities:	
Noncash operating expenses	123,409,130.94
Endowment income per spending plan	130,262.40
Other adjustments	1,773,215.18
Change in assets, liabilities, and deferrals:	
Receivables, net	2,836,854.76
Due from component unit/primary government	(378,129.29)
Inventories	(145,835.59)
Prepaid items	(271,596.38)
Net pension asset	(748,703.29)
Other assets	(164,670.84)
Deferred outflows	(25,883,193.74)
Accounts payable	(3,394,333.07)
Accrued liabilities	(2,722,193.49)
Due to component unit/primary government	7,532,858.00
Unearned revenues	7,102,326.68
Deposits	186,852.30
Compensated absences	3,535,463.60
Net pension liability	88,414,342.88
Net OPEB obligation	826,396.98
Due to grantors	1,341,654.10
Loans to students	(1,397,106.80)
Deferred inflows	(69,403,293.53)
Other	656,281.13
Net cash provided (used) by operating activities	<u>\$ (1,176,835,991.52)</u>

Non-cash investing, capital, or financing transactions

Gifts in-kind - capital	15,260,597.14
Unrealized gains/(losses) on investments	(34,539.26)
Gain/(loss) on disposal of capital assets	(727,227.68)
Proceeds of capital debt held by State	11,731,014.67
Capital appropriation held by State	51,680,549.41
Purchase and construction of capital assets by State	(87,603,560.28)
Other capital receipts/(expenses) held by State	43,465.71

The notes to the financial statements are an integral part of this statement.

TENNESSEE BOARD OF REGENTS

Notes to the Financial Statements
June 30, 2017

1. Summary of Significant Accounting Policies

REPORTING ENTITY

The State University and Community College System of Tennessee (Tennessee Board of Regents) is a component unit of the State of Tennessee because the state appoints a majority of the System's governing body and provides significant financial support; the System is discretely presented in the Tennessee Comprehensive Annual Financial Report. The Focus on College and University Success Act of 2016 removed the six universities from the governance of the Tennessee Board of Regents but they remain part of the System. The universities have their own local governing boards that provide governance, approve policies, set tuition and fee rates, and hire presidents. The System has limited oversight responsibilities during the transition period and continuing oversight responsibilities in the areas of budget approval and institutional debt.

The foundations are considered a component unit of the System. Although the System does not control the timing or amount of receipts from the foundations, the majority of resources, or income thereon, that the foundations hold and invest are restricted to the activities of the System by the donors. Because these restricted resources held by the foundations can only be used by, or for the benefit of, the System, the foundations are considered a component unit of the System and are discretely presented in the System's financial statements. See Note 25 for more detailed information about the component units and how to obtain their reports.

BASIS OF PRESENTATION

The System's financial statements have been prepared in conformity with accounting principles generally accepted in the United States of America applicable to governmental colleges and universities engaged in business-type activities as prescribed by the Governmental Accounting Standards Board (GASB).

BASIS OF ACCOUNTING

For financial statement purposes, the System is considered a special-purpose government engaged only in business-type activities. Accordingly, the financial statements have been prepared using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. All significant internal activity has been eliminated.

The System has classified its revenues and expenses as either operating or nonoperating according to the following criteria: Operating revenues and expenses are those that have the characteristics of exchange transactions. Operating revenues include 1) tuition and fees, net of scholarship discounts and allowances, 2) most federal, state, local and private grants and contracts, 3) sales and services of auxiliary enterprises, net of scholarship discounts and allowances, and 4) interest on institutional loans. Operating expenses include 1) salaries and wages, 2) employee benefits, 3) scholarships and fellowships, 4) depreciation, and 5) utilities, supplies, and other services.

Nonoperating revenues and expenses include activities that have the characteristics of nonexchange transactions, such as gifts and contributions, and other activities that are defined as nonoperating by GASB Statement 9, *Reporting Cash Flows of Proprietary and Nonexpendable Trust Funds and Governmental Entities that Use*

Proprietary Fund Accounting, and GASB Statement 34, *Basic Financial Statements – and Management’s Discussion and Analysis – For State and Local Governments*, such as state appropriations and investment income.

When both restricted and unrestricted resources are available for use, it is the System’s policy to determine whether to use restricted or unrestricted resources first depending upon existing facts and circumstances.

CASH EQUIVALENTS

This classification includes instruments that are readily convertible to known amounts of cash and have original maturities of three months or less.

INVENTORIES

Inventories are valued at the lower of cost or market. All items included in the inventory are recorded on a first-in, first-out or weighted average basis.

COMPENSATED ABSENCES

The System’s employees accrue annual and sick leave at varying rates, depending upon length of service or classification. Some employees also earn compensatory time. The amount of the liabilities for annual leave and compensatory time and their related benefits are reported in the Statement of Net Position. There is no liability for unpaid accumulated sick leave since the System’s policy is to pay this only if the employee is sick or upon death.

CAPITAL ASSETS

Capital assets, which include property, plant, equipment, library holdings, works of art, historical treasures/collections, and intangible assets, are reported in the Statement of Net Position at historical cost or at fair value at date of donation, less accumulated depreciation. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend the assets’ useful lives are not capitalized.

A capitalization threshold of \$100,000 is used for buildings and \$50,000 is used for infrastructure. Equipment is capitalized when the unit acquisition cost is \$5,000 or greater. The capitalization threshold for additions and improvements to buildings and land is set at \$50,000. The capitalization threshold for intangible assets is set at \$100,000. The capitalization threshold for art, historical treasures/collections, and similar assets is set at \$5,000.

These assets, with the exception of works of art and historical treasures/collections deemed inexhaustible and land, are depreciated/amortized using the straight-line method over the estimated useful lives of the assets, which range from 5 to 60 years.

LWIA EQUIPMENT

Under a contract with the Tennessee Department of Labor and Workforce Development, several of the System’s institutions are the administrative entity and grant recipient for the Local Workforce Investment Area of the State of Tennessee. The title to all the equipment purchased by these institutions under the provisions of the Workforce Investment Act resides with the U.S. Government. Therefore, this equipment is not included in the System’s capital assets.

PENSIONS

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Closed State and Higher Education Employee Pension Plan and the State and Higher Education Employee Retirement Plan in the Tennessee Consolidated Retirement System (TCRS) and additions to/deductions from the plans' fiduciary net positions have been determined on the same basis as they are reported by the TCRS. For this purpose, benefits (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms of the Closed State and Higher Education Employee Pension Plan and the State Higher Education Employee Retirement Plan. Investments are reported at fair value.

NET POSITION

The System's net position is classified as follows:

NET INVESTMENT IN CAPITAL ASSETS: This represents the System's total investment in capital assets, net of outstanding debt obligations related to those capital assets. To the extent debt has been incurred but not yet expended for capital assets, such amounts are not included as a component of net investment in capital assets.

RESTRICTED NET POSITION – NONEXPENDABLE: Nonexpendable restricted net position consists of endowment and similar type funds in which donors or other outside sources have stipulated, as a condition of the gift instrument, that the principal is to be maintained inviolate and in perpetuity, and invested for the purpose of producing present and future income, which may be expendable or added to principal.

RESTRICTED NET POSITION – EXPENDABLE: Restricted expendable net position includes resources in which the System is legally or contractually obligated to spend in accordance with restrictions imposed by external third parties.

UNRESTRICTED NET POSITION: Unrestricted net position represents resources derived from student tuition and fees, state appropriations, sales and services of educational departments, sales and services of other, and auxiliary enterprises. These resources are used for transactions relating to the educational and general operations of the System, and may be used at the discretion of the System to meet current expenses for any purpose. The auxiliary enterprises are substantially self-supporting activities that provide services for students, faculty, and staff.

SCHOLARSHIP DISCOUNTS AND ALLOWANCES

Student tuition and fee revenues, and certain other revenues from students, are reported net of scholarship discount and allowances in the statement of revenues, expenses, and changes in net position. Scholarship discounts and allowances are the difference between the stated charge for goods and services provided by the System, and the amount that is paid by the student and/or third parties making payments on the students' behalf. Certain governmental grants, such as Pell grants, and other Federal, state or nongovernmental programs are recorded as either operating or nonoperating revenues in the System's financial statements. To the extent that revenues from such programs are used to satisfy tuition and fees and other student charges, the System has recorded a scholarship discount and allowance.

2. Cash and Cash Equivalents

In addition to demand deposits and petty cash on hand, this classification includes instruments which are readily convertible to known amounts of cash and which have original maturities of three months or less. At June 30, 2017, cash and cash equivalents consists of \$114,084,478.79 in bank accounts, \$255,591.73 of petty cash on

hand, \$68,667.28 in certificates of deposit, \$795,289,500.29 in the State of Tennessee Local Government Investment Pool administered by the State Treasurer, \$60,520,566.38 in the LGIP Deposits – Capital Projects account, \$43,844,941.43 in money market accounts, \$5,645,250.00 in escrow accounts, and \$28,600.00 in various other cash equivalents. The carrying amount of the bank accounts at Northeast State Community College (\$185,042.80) and TCAT Nashville (\$58,902.56) have been reported as Other Liabilities.

LGIP Deposits – Capital Projects - Payments related to the System's capital projects are made by the State of Tennessee's Department of Finance and Administration. The System's estimated local share of the cost of each project is held in a separate Local Government Investment Pool (LGIP) account. As expenses are incurred, funds are withdrawn from the LGIP account by the Tennessee Board of Regents and transferred to the Department of Finance and Administration. The funds in the account are not available to the System for any other purpose until the project is completed and the Tennessee Board of Regents releases any remaining funds.

The Local Government Investment Pool (LGIP) is administered by the State Treasurer. The LGIP is part of the State Pooled Investment Fund. The fund's required risk disclosures are presented in the *State of Tennessee's Treasurer's Report*. There are no minimum or maximum limitations on withdrawals with the exception of a 24-hour notification period for withdrawals of \$5 million or more. That report is available on the state's website at <http://www.tn.gov/treasury> or by calling (615) 741-2956.

3. Deposits

In accordance with the laws of the State of Tennessee, financial institutions have pledged securities as collateral for System funds on deposit. Financial institutions may participate in a bank collateral pool administered by the State Treasurer. For those financial institutions participating in the bank collateral pool, the required collateral accepted as security for deposits shall be collateral whose market value is equal to either one hundred fifteen percent (115%), one hundred percent (100%), or ninety percent (90%) of the uninsured deposits. The pledge level is based on financial criteria set by the Collateral Pool Board with the financially strongest institutions being eligible for the lowest pledge level. For all other financial institutions, the required collateral accepted as security for deposits shall be collateral whose market value is equal to one hundred five percent (105%) of the uninsured deposits.

At June 30, 2017, \$5,510,000.00 of the System's bank balance of \$222,314,919.13 was exposed to custodial credit risk as uninsured and collateralized with securities held by the pledging financial institution's true department or agent but not in the System's name.

4. Investments

All investments permitted to be reported at fair value under GASB Statement 31 are reported at fair value, including those with a maturity date of one year or less at the time of purchase.

As of June 30, 2017, the System had the following investments and maturities:

		Investment Maturities (In Years)					No Maturity Date
Investment Type	Fair Value	Less than 1	1 to 5	6 to 10	More than 10		
US treasury	\$ 35,823,855.70	\$ 3,216,552.70	\$ 32,552,308.15	\$ 54,994.85			
US agencies	122,065,783.27	11,609,671.60	105,036,053.58	4,160,559.22	1,259,498.87		
Corporate bonds	526,324.56	18,165.30	219,933.03	41,274.28	246,951.95		
Mutual bond funds	2,033,273.66			1,666,011.95		367,261.71	
Total debt instruments	160,449,237.19	\$14,844,389.60	\$137,808,294.76	\$5,922,840.30	\$1,506,450.82	\$ 367,261.71	
Corporate stock	2,465,745.30						
Mutual equity funds	5,086,101.00						
Certificates of deposit	4,798,245.06						
Other	173,233.26						
Total	\$ 172,972,561.81						

Interest Rate Risk. Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of a debt investment. The System does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

Credit Risk. Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The System is authorized by statute to invest funds in accordance with Tennessee Board of Regents policies. Under the current policy, funds other than endowments may be invested only in obligations of the United States or its agencies which are backed by the full faith and credit of the United States, repurchase agreements for United States securities, certificates of deposit in banks and savings and loan associations, banker's acceptances, commercial paper, money market mutual funds and the State of Tennessee Local Government Investment Pool. The policy requires that investments of endowments in equity securities be limited to funds from private gifts or other sources external to the System and that endowment investments be prudently diversified. Securities are rated using Standard and Poor's, Moody's, and/or Fitch's and are presented below using the Standard and Poor's rating scale.

System policy restricts investments in banker's acceptances and commercial paper. The policy requires that prime banker's acceptances must be issued by domestic banks with a minimum AA rating or foreign banks with a AAA long-term debt rating by a majority of the rating services that have rated the issuer. Prime banker's acceptances are required to be eligible for purchase by the Federal Reserve System. To be eligible, the original maturity must not be more than 270 days, and it must 1) arise out of the current shipment of goods between countries or with the United States, or 2) arise out of storage within the United States of goods under contract of sale or expected to move into the channel or trade within a reasonable time and that are secured throughout their life by a warehouse receipt or similar document conveying title to the underlying goods.

The policy requires that prime commercial paper shall be limited to that of corporations that meet the following criteria: 1) Senior long-term debt, if any, should have a minimum rating of A1 or equivalent, and short-term debt should have a minimum rating of A1 or equivalent, as provided by a majority of the rating services that rate the issuer. If there is no long-term debt rating, the short-term debt rating must be A1 by all rating services (minimum of two). 2) The rating should be based on the merits of the issuer or guarantor by a nonbank. 3) A financial review should be made to ascertain the issuer's financial strength to cover the debt. 4) Commercial paper of a banking institution should not be purchased. Prime commercial paper shall not have a maturity that exceeds 270 days.

As of June 30, 2017, the System's investments were rated as follows:

Investment Type	Fair Value	Credit Quality Rating				
		AAA	AA	A	BBB	Unrated
LZIP	\$ 855,810,066.67					\$ 855,810,066.67
US agencies	121,312,714.36		121,156,569.63			156,144.73
Corporate bonds	526,324.56	24,300.07	81,484.18	300,001.33	118,711.53	1,827.45
Mutual bond funds	2,033,273.66			1,666,011.95		367,261.71
Total	\$ 979,682,379.25	\$ 24,300.07	\$121,238,053.81	\$1,966,013.28	\$118,711.53	\$ 856,335,300.56

Custodial Credit Risk. For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the System will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The System does not have a deposit policy for custodial credit risk. At June 30, 2017, the System had \$4,297,494.13 of uninsured and unregistered investments for which the securities are held by the counterparty and \$6,394,010.45 of uninsured and unregistered investments for which the securities are held by the counterparty's trust department or agent but not in the System's name.

Concentration of Credit Risk. Concentration of credit risk is the risk of loss attributed to the magnitude of the System's investment in a single issuer. System policy restricts investments in banker's acceptances, commercial paper, and money market mutual funds. The policy limits banker's acceptances to not exceed twenty percent of total investments on the date of acquisition and limits the combined amount of banker's acceptances and commercial paper to not exceed thirty-five percent of total investments at the date of acquisition. The amount invested in any one bank shall not exceed five percent of total investments on the date of acquisition. Additionally, no more than five percent of total investments at the date of acquisition may be invested in the commercial paper of a single issuer. The policy further limits the total holdings of an issuer's commercial paper to not more than two percent of the issuing corporation's total outstanding commercial paper. System policy limits investments in money market mutual funds to not exceed ten percent of total investments on the date of acquisition.

More than five percent (5%) of the individual institution's investments were invested in the following single issuers at June 30, 2017:

Institution	Issuer	Percentage of Total Investments
ETSU	Federal Home Loan Mortgage Co.	52%
	Federal Farm Credit Bank	19%
	Federal National Mortgage Assoc.	16%
	Federal Home Loan Bank	13%
TSU	Federal Home Loan Mortgage Co.	33%
	Federal Home Loan Bank	25%
VSCC	Federal National Mortgage Assoc.	24%
	Farmers Bank	100%

5. Fair Value Measurement

The System categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The System has the following recurring fair value measurements as of June 30, 2017:

	June 30, 2017	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Investments Measured at the Net Asset Value (NAV)
Assets by Fair Value Level					
Debt Securities					
US Treasury	\$ 35,823,855.70	\$ 33,892,305.05	\$ 1,931,550.65		
US Agencies	122,065,783.27	62,658,181.40	59,407,601.87		
Corporate bonds	526,324.56		526,324.56		
Mutual bond funds	2,033,273.66	367,261.71			1,666,011.95
Total debt securities	160,449,237.19	96,917,748.16	61,865,477.08		1,666,011.95
Equity Securities					
Corporate stock	2,465,745.30	2,455,745.30		10,000.00	
Mutual equity funds	5,086,101.00	358,102.50			4,727,998.50
Other	155,244.20	155,244.20			
Total equity securities	7,707,090.50	2,969,092.00		10,000.00	4,727,998.50
Other assets	391,630.40			391,630.40	
Total assets	\$ 168,547,958.09	\$ 99,886,840.16	\$ 61,865,477.08	\$ 401,630.40	\$ 6,394,010.45

Assets and liabilities classified in Level 1 of the fair value hierarchy are valued using prices quoted in active markets for those securities. Assets and liabilities classified in Level 2 of the fair value hierarchy are valued at amounts provided by commercial pricing services which based their valuations on the bid-ask spread price in an active market (US agencies) and Wall Street Journal quotes and statements from investment companies (CMO).

The valuation method for assets and liabilities measured at the net asset value per share (or its equivalent) is presented on the following table.

Assets and Liabilities Measured at the NAV	Fair Value	Unfunded Commitments	Redemption Frequency (if currently eligible)	Redemption Notice Period
Mutual bond funds	\$ 1,666,011.95	None	Monthly	5 business days
Mutual equity funds	\$ 4,727,998.50	None	Monthly	5 business days

The assets of the Multi-Strategy Equity Fund are allocated among strategies in proportions that Commonfund Asset Management Company considers beneficial for a fully diversified public equity portion of an educational endowment. The assets of the Multi-Strategy Bond Fund are allocated among strategies in proportions that Commonfund Asset Management Company considers beneficial for a fully diversified fixed income portion of an educational endowment. There are currently no redemption restrictions on the Multi-Strategy Equity and Bond Funds, although they could be put in place in extraordinary circumstances, such as any period during which the New York Stock Exchange is closed other than customary weekend or holiday closings, or during which trading thereon is restricted or there exists any emergency affecting the practicability of disposal of portfolio securities of the Fund or the practicability of determining net asset value. It is not probable that the System will sell an investment for an amount different from the NAV per share.

6. Accounts, Notes, and Grants Receivable

Accounts receivable included the following:

	June 30, 2017
Student accounts receivable	\$ 75,238,319.55
Grants receivable	36,578,491.52
Notes receivable	1,511,408.84
Other receivables	25,457,659.42
Subtotal	138,785,879.33
Less allowance for doubtful account	(32,849,770.06)
Total	\$ 105,936,109.27

Federal Perkins Loan Program funds include the following:

	June 30, 2017
Perkins loans receivable	\$ 23,478,952.18
Less allowance for doubtful accounts	(8,240,232.58)
Total	\$ 15,238,719.60

7. Pledges Receivable

Pledges receivable are promises of private donations that are reported as a receivable and revenue, net of the estimated uncollectible allowance of \$13,369.60 at June 30, 2017.

8. Capital Assets

Capital asset activity for the year ended June 30, 2017, was as follows:

	Beg Balance	Additions	Transfers	Reductions	End Balance
Land	\$ 145,761,035.33	\$ 4,658,866.03		\$ (516,051.78)	\$ 149,903,849.58
Improvements/infrastructure	431,040,508.70	11,569,602.53	11,816,633.06	(235,445.42)	454,191,298.87
Buildings	3,182,603,776.69	9,781,189.10	86,676,792.54	(3,695,230.80)	3,275,366,527.53
Equipment	394,080,729.12	29,189,650.31	28,477.72	(12,862,852.60)	410,436,004.55
Library holdings	35,392,095.88	2,709,938.79		(5,876,144.57)	32,225,890.10
Intangible assets	49,275,321.39	60,000.00	185,721.50	(208,838.05)	49,312,204.84
Art & historical collections	1,040,552.45	1,025,000.00			2,065,552.45
Projects in progress	165,827,720.29	136,349,780.24	(98,707,624.82)	(535,363.22)	202,934,512.49
Total	4,405,021,739.85	195,344,027.00		(23,929,926.44)	4,576,435,840.41
Less accumulated depreciation/amortization:					
Improvements/infrastructure	208,869,538.67	18,597,012.39		(47,358.40)	227,419,192.66
Buildings	1,138,764,910.70	52,210,368.49		(2,675,217.71)	1,188,300,061.48
Equipment	262,571,023.15	27,700,941.40		(11,135,725.02)	279,136,239.53
Library holdings	21,564,366.40	3,025,279.64		(5,752,867.79)	18,836,778.25
Intangible assets	43,045,226.41	1,063,800.11		(206,068.21)	43,902,958.31
Total	1,674,815,065.33	102,597,402.03		(19,817,237.13)	1,757,595,230.23
Capital assets, net	\$ 2,730,206,674.52	\$ 92,746,624.97		\$ (4,112,689.31)	\$ 2,818,840,610.18

9. Capital Leases

East Tennessee State University (ETSU) has entered into an Enhanced Use Lease Agreement with the United States Department of Veterans Affairs (VA) for certain real property, including land and several buildings, at the Veterans Affairs Medical Center in Johnson City, Tennessee. The lease is for a period of 35 years. In lieu of lease payments, the university has assumed responsibility for all capital and recurring costs of maintaining the property covered by the agreement.

In conjunction with the lease, ETSU entered into a memorandum of agreement with the Department of Veterans Affairs to construct the Basic Science Building with joint funding from the State of Tennessee and the federal government. In accordance with the memorandum of agreement, the state provided \$18 million to the federal government for its share of the total construction costs (\$34,195,153.41). The Basic Science Building is included under the provisions of the Enhanced Use Lease Agreement. ETSU is renovating several other buildings on the VA campus as funds become available.

ETSU's leasing of the Basic Science Building and the other buildings on the VA campus will constitute a capital lease agreement. The lease term is substantially equal to the estimated useful life of the leased property. Accordingly, ETSU has capitalized the cost of the building and renovations at \$64,738,171.26. At June 30, 2017, the buildings are reported at \$39,727,253.63, net of accumulated depreciation of \$25,010,917.63.

10. Accounts Payable

Accounts payable included the following:

	June 30, 2017
Vendors payable	\$35,620,346.03
Unapplied student payments	937,192.27
Other payables	7,183,598.79
Total	\$43,741,137.09

11. Long-term Liabilities

Long term liability activity for the year ended June 30, 2017, was as follows:

	Beg Balance	Additions	Reductions	End Balance	Current
Payables:					
TSSBA debt:					
Bonds	\$ 612,340,113.98	\$ 2,413,237.87	\$ (30,109,318.05)	\$ 584,644,033.80	\$ 26,555,719.78
Unamortized premium	68,539,640.83		(4,155,174.30)	64,384,466.53	
Revolving facility credit	52,015,352.28	27,156,366.61	(9,855,607.00)	69,316,111.89	
GO debt:					
Bonds	100,000.00		(100,000.00)		
Commercial paper	3,362,477.95	343,339.25	(484,010.00)	3,221,807.20	
Subtotal	736,357,585.04	29,912,943.73	(44,704,109.35)	721,566,419.42	26,555,719.78
Other liabilities:					
Compensated absences	64,172,543.22	41,201,633.16	(37,668,860.36)	67,705,316.02	16,763,690.42
Due to grantor	19,823,456.22	2,753,585.89	(1,571,695.63)	21,005,346.48	32,042.61
Unearned revenue	70,988,923.73	77,220,308.42	(69,270,270.67)	78,938,961.48	78,858,961.48
Total	\$ 891,342,508.21	\$ 151,088,471.20	\$ (153,214,936.01)	\$ 889,216,043.40	\$ 122,210,414.29

TSSBA Debt - Bonds Payable

Bonds, with interest rates ranging from 0.18% to 5.63%, were issued by the Tennessee State School Bond Authority. The bonds are due serially until 2046 and are secured by pledges of the facilities' revenues to which they relate and certain other revenues and fees of the System, including state appropriations; see Note 13 for further details. The bonded indebtedness with the Tennessee State School Bond Authority included in long-term liabilities on the Statement of Net Position is shown net of assets held by the authority in the debt service reserve. The reserve amount was \$13,874,059.64 at June 30, 2017.

Debt service requirements to maturity for the System's portion of TSSBA bonds at June 30, 2017, are as follows:

For the Year(s) Ended June 30	Principal	Interest	Total
2018	\$ 25,633,273.62	\$ 26,404,830.46	\$ 52,038,104.08
2019	29,493,833.21	25,031,823.28	54,525,656.49
2020	31,694,094.78	23,588,892.51	55,282,987.29
2021	32,634,835.06	22,266,712.73	54,901,547.79
2022	32,533,040.95	20,914,568.81	53,447,609.76
2023-2027	155,591,353.14	84,167,568.24	239,758,921.38
2028-2032	111,055,507.08	52,090,096.65	163,145,603.73
2033-2037	78,701,350.15	30,289,834.15	108,991,184.30
2038-2042	66,050,131.50	13,158,036.12	79,208,167.62
2043-2046	21,256,614.31	1,805,237.96	23,061,852.27
Total	\$ 584,644,033.80	\$ 299,717,600.91	\$ 884,361,634.71

TSSBA Debt – Revolving Credit Facility

The Tennessee State School Bond Authority issues loans from the revolving credit facility to finance costs of various capital projects during the construction phase. When projects are placed in service, long-term, fixed-rate debt is issued by TSSBA to finance the project over its useful payback period and the revolving credit facility debt is redeemed. The amount outstanding for projects of the System was \$69,267,997.39 at June 30, 2017. In addition, the System has expended \$48,114.50 on projects that TSSBA has not yet withdrawn from the revolving credit facility.

More detailed information regarding the bonds and the revolving credit facility can be found in the notes to the financial statements in the financial report for the Tennessee State School Bond Authority. That report is available on the state's website at <https://www.comptroller.tn.gov/tssba/cafr.asp>.

General Obligation Debt - Commercial Paper

The Tennessee State Funding Board issues commercial paper for, among other things, acquisition of certain sites and existing structures for expansion purposes for the TBR on behalf of the System. The amount outstanding for projects of the System was \$3,221,807.20 at June 30, 2017. More detailed information regarding the commercial paper can be found in the notes to the financial statements in the financial report for the Tennessee State Funding Board. The Tennessee Comprehensive Annual Financial Report is available on the state's website at <http://www.tn.gov/finance/act/cafr.shtml>.

12. Endowments

If a donor has not provided specific instructions to the System's institutions, state law permits the institution to authorize for expenditure the net appreciation (realized and unrealized) of the investments of endowment funds. When administering its power to spend net appreciation, the institution is required to consider its long-term

and short-term needs, present and anticipated financial requirements, expected total return on its investments, price-level trends, and general economic conditions. Any net appreciation that is spent is required to be spent for the purposes for which the endowment was established.

While some institutions spend all investment income, others choose to spend only a portion of the investment income (including changes in the value of investments) each year. Under the various spending plans established by each institution, different percentages and/or amounts have been authorized for expenditure. The remaining amounts, if any, are retained to be used in future years when the amount computed using the spending plan exceeds the investment income. At June 30, 2017, net appreciation of \$655,174.15 is available to be spent, of which \$394,655.93 is included in restricted net position expendable for scholarships and fellowships, \$7,818.70 is included in restricted net position expendable for instructional departmental uses, \$96,248.69 is included in restricted net position expendable for loans, \$11,141.81 is included in restricted net position expendable for other, and \$145,309.02 is included in unrestricted net position.

13. Pledged Revenues

The System has pledged certain revenues and fees, including state appropriations, to repay \$584,644,033.80 in bonds issued from May 1992 to May 2015. Proceeds from the bonds provided financing for various projects. The bonds are payable through 2046. Annual principal and interest payments on the bonds are expected to require approximately 3.0% of available revenues. The total principal and interest remaining to be paid on the bonds is \$884,361,634.71. Principal and interest paid for the current year and total available revenues were \$58,302,053.51 and \$1,916,952,058.96, respectively.

14. Pension Plans

Defined Benefit Plans

Closed State and Higher Education Employee Pension Plan

General Information about the Pension Plan

Plan description. State employees and higher education employees with membership in the Tennessee Consolidated Retirement System (TCRS) before July 1, 2014 are provided with pensions through the Closed State and Higher Education Employee Pension Plan. This plan is a component of the Public Employee Retirement Plan, an agent, multiple-employer defined benefit pension plan. The Closed State and Higher Education Employee Pension Plan stopped accepting new membership on June 30, 2014, but will continue providing benefits to existing members and retirees. Beginning July 1, 2014, a new agent defined benefit retirement plan, the State and Higher Education Employee Retirement Plan, became effective for state employees and higher education employees hired on or after July 1, 2014.

The TCRS was created by state statute under Title 8, Chapters 34-37, Tennessee Code Annotated. The TCRS Board of Trustees is responsible for the proper operation and administration of all employer pension plans in the TCRS. The Tennessee Treasury Department, an agency in the legislative branch of state government, administers the plans of the TCRS. The TCRS issues a publically available financial report that can be obtained at www.treasury.tn.gov/tcrs.

Benefits provided. Title 8, Chapters 34-37, Tennessee Code Annotated establishes the benefit terms and can be amended only by the Tennessee General Assembly. Members of the Closed State and Higher Education Employee Pension Plan are eligible to retire with an unreduced benefit at age 60 with 5 years of service credit or after 30 years of service credit regardless of age. Benefits are determined using the following formula:

Average of Member's Highest Compensation for 5 Consecutive Years (up to Social Security Integration Level)	x	1.50%	x	Years of Service Credit	x	105%
Plus:						
Average of Member's Highest Compensation for 5 Consecutive Years (over Social Security Integration Level)	x	1.75%	x	Years of Service Credit	x	105%

A reduced early retirement benefit is available at age 55 and vested. Members are vested with five years of service credit. Service related disability benefits are provided regardless of length of service. Five years of service is required for non-service related disability eligibility. The service related and non-service related disability benefits are determined in the same manner as a service retirement benefit but are reduced 10 percent and include projected service credits. A variety of death benefits are available under various eligibility criteria. Member and beneficiary annuitants are entitled to automatic cost of living adjustments (COLAs) after retirement. A COLA is granted each July for annuitants retired prior to the 2nd of July of the previous year. The COLA is based on the change in the consumer price index (CPI) during the prior calendar year, capped at 3 percent, and applied to the current benefit. No COLA is granted if the change in the CPI is less than one-half percent. A one percent COLA is granted if the CPI change is between one-half percent and one percent. A member who leaves employment may withdraw their employee contributions, plus any accumulated interest.

Contributions. Contributions for state employees and higher education employees are established in the statutes governing the TCRS and may only be changed by the Tennessee General Assembly. The System's employees are non-contributory, as are most members in the Closed State and Higher Education Employee Pension Plan. State and higher education agencies make employer contributions at the rate set by the Board of Trustees as determined by an actuarial valuation. By law, employer contributions for the Closed State and Higher Education Employee Pension Plan are required to be paid. Employer contributions by the System for the year ended June 30, 2017 to the Closed State and Higher Education Employee Pension Plan were \$60,263,644.87 which is 15.03 percent of covered payroll. The employer rate, when combined with member contributions, is expected to finance the costs of benefits earned by members during the year, the cost of administration, as well as an amortized portion of any unfunded liability.

Pension Liabilities (Assets), Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

Pension liability. At June 30, 2017, the System reported a liability of \$310,811,675.70 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2015, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The System's proportion of the net pension liability was based on a projection of the System's contributions during the year ended June 30, 2016 to the pension plan relative to the contributions of all participating state and higher education agencies. At June 30, 2016 measurement date, the System's proportion was 17.0349 percent. The proportion measured as of June 30, 2015, was 16.3692 percent.

Pension expense. For the year ended June 30, 2017, the System recognized a pension expense of \$56,566,621.00.

Deferred outflows of resources and deferred inflows of resources. For the year ended June 30, 2017, the System reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 17,433,322.74	\$ 16,515,233.00
Net difference between projected and actual earnings on pension plans	75,136,863.05	
Changes in proportion of Net Pension Liability /(Asset)	10,943,502.80	2,042,687.00
System's contributions subsequent to the measurement date of June 30, 2016	60,263,343.59	
Total	\$ 163,777,032.18	\$ 18,557,920.00

Deferred outflows of resources, resulting from the System's employer contributions of \$60,263,343.59 subsequent to the measurement date will be recognized as a decrease in net pension liability in the year ended June 30, 2018. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year Ended June 30:	
2018	\$ 6,934,708.00
2019	6,934,708.00
2020	49,145,020.00
2021	21,836,300.00
2022	-
Thereafter	-

In the table above, positive amounts will increase pension expense, while negative amounts will decrease pension expense.

Actuarial assumptions. The total pension liability as of the June 30, 2016 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	3.0 percent
Salary increases	Graded salary ranges from 8.97 to 3.71 percent based on age, including inflation, averaging 4.25 percent
Investment rate of return	7.5 percent, net of pension plan investment expenses, including inflation
Cost-of Living Adjustment	2.5 percent

Mortality rates were customized based on the June 30, 2012 actuarial experience study and included some adjustment for expected future improvement in life expectancy.

The actuarial assumptions used in the June 30, 2016 actuarial valuation were based on the results of an actuarial experience study performed for the period July 1, 2008 through June 30, 2012. The demographic assumptions were adjusted to more closely reflect actual and expected future experience.

The long-term expected rate of return on pension plan investments was established by the TCRS Board of Trustees in conjunction with the June 30, 2012 actuarial experience study by considering the following three techniques: (1) the 25-year historical return of the TCRS at June 30, 2012, (2) the historical market returns of asset classes from 1926 to 2012 using the TCRS investment policy asset allocation, and (3) capital market projections that were utilized as a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. Four sources of capital market projections were blended and utilized in the third technique. The blended capital market projection established the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding inflation of three percent. The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

Asset Class	Long-Term Expected Real Rate of Return	Target Allocation
U.S. equity	6.46%	31%
Developed market international equity	6.26%	15%
Emerging market international equity	6.40%	4%
Private equity and strategic lending	4.61%	14%
U.S. fixed income	0.98%	25%
Real estate	4.73%	10%
Short-term securities	0.00%	1%
		100%

The long-term expected rate of return on pension plan investments was established by the TCRS Board of Trustees as 7.5 percent based on a blending of the three factors described above.

Discount rate. The discount rate used to measure the total pension liability was 7.5 percent. The projection of cash flows used to determine the discount rate assumed that employee contributions will be made at the current rate and that contributions from all state and higher education agencies will be made at the actuarially determined contribution rate in accordance with the funding policy of the TCRS Board of Trustees and as required to be paid by state statute. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make projected future benefit payments of current active and inactive members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the proportionate share of net pension liability (asset) to changes in the discount rate. The following presents the System's proportionate share of the net pension liability (asset) calculated using the discount rate of 7.5 percent, as well as what the System's proportionate share of the net pension liability (asset) would be if it were calculated using a discount rate that is one-percentage-point lower (6.5 percent) or one-percentage-point higher (8.5 percent) than the current rate:

	Current Discount	
	Rate (7.5%)	1% Increase (8.5%)
The System's proportionate share of the net pension liability (asset)	\$611,739,276.00	\$57,846,293.00

Pension plan fiduciary net position. Detailed information about the pension plan's fiduciary net position is available in a separately issued TCRS financial report at www.treasury.tn.gov/tcrs.

Payable to the Pension Plan

At June 30, 2017, the System reported a payable of \$3,147,770.35 for the outstanding amount of legally required contributions to the pension plan required for the year ended June 30, 2017.

State and Higher Education Employee Retirement Plan

General Information about the Pension Plan

Plan description. State employees and higher education employees with membership in the Tennessee Consolidated Retirement System (TCRS) before July 1, 2014, are provided with pensions through the Closed State and Higher Education Employee Pension Plan, an agent plan within the Public Employee Retirement Plan administered by the TCRS. TCRS is a multiple employer pension plan. The Closed State and Higher Education Pension Plan was closed effective June 30, 2014, and covers employees hired before July 1, 2014. Employees hired after June 30, 2014, are provided with pensions through a legally separate plan referred to as the State and Higher Education Employee Retirement Plan, an agent plan within the Public Employee Retirement Plan administered by the TCRS. The TCRS was created by state statute under Title 8, Chapters 34-37, Tennessee Code Annotated.

Benefits provided. Title 8, Chapters 34-37, Tennessee Code Annotated establishes the benefit terms and can be amended only by the Tennessee General Assembly. Members of the State and Higher Education Employee Retirement Plan are eligible to retire at age 65 with 5 years of service credit or pursuant to the rule of 90 in which the member's age and service credit total 90. Members are entitled to receive unreduced service retirement benefits, which are determined by a formula multiplying the member's highest five consecutive year average compensation by 1 percent multiplied by the member's years of service credit. A reduced early retirement benefit is available at age 60 with 5 years of service credit or pursuant to the rule of 80 in which the member's age and service credit total 80. Service-related disability benefits are provided regardless of length of service. Five years of service is required for non-service-related disability eligibility. The service-related and non-service-related disability benefits are determined in the same manner as a service retirement benefit but are reduced 10 percent and include projected service credits. A variety of death benefits are available under various eligibility criteria.

Member and beneficiary annuitants are entitled to automatic cost-of-living adjustments (COLAs) after retirement. A COLA is granted each July for annuitants retired prior to July 2 of the previous year. The COLA is based on the change in the consumer price index (CPI) during the prior calendar year, capped at 3 percent, and applied to the current benefit. No COLA is granted if the change in the CPI is less than 0.5 percent. A 1 percent COLA is granted if the CPI change is between 0.5 percent and 1 percent. A member who leaves employment may withdraw employee contributions, plus any accumulated interest.

Contributions. Contributions for state and higher education employees are established in the statutes governing the TCRS and may only be changed by the Tennessee General Assembly. Employees contribute five percent of salary. The higher education institutions make employer contributions at the rate set by the Board of Trustees as determined by an actuarial valuation. Per the statutory provisions governing the TCRS, the employer contribution rate cannot be less than four percent for all aggregate employee groups, except for in years when the maximum funded level, approved by the TCRS Board of Trustees, is reached. By law, employer contributions for the State and Higher Education Employee Retirement Plan are required to be paid. Employer contributions by higher education institutions for the year ended June 30, 2017 to the State and Higher Education Employee Retirement Plan were \$3,352,867.88, which is 3.83 percent of covered payroll. The employer rate, when combined with member contributions, is expected to finance the costs of benefits earned by members during the year, the cost of administration, as well as an amortized portion of any unfunded liability.

Pension Liabilities (Assets), Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

Pension asset. At June 30, 2017, the System reported an asset of \$1,445,402.61 for its proportionate share of the net pension asset. The net pension asset was measured as of June 30, 2016, and the total pension asset used to calculate the net pension asset was determined by an actuarial valuation of that date. The System's proportion of the net pension asset was based on a projection of the System's contributions during the year ended June 30, 2016 to the pension plan relative to the contributions of all participating state and higher education agencies. At June 30, 2016 measurement date, the System's proportion was 17.1572 percent. At the June 30, 2015, measurement date, the System's proportion was 16.5521 percent.

Pension expense. For the year ended June 30, 2017, the System recognized a pension expense of \$808,312.00.

Deferred outflows of resources and deferred inflows of resources. For the year ended June 30, 2017, the System reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 105,162.00	\$ 155,384.00
Net difference between projected and actual earnings on pension plan investments	169,233.52	
Changes in proportion of Net Pension Liability /(Asset)	25,151.39	33,599.00
System's contributions subsequent to the measurement date of June 30, 2016	3,417,302.39	1,813.00
Total	\$ 3,716,849.30	\$ 190,796.00

The System's employer contributions of \$3,417,302.39 reported as pension related deferred outflows of resources, subsequent to the measurement date, will be recognized as a reduction in net pension liability in the year ended June 30, 2018. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year Ended June 30:	
2018	\$ 33,541.00
2019	33,541.00
2020	33,541.00
2021	26,637.00
2022	(9,189.00)
Thereafter	(6,096.00)

In the table above, positive amounts will increase pension expense, while negative amounts will decrease pension expense.

Actuarial assumptions. The total pension liability (asset) as of the June 30, 2016 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	3.0 percent
Salary increases	Graded salary ranges from 8.97 to 3.71 percent based on age, including inflation, averaging 4.25 percent
Investment rate of return	7.5 percent, net of pension plan investment expenses, including inflation
Cost-of Living Adjustment	2.5 percent

Mortality rates were customized based on the June 30, 2012 actuarial experience study and included some adjustment for expected future improvement in life expectancy.

The actuarial assumptions used in the June 30, 2016 actuarial valuation were based on the results of an actuarial experience study performed for the period July 1, 2008 through June 30, 2012. The demographic assumptions were adjusted to more closely reflect actual and expected future experience.

The long-term expected rate of return on pension plan investments was established by the TCRS Board of Trustees in conjunction with the June 30, 2012 actuarial experience study by considering the following three techniques: (1) the 25-year historical return of the TCRS at June 30, 2012; (2) the historical market returns of asset classes from 1926 to 2012 using the TCRS investment policy asset allocation; and (3) capital market projections that were utilized as a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. Four sources of capital market projections were blended and utilized in the third technique. The blended capital market projection established the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding inflation of three percent. The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

Asset Class	Long-Term Expected Real Rate of Return	Target Allocation
U.S. equity	6.46%	31%
Developed market international equity	6.26%	15%
Emerging market international equity	6.40%	4%
Private equity and strategic lending	4.61%	14%
U.S. fixed income	0.98%	25%
Real estate	4.73%	10%
Short-term securities	0.00%	1%
		100%

The long-term expected rate of return on pension plan investments was established by the TCRS Board of Trustees as 7.5 percent based on a blending of the three factors described above.

Discount rate. The discount rate used to measure the total pension liability/(asset) was 7.5 percent. The projection of cash flows used to determine the discount rate assumed that employee contributions will be made at the current rate and that contributions from all state and higher education agencies will be made at the actuarially determined contribution rate in accordance with the funding policy of the TCRS Board of Trustees and as required to be paid by state statute. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make projected future benefit payments of current active and inactive members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability/(asset).

Sensitivity of the proportionate share of net pension liability (asset) to changes in the discount rate. The following presents the System's proportionate share of the net pension liability (asset) calculated using the discount rate of 7.5 percent, as well as what the System's proportionate share of the net pension liability (asset) would be if it were calculated using a discount rate that is one-percentage-point lower (6.5 percent) or one-percentage-point higher (8.5 percent) than the current rate:

	1% Decrease (6.5%)	Current Discount Rate (7.5%)	1% Increase (8.5%)
The System's proportionate share of the net pension liability (asset)	\$(172,846.00)	\$(1,445,402.61)	\$(2,398,741.00)

Pension plan fiduciary net position. Detailed information about the pension plan's fiduciary net position is available in a separately issued TCRS financial report at www.treasury.tn.gov/tcrs.

Payable to the Pension Plan

At June 30, 2017, the System reported a payable of \$283,113.30 for the outstanding amount of contributions to the pension plan required at the year ended June 30, 2016.

Total defined benefit pension expense – The total pension expense for the year ended June 30, 2017, for all defined benefit pension plans was \$ 57,374,933.00.

Federal Retirement Program

Plan Description – Tennessee State University contributes to the Federal Retirement Program, a cost-sharing, multiple-employer, defined benefit pension plan administered by the Civil Service Retirement System (CSRS) for participants employed prior to January 1, 1987, and the Federal Employees Retirement System (FERS) for participants employed after December 31, 1986. Both CSRS and FERS provide retirement, death, and disability benefits as well as annual cost-of-living adjustments to plan members and beneficiaries. All regular full-time employees of the Tennessee State University Agricultural Extension Service who hold federal appointments for 51% or more of their time are required to participate in either one of the two Federal Retirement Programs. For both systems, benefit provisions are established by federal statutes. Federal statutes are amended by the U.S. Congress. All three (3) of the university's extension employees currently participate in CSRS.

The CSRS issues a publicly available financial report that includes financial statements and required supplementary information. The report may be obtained by writing to the Office of Personnel Management, Retirement Information Office, P.O. Box 45, Boyers, Pennsylvania, 16017-0045, or by calling (202) 606-0500. Additionally, the financial statements can be found at <https://www.opm.gov/news/reports-publications/publications-database/publication-listings>.

Funding Policy – Participating employees and the university are required to contribute to the CSRS plan. Contribution requirements are established and may be amended by federal statutes. The university was required to contribute seven percent of covered payroll to the CSRS plan, and employees were required to contribute seven percent of covered payroll. Contributions for the year ended June 30, 2017 were \$29,416.24, which consisted of \$14,708.12 from the university and \$14,708.12 from the employees. Contributions for the year ended June 30, 2016 were \$31,177.68, which consisted of \$15,588.84 from the university and \$15,588.84 from the employees. Contributions met the requirements for each year. No payables were outstanding at year end, as all contributions were paid within the fiscal year.

Defined Contribution Plans

Plan Description – The System contributes to the Optional Retirement Plan (ORP). The ORP, administered by the Tennessee Treasury Department, is a defined contribution plan. The ORP was established by state statute in Title 8, Chapter 35, Part 4 of the TCA. This statute also sets out the plan provisions. The plan provisions are amended by the Tennessee General Assembly. The ORP was designed to provide benefits at retirement to faculty and staff who are exempt from the overtime provision of the Fair Labor Standards Act and who waive membership in the TCRS. In a defined contribution plan, benefits depend solely on amounts contributed to the plan plus investment earnings.

Funding Policy – For employees employed prior to July 1, 2014, plan members are noncontributory. The System contributes 10 percent of the employee's base salary up to the social security wage base and 11 percent above the social security wage base. For employees hired after June 30, 2014, plan members will contribute 5 percent

to the ORP and the System will contribute 9 percent of the employee's base salary. The required contributions made to the ORP were \$47,450,323.71 for the year ended June 30, 2017, and \$47,220,641.96 for the year ended June 30, 2016. Contributions met the requirements for each year.

Members are immediately 100 percent vested in the employer contributions made pursuant to the ORP. The Treasury Department has selected three investment vendors who offer a variety of investment products in which members are responsible for selecting how the contributions are invested. Each member makes the decision when to reallocate future contributions or when to transfer funds from one investment product to another. Funds are held by the investment vendor in the name of the member, not in the name of the State of Tennessee. The State of Tennessee has no discretion over these funds other than to make the initial contributions. Accordingly, the State of Tennessee is not acting in a trustee capacity nor does it have a fiduciary responsibility for the funds held by the investment vendors.

Deferred Compensation Plans

Employees are offered three deferred compensation plans. The System, through the State of Tennessee, provides two plans, one established pursuant to IRC, Section 457, and the other pursuant to IRC, Section 401(k). The third plan is administered by the System and was established in accordance with IRC, Section 403(b). The plans are outsourced to third-party vendors, and the administrative costs assessed by the vendors of these plans are the responsibility of plan participants. Section 401(k), Section 403(b), and Section 457 plan assets remain the property of the contributing employees; therefore, they are not presented in the accompanying financial statements. IRC Sections 401(k), 403(b) and 457 establish participation, contribution, and withdrawal provisions for the plans. The System provides up to a \$50 monthly employer match for employees who participate in the state's 401(k) plan. Employees hired before July 1, 2014, voluntarily participate in the state's 401(k) plan. Pursuant to Public Chapter No. 259 of Public Acts of 2013, employees hired after June 30, 2014, are automatically enrolled in the state's 401(k) plan and contribute 2% of their salary, with the employer contributing an additional non-matching 5%. Employees may opt out of the 2% auto enrollment. Such contribution rates may only be amended by the Tennessee General Assembly. There are certain automatic cost controls and unfunded liability controls in the defined benefit plan where the employees participate that may impact the non-matching 5% employer contribution to the 401(k) plan. Employees will vest immediately to both the employee and employer contributions. During the year ended June 30, 2017, contributions totaling \$23,423,348.14 were made by employees participating in the plan, with a related match of \$10,576,203.55 made by the System. During the year ended June 30, 2016, contributions totaling \$21,435,990.53 were made by employees participating in the plan, with a related match of \$9,010,363.56 made by the System.

15. Other Postemployment Benefits

Healthcare is the only "other postemployment benefit" (OPEB) provided to employees. The State of Tennessee administers a group health insurance program that provides postemployment health insurance benefits to eligible System retirees. This program includes two plans available to higher education employees - the State Employee Group Plan and the Medicare Supplement Plan. Both plans are agent multiple-employer defined benefit OPEB plans. Benefits are established and amended by an insurance committee created by Tennessee Code Annotated (TCA) 8-27-201 for the state plan and TCA 8-27-701 for the Medicare Supplement Plan. Prior to reaching the age of 65, all members have the option of choosing between the standard or partnership preferred provider organization (PPO) plan for healthcare benefits. Subsequent to age 65, members who are also in the state's retirement system may participate in the Medicare Supplement Plan. That plan does not include pharmacy. The state makes on-behalf payments to the Medicare Supplement Plan for the System's eligible retirees, see Note 23. The plans are reported in the State of Tennessee Comprehensive Annual Financial Report (CAFR). The CAFR is available on the state's website at <http://www.tn.gov/finance/act/cafr.shtml>.

Special Funding Situation. The State of Tennessee is legally responsible for contributions to the Medicare Supplement Plan, which covers the retirees of other governmental entities, including the System. The state is the sole contributor for the System retirees who participate in the Medicare Supplement Plan.

Funding Policy. The premium requirements of plan members are established and may be amended by the insurance committee. The plans are self-insured and financed on a pay-as-you-go basis with the risk shared equally among the participants. Claims liabilities of the plan are periodically computed using actuarial and statistical techniques to establish premium rates. Administrative costs of the plan are allocated to plan participants. Retired employees who have not reached the age of 65 pay the same base premium as active employees in the plan adjusted for years of service. Retirees with 30 years of service are subsidized 80 percent; 20 but less than 30 years, 70 percent; and less than 20 years, 60 percent. Retired employees who are 65 years of age or older have flat rate premium subsidies based on years of service. Retirees with 30 years of service receive \$50 per month; 20 but less than 30 years, \$37.50; and 15 but less than 20 years, \$25. Contributions for the State Employee Group Plan for the year ended June 30, 2017, were \$203,618,879.70, which consisted of \$165,452,367.15 from the System and \$38,166,512.55 from the employees.

Annual OPEB Cost and Net OPEB Obligation

Annual required contribution (ARC)	\$ 22,606,000.00
Interest on the net OPEB obligation	3,896,681.06
Adjustment to the ARC	(3,912,330.41)
Annual OPEB cost	22,590,350.65
Amount of contribution	(21,152,645.90)
Increase/(decrease) in net OPEB obligation	1,437,704.75
Net OPEB obligation - beginning of year	103,911,511.35
Net OPEB obligation - end of year	\$ 105,349,216.10

Year-end	Plan	Annual OPEB Cost	Percentage of Annual OPEB Cost Contributed	Net OPEB Obligation at Year-end
6/30/2017	State Employee Group Plan	\$ 22,590,350.65	94%	\$ 105,349,216.10
6/30/2016	State Employee Group Plan	\$ 21,872,785.41	87%	\$ 103,911,511.35
6/30/2015	State Employee Group Plan	\$ 21,694,386.23	88%	\$ 101,038,422.75

Funded Status and Funding Progress. The funded status of the plan as of July 1, 2015, was as follows:

Actuarial valuation date	July 1, 2015
Actuarial accrued liability (AAL)	\$ 177,912,000.00
Actuarial value of plan assets	0
Unfunded actuarial accrued liability (UAAL)	\$ 177,912,000.00
Actuarial value of assets as a % of the AAL	0%
Covered payroll (active plan members)	\$ 831,642,500.01
UAAL as percentage of covered payroll	21.4%

Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events far into the future, and actuarially determined amounts are subject to continual revision as actual results are compared to past expectations and new estimates are made about the future. The schedule of funding progress, presented as Required Supplementary Information following the notes to the financial statements, presents multiyear trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

Actuarial Methods and Assumptions. Calculations are based on the types of benefits provided under the terms of the substantive plan at the time of each valuation and on the pattern of sharing of costs between the employer and plan members to that point. Actuarial calculations reflect a long-term perspective. Consistent with that perspective, actuarial methods and assumptions used include techniques that are designed to reduce short-term volatility in actuarial accrued liabilities and the actuarial value of assets.

In the July 1, 2015, actuarial valuation, the Projected Unit Credit actuarial cost method was used. The actuarial assumptions included a 3.75 percent investment rate of return (net of administrative expenses) and an annual healthcare cost trend rate of 6.5 percent initially, decreased to 6.0 percent in fiscal year 2016 and then reduced by decrements to an ultimate rate of 4.7 percent in fiscal year 2050. All rates include a 2.5 percent inflation assumption. Premium subsidies in the Medicare Supplement plan are projected to remain unchanged and, consequently, trend rates are not applicable. The unfunded actuarial accrued liability is being amortized as a level percentage of payroll on a closed basis over a 30-year period beginning with July 1, 2007. Payroll is assumed to grow at a rate of three percent.

16. Revenues

A summary of adjustments and allowances by revenue classification is presented as follows:

Revenue Source	Gross Revenue	Less Scholarship Allowances	Less Uncollectible Debts	Net Revenue
Operating revenues:				
Tuition and fees	\$ 1,135,088,750.62	\$ (426,946,051.45)	\$ (14,618,224.58)	\$ 693,524,474.59
Govt grants and contracts	168,948,610.03	-	(16.12)	168,948,593.91
Non-govt grants and contracts	24,620,419.60	-	(90,140.72)	24,530,278.88
Sales & services - ed activity	32,633,387.20	-	(2,588.54)	32,630,798.66
Sales & services - other activity	91,736,660.44	-	(12,900.43)	91,723,760.01
Residential life	82,521,177.16	(20,188,688.59)	(266,634.44)	62,065,854.13
Bookstore	12,472,977.04	(2,093,961.13)	(4,705.28)	10,374,310.63
Food services	22,066,947.30	-	(24,702.35)	22,042,244.95
Wellness facility	8,219,397.48	(1,362,966.60)	(967,141.13)	5,889,289.75
Other auxiliaries	21,584,674.23	-	(65,427.27)	21,519,246.96
Interest earned on loans	2,742,805.16	-	(45,016.65)	2,697,788.51
Non-operating revenues:				
Gifts	43,000,889.31	-	(341.05)	43,000,548.26
Other non-operating	604,836.86	-	(843.85)	603,993.01
Total	\$ 1,646,241,532.43	\$ (450,591,667.77)	\$ (16,098,682.41)	\$ 1,179,551,182.25

17. Chairs of Excellence

The System had \$170,239,333.14 on deposit at June 30, 2017, with the State Treasurer for its Chairs of Excellence program. These funds are held in trust by the state and are not included in these financial statements.

18. Insurance-Related Activities

It is the policy of the state not to purchase commercial insurance for the risks associated with casualty losses for general liability, automobile liability, professional medical malpractice liability, and workers' compensation. By statute, the maximum liability for general liability, automobile liability, and medical malpractice liability is \$300,000 per person and \$1 million per occurrence. The state's management believes it is more economical to manage these risks internally and set aside assets for claim settlement in its internal service fund, the Risk Management Fund (RMF). The state purchases commercial insurance for real property, crime and fidelity coverage on the state's officials and employees, and cyber liability coverage. For property coverage, the deductible for an individual state agency is the first \$25,000 of losses. The RMF is responsible for property losses for the annual aggregate deductible of \$7.5 million for perils other than earthquake and flood. Purchased insurance coverage is responsible for losses exceeding the \$7.5 million annual aggregate deductible. For earthquake and flood, there is a deductible of \$10 million per occurrence. The maximum insurance coverage is \$750 million per year for perils other than earthquake and flood. The maximum flood insurance coverage is \$50 million per occurrence, except

there is only \$25 million of coverage in flood zones A and V. The maximum earthquake insurance coverage is \$50 million per occurrence. The amounts of settlements have not exceeded insurance coverage for each of the past three fiscal years.

The System participates in the Risk Management Fund. The fund allocates the cost of providing claims servicing and claims payment by charging a premium to the System based on a percentage of the System's expected loss costs, which include both experience and exposures. This charge considers recent trends in actual claims experience of the state as a whole. An actuarial valuation is performed as of fiscal year-end to determine the fund liability and premium allocation. Information regarding the determination of the claims liabilities and the changes in the balances of the claims liabilities for the year ended June 30, 2017, is presented in the Tennessee Comprehensive Annual Financial Report. The CAFR is available on the state's website at <http://www.tn.gov/finance/article/fa-acofin-cafr>. Since the System participates in the Risk Management Fund, it is subject to the liability limitations under the provisions of the Tennessee Claims Commission Act, Tennessee Code Annotated, Section 9-8-101 et seq. Liability for negligence of the System for bodily injury and property damage is limited to \$300,000 per person and \$1,000,000 per occurrence. The limits of liability under workers' compensation are set forth in Tennessee Code Annotated, Section 50-6-101 et seq. Claims are paid through the state's Risk Management Fund. The amount of cash and cash equivalents designated for payment of claims held by the Risk Management Fund at June 30, 2017, was not available.

At June 30, 2017, the scheduled coverage for the System was \$7,389,483,364.00 for buildings and \$1,773,927,737.00 for contents.

The state has also set aside assets in the Employee Group Insurance Fund, an internal service fund, to provide a program of health insurance coverage for the employees of the state with the risk retained by the state. The System participates in the Employee Group Insurance Fund. The fund allocates the cost of providing claims servicing and claims payment by charging a premium to the System based on estimates of the ultimate cost of claims, including the costs of claims that have been reported but not settled and of claims that have been incurred but not reported. Employees and providers have 13 months to file medical claims.

19. Commitments and Contingencies

Sick Leave - The System records the cost of sick leave when paid. Generally, since sick leave (earned one day per month with unlimited accumulation) is paid only when an employee dies or is absent because of illness, injury, or related family death, there is no liability for sick leave at June 30. The dollar amount of unused sick leave was \$395,694,553.55 at June 30, 2017.

Operating Leases - The System has entered into various operating leases for buildings and equipment. Such leases will probably continue to be required. Expenses under operating leases for real and personal property were \$6,028,770.43 and \$2,729,589.48, respectively for the year ended June 30, 2017. The following is a schedule by years of future minimum rental payments required under noncancelable operating leases that have initial or remaining lease terms in excess of one year as of June 30, 2017:

Year ending June 30:	
2018	\$ 34,182.65
2019	34,182.65
2020	29,780.00
2021	29,780.00
2022	26,922.96
2023-2027	108,900.00
2028-2032	283,140.00
Total minimum payments required	\$ 546,888.26

Construction in Progress - At June 30, 2017, outstanding commitments under construction contracts totaled \$581,831,753.52 for various projects of which \$246,614,171.10 will be funded by future state capital outlay appropriations.

Litigation - The System is involved in several lawsuits, none of which are expected to have a material effect on the accompanying financial statements.

20. Funds Held in Trust by Others

Austin Peay State University (APSU) is beneficiary under the Gracey Trust. The underlying assets are not considered assets of APSU and are not included in the System's financial statements. APSU received \$142,292.00 from these funds in fiscal year 2017.

Tennessee Tech University (TTU) is beneficiary under the William Jenkins Estate Account. The underlying assets are not considered assets of TTU and are not included in the System's financial statements. TTU received \$4,595.35 from these funds in fiscal year 2017.

The University of Memphis (UOM) is beneficiary under the Van Vleet, the Mike Driver, the Pope M. Farrington, the C.M. Gooch and the Herbert Herff trust funds. The underlying assets are not considered assets of UOM and are not included in the System's financial statements. UOM received \$1,188,278.49 from these funds in fiscal year 2017.

21. Natural Classifications with Functional Classifications

The System's operating expenses by functional classification for the year ended June 30, 2017, are as follows:

Functional Classification	Natural Classification					Total
	Salaries	Benefits	Other Operating	Scholarship	Depreciation	
Instruction	\$ 612,016,638.67	\$ 208,840,008.77	\$ 139,173,431.26	\$ 2,631,480.88		\$ 962,661,559.58
Research	48,881,365.36	16,978,374.73	24,080,967.80	475,578.73		90,416,286.62
Public service	41,697,852.31	14,482,563.80	27,572,928.45	278,356.11		84,031,700.67
Academic support	109,135,383.23	41,971,344.44	11,357,284.48	124,714.15		162,588,726.30
Student services	122,368,273.04	45,372,226.15	88,955,164.19	4,775,620.73		261,471,284.11
Institutional support	116,386,106.58	43,758,210.61	70,017,171.11	65,171.04		230,226,659.34
Maintenance & operation	64,350,887.07	29,311,359.59	130,786,776.33	9,528.82		224,458,551.81
Scholarships	296,804.68	12,302.98	177,374.10	243,547,808.09		244,034,289.85
Auxiliary	18,166,310.40	5,897,871.17	61,976,096.13	335,117.89		86,375,395.59
Depreciation					104,269,548.65	104,269,548.65
Total	\$ 1,133,299,621.34	\$ 406,624,262.24	\$ 554,097,193.85	\$ 252,243,376.44	\$ 104,269,548.65	\$ 2,450,534,002.52

Expenses initially incurred by the academic support function as a result of providing internal services to the other functional classifications were allocated to the other functional areas by reducing the academic support function's operating expenses by the total amount of salaries, benefits, and operating expenses incurred in the provision of these services, and allocating this amount to the other functional areas' operating expenses on the basis of usage. As a result of this process, expenses totaling \$57,284,638.16 were reallocated from academic support to the other functional areas.

22. Affiliated Entity Not Included

The East Tennessee State University Research Foundation is a private, nonprofit foundation with the university as the sole beneficiary. The Research Foundation is controlled by a board independent of the university. The financial records, investments, and other financial transactions are handled external to the university and these amounts are not included in the university's financial report. As reported in the Research Foundation's most recently audited financial report, at June 30, 2016, the assets of the Research Foundation totaled \$946,091.00, liabilities were \$38,011.00, and the net position amounted to \$908,080.00.

The Tennessee Tech University Agricultural Foundation is a private, nonprofit foundation with the university as the sole beneficiary. The Agricultural Foundation is controlled by a board independent of the university. The financial records, investments, and other financial transactions are handled external to the university and these amounts are not included in the university's financial report. As reported in the most recently audited financial report, at June 30, 2016, the assets of the Agricultural Foundation totaled \$737,333.80, liabilities were \$0.00, and the net position amounted to \$737,333.80.

The Bryan Symphony Orchestra Association at Tennessee Technological University, Inc. (BSOA) is a nonprofit 501(c)(3) organization controlled by a board independent of the university. The mission of the BSOA is to provide an orchestra of the highest artistic standards, provide educational experiences for a diverse audience, and to serve as a leader and a continuing force in the Upper Cumberland region. BSOA provides support to the Bryan Symphony Orchestra jointly with Tennessee Technological

University. The financial records and transactions are handled external to the university. As reported in the BSOA's most recently audited financial report, at June 30, 2015 the assets of the BSOA totaled \$165,229.00, liabilities were \$45,465.00, and the net position amounted to \$119,764.00. These amounts are not included in the university's financial report.

The Friends of the Appalachian Center for Crafts of Tennessee (FACCT) is a nonprofit 501(c)(3) that promotes and supports educational art and craft outreach activities. FACCT is controlled by a board independent of the university. FACCT provides non-monetary support to the Tennessee Technological University Craft Center through marketing and other promotional activities. FACCT is currently inactive. The financial records and transactions are handled external to the university. These amounts are not included in the university's financial report.

The University of Memphis Research Foundation is a private, nonprofit foundation with the university as the sole beneficiary. The Research Foundation is controlled by a board independent of the university. The financial records, investments, and other financial transactions are handled external to the university and these amounts are not included in the university's financial report. As reported in the University of Memphis Research Foundation's most recent financial report, at June 30, 2017, the assets of the University of Memphis Research Foundation totaled \$2,552,649.00, liabilities were \$461,012.00, and the net position amounted to \$2,091,637.00.

23. On-Behalf Payments

During the year ended June 30, 2017, the State of Tennessee made payments of \$1,417,362.50 on behalf of the System for retirees participating in the Medicare Supplement Plan. The Medicare Supplement Plan is a postemployment benefit healthcare plan and is discussed further in Note 15. The plan is reported in the State of Tennessee Comprehensive Annual Financial Report (CAFR). The CAFR is available on the state's website at <http://www.tn.gov/finance/act/cafr.shtml>.

24. Prior Period Adjustments

Net position was increased in fiscal year 2017 by \$552,395.54. This adjustment includes an increase of \$1,661,510.15 at APSU due primarily to corporate sponsorship revenues that were inadvertently reported by the foundation instead of the institution and a decrease of \$1,518,561.70 at NESCC due primarily to uncollectible receivables not written off in prior years. The remaining adjustment of \$409,447.09 is composed of immaterial increases and decreases at various institutions.

25. Component Units

The foundations are legally separate, tax-exempt organizations supporting institutions within the System. The foundations act primarily as fund-raising organizations to supplement the resources that are available to the System in support of System programs. The foundation boards are self-perpetuating and consist of graduates and friends of the System. Although the System does not control the timing or amount of receipts from the foundations, the majority of resources, or income thereon, which the foundations hold and invest, is restricted to the activities of the System by the donors. Because these restricted resources held by the foundations can only be used by, or for the benefit of, the System, the foundations are considered a component unit of the System and are discretely presented in the System's financial statements.

During the year ended June 30, 2017, the foundations made distributions of \$60,970,925.77 to or on behalf of the System for both restricted and unrestricted purposes. Complete financial statements for each foundation can be obtained from the appropriate address:

APSU Foundation:

Austin Peay State University
Donna Johansen, Accounting Services
PO Box 4635
Clarksville, TN 37044

JSCC Foundation:

Horace Chase
2046 North Parkway
Jackson, TN 38301

ETSU Foundation:

BJ King
Interim Vice President, Business & Finance
P. O. Box 70601
Johnson City, TN 37614

MSCC Foundation:

Hilda Tunstall
Motlow College Foundation
P.O. Box 8500
Lynchburg, TN 37352

MEAC:

Russell Lewis
Executive Director, MEAC
P.O. Box 699
Mountain Home, TN, 37684

NASCC Foundation:

Mary Cross
Nashville State Community College
120 White Bridge Road
Nashville, TN, 37209

MTSU Foundation:

Joe Bales
Vice President, University Advancement
MTSU
1301 East Main Street
Murfreesboro, TN 37132

NESCC Foundation:

Colonel Cline
Chief Financial Officer
Northeast State Community College
P. O. Box 246
Blountville, TN 37617-0246

TSU Foundation:

Betsy Jackson Mosley
Executive Director
3500 John A. Merritt Blvd
Nashville, TN 37209

PSCC Foundation:

Pellissippi State Community College
P.O. Box 22990
Knoxville, TN 37933-0990

TTU Foundation:
Tennessee Technological University
Office of the Vice President
for Planning and Finance
P.O. Box 5037
Cookeville, TN 38505

RSCC Foundation:
Roane State Community College Foundation
276 Patton Lane
Harriman, TN 37748

UOM Foundation:
Managing Director
635 Normal Street
Memphis, TN 38152-3750

STCC Foundation:
Karen Nippert
5983 Macon Cove
Memphis, TN 38134

ChSCC Foundation:
Tammy Swenson
Vice President for Business & Finance
Chattanooga State Technical Community College
4501 Amnicola Highway
Chattanooga, TN 37406

VSCC Foundation:
Volunteer State College Foundation
1480 Nashville Pike
Gallatin, TN 37066

CLSCC Foundation:
Thomas Wright
Cleveland State Community College
P. O. Box 3570
Cleveland, Tennessee 37320

WSCC Foundation:
Mark Hurst
Walters State Community College Foundation
PO Box 1508
Morristown, TN 37816-1508

DSCC Foundation:
Charlene White
Vice President, Finance and Administrative Services
Dyersburg State Community College
1510 Lake Road
Dyersburg, TN 38024

TCAT at Shelbyville Foundation
Hilda Tunstall
P.O. Box 8500
Lynchburg, TN 37352

The ETSU Foundation, MEAC, the TSU Foundation, the TTU Foundation, the STCC Foundation, and the WSCC Foundation are nonprofit organizations that report under GASB standards. All other foundations report under FASB standards. As such, certain revenue recognition criteria and presentation features are different from GASB revenue recognition criteria and presentation features. With the exception of necessary presentation adjustments, no modifications have been made to the foundations' financial information in the institutions' financial report for these differences. When the disclosure requirements are different, two disclosures are presented below, one for the consolidated FASB foundations and one for the consolidated GASB foundations.

Fair Value Measurements (FASB Foundations). The foundations report certain assets and liabilities at fair value. Fair value has been determined using quoted prices in active markets for identical assets and liabilities that are accessible at the measurement date (Level 1), inputs other than quoted market prices included in

Level 1 that are directly or indirectly observable for the asset or liability (Level 2), or significant unobservable inputs (Level 3). The following table categorizes the recurring fair value measurements for assets and liabilities at June 30, 2017:

	Total Fair Value at June 30, 2017	Quoted Prices: Level 1	Significant Other Inputs: Level 2	Significant Unobservable Inputs: Level 3
Assets:				
Cash equivalents	\$ 3,023,366.18	\$ 3,023,366.18		
Investments	308,240,969.52	129,174,193.25	27,193,037.51	151,873,738.76
Pledges receivable	9,201,595.94			9,201,595.94
Other assets	109,140.61	7,133.00		102,007.61
Total assets	\$ 320,575,072.25	\$ 132,204,692.43	\$ 27,193,037.51	\$ 161,177,342.31
Liabilities:				
Charitable gift annuities	\$ 147,223.04	\$ 13,028.43		\$ 134,194.61
Split interest agreements	3,939.70			3,939.70
Total liabilities	\$ 151,162.74	\$ 13,028.43		\$ 138,134.31

The following table reconciles beginning and ending balance of all assets/liabilities valued using Level 3 inputs:

	Beginning Balance	Total Gains/ Losses, Realized & Unrealized	Purchases	Settlements	Transfers In/ Out of Level 3	Ending Balance
Assets:						
Investments	\$ 146,424,399.79	\$ 17,814,651.47	\$ 7,521,213.90	\$ (1,677,352.80)	\$ (18,209,173.60)	\$ 151,873,738.76
Pledges receivable	9,866,415.08	(2,798,412.91)	2,214,024.09	(458,075.36)	377,645.04	9,201,595.94
Other assets	83,536.47	18,471.14				102,007.61
Total assets	\$ 156,374,351.34	\$ 15,034,709.70	\$ 9,735,237.99	\$ (2,135,428.16)	\$ (17,831,528.56)	\$ 161,177,342.31
Liabilities:						
Charitable gift annuities	\$ 121,852.17	\$ 29,192.44		\$ (16,850.00)		134,194.61
Split interest agreements	6,878.79	(984.12)		(1,954.97)		3,939.70
Total liabilities	\$ 128,730.96	\$ 28,208.32		\$ (18,804.97)		\$ 138,134.31

All gains and losses, both realized and unrealized, have been reported on the statement of revenues, expenses, and changes in net position as investment income. Of this total, \$22,894,849.07 are attributable to the change in unrealized gains or losses relating to those assets and liabilities still held at June 30, 2017.

Fair Value Measurements (GASB Foundations) - The foundations categorize their fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The foundations have the following recurring fair value measurements as of June 30, 2017:

	June 30, 2017	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Investments Measured at the Net Asset Value (NAV)
Assets by Fair Value Level					
Debt Securities					
US Treasury	\$ 3,193,886.41	\$ 3,193,886.41			
US Agencies	4,987,590.00		4,987,590.00		
Corporate bonds	5,676,443.18	2,414,068.88	3,262,374.30		
Mutual bond funds	42,416,046.82	26,822,782.56			15,593,264.26
CMO	479,254.01		479,254.01		
Other	350,095.50	350,095.50			
Total debt securities	57,103,315.92	32,780,833.35	8,729,218.31		15,593,264.26
Equity Securities					
Corporate stock	464,231.75	419,231.75		45,000.00	51,564,241.25
Mutual equity funds	133,476,265.40	81,912,024.15		3,455,000.00	
Real Estate	3,455,000.00				
Equity REITs	1,844,631.49		1,844,631.49		4,396,758.00
Private equities	4,396,758.00				5,761,564.53
Hedge funds	5,761,564.53				746,694.00
Natural resources	746,694.00				2,570,030.50
Other	9,622,460.48	7,052,429.98			
Total equity securities	159,767,605.65	89,383,685.88	1,844,631.49	3,500,000.00	65,039,288.28
Other assets	380,475.82	380,475.82			
Total assets	\$ 217,251,397.39	\$ 122,544,995.05	\$ 10,573,849.80	\$ 3,500,000.00	\$ 80,632,552.54

Assets and liabilities classified in Level 1 of the fair value hierarchy are valued using prices quoted in active markets for those securities. Assets and liabilities classified in Level 2 of the fair value hierarchy are valued using the spread above risk-free yield curve (ETSU) and various benchmarks including the S&P 500 TR Index and the Barclay's Capital US Aggregate TR Index (TSU). Assets and liabilities classified in Level 3 are valued using real estate appraisal and most recent sale prices for assets not on an active market (TTU).

The valuation method for assets and liabilities measured at the net asset value per share (or its equivalent) is presented on the following table.

Assets and Liabilities Measured at the NAV	Fair Value	Unfunded Commitments	Redemption Frequency (if currently eligible)	Redemption Notice Period
Mutual bond funds	\$ 15,593,264.26		Monthly	5 business days
Mutual equity funds	\$ 51,564,241.25		Daily to Monthly	Daily to 30 days
Private equities	\$ 4,396,758.00	\$ 2,917,646.00	Not applicable	Not Applicable
Hedge funds	\$ 5,761,564.53		Quarterly/Semi-annually	90 to 91 days
Natural resources	\$ 746,694.00	\$ 304,000.00	Not applicable	Not Applicable
Other	\$ 2,570,030.50		Quarterly	65 days

East Tennessee State University

Commingled equity funds are three international equity funds that are considered to be commingled in nature. Each are valued at the net asset value of units held at the end of the period based upon the fair value of the underlying investments.

Tennessee State University

The Fund's investment objective is to target attractive long-term risk adjusted absolute returns with lower volatility than the broad equity markets. To achieve its objective, the Fund will (directly or indirectly) allocate its assets to, or will invest in entities managed by, a relatively concentrated portfolio of investment managers that may employ a broad range of alternative investment strategies, including, without limitation, the tactical trading sector. In addition, the Fund may allocate assets to Advisors that use investment strategies not within one of the hedge fund sectors referenced above.

Tennessee Technological University

The unfunded commitments listed above are due over the next several years with no set call dates. Two commitments totaling \$1,020,000 terminate in May and December 2026. The third commitment of \$2,153,250 terminates in December 2030. The termination dates include a three-year extension that most often is exercised by the general partner.

The Multi-Strategy Bond Fund's investment strategies include global bond and credit strategies. The Equity Index Fund focuses on domestic equities when strategizing investments. The Multi-Strategy Equity Fund ranges from international equity to domestic and hedged equities on investment strategy. The Multi-Strategy Global Hedged Partners also has various investment strategies, including hedged equity, credit, event driven, and global macro/CTA. The Commonfund Global Absolute Alpha Company strategizes in hedged equity, credit, event driven, and multi-strategy investments. No funds were gated for any of these investments as of December 31, 2016 (date of last available audited financial statements). The private equities' investment strategies vary among many equity industries, including services, manufacturing, and consumer related. The natural resources investment strategies include allocations among energy, mining, and utilities. The funds themselves are liquidated when all underlying assets are liquidated. There is no exact date for this liquidation and will likely be after the termination date given in the previous paragraph. It is unlikely that any investment listed above will be sold for an amount different from the NAV per share. See subsequent event note for liquidation information on the Multi-Strategy Global Hedged Partners fund.

Walters State Community College

ValStone Opportunity Fund V, LLC, a Delaware limited liability company was formed for investing in distressed debt obligations and other assets, including operating companies and real estate. ValStone Opportunity Fund V invests primarily in real estate with certain desirable attributes.

Cash and Cash Equivalents (FASB Foundations) – Cash and cash equivalents consisted of demand deposit accounts, certificates of deposit, State of Tennessee Local Government Investment Pool account administered by the State Treasurer, mutual funds, money market funds, and other cash equivalents. Uninsured bank balances at June 30, 2017, totaled \$9,401,311.83.

Cash and Cash Equivalents (GASB Foundations) – In addition to demand deposits and petty cash on hand, this classification includes instruments which are readily convertible to known amounts of cash and which have original maturities of three months or less. At June 30, 2017, cash and cash equivalents consisted of \$12,594,807.87 in bank accounts, \$3,200.00 of petty cash on hand, \$12,768,005.41 in the State of Tennessee Local Government Investment Pool administered by the State Treasurer, \$16,097,319.70 of cash held by others, and \$2,481,076.13 in other funds.

At June 30, 2017, \$6,357,426.74 of the Foundation's bank balances of \$15,016,372.40 was exposed to custodial credit risk as uninsured and uncollateralized.

The Foundation also has deposits in the Local Government Investment Pool (LGIP) administered by the State Treasurer. The LGIP is part of the Pooled Investment Fund. There are no minimum or maximum limitations on withdrawals with the exception of a 24-hour notification period for withdrawals of \$5 million or more. The fund's required risks disclosures are presented in the *State of Tennessee's Treasurer's Report*. That report is available on the state's website at <http://www.tn.gov/treasury>.

Investments (FASB Foundations) – Investments are recorded on the date of contribution and are stated at market value. Unrealized gains and losses are determined by the difference between market values at the beginning and end of the year. Investment securities held at year-end were as follows:

	June 30, 2017	
	Cost	Market Value
US treasury	\$ 2,123,606.98	\$ 2,380,723.67
US agencies	662,628.95	670,052.04
Certificates of deposit	2,168,139.89	2,165,522.11
Corporate stock	16,803,319.02	20,055,207.15
Corporate bonds	8,472,987.87	8,523,649.08
Mutual bond funds	58,869,679.43	59,267,470.88
Mutual equity funds	38,607,522.21	49,088,519.52
Money market funds	1,759,684.91	1,759,684.91
Life insurance	-	650,958.46
Annuity	48,124,223.70	58,453,427.63
Interest in limited partnership	69,574,365.00	88,660,667.00
Other	10,385,495.00	16,565,087.07
Total	\$ 257,551,652.96	\$ 308,240,969.52

Investment Return

The following schedule summarizes the total investment return and its classification in the component units' statement of revenues, expenses, and changes in net position.

Dividends, interest and other sources (net of expenses of \$882,476.34)	\$ 1,281,391.13
Net realized and unrealized gains	15,991,441.42
Total return on investments	17,272,832.55
Endowment income per spending plan	(4,673,667.71)
Investment return in excess of amounts designated for current operations	\$ 12,599,164.84

Operating return

The boards of trustees designate only a portion of the component units' cumulative investment return for support of current operations; the remainder is retained to support operations of future years and to offset potential market declines. The amount computed under the endowment spending policy of the investment pool is used to support current operations.

Investments (GASB Foundations) – The foundations are authorized to invest funds in accordance with their board of directors' policies. All investments permitted to be reported at fair value under GASB Statement 31 are reported at fair value, including those with a maturity date of one year or less at the time of purchase.

As of June 30, 2017, the foundations had the following investments and maturities:

Investment Type	Fair Value	Investment Maturities (In Years)				
		Less than 1 yr	1 to 5 yrs	6 to 10 yrs	More than 10 yrs	No Maturity Date
US treasuries	\$ 3,193,886.41	\$ 941,339.58	\$ 1,821,093.69	\$ 431,453.14		
US agencies	4,987,590.00	2,994,570.00	1,993,020.00			
Corporate bonds	5,676,443.18	1,980,317.23	2,672,015.65	1,024,110.30		
Mutual bond funds	42,416,046.82	1,134,389.76	3,383,203.03	6,974,915.22	\$ 6,648,277.00	\$ 24,275,261.81
CMO	479,254.01		479,254.01			
Other	350,095.50		301,307.93	48,787.57		
Total debt instruments	57,103,315.92	\$ 7,050,616.57	\$ 10,649,894.31	\$ 8,479,266.23	\$ 6,648,277.00	\$ 24,275,261.81
Corporate stock	464,231.75					
Mutual equity funds	133,476,265.40					
Certificates of deposit	7,576,409.00					
Other	26,305,777.88					
Total	\$ 224,925,999.95					

Interest Rate Risk. Interest rate risk is the risk that changes in interest rates will adversely affect the fair values of a debt instrument. The foundations do not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value arising from increasing interest rates.

Credit Risk. Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The foundations have no investment policy limiting its investment choices based on ratings issued by nationally recognized statistical rating organizations. Securities are rated using Standard and Poor's, Moody's, and/or Fitch's and are presented below using the Standard and Poor's rating scale. As of June 30, 2017, the foundations' investments were rated as follows:

Investment Type	Fair Value	Credit Quality Rating					
		AAA	AA	A	BBB	BB	Unrated
LGIP	\$ 12,768,005.41						\$ 12,768,005.41
US agencies	4,987,590.00		4,987,590.00				
Corporate bonds	5,676,443.18	100,272.34	330,227.13	3,327,619.90	1,348,603.55		569,720.26
Mutual bond funds	42,416,046.82	11,168,095.05	815,566.87	1,767,008.91	3,751,000.00	438,862.32	24,475,513.67
CMO	479,254.01		479,254.01				
Other	654,155.67	350,095.50					304,060.17
Total	\$ 66,981,495.09	\$ 11,618,462.89	\$ 6,612,638.01	\$ 5,094,628.81	\$ 5,099,603.55	\$ 438,862.32	\$ 38,117,299.51

Concentration of Credit Risk. Concentration of credit risk is the risk of loss attributed to the magnitude of the System's investment in a single issuer. Foundation policies place no limit on the amount they may invest in any one issuer. More than five percent (5%) of the individual foundation's investments were invested in the following single issuers at June 30, 2017:

Foundation	Issuer	Percentage of Total Investments
MEAC	Bank of Tennessee First Tennessee Bank Home Trust Bank	36% 44% 20%

Foreign Currency Risk. Foreign currency risk is the risk that changes in exchange rates will adversely affect the cash flows or fair value of a transaction. The foundations place no limit on the amount they may invest in foreign currency. The foundation's exposure to foreign currency risk at June 30, 2017, is as follows:

Foundation	Investment	Currency	Maturity	Fair Value
STCC Foundation	Payden Emerging Market Bond Fund	Various	N/A	\$89,780.49
	Artisan High Income Fund	Various	N/A	\$116,283.83
	J O Hambro Capital Mgmt	Various	N/A	\$64,513.19
	Hartford Schroders Int'l Multi-cap	Various	N/A	\$191,455.93
	Seafarer Overseas Growth & Income	Various	N/A	\$78,834.55
WSCC Foundation	Artisan Dev World Fund	Various	N/A	\$81,974.30
	Mutual bond funds	Various	N/A	\$64,219.51

Alternative Investments (GASB and FASB foundations) – The following foundations held alternative investments at June 30, 2017:

Foundation	Investment	Fair Value at June 30, 2017
MTSU Foundation	Offshore hedge fund-of-funds	\$26,887,839.00
TSU Foundation	Hedge funds and real estate investment trusts	\$7,273,636.74
TTU Foundation	Hedge funds, private equity funds, and natural resources fund	\$6,077,629.15
UOM Foundation	Limited partnership/LLC investments	\$84,246,348.00
CHSCC Foundation	Limited partnership hedge fund	\$725,036.00
NESCC Foundation	Pooled investment funds	\$11,216,077.24
PSCC Foundation	Hedge funds and pooled investment funds	\$10,616,430.98
RSCC Foundation	Regions Southeast Timber Fund II, LLC	\$230,749.08
WSCC Foundation	Private equity funds	\$1,951,604.00

The foundations believe that the carrying amount of their alternative investments is a reasonable estimate of fair value as of June 30, 2017. Because these investments are not readily marketable, the estimated value is subject to uncertainty and, therefore, may differ from the value that would have been used had a ready market for the investments existed, and such differences could be material. These investments are made in accordance with the foundation's investment policy. These investments are designed to enhance diversification and provide reductions in overall portfolio volatility. These fair values are estimated using various valuation techniques.

The MTSU Foundation estimates fair value using various valuation techniques. Each offshore hedge fund-of-funds owned by the Foundation has an annual independent CPA firm audit. Hedge fund values are determined by using monthly reports received directly from the hedge fund-of-funds managers, as well as from the Foundation's registered investment advisors and/or investment custodian.

The TSU Foundation estimates the value of shares for Tier REIT to \$15.33 per share (ignoring purchase price discounts for categories of purchasers). The estimated value may not reflect the actual market value for these shares on any given date. The fund was valued at \$388,799.46, as of June 30, 2017.

The TSU Foundation purchased the shares for Hedge Fund Managers (Strategic) Ltd for the purpose of diversifying the investment portfolio against volatility in the market. The fund was valued at \$5,445,813.88, as of June 30, 2017.

The TSU Foundation estimated the value of the shares for InvenTrust Properties to be \$3.29 per share (ignoring purchase price discounts for categories of purchasers). The estimated value may not reflect the actual market value for these shares on any given date. The fund was valued at \$777,253.48, as of June 30, 2017.

The TSU Foundation estimated the value of the shares for Xenia Hotels and Resorts to be \$19.53 per share. The estimated value may not reflect the actual market value for these shares on any given date. The fund was valued at \$576,720.09 as of June 30, 2017.

The TSU Foundation estimated the value of the shares for Highland REIT Inc. to be \$0.36 per share (ignoring purchase price discounts for categories of purchasers). The estimated value may not reflect the actual market value for these shares on any given date. The fund was valued at \$85,049.02, as of June 30, 2017.

The TTU Foundation's hedge fund and alternative marketable investment fund investments were valued at the net asset values as determined by the portfolio managers. All funds are issued audited financial statements on a calendar year basis or June 30 fiscal year end depending on the fund. To determine the fair value of the private

equity and natural resources funds, those audited fair values are used as a beginning point, valuations are adjusted for net capital activity and marketplace considerations to ascertain the reasonableness of estimated fair values provided by the portfolio managers.

The UOM Foundation estimates fair value using valuation techniques and assumptions chosen by the Foundation's investment managers. Limited partnerships and LLC investments are generally valued at the Foundation's equity in the net asset value (NAV) of the investee. Some investees invest in equity securities which are valued daily based upon quoted prices in active markets. Certain investees maintain underlying holdings of non-marketable securities whose fair values are estimated by management of the investee. Other investees invest their funds through an intermediate entity in a "master-feeder" investment structure. The Foundation values these investments at estimated fair value based upon its equity in the estimated fair value of the investee. These investees are valued at estimated fair value as determined by their management which is based upon the net asset valuations of the underlying investment entities. Fair values for the securities of the underlying investment entities are often not readily available and accordingly, the fair values are estimated by management of those entities.

The CHSCC Foundation estimates the fund's fair value by using the monthly account statements prepared by the fund's third-party accounting administrator.

The NESCC Foundation's pooled investment funds are not traded in active markets, but the securities that the pooled investment funds own are traded. The value of the underlying securities is used to accurately estimate the fair value of the pooled investment funds.

The PSCC Foundation estimates the fair value using various valuation techniques and by using reports received directly from the Foundation's investment manager.

The RSCC Foundation estimates fair value based on Region's Investment Statements. The carrying value of the Foundation's position is based on the total investment in the Fund as of June 30, 2017. The Fund's financial statements are presented on the market value basis of accounting in accordance with accounting principles generally accepted in the United States of America (GAAP). The Fund's June 30, 2017 statements were not available at the time this report was completed, therefore the value listed on the June 30, 2017 Regions Investment statements was used as the Fair Market Value of the Timber Fund. Timber and timberlands are stated at fair value, which Region's Southeast Timber Fund II, LLC's management has determined approximates the acquisition cost, adjusted for recent activity and the Foundation believes its valuation methodologies are appropriate and consistent with other market participants. Capital Account Reconciliations at market value are received from the fund each quarter which are used as the basis to adjust the Foundation's net carrying value of this investment.

The WSCC Foundation estimates the fair value for the private equity fund using various methodologies as applicable under Generally Accepted Accounting Principles. These valuations are audited on an annual basis by independent accounting firms engaged by the private equity fund managers.

Pledges Receivable (All Foundations) - Pledges receivable are summarized below net of the allowance for doubtful accounts:

	June 30, 2017
Current pledges	\$ 11,974,780.52
Pledges due in one to five years	16,705,764.86
Pledges due after five years	11,914,339.80
Subtotal	40,594,885.18
Less discounts to net present value	(4,130,082.49)
Total pledges receivable, net	\$ 36,464,802.69

Capital Assets (FASB Foundations) - Capital assets at year-end were as follows:

	June 30, 2017
Land	\$ 4,401,773.79
Improvements & infrastructure	2,896,986.34
Buildings	21,330,041.49
Equipment	28,603.20
Art & historical collections	623,732.00
Total	29,281,136.82
Less accumulated depreciation:	
Improvements & infrastructure	587,917.58
Buildings	7,119,772.98
Equipment	21,765.71
Total accumulated depreciation	7,729,456.27
Capital assets, net	\$ 21,551,680.55

Capital Assets (GASB Foundations) - Capital asset activity for the year ended June 30, 2017, was as follows:

	Beg Balance	Additions	Reductions	End Balance
Land	\$ 3,794,432.09	\$ 7,584,502.97	\$ (223,324.09)	\$ 11,155,610.97
Infrastructure	907,658.93	376,500.00		1,284,158.93
Buildings	8,333,099.61	915,729.00		9,248,828.61
Equipment	4,377,924.95	692,758.33	(112,899.00)	4,957,784.28
Intangible assets	273,685.25			273,685.25
Art & historical collections	6,017,919.59			6,017,919.59
Total	23,704,720.42	9,569,490.30	(336,223.09)	32,937,987.63
Less accumulated depreciation:				
Infrastructure	644,284.86	71,357.46		715,642.32
Buildings	1,557,106.37	259,658.34		1,816,764.71
Equipment	4,074,093.95	202,405.98	(95,807.67)	4,180,692.26
Intangible assets	261,685.25			261,685.25
Total accumulated depreciation	6,537,170.43	533,421.78	(95,807.67)	6,974,784.54
Capital assets, net	\$ 17,167,549.99	\$ 9,036,068.52	\$ (240,415.42)	\$ 25,963,203.09

Long-term liabilities (GASB Foundations) - Long term liability activity for the year ended June 30, 2017, was as follows:

	Beginning Balance	Additions	Reductions	Ending Balance	Current
Notes payable	\$ 941,176.85	\$ 75,204.72	\$ (176,706.60)	\$ 839,674.97	\$ 142,451.15
Compensated absences	896,650.00	12,488.00		909,138.00	181,828.00
Total	\$ 1,837,826.85	\$ 87,692.72	\$ (176,706.60)	\$ 1,748,812.97	\$ 324,279.15

Notes Payable

The TTU Foundation borrowed funds to gift funds to the Tennessee Tech University for the STEM building. The note bears an annually adjusted interest rate of 0.00%, a minimum annual debt service fee of 1.00% of the unpaid balance, with payments of \$6,851.85 due monthly through January 2018 at which time the note will be paid in full. The balance owed was \$47,963.15 at June 30, 2017. The TTU Foundation also borrowed funds for the real estate building held for investment to improve space occupied by Science Applications International Corporation. The note bears an annually adjusted interest rate of 1.25% fixed for the first five years beginning June 2017. At the end of five years, the interest rate will convert to an annual rate equal to the WSJ Prime less 2.5% but not less than 1.25% annually, adjusted monthly. Beginning January 2020, principal payments of \$9,400.59 are due each January until maturity in January 2027.

The WSCC Foundation borrowed funds to purchase the Claiborne County campus. The note bears an annually adjusted interest rate of 0.00% of the prime rate (not to exceed 0.00%), a minimum annual debt service of \$94,488.00, and a due date of February 28, 2025. The balance owed was \$716,507.10 at June 30, 2017.

Debt service requirements to maturity for all notes payable at June 30, 2017, are as follows:

For the Year(s) Ending June 30	Principal	Interest	Total
2018	\$ 142,451.15	\$ 940.06	\$ 143,391.21
2019	94,488.00	940.06	95,428.06
2020	103,888.59	881.31	104,769.90
2021	103,888.59	763.80	104,652.39
2022	103,888.59	646.29	104,534.88
2023-2027	291,070.05	1,468.84	292,538.89
Total	\$ 839,674.97	\$ 5,640.36	\$ 845,315.33

Long-term liabilities (FASB Foundations) - Long term liabilities at year-end consisted of the following:

	Ending Balance	Current Portion
Other	\$151,162.74	\$24,297.48
Total	\$151,162.74	\$24,297.48

Endowments (FASB Foundations) - The foundations' endowments consist of approximately 2,465 individual funds established for a variety of purposes. Their endowments include both donor-restricted endowment funds and funds designated by the Boards of Trustees to function as endowments. As required by GAAP, net position associated with endowment funds, including funds designated by the Board of Trustees to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

Interpretation of Relevant Law. The Boards of Trustees of the foundations have developed interpretations of the Uniform Prudent Management of Institutional Funds Act (the Act) as adopted by Tennessee. These interpretations vary among foundations. As a result of these interpretations, the foundations classify as permanently restricted net position (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net position is classified as temporarily restricted net position until those amounts are appropriated for expenditure by the foundations in a manner consistent with the standard of prudence prescribed by the Act. In accordance with the Act, the foundations consider the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

1. The duration and preservation of the fund
2. The purposes of the foundation and the endowment fund
3. General economic conditions
4. The possible effect of inflation or deflation
5. The expected total return from income and the appreciation of investments
6. Other resources of the foundation
7. The investment policies of the foundation

Composition of Endowment by Net Position Class As of June 30, 2017			
	Permanently Restricted	Temporarily Restricted	Unrestricted
Donor-restricted endowment funds	\$ 170,369,058.05	\$ 54,147,619.15	\$ (459,464.60)
Board-designated endowment funds	100,000.00	21,052,337.43	7,050,232.80
Total funds	\$ 170,469,058.05	\$ 75,199,956.58	\$ 6,590,768.20
			\$ 224,057,212.60
			28,202,570.23
			\$ 252,259,782.83

Changes in Endowment Net Position As of June 30, 2017				
	Permanently Restricted	Temporarily Restricted	Unrestricted	Total
Endowment net position, beginning of year	\$ 165,927,768.46	\$ 58,999,523.27	\$ 6,559,123.58	\$ 231,486,415.31
Investment return:				
Investment income	17,026.72	1,123,843.39	41,349.79	1,182,219.90
Net appreciation	497,663.70	24,465,988.49	593,091.57	25,556,743.76
Total investment return	514,690.42	25,589,831.88	634,441.36	26,738,963.66
Contributions	5,154,262.27	291,382.20	38,700.41	5,484,344.88
Appropriation of assets for expenditure	-	(7,540,831.43)	(1,708,242.14)	(9,249,073.57)
Other changes:				
Transfers	(2,130,744.80)	(207,644.13)	172,944.27	(2,165,444.66)
Others	1,003,081.70	(1,932,305.21)	893,800.72	(35,422.79)
Endowment net position, end of year	\$ 170,469,058.05	\$ 75,199,956.58	\$ 6,590,768.20	\$ 252,259,782.83

Funds with Deficiencies. From time to time, the fair value of assets associated with individual donor restricted endowment funds may fall below the level that the foundation is required to retain in a fund of perpetual duration. In accordance with U.S. generally accepted accounting principles, deficiencies of this nature are reported in unrestricted net position. These deficiencies resulted from unfavorable market fluctuations that occurred after the investment of permanently restricted contributions and/or continued appropriation for fees and previously approved budgeted expenditures. At June 30, 2017, deficiencies of this nature totaled (\$2,774,272.91).

Return Objectives and Risk Parameters. The foundations have adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by their endowments while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the organizations must hold in perpetuity or for a donor-specified period(s) as well as board-designated funds. Under this policy, as approved by the Boards of Trustees, the endowment assets are invested in a manner that is intended to meet the various return objectives. The foundations expect their endowment funds, over time, to provide an average rate of return of approximately 2% to 9.9% percent annually. Actual returns in any given year may vary from this amount.

Strategies Employed for Achieving Objectives. To satisfy their long-term rate-of-return objectives, the foundations rely on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The foundations target a diversified asset allocation that places a greater emphasis on equity-based investments to achieve their long-term return objectives within prudent risk restraints.

Spending Policy and How the Investment Objectives Relate. The foundations have developed various policies of appropriating funds for distribution each year. In establishing these policies, the foundations considered the long-term expected return on its endowment. Accordingly, over the long-term, the foundations expect the current spending policies to allow their endowments to grow steadily. This is consistent with the foundations' objectives to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term as well as to provide additional real growth through new gifts and investment return.

Endowments (GASB foundations) - If a donor has not provided specific instructions to the foundations, the foundations' policies and procedures permit the foundations to authorize for expenditures the net appreciation (realized and unrealized) of the investments of endowment funds. When administering their power to spend net appreciation, the foundations are required to consider their long-term and short-term needs, present and anticipated financial requirements, expected total return on its investments, price-level trends, and general economic conditions. Any net appreciation that is spent is required to be spent for the purposes for which the endowment was established.

While some foundations spend all investment income, others choose to spend only a portion of the investment income (including changes in the value of investments) each year. Under the various spending plans established by each foundation, different percentages and/or amounts have been authorized for expenditure. At June 30, 2017, net appreciation of \$13,135,432.74 is available to be spent, of which \$7,407,419.07 is included in restricted net position expendable for scholarships and fellowships, \$89,550.49 is included in restricted net position expendable for research, \$768,711.05 is included in restricted net position expendable for instructional departmental uses, \$4,788,202.80 is included in restricted net position expendable for other and \$81,549.33 is included in unrestricted net position.

Support from University/College - During fiscal year 2017, the System paid certain payroll costs amounting to \$5,021,009.55 for System personnel who also performed services supporting the foundation. Additionally, the System paid certain other operating costs amounting to \$1,065,973.36 supporting the foundation. These support costs paid by the System are reflected in the statement of revenues, expenses, and changes in net position as University/College Support, with a like amount included in expenses. The System provides office space and the use of certain common facilities and services to the foundation at no cost. These costs have not been recorded as University/College Support at some of the System's foundations because they are not considered to be significant to the operations of those foundations.

Prior period adjustment – (All foundations) - Foundation net position was decreased in fiscal year 2017 by \$1,892,778.29. This adjustment occurred primarily at the APSU Foundation (\$1,651,510.18) and was due to corporate sponsorship revenues of the institution erroneously recorded by the APSU Foundation as gift revenue. The remaining reduction of \$241,268.11 is composed of immaterial increases and decreases at various foundations.

Blended Component Unit – TTU Foundation

Tech Farms, LLC was established in December 2015 in anticipation of a future real estate gift. The sole member of the limited liability company is the Tennessee Technological University Foundation. The farm, now known as Tech Farms, was donated on March 6, 2017. The purpose of the limited liability company is to own, manage, and operate agricultural resources. The farm will also be used by Tennessee Technological University for research, teaching, and outreach programs. Although it is legally separate from the foundation, it is reported in the foundation's financial statements as a blended component unit. The exclusion of the limited liability company from the foundation's reporting entity would render the foundation's financial statements incomplete. The assets, liabilities, revenues, and expenses of the limited liability company are included in the foundation's Statement of Net Position and Statement of Revenues, Expenditures, and Changes in Net Position. Upon dissolution of the limited liability company, the assets shall be distributed to the foundation.

The following is a condensed Statement of Net Position, Condensed Statement of Revenues, Expenses, and Changes in Net Position, and a Condensed Statement of Cash Flows showing assets, liabilities, revenues, and expenses that are reported as a blended component unit of the foundation.

Tech Farms, LLC
Condensed Statement of Net Position
June 30, 2017

ASSETS	
Current assets:	
Cash and cash equivalents	\$ 45,456.14
Total current assets	<u>45,456.14</u>
Noncurrent assets:	
Capital assets (net)	7,559,415.78
Total noncurrent assets	<u>7,559,415.78</u>
Total assets	<u><u>\$7,604,871.92</u></u>
LIABILITIES	
Current liabilities:	
Accounts payable	\$ 25,748.45
Total current liabilities	<u>25,748.45</u>
Noncurrent liabilities:	
Total liabilities	<u><u>\$ 25,748.45</u></u>
NET POSITION	
Net investment in capital assets	\$7,559,415.78
Restricted for expendable:	
Other	<u>19,707.69</u>
Total net position	<u><u>\$7,579,123.47</u></u>

Tech Farms LLC
Condensed Statement of Revenues, Expenses, and
Changes in Net Position
For the Year Ended June 30, 2017

Operating revenues	<u>\$2,149,644.00</u>
Operating income	<u>2,149,644.00</u>
Other non-operating revenues/(expenses)	<u>(2,089,871.16)</u>
Net nonoperating revenues	<u>(2,089,871.16)</u>
Income before other revenues, expenses, gains, or losses	<u>59,772.84</u>
Capital grants and gifts	<u>7,519,309.00</u>
Total other revenues	<u>7,519,309.00</u>
Increase in net position	<u>7,579,081.84</u>
Net position - beginning of year	<u>41.63</u>
Net position - end of year	<u><u>\$7,579,123.47</u></u>

Tech Farms LLC
Condensed Statement of Cash Flows
for the Year Ended June 30, 2017

CASH FLOWS FROM OPERATING ACTIVITIES

Gifts and contributions	\$ 100,100.00
Payments to suppliers and vendors	(95,624.42)
Other receipts (payments)	38,843.36
Net cash used by operating activities	<u>\$ 43,318.94</u>

CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES

Purchase of capital assets and construction	<u>\$ (41,165.12)</u>
Net cash used by capital and related financing activities	<u>\$ (41,165.12)</u>

Net increase in cash and cash equivalents	2,153.82
Cash and cash equivalents - beginning of year	43,302.32
Cash and cash equivalents - end of year (Note 2)	<u><u>\$ 45,456.14</u></u>

RECONCILIATION OF OPERATING LOSS TO NET CASH USED BY OPERATING ACTIVITIES

Operating income	\$2,149,644.00
Adjustments to reconcile operating loss to net cash used by operating activities:	
Other adjustments	(2,076,962.82)
Change in assets, liabilities, and deferrals:	
Accounts payable	13,898.45
Other	(43,260.69)
Net cash used by operating activities	<u><u>\$ 43,318.94</u></u>

Non-cash investing, capital, and financing transactions

Gifts in-kind - capital	\$7,519,309.00
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REQUIRED SUPPLEMENTARY INFORMATION
Schedule of System's Proportionate Share of the Net Pension Liability
Closed State and Higher Education Employee Pension Plan Within TCRS
Fiscal Year Ending June 30

	2016	2015	2014
System's proportion of the net pension liability	17.0349%	16.3692%	16.193091%
System's proportionate share of the net pension liability	\$ 310,811,675.70	\$ 211,046,045.86	\$ 111,742,655.00
System's covered-employee payroll	\$ 415,823,540.11	\$ 427,455,321.19	\$ 442,521,715.33
System's proportionate share of the net pension liability as a percentage of its covered-employee payroll	74.75%	49.37%	25.25%
Plan fiduciary net position as a percentage of the total pension liability	87.96%	91.26%	91.26%

(1) This is a ten year schedule; however, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future years until ten years of information is available.

(2) To correspond with the measurement date, the amounts presented were determined as of June 30 of the prior fiscal year.

REQUIRED SUPPLEMENTARY INFORMATION
Schedule of System's Proportionate Share of the Net Pension Liability
State and Higher Education Employee Retirement Plan Within TCRS
Fiscal Year Ending June 30

	2016	2015
System's proportion of the net pension liability	17.1572%	16.5521%
System's proportionate share of the net pension liability	\$ (1,445,402.61)	\$ (460,488.27)
System's covered-employee payroll	\$ 53,036,971.15	\$ 18,038,353.43
System's proportionate share of the net pension liability as a percentage of it's covered-employee payroll	-2.73%	-2.55%
Plan fiduciary net position as a percentage of the total pension liability	130.56%	142.55%

(1) This is a ten year schedule; however, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future years until ten years of information is available.

(2) To correspond with the measurement date, the amounts presented were determined as of June 30 of the prior fiscal year.

REQUIRED SUPPLEMENTARY INFORMATION
Schedule of System's Contributions
Closed State and Higher Education Employee Pension Plan within TCRS
Fiscal Year Ended June 30

	Contractually Determined Contribution	Contributions in Relation to the Actuarially Determined Contribution	Contribution Deficiency (Excess)	Covered-employee Payroll	Contributions as a Percentage of Covered-employee Payroll
2017	\$ 60,263,644.87	\$ 60,263,644.87	\$ -	\$ 400,945,119.16	15.03%
2016	\$ 62,380,379.01	\$ 62,380,379.01	\$ -	\$ 415,971,653.73	15.00%
2015	\$ 64,057,942.99	\$ 64,057,942.99	\$ -	\$ 427,314,816.16	14.99%
2014	\$ 66,509,589.88	\$ 66,509,589.88	\$ -	\$ 442,575,904.81	15.03%
2013	\$ 63,655,326.59	\$ 63,655,326.59	\$ -	\$ 423,325,506.53	15.04%
2012	\$ 61,768,176.77	\$ 61,768,176.77	\$ -	\$ 413,558,519.58	14.94%
2011	\$ 58,566,447.20	\$ 58,566,447.20	\$ -	\$ 392,957,659.24	14.90%
2010	\$ 50,461,196.81	\$ 50,461,196.81	\$ -	\$ 386,389,272.40	13.06%
2009	\$ 51,954,601.12	\$ 51,954,601.12	\$ -	\$ 397,738,798.35	13.06%
2008	\$ 54,041,557.70	\$ 54,041,557.70	\$ -	\$ 396,234,373.88	13.64%

REQUIRED SUPPLEMENTARY INFORMATION
Schedule of System's Contributions
State and Higher Education Employee Retirement Plan within TCRS
Fiscal Year Ended June 30

	Contractually Determined Contribution	Contributions in Relation to the Actuarially Determined Contribution	Contribution Deficiency (Excess)	Covered-employee Payroll	Contributions as a Percentage of Covered-employee Payroll
2017	\$ 3,352,867.88	\$ 3,352,867.88	\$ -	\$ 87,591,820.60	3.83%
2016	\$ 2,037,715.75	\$ 2,037,715.75	\$ -	\$ 53,036,918.06	3.84%
2015	\$ 552,487.74	\$ 699,692.28	\$ (147,204.54)	\$ 18,016,329.34	3.88%

(1) This is a ten year schedule; however, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future years until ten years of information is available.

REQUIRED SUPPLEMENTARY INFORMATION
Schedule of Funding Progress for the Tennessee Board of Regents System
For the Year Ended June 30, 2017

Actuarial Valuation Date	Actuarial Value of Assets	Actuarial Accrued Liability (AAL)	Unfunded AAL (UAAL)	Funded Ratio	Covered Payroll	UAAL as a Percentage of Covered Payroll
July 1, 2015	\$ -	\$ 177,912,000.00	\$ 177,912,000.00	0%	\$ 831,642,500.01	41.4%
July 1, 2013	\$ -	\$ 172,695,000.00	\$ 172,695,000.00	0%	\$ 810,124,599.45	37.7%
July 1, 2011	\$ -	\$ 206,457,000.00	\$ 206,457,000.00	0%	\$ 745,957,301.20	27.7%

The amount reported here for covered payroll relates to the fiscal year in which the valuations were performed.

TENNESSEE BOARD OF REGENTS
Supplementary Information
Unaudited Statement of Cash Flows - Component Units
For the Year Ended June 30, 2017

Cash flows from operating activities:

Gifts and contributions	\$ 52,551,372.24
Grants and contracts	3,440.17
Sales and services of educational activities	5,208.88
Sales and services of other activities	1,132,932.09
Collection from patient charges	42,396,824.00
Payments to suppliers and vendors	(35,356,106.37)
Payments to employees	(28,469,557.00)
Payments for benefits	(2,539,417.00)
Payments for scholarships and fellowships	(12,663,588.00)
Payments to university/college/technology center	(42,873,251.53)
Loans issued to students	(30,377.66)
Collection of loans from students	25,896.38
Auxiliaries	9,541.36
Other receipts (payments), including \$681,000.00 from MEAC to the ETSU Foundation	3,831,804.36
Net cash flows provided (used) by operating activities	<u>(21,975,278.08)</u>

Cash flows from non-capital financing activities:

Private gifts for endowment purposes	10,475,867.51
Other non-capital financing receipts (payments), includes payments from MEAC to ETSU and ETSU Foundation of \$2,587,603.00	(3,852,544.80)
Net cash flows provided (used) by non-capital financing activities	<u>7,327,716.27</u>

Cash flows from capital and related financing activities:

Capital grants and gifts received	213,502.00
Proceeds from sale of capital assets	583,721.89
Purchase of capital assets and construction	(2,779,393.41)
Principal paid on capital debt and lease	(176,706.60)
Other capital and related financing receipts (payments)	(422.22)
Net cash flows provided (used) by capital and related financing activities	<u>(2,159,298.34)</u>

TENNESSEE BOARD OF REGENTS
Supplementary Information
Unaudited Statement of Cash Flows - Component Units
For the Year Ended June 30, 2017

Cash flows from investing activities:

Proceeds from sales and maturities of investments	173,841,249.45
Income on investments	23,253,246.31
Purchase of investments	(167,580,400.30)
Other investing receipts (payments)	(806,917.10)
Net cash provided (used) by investing activities	<u>28,707,178.36</u>
Net increase (decrease) in cash and cash equivalents	11,900,318.21
Cash and cash equivalents - beginning of year	61,577,191.53
Cash and cash equivalents - end of year (Note 25)	<u><u>\$ 73,477,509.74</u></u>

Reconciliation of operating loss to net cash provided (used) by operating activities:

Operating loss	\$ (27,895,184.56)
Adjustments to reconcile operating loss to net cash provided (used) by operating activities:	
Noncash operating expenses	6,413,554.59
Endowment income per spending plan	(4,673,667.71)
Other adjustments	(1,972,001.31)
Change in assets, liabilities, and deferrals:	
Receivables, net	8,220,229.21
Due from component unit/primary government	3,777.00
Inventories	1,876.81
Prepaid items	(225,915.84)
Other assets	(177.25)
Accounts payable	(711,405.27)
Accrued liabilities	(183,306.00)
Due to component unit/primary government	(609,521.00)
Unearned revenues	33,105.99
Compensated absences	12,488.00
Loans to students	(4,210.78)
Other	(384,919.96)
Net cash provided (used) by operating activities	<u><u>\$ (21,975,278.08)</u></u>

Non-cash investing, capital, or financing transactions

Gifts in-kind - capital	8,714,389.03
Unrealized gains/(losses) on investments	38,154,731.21
Gain/(loss) on disposal of capital assets	25,026.86
Transfer of capital asset to institution	223,808.35
Change in Split Interest Agreement	(9,603.14)

The notes to the financial statements are an integral part of this statement.

BOARD TRANSMITTAL

MEETING:	December Quarterly Board Meeting
SUBJECT:	Alumni and Employer Survey Report for the Tennessee Colleges of Applied Technology
DATE:	December 14, 2017
PRESENTER:	Special Assistant to the Chancellor Lynn J. Goodman
ACTION REQUIRED:	No Action Required
STAFF'S RECOMMENDATION:	Informational Purposes Only

On an annual basis, the Tennessee Colleges of Applied Technology survey students and employers to assess the effectiveness and relevance of each occupational program. These “satisfaction surveys” provide valuable data useful in the evaluation of program content and curriculum, delivery of instruction, development of appropriate technical skills and worker characteristics essential for success in today’s workplace.

The review of external perceptions or survey results, coupled with advisory board conversations, enable the Tennessee Colleges of Applied Technology to continuously improve the occupational programs and student services that significantly impact the economies served by our institutions.

For the 2015-16 survey cohort, alumni rated program preparation for employment “Satisfactory” or above in 98% of the weighted responses. Employers rated student performance “Satisfactory” or above in 96% of the weighted responses.

There were approximately 8,031 graduates during the 2015-16 academic year available for job placement. A total of 6,257 graduates were placed in employment for an overall placement rate of 87%, which is equal to the previous year. The results of the alumni and employer surveys follow:

TCAT Statewide Results of Alumni Survey

Were instructional tools and equipment in the training program adequate?

	2014-15	2015-16
Excellent	54%	56%
Good	34%	32%
Satisfactory	9%	9%
Poor	3%	2%
Total Responses	5374	5612

How well did the hands-on projects, clinical or practical experiences received in your training program prepare you for your job?

	2014-15	2015-16
Excellent	62%	65%
Good	29%	27%
Satisfactory	7%	7%
Poor	2%	2%
Total Responses	5341	5603

How well did your training program prepare you in terms of technical theory and knowledge needed to perform your job?

	2014-15	2015-16
Excellent	73%	74%
Good	20%	19%
Satisfactory	5%	5%
Poor	2%	2%
Total Responses	5500	5701

Additional information was gathered relative to the following additional categories.

The composite satisfaction score included:

	2014-15	2015-16
School Administrator	99%	99%
Financial Aid Services	98%	99%
Counseling Services	98%	99%
Job Placement Services	98%	98%
Student Life Activities	96%	97%
Physical Condition of Facility	98%	98%

TCAT Statewide Results of Employer Survey

Job-Related Technical Knowledge and Theory

	2014-15	2015-16
Excellent	41%	44%
Good	39%	39%
Satisfactory	17%	15%
Poor	3%	2%
Total Responses	1431	1676

Technical Skills

	2014-15	2015-16
Excellent	42%	43%
Good	37%	38%
Satisfactory	16%	15%
Poor	4%	3%
Total Responses	1412	1675

Work Quality

	2014-15	2015-16
Excellent	50%	48%
Good	32%	35%
Satisfactory	13%	14%
Poor	5%	4%
Total Responses	1545	1689

Work Attitude

	2014-15	2015-16
Excellent	56%	54%
Good	27%	29%
Satisfactory	11%	12%
Poor	6%	6%
Total Responses	1586	1683

Overall Preparation for the Job

	2014-15	2015-16
Excellent	43%	54%
Good	36%	29%
Satisfactory	15%	12%
Poor	5%	6%
Total Responses	1419	1683

Composite Responses

	2014-15	2015-16
Excellent	46%	44%
Good	34%	37%
Satisfactory	15%	14%
Poor	5%	4%
Total Responses	7127	8405

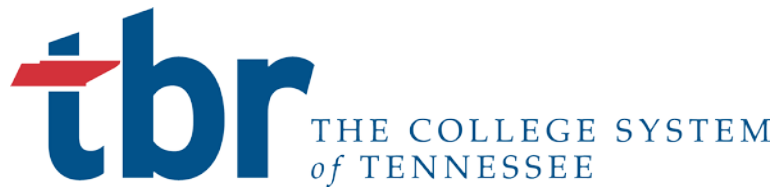
Overall Results of Placement

Total Number of Graduates Available for Placement

2014-15	2015-16
6,704	7,204

Total Number of Graduates Placed in Employment

2014-15	2015-16
5,854	6,257
87%	87%



BOARD TRANSMITTAL

MEETING: Quarterly Board Meeting

SUBJECT: Statewide Campus Visits

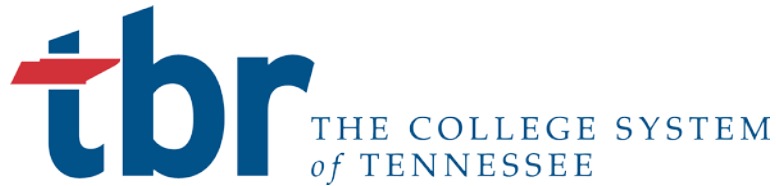
DATE: December 14, 2017

PRESENTER: Vice Chancellor Kim McCormick

ACTION REQUIRED: Information Purposes

STAFF'S
RECOMMENDATION: Not Applicable

Vice Chancellor McCormick will present an overview of the fall 2017 statewide campus visits conducted by External Affairs staff. The purpose of these visits was to gather campus questions, concerns, and ideas for improving operations, student success and workforce development.



BOARD TRANSMITTAL

MEETING: TBR Quarterly Board Meeting

SUBJECT: Legislative Priorities

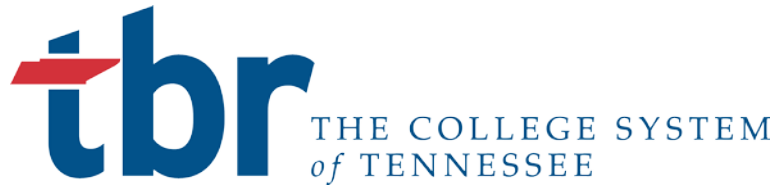
DATE: December 14, 2017

PRESENTER: Vice Chancellor Kim McCormick

ACTION REQUIRED: Informational Purposes

STAFF'S
RECOMMENDATION: N/A

The committee will receive an overview of the 2018 Legislative Priorities that will be advocated for by the Office of External Affairs' Government Relations Division to the members of the 110th Tennessee General Assembly. The Legislative Priorities are: (1) Secure formula, capital outlay, and equipment funding requests and the extension of TBR's sunset provision; (2) encourage and support the expansion of dual enrollment opportunities for all Tennessee high school students; (3) ensure the statewide, campus safety and security of TBR's 118,000 students; and (4) support efforts to expand college access to all Tennessee high school graduates.



BOARD TRANSMITTAL

MEETING: Quarterly Board Meeting

SUBJECT: Advancement

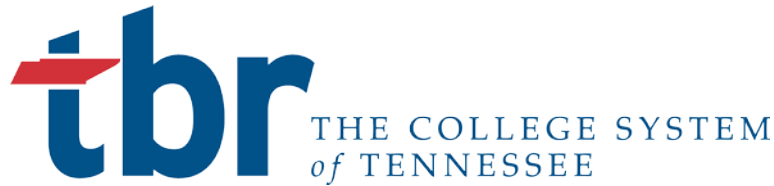
DATE: December 14, 2017

PRESENTER: Vice Chancellor Kim McCormick

ACTION REQUIRED: Information Purposes

STAFF'S
RECOMMENDATION: Not Applicable

The Board will be provided with a written report of external funds raised and grants awarded by our 40 colleges and system office for Fiscal Year 2017. The information for the external funds raised comes from the Voluntary Support for Education Report submitted to the Council for Aid to Education by our 13 community college foundations and the annual financial TCAT foundation report. The grant information is a new addition to this report and was collected from the 40 campuses and our system office. The purpose of the report is to provide the board with information on the depth to which fundraising and grants are supporting our colleges and system. A brief summary will be presented to the board of this report.



BOARD TRANSMITTAL

MEETING: December 2017 Quarterly Board Meeting

SUBJECT: Approval of Fiscal Year 2017-18 October Revised Budget

DATE: December 14, 2017

PRESENTER: Danny Gibbs

ACTION REQUIRED: Roll Call Vote

STAFF'S
RECOMMENDATION: Approve

The Board will consider the October 31, 2017 revisions to the 2017-18 budgets for the institutions governed by the Board and the Board of Regents System Office.

The original budgets for FY 2017-18 were developed by institutions in the Spring of 2017 and were submitted to the Board office in May 2017. As such, these budgets included a variety of estimates. These institutional budget submissions were the basis for the Board's June 2017 approval of the initial FY 2017-18 operating budgets (the "Proposed Budget"). The October Revised Budget is based on more recent information, including recognition of the impact of fall enrollment, and includes the effect of revisions from the approved Proposed Budget. Summarized below are the significant differences between the Board approved Proposed Budget and the October Revised Budget.

1. Comparison of Revised and Proposed Beginning Fund Balance

Total beginning fund balance for FY 2017-18 was estimated at \$130,979,300 in the Proposed Budget and \$169,850,800 in the October Revised Budget. The Proposed Budget is developed prior to fiscal year end, therefore, the level of unspent carryforward funds from FY 2016-17 are unknown. This results in an understatement of the beginning fund balance for FY 2017-18 in the Proposed Budget. The October Revised Budget is developed after FY 2016-17 is closed and the actual beginning fund balance for FY 2017-18 is known. These carryforward funds are available to be re-budgeted for expenditure in the 2017-18 October budget.

2. Comparison of Revised and Proposed Revenues

Total revenue for FY 2017-18 of \$1,058,708,300 represents an increase of \$10,658,400 or 1% more than the 2017-18 Proposed Budget. The majority of the increase occurred in restricted funds (\$7,898,400) and is due to finalizing federal grants whose status was unknown at the time the Proposed budget was developed.

3. Comparison of Expenses by Function and Natural Classification

Scholarships & Fellowships – Increased by \$4,796,400 (or 34%). Changes result from PSCC self-funding the TN Reconnect scholarship this fiscal year. Additionally, TBR institutions reporting athletic scholarships in the student services function were instructed to reclassify those expenses to the scholarship and fellowship function. This reclassification brings all TBR institutions in compliance with NACUBO accounting guidance.

Capital Outlay – Increased by \$945,800 (or 21%). This increase occurred primarily at TCAT Livingston, which budgeted a \$514,300 increase in capital outlay expenses for Industrial Maintenance program equipment.

END

Tennessee Board of Regents
Summary of Unrestricted and Restricted Current Funds

Institutions	Beginning Fund Balance	Unrestricted Revenues	Unrestricted Expenditures and Transfers	Ending Fund Balance	Restricted Revenues	Restricted Expenditures and Transfers	Total Revenues	Total Expenditures and Transfers
CHSCC	11,199,400	64,693,100	67,712,700	8,179,800	32,243,800	32,243,800	96,936,900	99,956,500
CLSCC	2,711,700	21,797,000	21,855,400	2,653,300	13,963,900	14,003,800	35,760,900	35,859,200
COSCC	7,907,600	35,009,700	39,351,300	3,566,000	22,313,800	22,856,100	57,323,500	62,207,400
DSCC	1,748,400	19,437,900	19,394,200	1,792,100	10,437,000	10,411,200	29,874,900	29,805,400
JSCC	11,108,900	30,050,000	30,003,900	11,155,000	15,361,000	16,042,400	45,411,000	46,046,300
MSCC	8,481,400	35,561,300	35,758,800	8,283,900	19,938,300	20,040,500	55,499,600	55,799,300
NASCC	29,539,500	47,847,800	68,228,600	9,158,700	23,823,500	23,817,500	71,671,300	92,046,100
NESCC	(723,300)	37,657,900	34,891,400	2,043,200	19,844,000	19,842,900	57,501,900	54,734,300
PSCC	10,547,700	70,500,000	74,000,300	7,047,400	29,549,400	29,549,400	100,049,400	103,549,700
RSCC	9,735,100	42,354,800	46,950,500	5,139,400	19,846,500	19,819,000	62,201,300	66,769,500
STCC	11,738,200	60,416,300	65,353,200	6,801,300	33,003,300	32,455,000	93,419,600	97,808,200
VSCC	13,147,500	53,285,700	53,988,400	12,444,800	27,450,000	27,365,100	80,735,700	81,353,500
WSCC	10,365,400	47,751,300	50,100,000	8,016,700	16,921,500	21,540,500	64,672,800	71,640,500
Subtotal	127,507,500	566,362,800	607,588,700	86,281,600	284,696,000	289,987,200	851,058,800	897,575,900
Athens	789,100	2,609,300	2,797,100	601,300	2,458,500	2,458,500	5,067,800	5,255,600
Chattanooga	1,270,400	6,683,300	7,220,600	733,100	58,000	58,000	6,741,300	7,278,600
Covington	479,600	2,172,500	2,169,600	482,500	1,070,300	1,070,300	3,242,800	3,239,900
Crossville	1,412,100	3,930,600	4,478,100	864,600	2,072,300	2,050,300	6,002,900	6,528,400
Crump	830,300	2,527,000	2,527,000	830,300	1,365,500	1,365,500	3,892,500	3,892,500
Dickson	1,249,400	5,890,700	6,455,500	684,600	3,135,000	3,110,600	9,025,700	9,566,100
Elizabethton	1,362,700	4,434,400	5,081,500	715,600	1,938,500	1,938,500	6,372,900	7,020,000
Harriman	511,300	2,603,800	2,834,200	280,900	1,442,000	1,442,000	4,045,800	4,276,200
Hartsville	332,000	3,945,100	4,019,400	257,700	2,420,000	2,420,000	6,365,100	6,439,400
Hohenwald	849,100	3,216,200	3,607,900	457,400	2,010,000	1,511,700	5,226,200	5,119,600
Jacksboro	313,600	2,025,300	2,257,500	81,400	2,800,500	2,774,500	4,825,800	5,032,000
Jackson	1,124,100	5,506,600	5,515,700	1,115,000	2,101,400	2,101,400	7,608,000	7,617,100
Knoxville	606,800	6,520,700	6,576,400	551,100	5,972,300	5,972,300	12,493,000	12,548,700
Livingston	1,802,900	3,653,100	4,606,700	849,300	1,952,000	1,952,000	5,605,100	6,558,700
McKenzie	1,054,600	2,097,200	2,208,300	943,500	944,200	944,200	3,041,400	3,152,500
McMinnville	347,600	2,154,900	2,154,900	347,600	984,000	984,000	3,138,900	3,138,900
Memphis	3,833,200	7,792,700	9,095,300	2,530,600	5,660,000	5,660,000	13,452,700	14,755,300
Morristown	1,190,900	6,323,500	6,266,400	1,248,000	2,800,000	2,800,000	9,123,500	9,066,400
Murfreesboro	2,172,100	5,833,400	6,266,800	1,738,700	2,107,100	2,107,100	7,940,500	8,373,900

Tennessee Board of Regents
Summary of Unrestricted and Restricted Current Funds

Institutions	Beginning Fund Balance	Unrestricted Revenues	Unrestricted Expenditures and Transfers	Ending Fund Balance	Restricted Revenues	Restricted Expenditures and Transfers	Total Revenues	Total Expenditures and Transfers
Nashville	1,508,200	7,466,800	7,736,300	1,238,700	4,143,000	4,135,000	11,609,800	11,871,300
Newbern	912,000	3,426,500	3,764,600	573,900	1,880,200	2,141,700	5,306,700	5,906,300
Oneida	427,800	2,271,900	2,529,400	170,300	1,756,000	1,380,000	4,027,900	3,909,400
Paris	983,400	2,992,600	3,232,300	743,700	1,354,200	1,354,200	4,346,800	4,586,500
Pulaski	1,347,500	3,690,200	4,553,700	484,000	1,504,000	1,504,000	5,194,200	6,057,700
Ripley	977,400	1,705,200	1,700,700	981,900	1,035,000	1,035,000	2,740,200	2,735,700
Shelbyville	725,000	4,389,400	4,414,200	700,200	2,500,000	2,500,000	6,889,400	6,914,200
Whiteville	529,200	2,149,400	2,245,900	432,700	890,000	890,000	3,039,400	3,135,900
Subtotal	28,942,300	108,012,300	116,316,000	20,638,600	58,354,000	57,660,800	166,366,300	173,976,800
Tennessee Board of Regents	13,401,000	30,196,900	36,793,600	6,804,300	11,086,300	11,086,300	41,283,200	47,879,900
Total System	169,850,800	704,572,000	760,698,300	113,724,500	354,136,300	358,734,300	1,058,708,300	1,119,432,600

Tennessee Board of Regents
Summary of Revenues and Expenditures Budget

	ChSCC	CISCC	CoSCC	DSCC	JSCC	MSCC	NASCC
Revenues							
State Appropriations	31,118,200	10,988,200	14,953,700	9,388,600	13,561,500	13,292,500	20,259,300
Tuition and Fees	31,028,600	9,898,200	19,556,300	9,669,900	15,532,500	21,667,000	26,029,900
Sales/Services/Other	1,021,300	741,100	340,700	279,400	731,000	419,800	1,148,400
Sub-total E&G	63,168,100	21,627,500	34,850,700	19,337,900	29,825,000	35,379,300	47,437,600
Auxiliary	1,525,000	169,500	159,000	100,000	225,000	182,000	410,200
Restricted	32,243,800	13,963,900	22,313,800	10,437,000	15,361,000	19,938,300	23,823,500
Total Revenues	96,936,900	35,760,900	57,323,500	29,874,900	45,411,000	55,499,600	71,671,300
Expenditures and Transfers							
Instruction	33,652,000	10,146,400	16,740,600	9,634,600	13,894,400	16,696,100	24,019,200
Research	-	-	-	-	-	-	-
Public Service	82,300	184,000	132,200	46,200	62,000	178,100	405,700
Academic Support	6,028,900	1,380,200	2,011,400	653,700	3,043,700	3,037,600	5,876,200
Student Services	6,945,900	2,673,400	4,398,500	2,316,900	2,921,600	4,484,000	4,655,000
Institutional Support	7,639,100	4,097,500	4,858,800	3,302,700	4,956,400	4,687,200	5,770,800
Operation & Maintenance of Plant	6,421,600	2,251,800	4,301,000	2,130,100	2,999,300	3,658,700	7,010,300
Scholarships and Fellowships	1,870,500	803,900	829,700	962,800	1,098,500	1,204,300	1,217,400
Total E&G Expenditures	62,640,300	21,537,200	33,272,200	19,047,000	28,975,900	33,946,000	48,954,600
Auxiliary	1,459,900	36,900	71,000	-	-	12,800	6,800
Restricted	32,243,800	14,003,800	22,856,100	10,411,200	16,042,400	20,040,500	23,817,500
Total Expenditures	96,344,000	35,577,900	56,199,300	29,458,200	45,018,300	53,999,300	72,778,900
Transfer to (from) Other Funds							
E&G	3,576,200	272,900	2,418,600	247,200	803,000	1,800,000	19,246,700
Auxiliary	36,300	8,400	3,589,500	100,000	225,000	-	20,500
Sub-total Expenditures & Transfers	99,956,500	35,859,200	62,207,400	29,805,400	46,046,300	55,799,300	92,046,100
Addition (Reductions) to Fund Balance							
E&G	(3,048,400)	(182,600)	(840,100)	43,700	46,100	(366,700)	(20,763,700)
Restricted	-	(39,900)	(542,300)	25,800	(681,400)	(102,200)	6,000
Auxiliary	28,800	124,200	(3,501,500)	-	-	169,200	382,900
Sub-total	(3,019,600)	(98,300)	(4,883,900)	69,500	(635,300)	(299,700)	(20,374,800)
Total	96,936,900	35,760,900	57,323,500	29,874,900	45,411,000	55,499,600	71,671,300
Expenditures and Transfers							
E&G	63,168,100	21,627,500	34,850,700	19,337,900	29,825,000	35,379,300	47,437,600
Auxiliary	1,525,000	169,500	159,000	100,000	225,000	182,000	410,200
Restricted	32,243,800	13,963,900	22,313,800	10,437,000	15,361,000	19,938,300	23,823,500
Total	96,936,900	35,760,900	57,323,500	29,874,900	45,411,000	55,499,600	71,671,300

Tennessee Board of Regents
Summary of Revenues and Expenditures Budget

	NESCC	PSCC	RSCC	STCC	VSCC	WSCC	Total Community Colleges
Revenues							
State Appropriations	18,137,200	30,477,800	20,937,900	27,147,100	20,809,700	23,469,700	254,541,400
Tuition and Fees	18,579,800	37,083,000	20,348,000	31,103,600	31,446,900	23,110,900	295,054,600
Sales/Services/Other	756,400	2,479,200	785,600	1,447,900	629,100	920,300	11,700,200
Sub-total E&G	37,473,400	70,040,000	42,071,500	59,698,600	52,885,700	47,500,900	561,296,200
Auxiliary	184,500	460,000	283,300	717,700	400,000	250,400	5,066,600
Restricted	19,844,000	29,549,400	19,846,500	33,003,300	27,450,000	16,921,500	284,696,000
Total Revenues	57,501,900	100,049,400	62,201,300	93,419,600	80,735,700	64,672,800	851,058,800
Expenditures and Transfers							
Instruction	17,400,000	37,647,200	23,935,700	24,748,300	29,975,400	26,250,000	284,739,900
Research	-	-	-	-	-	-	-
Public Service	219,000	633,000	635,100	32,500	414,800	585,800	3,610,700
Academic Support	3,538,900	7,497,200	2,235,000	5,878,700	3,688,800	2,722,600	47,592,900
Student Services	4,033,700	7,552,900	6,768,300	7,340,300	5,187,900	5,918,500	65,196,900
Institutional Support	5,063,200	8,099,900	6,396,000	11,715,600	7,048,900	4,922,300	78,558,400
Operation & Maintenance of Plant	5,023,400	7,363,100	6,080,800	7,536,800	5,884,500	6,966,800	67,628,200
Scholarships and Fellowships	195,000	3,909,000	696,700	2,417,000	1,403,100	1,237,300	17,845,200
Total E&G Expenditures	35,473,200	72,702,300	46,747,600	59,669,200	53,603,400	48,603,300	565,172,200
Auxiliary	-	200,000	33,700	686,100	83,000	30,200	2,620,400
Restricted	19,842,900	29,549,400	19,819,000	32,455,000	27,365,100	21,540,500	289,987,200
Total Expenditures	55,316,100	102,451,700	66,600,300	92,810,300	81,051,500	70,174,000	857,779,800
Transfer to (from) Other Funds							
E&G	(779,800)	575,000	(140,000)	4,997,900	-	1,238,500	34,256,200
Auxiliary	198,000	523,000	309,200	-	302,000	228,000	5,539,900
Sub-total Expenditures & Transfers	54,734,300	103,549,700	66,769,500	97,808,200	81,353,500	71,640,500	897,575,900
Addition (Reductions) to Fund Balance							
E&G	2,780,000	(3,237,300)	(4,536,100)	(4,968,500)	(717,700)	(2,340,900)	(38,132,200)
Restricted	1,100	-	27,500	548,300	84,900	(4,619,000)	(5,291,200)
Auxiliary	(13,500)	(263,000)	(59,600)	31,600	15,000	(7,800)	(3,093,700)
Sub-total	2,767,600	(3,500,300)	(4,568,200)	(4,388,600)	(617,800)	(6,967,700)	(46,517,100)
Total	57,501,900	100,049,400	62,201,300	93,419,600	80,735,700	64,672,800	851,058,800
Expenditures and Transfers							
E&G	37,473,400	70,040,000	42,071,500	59,698,600	52,885,700	47,500,900	561,296,200
Auxiliary	184,500	460,000	283,300	717,700	400,000	250,400	5,066,600
Restricted	19,844,000	29,549,400	19,846,500	33,003,300	27,450,000	16,921,500	284,696,000
Total	57,501,900	100,049,400	62,201,300	93,419,600	80,735,700	64,672,800	851,058,800

Tennessee Board of Regents
Summary of Revenues and Expenditures Budget

	Athens	Chattanooga	Covington	Crossville	Crump	Dickson	Elizabethton
Revenues							
State Appropriations	1,467,600	4,266,900	1,220,700	2,309,300	1,552,800	3,175,100	2,482,400
Tuition and Fees	875,200	2,309,100	797,800	1,371,000	780,700	1,954,500	1,540,000
Sales/Services/Other	102,500	107,300	4,000	95,300	29,500	296,100	17,000
Sub-total E&G	2,445,300	6,683,300	2,022,500	3,775,600	2,363,000	5,425,700	4,039,400
Auxiliary	164,000	-	150,000	155,000	164,000	465,000	395,000
Restricted	2,458,500	58,000	1,070,300	2,072,300	1,365,500	3,135,000	1,938,500
Total Revenues	5,067,800	6,741,300	3,242,800	6,002,900	3,892,500	9,025,700	6,372,900
Expenditures and Transfers							
Instruction	1,739,400	4,838,600	954,100	2,481,700	1,357,900	3,324,500	2,247,500
Research	-	-	-	-	-	-	-
Public Service	-	-	-	-	-	-	-
Academic Support	-	-	-	-	-	-	-
Student Services	201,900	721,800	226,700	418,100	247,500	907,600	489,500
Institutional Support	444,300	408,900	322,800	812,000	534,900	669,500	881,400
Operation & Maintenance of Plant	259,500	480,700	222,900	567,000	226,300	787,600	387,200
Scholarships and Fellowships	2,000	20,000	2,900	54,300	14,700	16,300	33,600
Total E&G Expenditures	2,647,100	6,470,000	1,729,400	4,333,100	2,381,300	5,705,500	4,039,200
Auxiliary	150,000	-	150,000	145,000	145,700	450,000	392,000
Restricted	2,458,500	58,000	1,070,300	2,050,300	1,365,500	3,110,600	1,938,500
Total Expenditures	5,255,600	6,528,000	2,949,700	6,528,400	3,892,500	9,266,100	6,369,700
Transfer to (from) Other Funds							
E&G	-	750,600	290,200	-	-	300,000	650,300
Auxiliary	-	-	-	-	-	-	-
Sub-total Expenditures & Transfers	5,255,600	7,278,600	3,239,900	6,528,400	3,892,500	9,566,100	7,020,000
Addition (Reductions) to Fund Balance							
E&G	(201,800)	(537,300)	2,900	(557,500)	(18,300)	(579,800)	(650,100)
Restricted	-	-	-	22,000	-	24,400	-
Auxiliary	14,000	-	-	10,000	18,300	15,000	3,000
Sub-total	(187,800)	(537,300)	2,900	(525,500)	-	(540,400)	(647,100)
Total	5,067,800	6,741,300	3,242,800	6,002,900	3,892,500	9,025,700	6,372,900
Expenditures and Transfers							
E&G	2,445,300	6,683,300	2,022,500	3,775,600	2,363,000	5,425,700	4,039,400
Auxiliary	164,000	-	150,000	155,000	164,000	465,000	395,000
Restricted	2,458,500	58,000	1,070,300	2,072,300	1,365,500	3,135,000	1,938,500
Total	5,067,800	6,741,300	3,242,800	6,002,900	3,892,500	9,025,700	6,372,900

Tennessee Board of Regents
Summary of Revenues and Expenditures Budget

	Harriman	Hartsville	Hohenwald	Jacksboro	Jackson	Knoxville	Livingston
Revenues							
State Appropriations	1,541,700	2,017,500	1,946,900	1,371,500	3,279,000	3,411,700	2,173,600
Tuition and Fees	907,500	1,084,500	1,039,500	537,600	1,605,800	2,852,500	1,145,300
Sales/Services/Other	14,600	549,100	39,800	23,200	286,300	196,500	234,200
Sub-total E&G	2,463,800	3,651,100	3,026,200	1,932,300	5,171,100	6,460,700	3,553,100
Auxiliary	140,000	294,000	190,000	93,000	335,500	60,000	100,000
Restricted	1,442,000	2,420,000	2,010,000	2,800,500	2,101,400	5,972,300	1,952,000
Total Revenues	4,045,800	6,365,100	5,226,200	4,825,800	7,608,000	12,493,000	5,605,100
Expenditures and Transfers							
Instruction	1,619,600	2,117,500	1,729,600	1,159,600	3,017,100	4,139,700	2,983,300
Research	-	-	-	-	-	-	-
Public Service	-	-	-	64,600	-	-	-
Academic Support	-	97,200	-	-	-	-	-
Student Services	266,500	200,400	353,100	280,800	644,900	528,700	307,600
Institutional Support	558,300	798,400	510,200	417,200	872,700	953,400	800,300
Operation & Maintenance of Plant	243,900	551,400	277,300	226,000	628,700	899,800	363,500
Scholarships and Fellowships	20,900	18,000	51,500	24,300	55,000	54,800	52,000
Total E&G Expenditures	2,709,200	3,782,900	2,921,700	2,172,500	5,218,400	6,576,400	4,506,700
Auxiliary	125,000	236,500	170,000	85,000	297,300	-	100,000
Restricted	1,442,000	2,420,000	1,511,700	2,774,500	2,101,400	5,972,300	1,952,000
Total Expenditures	4,276,200	6,439,400	4,603,400	5,032,000	7,617,100	12,548,700	6,558,700
Transfer to (from) Other Funds							
E&G	-	-	516,200	-	-	-	-
Auxiliary	-	-	-	-	-	-	-
Sub-total Expenditures & Transfers	4,276,200	6,439,400	5,119,600	5,032,000	7,617,100	12,548,700	6,558,700
Addition (Reductions) to Fund Balance							
E&G	(245,400)	(131,800)	(411,700)	(240,200)	(47,300)	(115,700)	(953,600)
Restricted	-	-	498,300	26,000	-	-	-
Auxiliary	15,000	57,500	20,000	8,000	38,200	60,000	-
Sub-total	(230,400)	(74,300)	106,600	(206,200)	(9,100)	(55,700)	(953,600)
Total	4,045,800	6,365,100	5,226,200	4,825,800	7,608,000	12,493,000	5,605,100
Expenditures and Transfers							
E&G	2,463,800	3,651,100	3,026,200	1,932,300	5,171,100	6,460,700	3,553,100
Auxiliary	140,000	294,000	190,000	93,000	335,500	60,000	100,000
Restricted	1,442,000	2,420,000	2,010,000	2,800,500	2,101,400	5,972,300	1,952,000
Total	4,045,800	6,365,100	5,226,200	4,825,800	7,608,000	12,493,000	5,605,100

Tennessee Board of Regents
Summary of Revenues and Expenditures Budget

	McKenzie	McMinnville	Memphis	Morristown	Murfreesboro	Nashville	Newbern
Revenues							
State Appropriations	1,372,200	1,466,300	4,559,600	3,809,700	2,851,500	4,198,600	1,728,500
Tuition and Fees	573,400	667,400	3,089,800	2,085,300	1,764,500	2,598,700	1,253,000
Sales/Services/Other	18,300	21,200	91,500	138,500	957,400	395,500	143,000
Sub-total E&G	1,963,900	2,154,900	7,740,900	6,033,500	5,573,400	7,192,800	3,124,500
Auxiliary	133,300	-	51,800	290,000	260,000	274,000	302,000
Restricted	944,200	984,000	5,660,000	2,800,000	2,107,100	4,143,000	1,880,200
Total Revenues	3,041,400	3,138,900	13,452,700	9,123,500	7,940,500	11,609,800	5,306,700
Expenditures and Transfers							
Instruction	1,015,700	1,140,500	5,070,500	3,947,100	4,049,700	4,556,000	1,943,800
Research	-	-	-	-	-	-	-
Public Service	-	-	-	-	-	-	-
Academic Support	-	-	-	-	-	-	-
Student Services	339,100	339,100	1,195,100	667,100	440,400	719,900	466,300
Institutional Support	365,000	439,600	1,288,300	809,800	511,400	1,107,900	459,400
Operation & Maintenance of Plant	215,600	226,800	1,001,400	593,400	1,002,400	929,500	338,000
Scholarships and Fellowships	18,000	8,900	100,000	9,000	32,900	40,000	37,100
Total E&G Expenditures	1,947,400	2,154,900	8,655,300	6,026,400	6,036,800	7,353,300	3,244,600
Auxiliary	110,900	-	-	240,000	230,000	228,000	251,500
Restricted	944,200	984,000	5,660,000	2,800,000	2,107,100	4,135,000	2,141,700
Total Expenditures	3,002,500	3,138,900	14,315,300	9,066,400	8,373,900	11,716,300	5,637,800
Transfer to (from) Other Funds							
E&G	150,000	-	440,000	-	-	155,000	268,500
Auxiliary	-	-	-	-	-	-	-
Sub-total Expenditures & Transfers	3,152,500	3,138,900	14,755,300	9,066,400	8,373,900	11,871,300	5,906,300
Addition (Reductions) to Fund Balance							
E&G	(133,500)	-	(1,354,400)	7,100	(463,400)	(315,500)	(388,600)
Restricted	-	-	-	-	-	8,000	(261,500)
Auxiliary	22,400	-	51,800	50,000	30,000	46,000	50,500
Sub-total	(111,100)	-	(1,302,600)	57,100	(433,400)	(261,500)	(599,600)
Total	3,041,400	3,138,900	13,452,700	9,123,500	7,940,500	11,609,800	5,306,700
Expenditures and Transfers							
E&G	1,963,900	2,154,900	7,740,900	6,033,500	5,573,400	7,192,800	3,124,500
Auxiliary	133,300	-	51,800	290,000	260,000	274,000	302,000
Restricted	944,200	984,000	5,660,000	2,800,000	2,107,100	4,143,000	1,880,200
Total	3,041,400	3,138,900	13,452,700	9,123,500	7,940,500	11,609,800	5,306,700

Tennessee Board of Regents
Summary of Revenues and Expenditures Budget

	Oneida	Paris	Pulaski	Ripley	Shelbyville	Whiteville	Total TCATs
Revenues							
State Appropriations	1,519,900	1,860,100	2,234,500	1,130,600	2,480,100	1,353,300	62,781,600
Tuition and Fees	605,800	892,800	1,161,200	433,000	1,804,000	641,000	36,370,900
Sales/Services/Other	46,200	78,900	94,500	2,100	105,300	25,100	4,112,900
Sub-total E&G	2,171,900	2,831,800	3,490,200	1,565,700	4,389,400	2,019,400	103,265,400
Auxiliary	100,000	160,800	200,000	139,500	-	130,000	4,746,900
Restricted	1,756,000	1,354,200	1,504,000	1,035,000	2,500,000	890,000	58,354,000
Total Revenues	4,027,900	4,346,800	5,194,200	2,740,200	6,889,400	3,039,400	166,366,300
Expenditures and Transfers							
Instruction	1,366,400	1,854,800	1,942,700	667,000	2,809,400	1,099,100	65,172,800
Research	-	-	-	-	-	-	-
Public Service	-	-	-	-	-	-	64,600
Academic Support	-	-	8,800	-	-	-	106,000
Student Services	268,800	315,900	657,100	191,000	503,300	277,700	12,169,900
Institutional Support	498,000	402,600	633,600	349,800	599,400	446,000	16,895,100
Operation & Maintenance of Plant	309,500	240,400	386,600	199,700	422,500	280,600	12,268,200
Scholarships and Fellowships	11,700	14,900	171,000	3,000	79,600	17,500	963,900
Total E&G Expenditures	2,454,400	2,828,600	3,799,800	1,410,500	4,414,200	2,120,900	107,640,500
Auxiliary	75,000	138,300	185,000	139,500	-	125,000	4,169,700
Restricted	1,380,000	1,354,200	1,504,000	1,035,000	2,500,000	890,000	57,660,800
Total Expenditures	3,909,400	4,321,100	5,488,800	2,585,000	6,914,200	3,135,900	169,471,000
Transfer to (from) Other Funds							
E&G	-	265,400	568,900	150,700	-	-	4,505,800
Auxiliary	-	-	-	-	-	-	-
Sub-total Expenditures & Transfers	3,909,400	4,586,500	6,057,700	2,735,700	6,914,200	3,135,900	173,976,800
Addition (Reductions) to Fund Balance							
E&G	(282,500)	(262,200)	(878,500)	4,500	(24,800)	(101,500)	(8,880,900)
Restricted	376,000	-	-	-	-	-	693,200
Auxiliary	25,000	22,500	15,000	-	-	5,000	577,200
Sub-total	118,500	(239,700)	(863,500)	4,500	(24,800)	(96,500)	(7,610,500)
Total	4,027,900	4,346,800	5,194,200	2,740,200	6,889,400	3,039,400	166,366,300
Expenditures and Transfers							
E&G	2,171,900	2,831,800	3,490,200	1,565,700	4,389,400	2,019,400	103,265,400
Auxiliary	100,000	160,800	200,000	139,500	-	130,000	4,746,900
Restricted	1,756,000	1,354,200	1,504,000	1,035,000	2,500,000	890,000	58,354,000
Total	4,027,900	4,346,800	5,194,200	2,740,200	6,889,400	3,039,400	166,366,300

Tennessee Board of Regents
Summary of Revenues and Expenditures Budget

	TBR	Total System
Revenues		
State Appropriations	12,030,100	329,353,100
Tuition and Fees	-	331,425,500
Sales/Services/Other	18,166,800	33,979,900
Sub-total E&G	30,196,900	694,758,500
Auxiliary	-	9,813,500
Restricted	11,086,300	354,136,300
Total Revenues	41,283,200	1,058,708,300
Expenditures and Transfers		
Instruction	-	349,912,700
Research	-	-
Public Service	-	3,675,300
Academic Support	-	47,698,900
Student Services	-	77,366,800
Institutional Support	36,342,500	131,796,000
Operation & Maintenance of Plant	726,100	80,622,500
Scholarships and Fellowships	10,000	18,819,100
Total E&G Expenditures	37,078,600	709,891,300
Auxiliary	-	6,790,100
Restricted	11,086,300	358,734,300
Total Expenditures	48,164,900	1,075,415,700
Transfer to (from) Other Funds		
E&G	(285,000)	38,477,000
Auxiliary	-	5,539,900
Sub-total Expenditures & Transfers	47,879,900	1,119,432,600
Addition (Reductions) to Fund Balance		
E&G	(6,596,700)	(53,609,800)
Restricted	-	(4,598,000)
Auxiliary	-	(2,516,500)
Sub-total	(6,596,700)	(60,724,300)
Total	41,283,200	1,058,708,300
Expenditures and Transfers		
E&G	30,196,900	694,758,500
Auxiliary	-	9,813,500
Restricted	11,086,300	354,136,300
Total	41,283,200	1,058,708,300

Tennessee Board of Regents
Summary of Unrestricted E&G Revenue Dollars and Percent by Budget Category

	ChSCC	CISCC	CoSCC	DSCC	JSCC	MSCC	NASCC
Tuition & Fees							
Dollar	31,028,600	9,898,200	19,556,300	9,669,900	15,532,500	21,667,000	26,029,900
Percent	49.12%	45.77%	56.11%	50.00%	52.08%	61.24%	54.87%
State Appropriation							
Dollar	31,118,200	10,988,200	14,953,700	9,388,600	13,561,500	13,292,500	20,259,300
Percent	49.26%	50.81%	42.91%	48.55%	45.47%	37.57%	42.71%
Sales & Service of Educational Activities							
Dollar	301,100	-	18,400	8,000	148,700	59,700	4,700
Percent	0.48%	0.00%	0.05%	0.04%	0.50%	0.17%	0.01%
Other Sources							
Dollar	720,200	741,100	322,300	271,400	582,300	360,100	1,143,700
Percent	1.14%	3.43%	0.92%	1.40%	1.95%	1.02%	2.41%
Total Education & General							
Dollar	63,168,100	21,627,500	34,850,700	19,337,900	29,825,000	35,379,300	47,437,600
Percent	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Auxiliaries							
Dollar	1,525,000	169,500	159,000	100,000	225,000	182,000	410,200
Total Unrestricted							
Dollar	64,693,100	21,797,000	35,009,700	19,437,900	30,050,000	35,561,300	47,847,800

Tennessee Board of Regents
Summary of Unrestricted E&G Revenue Dollars and Percent by Budget Category

	NESCC	PSCC	RSCC	STCC	VSCC	WSCC	Total Community Colleges
Tuition & Fees							
Dollar	18,579,800	37,083,000	20,348,000	31,103,600	31,446,900	23,110,900	295,054,600
Percent	49.58%	52.95%	48.37%	52.10%	59.46%	48.65%	52.57%
State Appropriation							
Dollar	18,137,200	30,477,800	20,937,900	27,147,100	20,809,700	23,469,700	254,541,400
Percent	48.40%	43.51%	49.77%	45.47%	39.35%	49.41%	45.35%
Sales & Service of Educational Activities							
Dollar	34,400	25,000	48,200	104,400	39,100	120,000	911,700
Percent	0.09%	0.04%	0.11%	0.17%	0.07%	0.25%	0.16%
Other Sources							
Dollar	722,000	2,454,200	737,400	1,343,500	590,000	800,300	10,788,500
Percent	1.93%	3.50%	1.75%	2.25%	1.12%	1.68%	1.92%
Total Education & General							
Dollar	37,473,400	70,040,000	42,071,500	59,698,600	52,885,700	47,500,900	561,296,200
Percent	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Auxiliaries							
Dollar	184,500	460,000	283,300	717,700	400,000	250,400	5,066,600
Total Unrestricted							
Dollar	37,657,900	70,500,000	42,354,800	60,416,300	53,285,700	47,751,300	566,362,800

Tennessee Board of Regents
Summary of Unrestricted E&G Revenue Dollars and Percent by Budget Category

	Athens	Chattanooga	Covington	Crossville	Crump	Dickson	Elizabethton
Tuition & Fees							
Dollar	875,200	2,309,100	797,800	1,371,000	780,700	1,954,500	1,540,000
Percent	35.79%	34.55%	39.45%	36.31%	33.04%	36.02%	38.12%
State Appropriation							
Dollar	1,467,600	4,266,900	1,220,700	2,309,300	1,552,800	3,175,100	2,482,400
Percent	60.02%	63.84%	60.36%	61.16%	65.71%	58.52%	61.45%
Sales & Service of Educational Activities							
Dollar	3,500	15,000	-	17,300	100	71,000	6,000
Percent	0.14%	0.22%	0.00%	0.46%	0.00%	1.31%	0.15%
Other Sources							
Dollar	99,000	92,300	4,000	78,000	29,400	225,100	11,000
Percent	4.05%	1.38%	0.20%	2.07%	1.24%	4.15%	0.27%
Total Education & General							
Dollar	2,445,300	6,683,300	2,022,500	3,775,600	2,363,000	5,425,700	4,039,400
Percent	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Auxiliaries							
Dollar	164,000	-	150,000	155,000	164,000	465,000	395,000
Total Unrestricted							
Dollar	2,609,300	6,683,300	2,172,500	3,930,600	2,527,000	5,890,700	4,434,400

Tennessee Board of Regents
Summary of Unrestricted E&G Revenue Dollars and Percent by Budget Category

	Harriman	Hartsville	Hohenwald	Jacksboro	Jackson	Knoxville	Livingston
Tuition & Fees							
Dollar	907,500	1,084,500	1,039,500	537,600	1,605,800	2,852,500	1,145,300
Percent	36.83%	29.70%	34.35%	27.82%	31.05%	44.15%	32.23%
State Appropriation							
Dollar	1,541,700	2,017,500	1,946,900	1,371,500	3,279,000	3,411,700	2,173,600
Percent	62.57%	55.26%	64.33%	70.98%	63.41%	52.81%	61.17%
Sales & Service of Educational Activities							
Dollar	10,700	41,500	26,700	19,500	51,500	86,600	28,000
Percent	0.43%	1.14%	0.88%	1.01%	1.00%	1.34%	0.79%
Other Sources							
Dollar	3,900	507,600	13,100	3,700	234,800	109,900	206,200
Percent	0.16%	13.90%	0.43%	0.19%	4.54%	1.70%	5.80%
Total Education & General							
Dollar	2,463,800	3,651,100	3,026,200	1,932,300	5,171,100	6,460,700	3,553,100
Percent	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Auxiliaries							
Dollar	140,000	294,000	190,000	93,000	335,500	60,000	100,000
Total Unrestricted							
Dollar	2,603,800	3,945,100	3,216,200	2,025,300	5,506,600	6,520,700	3,653,100

Tennessee Board of Regents
Summary of Unrestricted E&G Revenue Dollars and Percent by Budget Category

	McKenzie	McMinnville	Memphis	Morristown	Murfreesboro	Nashville	Newbern
Tuition & Fees							
Dollar	573,400	667,400	3,089,800	2,085,300	1,764,500	2,598,700	1,253,000
Percent	29.20%	30.97%	39.92%	34.56%	31.66%	36.13%	40.10%
State Appropriation							
Dollar	1,372,200	1,466,300	4,559,600	3,809,700	2,851,500	4,198,600	1,728,500
Percent	69.87%	68.04%	58.90%	63.14%	51.16%	58.37%	55.32%
Sales & Service of Educational Activities							
Dollar	500	6,500	61,500	18,000	12,700	107,100	37,500
Percent	0.03%	0.30%	0.79%	0.30%	0.23%	1.49%	1.20%
Other Sources							
Dollar	17,800	14,700	30,000	120,500	944,700	288,400	105,500
Percent	0.91%	0.68%	0.39%	2.00%	16.95%	4.01%	3.38%
Total Education & General							
Dollar	1,963,900	2,154,900	7,740,900	6,033,500	5,573,400	7,192,800	3,124,500
Percent	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Auxiliaries							
Dollar	133,300	-	51,800	290,000	260,000	274,000	302,000
Total Unrestricted							
Dollar	2,097,200	2,154,900	7,792,700	6,323,500	5,833,400	7,466,800	3,426,500

Tennessee Board of Regents
Summary of Unrestricted E&G Revenue Dollars and Percent by Budget Category

	Oneida	Paris	Pulaski	Ripley	Shelbyville	Whiteville	Total TCATs
Tuition & Fees							
Dollar	605,800	892,800	1,161,200	433,000	1,804,000	641,000	36,370,900
Percent	27.89%	31.53%	33.27%	27.66%	41.10%	31.74%	35.22%
State Appropriation							
Dollar	1,519,900	1,860,100	2,234,500	1,130,600	2,480,100	1,353,300	62,781,600
Percent	69.98%	65.69%	64.02%	72.21%	56.50%	67.01%	60.80%
Sales & Service of Educational Activities							
Dollar	20,400	43,200	40,000	2,100	32,500	4,600	764,000
Percent	0.94%	1.53%	1.15%	0.13%	0.74%	0.23%	0.74%
Other Sources							
Dollar	25,800	35,700	54,500	-	72,800	20,500	3,348,900
Percent	1.19%	1.26%	1.56%	0.00%	1.66%	1.02%	3.24%
Total Education & General							
Dollar	2,171,900	2,831,800	3,490,200	1,565,700	4,389,400	2,019,400	103,265,400
Percent	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Auxiliaries							
Dollar	100,000	160,800	200,000	139,500	-	130,000	4,746,900
Total Unrestricted							
Dollar	2,271,900	2,992,600	3,690,200	1,705,200	4,389,400	2,149,400	108,012,300

Tennessee Board of Regents
Summary of Unrestricted E&G Revenue Dollars and Percent by Budget Category

	TBR	Total System
Tuition & Fees		
Dollar	-	331,425,500
Percent	0.00%	47.70%
State Appropriation		
Dollar	12,030,100	329,353,100
Percent	39.84%	47.41%
Sales & Service of Educational Activities		
Dollar	-	1,675,700
Percent	0.00%	0.24%
Other Sources		
Dollar	18,166,800	32,304,200
Percent	60.16%	4.65%
Total Education & General		
Dollar	30,196,900	694,758,500
Percent	100.00%	100.00%
Auxiliaries		
Dollar	-	9,813,500
Total Unrestricted		
Dollar	30,196,900	704,572,000

Tennessee Board of Regents
Summary of Dollar Allocation Unrestricted Educational and General Revenues

		Tuition & Fees	%	State Appropriation	%	Sales & Services	%	Other E&G Sources	%	Total E&G	%	Auxiliaries	Total Unrestricted
CHSCC	6/30/2018	31,328,442	50.55%	29,395,813	47.43%	317,424	0.51%	931,248	1.50%	61,972,927	100.00%	1,591,790	63,564,717
	7/1/2018	31,392,600	49.96%	30,562,400	48.64%	304,000	0.48%	578,000	0.92%	62,837,000	100.00%	1,575,000	64,412,000
	10/31/2018	31,028,600	49.12%	31,118,200	49.26%	301,100	0.48%	720,200	1.14%	63,168,100	100.00%	1,525,000	64,693,100
CLSCC	6/30/2018	10,518,896	50.67%	9,798,800	47.20%	-	0.00%	443,841	2.14%	20,761,537	100.00%	190,199	20,951,736
	7/1/2018	10,347,000	47.30%	10,787,700	49.31%	-	0.00%	741,500	3.39%	21,876,200	100.00%	169,500	22,045,700
	10/31/2018	9,898,200	45.77%	10,988,200	50.81%	-	0.00%	741,100	3.43%	21,627,500	100.00%	169,500	21,797,000
COSCC	6/30/2018	18,128,436	55.87%	13,956,963	43.01%	27,140	0.08%	336,539	1.04%	32,449,078	100.00%	268,217	32,717,295
	7/1/2018	18,465,200	55.13%	14,700,400	43.89%	23,000	0.07%	307,700	0.92%	33,496,300	100.00%	101,500	33,597,800
	10/31/2018	19,556,300	56.11%	14,953,700	42.91%	18,400	0.05%	322,300	0.92%	34,850,700	100.00%	159,000	35,009,700
DSCC	6/30/2018	8,907,577	49.74%	8,660,388	48.36%	8,008	0.04%	331,102	1.85%	17,907,075	100.00%	97,891	18,004,966
	7/1/2018	9,370,600	49.89%	9,136,800	48.65%	8,000	0.04%	266,900	1.42%	18,782,300	100.00%	100,000	18,882,300
	10/31/2018	9,669,900	50.00%	9,388,600	48.55%	8,000	0.04%	271,400	1.40%	19,337,900	100.00%	100,000	19,437,900
JSCC	6/30/2018	14,933,638	53.09%	12,446,913	44.25%	165,188	0.59%	584,600	2.08%	28,130,339	100.00%	228,600	28,358,939
	7/1/2018	15,761,100	52.98%	13,262,100	44.58%	148,700	0.50%	575,900	1.94%	29,747,800	100.00%	100,000	29,847,800
	10/31/2018	15,532,500	52.08%	13,561,500	45.47%	148,700	0.50%	582,300	1.95%	29,825,000	100.00%	225,000	30,050,000
MSCC	6/30/2018	19,976,905	62.33%	11,769,600	36.72%	44,317	0.14%	259,593	0.81%	32,050,415	100.00%	212,986	32,263,401
	7/1/2018	20,390,400	60.52%	13,006,600	38.60%	59,700	0.18%	237,600	0.71%	33,694,300	100.00%	157,000	33,851,300
	10/31/2018	21,667,000	61.24%	13,292,500	37.57%	59,700	0.17%	360,100	1.02%	35,379,300	100.00%	182,000	35,561,300
NASCC	6/30/2018	27,769,958	59.31%	17,822,338	38.06%	5,309	0.01%	1,227,404	2.62%	46,825,009	100.00%	437,092	47,262,101
	7/1/2018	26,164,600	55.60%	19,864,300	42.22%	4,800	0.01%	1,020,900	2.17%	47,054,600	100.00%	410,200	47,464,800
	10/31/2018	26,029,900	54.87%	20,259,300	42.71%	4,700	0.01%	1,143,700	2.41%	47,437,600	100.00%	410,200	47,847,800
NESCC	6/30/2018	18,447,354	52.56%	16,099,375	45.87%	24,108	0.07%	526,307	1.50%	35,097,144	100.00%	184,642	35,281,786
	7/1/2018	19,182,000	51.07%	17,727,700	47.20%	27,300	0.07%	625,600	1.67%	37,562,600	100.00%	270,000	37,832,600
	10/31/2018	18,579,800	49.58%	18,137,200	48.40%	34,400	0.09%	722,000	1.93%	37,473,400	100.00%	184,500	37,657,900
PSCC	6/30/2018	34,804,520	53.72%	27,387,100	42.27%	36,196	0.06%	2,564,639	3.96%	64,792,455	100.00%	468,594	65,261,049
	7/1/2018	35,368,000	52.17%	29,955,800	44.18%	25,000	0.04%	2,450,700	3.61%	67,799,500	100.00%	530,000	68,329,500
	10/31/2018	37,083,000	52.95%	30,477,800	43.51%	25,000	0.04%	2,454,200	3.50%	70,040,000	100.00%	460,000	70,500,000
RSCC	6/30/2018	19,932,828	50.14%	19,012,375	47.83%	47,028	0.12%	758,683	1.91%	39,750,914	100.00%	277,009	40,027,923
	7/1/2018	20,495,800	49.14%	20,447,600	49.03%	48,200	0.12%	716,800	1.72%	41,708,400	100.00%	283,300	41,991,700
	10/31/2018	20,348,000	48.37%	20,937,900	49.77%	48,200	0.11%	737,400	1.75%	42,071,500	100.00%	283,300	42,354,800
STCC	6/30/2018	29,790,762	51.52%	26,228,238	45.36%	164,502	0.28%	1,635,624	2.83%	57,819,126	100.00%	649,962	58,469,088
	7/1/2018	31,621,000	53.34%	26,683,800	45.01%	104,400	0.18%	868,500	1.47%	59,277,700	100.00%	682,000	59,959,700
	10/31/2018	31,103,600	52.10%	27,147,100	45.47%	104,400	0.17%	1,343,500	2.25%	59,698,600	100.00%	717,700	60,416,300

Tennessee Board of Regents
Summary of Dollar Allocation Unrestricted Educational and General Revenues

		Tuition & Fees	%	State Appropriation	%	Sales & Services	%	Other E&G Sources	%	Total E&G	%	Auxiliaries	Total Unrestricted
VSCC													
	6/30/2018	30,386,942	61.11%	18,781,975	37.77%	33,946	0.07%	525,457	1.06%	49,728,320	100.00%	391,603	50,119,923
	7/1/2018	31,243,200	59.94%	20,460,700	39.25%	26,000	0.05%	393,000	0.75%	52,122,900	100.00%	400,000	52,522,900
	10/31/2018	31,446,900	59.46%	20,809,700	39.35%	39,100	0.07%	590,000	1.12%	52,885,700	100.00%	400,000	53,285,700
WSCC													
	6/30/2018	22,326,756	49.10%	21,995,013	48.37%	120,162	0.26%	1,026,490	2.26%	45,468,421	100.00%	269,152	45,737,573
	7/1/2018	22,852,000	48.86%	23,045,700	49.28%	116,500	0.25%	754,400	1.61%	46,768,600	100.00%	268,700	47,037,300
	10/31/2018	23,110,900	48.65%	23,469,700	49.41%	120,000	0.25%	800,300	1.68%	47,500,900	100.00%	250,400	47,751,300
Total Community Colleges													
	6/30/2018	287,253,014	53.92%	233,354,891	43.80%	993,328	0.19%	11,151,527	2.09%	532,752,760	100.00%	5,267,737	538,020,497
	7/1/2018	292,653,500	52.95%	249,641,600	45.17%	895,600	0.16%	9,537,500	1.73%	552,728,200	100.00%	5,047,200	557,775,400
	10/31/2018	295,054,600	52.57%	254,541,400	45.35%	911,700	0.16%	10,788,500	1.92%	561,296,200	100.00%	5,066,600	566,362,800

Tennessee Board of Regents
Summary of Dollar Allocation Unrestricted Educational and General Revenues

		Tuition & Fees	%	State Appropriation	%	Sales & Services	%	Other E&G Sources	%	Total E&G	%	Auxiliaries	Total Unrestricted
Athens	6/30/2018	861,844	35.89%	1,334,463	55.57%	7,435	0.31%	197,779	8.24%	2,401,521	100.00%	195,817	2,597,338
	7/1/2018	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	-
	10/31/2018	875,200	35.79%	1,467,600	60.02%	3,500	0.14%	99,000	4.05%	2,445,300	100.00%	164,000	2,609,300
Chattanooga	6/30/2018	2,578,412	38.60%	3,965,413	59.36%	20,595	0.31%	116,153	1.74%	6,680,573	100.00%	-	6,680,573
	7/1/2018	2,310,600	34.91%	4,207,300	63.57%	15,000	0.23%	85,000	1.28%	6,617,900	100.00%	-	6,617,900
	10/31/2018	2,309,100	34.55%	4,266,900	63.84%	15,000	0.22%	92,300	1.38%	6,683,300	100.00%	-	6,683,300
Covington	6/30/2018	740,956	39.54%	1,122,500	59.90%	230	0.01%	10,157	0.54%	1,873,843	100.00%	196,585	2,070,428
	7/1/2018	797,800	39.93%	1,195,900	59.85%	-	0.00%	4,300	0.22%	1,998,000	100.00%	150,000	2,148,000
	10/31/2018	797,800	39.45%	1,220,700	60.36%	-	0.00%	4,000	0.20%	2,022,500	100.00%	150,000	2,172,500
Crossville	6/30/2018	1,197,502	34.32%	2,148,175	61.56%	74,960	2.15%	68,709	1.97%	3,489,346	100.00%	214,979	3,704,325
	7/1/2018	1,371,000	36.43%	2,261,700	60.10%	72,300	1.92%	58,000	1.54%	3,763,000	100.00%	155,000	3,918,000
	10/31/2018	1,371,000	36.31%	2,309,300	61.16%	17,300	0.46%	78,000	2.07%	3,775,600	100.00%	155,000	3,930,600
Crump	6/30/2018	797,458	35.46%	1,433,950	63.76%	125	0.01%	17,515	0.78%	2,249,048	100.00%	146,526	2,395,574
	7/1/2018	826,300	35.02%	1,518,800	64.37%	200	0.01%	14,100	0.60%	2,359,400	100.00%	164,000	2,523,400
	10/31/2018	780,700	33.04%	1,552,800	65.71%	100	0.00%	29,400	1.24%	2,363,000	100.00%	164,000	2,527,000
Dickson	6/30/2018	1,943,139	36.95%	2,943,400	55.97%	62,300	1.18%	310,382	5.90%	5,259,221	100.00%	508,503	5,767,724
	7/1/2018	1,951,000	37.63%	3,094,200	59.67%	70,000	1.35%	70,000	1.35%	5,185,200	100.00%	465,000	5,650,200
	10/31/2018	1,954,500	36.02%	3,175,100	58.52%	71,000	1.31%	225,100	4.15%	5,425,700	100.00%	465,000	5,890,700
Elizabethton	6/30/2018	1,636,899	42.64%	2,173,000	56.61%	19,065	0.50%	9,510	0.25%	3,838,474	100.00%	386,443	4,224,917
	7/1/2018	1,461,800	37.37%	2,428,900	62.10%	12,600	0.32%	8,000	0.20%	3,911,300	100.00%	395,000	4,306,300
	10/31/2018	1,540,000	38.12%	2,482,400	61.45%	6,000	0.15%	11,000	0.27%	4,039,400	100.00%	395,000	4,434,400
Harriman	6/30/2018	902,725	38.60%	1,407,500	60.18%	19,315	0.83%	9,312	0.40%	2,338,852	100.00%	169,258	2,508,110
	7/1/2018	907,500	37.40%	1,504,500	62.00%	10,700	0.44%	3,900	0.16%	2,426,600	100.00%	140,000	2,566,600
	10/31/2018	907,500	36.83%	1,541,700	62.57%	10,700	0.43%	3,900	0.16%	2,463,800	100.00%	140,000	2,603,800
Hartsville	6/30/2018	1,009,418	29.68%	1,862,975	54.78%	945	0.03%	527,608	15.51%	3,400,946	100.00%	242,223	3,643,169
	7/1/2018	1,084,500	29.98%	1,973,600	54.56%	51,500	1.42%	507,600	14.03%	3,617,200	100.00%	286,000	3,903,200
	10/31/2018	1,084,500	29.70%	2,017,500	55.26%	41,500	1.14%	507,600	13.90%	3,651,100	100.00%	294,000	3,945,100
Hohenwald	6/30/2018	1,010,918	34.45%	1,805,100	61.51%	27,449	0.94%	91,163	3.11%	2,934,630	100.00%	171,384	3,106,014
	7/1/2018	1,195,000	37.97%	1,909,000	60.65%	27,400	0.87%	16,100	0.51%	3,147,500	100.00%	182,000	3,329,500
	10/31/2018	1,039,500	34.35%	1,946,900	64.33%	26,700	0.88%	13,100	0.43%	3,026,200	100.00%	190,000	3,216,200
Jacksboro	6/30/2018	624,577	31.82%	1,268,800	64.64%	35,750	1.82%	33,696	1.72%	1,962,823	100.00%	117,200	2,080,023
	7/1/2018	539,300	28.32%	1,341,800	70.46%	19,500	1.02%	3,700	0.19%	1,904,300	100.00%	93,000	1,997,300
	10/31/2018	537,600	27.82%	1,371,500	70.98%	19,500	1.01%	3,700	0.19%	1,932,300	100.00%	93,000	2,025,300

Tennessee Board of Regents
Summary of Dollar Allocation Unrestricted Educational and General Revenues

		Tuition & Fees	%	State Appropriation	%	Sales & Services	%	Other E&G Sources	%	Total E&G	%	Auxiliaries	Total Unrestricted
Jackson	6/30/2018	1,457,263	30.86%	3,064,750	64.90%	49,875	1.06%	150,447	3.19%	4,722,335	100.00%	327,663	5,049,998
	7/1/2018	1,520,600	30.46%	3,198,100	64.06%	36,500	0.73%	237,400	4.76%	4,992,600	100.00%	403,000	5,395,600
	10/31/2018	1,605,800	31.05%	3,279,000	63.41%	51,500	1.00%	234,800	4.54%	5,171,100	100.00%	335,500	5,506,600
Knoxville	6/30/2018	2,550,206	42.54%	2,991,400	49.90%	136,298	2.27%	317,215	5.29%	5,995,119	100.00%	59,440	6,054,559
	7/1/2018	2,867,500	45.30%	3,315,700	52.38%	86,600	1.37%	59,900	0.95%	6,329,700	100.00%	65,000	6,394,700
	10/31/2018	2,852,500	44.15%	3,411,700	52.81%	86,600	1.34%	109,900	1.70%	6,460,700	100.00%	60,000	6,520,700
Livingston	6/30/2018	1,352,325	35.16%	2,017,350	52.46%	41,772	1.09%	434,350	11.29%	3,845,797	100.00%	170,471	4,016,268
	7/1/2018	1,145,300	32.57%	2,136,600	60.77%	28,000	0.80%	206,200	5.86%	3,516,100	100.00%	100,000	3,616,100
	10/31/2018	1,145,300	32.23%	2,173,600	61.17%	28,000	0.79%	206,200	5.80%	3,553,100	100.00%	100,000	3,653,100
McKenzie	6/30/2018	542,863	29.69%	1,270,450	69.49%	455	0.02%	14,450	0.79%	1,828,218	100.00%	133,242	1,961,460
	7/1/2018	573,400	29.67%	1,347,100	69.71%	600	0.03%	11,300	0.58%	1,932,400	100.00%	151,000	2,083,400
	10/31/2018	573,400	29.20%	1,372,200	69.87%	500	0.03%	17,800	0.91%	1,963,900	100.00%	133,300	2,097,200
McMinnville	6/30/2018	606,661	30.59%	1,353,100	68.23%	6,788	0.34%	16,480	0.83%	1,983,029	100.00%	-	1,983,029
	7/1/2018	701,000	32.38%	1,438,700	66.46%	6,300	0.29%	18,900	0.87%	2,164,900	100.00%	-	2,164,900
	10/31/2018	667,400	30.97%	1,466,300	68.04%	6,500	0.30%	14,700	0.68%	2,154,900	100.00%	-	2,154,900
Memphis	6/30/2018	3,141,534	42.92%	4,065,375	55.54%	77,462	1.06%	35,866	0.49%	7,320,237	100.00%	58,075	7,378,312
	7/1/2018	3,141,500	42.91%	4,065,400	55.54%	77,500	1.06%	35,900	0.49%	7,320,300	100.00%	58,100	7,378,400
	10/31/2018	3,089,800	39.92%	4,559,600	58.90%	61,500	0.79%	30,000	0.39%	7,740,900	100.00%	51,800	7,792,700
Morristown	6/30/2018	1,843,120	33.26%	3,578,225	64.57%	32,068	0.58%	88,433	1.60%	5,541,846	100.00%	274,438	5,816,284
	7/1/2018	2,080,300	35.36%	3,733,600	63.47%	18,000	0.31%	50,500	0.86%	5,882,400	100.00%	290,000	6,172,400
	10/31/2018	2,085,300	34.56%	3,809,700	63.14%	18,000	0.30%	120,500	2.00%	6,033,500	100.00%	290,000	6,323,500
Murfreesboro	6/30/2018	1,612,291	29.38%	2,178,800	39.70%	12,750	0.23%	1,683,922	30.69%	5,487,763	100.00%	264,299	5,752,062
	7/1/2018	1,679,200	31.38%	2,792,000	52.17%	10,000	0.19%	870,300	16.26%	5,351,500	100.00%	240,000	5,591,500
	10/31/2018	1,764,500	31.66%	2,851,500	51.16%	12,700	0.23%	944,700	16.95%	5,573,400	100.00%	260,000	5,833,400
Nashville	6/30/2018	2,637,106	38.72%	3,742,713	54.95%	87,853	1.29%	343,424	5.04%	6,811,096	100.00%	274,128	7,085,224
	7/1/2018	2,598,700	36.60%	4,106,000	57.83%	107,100	1.51%	288,400	4.06%	7,100,200	100.00%	272,000	7,372,200
	10/31/2018	2,598,700	36.13%	4,198,600	58.37%	107,100	1.49%	288,400	4.01%	7,192,800	100.00%	274,000	7,466,800
Newbern	6/30/2018	1,140,838	41.22%	1,585,650	57.29%	33,197	1.20%	8,205	0.30%	2,767,890	100.00%	337,642	3,105,532
	7/1/2018	1,253,000	40.60%	1,694,700	54.91%	35,000	1.13%	103,500	3.35%	3,086,200	100.00%	302,000	3,388,200
	10/31/2018	1,253,000	40.10%	1,728,500	55.32%	37,500	1.20%	105,500	3.38%	3,124,500	100.00%	302,000	3,426,500
Oneida	6/30/2018	575,557	28.04%	1,403,900	68.39%	19,237	0.94%	54,224	2.64%	2,052,918	100.00%	105,198	2,158,116
	7/1/2018	578,000	27.44%	1,485,700	70.54%	17,400	0.83%	25,100	1.19%	2,106,200	100.00%	100,000	2,206,200
	10/31/2018	605,800	27.89%	1,519,900	69.98%	20,400	0.94%	25,800	1.19%	2,171,900	100.00%	100,000	2,271,900

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Summary of Dollar Allocation Unrestricted Educational and General Revenues

		Tuition & Fees	%	State Appropriation	%	Sales & Services	%	Other E&G Sources	%	Total E&G	%	Auxiliaries	Total Unrestricted
Paris	6/30/2018	884,053	33.36%	1,708,200	64.46%	35,935	1.36%	21,893	0.83%	2,650,081	100.00%	160,757	2,810,838
	7/1/2018	877,800	32.00%	1,814,300	66.13%	31,000	1.13%	20,300	0.74%	2,743,400	100.00%	176,700	2,920,100
	10/31/2018	892,800	31.53%	1,860,100	65.69%	43,200	1.53%	35,700	1.26%	2,831,800	100.00%	160,800	2,992,600
Pulaski	6/30/2018	1,035,425	34.80%	1,837,800	61.77%	57,058	1.92%	44,809	1.51%	2,975,092	100.00%	189,844	3,164,936
	7/1/2018	1,064,200	31.87%	2,187,000	65.49%	40,000	1.20%	48,200	1.44%	3,339,400	100.00%	190,000	3,529,400
	10/31/2018	1,161,200	33.27%	2,234,500	64.02%	40,000	1.15%	54,500	1.56%	3,490,200	100.00%	200,000	3,690,200
Ripley	6/30/2018	407,080	21.30%	1,044,400	54.64%	2,054	0.11%	458,004	23.96%	1,911,538	100.00%	167,491	2,079,029
	7/1/2018	433,000	27.97%	1,113,200	71.90%	2,100	0.14%	-	0.00%	1,548,300	100.00%	139,500	1,687,800
	10/31/2018	433,000	27.66%	1,130,600	72.21%	2,100	0.13%	-	0.00%	1,565,700	100.00%	139,500	1,705,200
Shelbyville	6/30/2018	1,751,344	42.80%	2,265,100	55.35%	32,872	0.80%	42,778	1.05%	4,092,094	100.00%	-	4,092,094
	7/1/2018	1,852,800	42.78%	2,422,300	55.93%	31,700	0.73%	24,200	0.56%	4,331,000	100.00%	-	4,331,000
	10/31/2018	1,804,000	41.10%	2,480,100	56.50%	32,500	0.74%	72,800	1.66%	4,389,400	100.00%	-	4,389,400
Whiteville	6/30/2018	643,707	33.70%	1,244,800	65.18%	9,866	0.52%	11,536	0.60%	1,909,909	100.00%	116,998	2,026,907
	7/1/2018	655,500	32.76%	1,325,700	66.25%	8,700	0.43%	11,200	0.56%	2,001,100	100.00%	130,000	2,131,100
	10/31/2018	641,000	31.74%	1,353,300	67.01%	4,600	0.23%	20,500	1.02%	2,019,400	100.00%	130,000	2,149,400
Total TCATs	6/30/2018	35,485,221	36.09%	56,817,289	57.79%	903,709	0.92%	5,118,020	5.21%	98,324,239	100.00%	4,988,604	103,312,843
	7/1/2018	35,466,600	35.94%	59,611,800	60.41%	815,700	0.83%	2,782,000	2.82%	98,676,100	100.00%	4,647,300	103,323,400
	10/31/2018	36,370,900	35.22%	62,781,600	60.80%	764,000	0.74%	3,348,900	3.24%	103,265,400	100.00%	4,746,900	108,012,300
TBR	6/30/2018	-	0.00%	38,581,713	65.52%	-	0.00%	20,307,835	34.48%	58,889,548	100.00%	-	58,889,548
	7/1/2018	-	0.00%	10,299,400	34.43%	-	0.00%	19,615,800	65.57%	29,915,200	100.00%	-	29,915,200
	10/31/2018	-	0.00%	12,030,100	39.84%	-	0.00%	18,166,800	60.16%	30,196,900	100.00%	-	30,196,900
Total System	6/30/2018	322,738,235	46.78%	328,753,893	47.65%	1,897,037	0.27%	36,577,382	5.30%	689,966,547	100.00%	10,256,341	700,222,888
	7/1/2018	328,120,100	48.16%	319,552,800	46.90%	1,711,300	0.25%	31,935,300	4.69%	681,319,500	100.00%	9,694,500	691,014,000
	10/31/2018	331,425,500	47.70%	329,353,100	47.41%	1,675,700	0.24%	32,304,200	4.65%	694,758,500	100.00%	9,813,500	704,572,000

Tennessee Board of Regents
Summary of Educational and General Expenditures by Function

	ChSCC	CISCC	CoSCC	DSCC	JSCC	MSCC	NASCC
Instruction							
Dollar	33,652,000	10,146,400	16,740,600	9,634,600	13,894,400	16,696,100	24,019,200
Percent	53.72	47.11	50.31	50.58	47.95	49.18	49.06
Research							
Dollar	-	-	-	-	-	-	-
Percent	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Public Service							
Dollar	82,300	184,000	132,200	46,200	62,000	178,100	405,700
Percent	0.13	0.85	0.40	0.24	0.21	0.52	0.83
Academic Support							
Dollar	6,028,900	1,380,200	2,011,400	653,700	3,043,700	3,037,600	5,876,200
Percent	9.62	6.41	6.05	3.43	10.50	8.95	12.00
Subtotal							
Dollar	39,763,200	11,710,600	18,884,200	10,334,500	17,000,100	19,911,800	30,301,100
Percent	63.48	54.37	56.76	54.26	58.67	58.66	61.90
Student Services							
Dollar	6,945,900	2,673,400	4,398,500	2,316,900	2,921,600	4,484,000	4,655,000
Percent	11.09	12.41	13.22	12.16	10.08	13.21	9.51
Institutional Support							
Dollar	7,639,100	4,097,500	4,858,800	3,302,700	4,956,400	4,687,200	5,770,800
Percent	12.20	19.03	14.60	17.34	17.11	13.81	11.79
Operation & Maintenance							
Dollar	6,421,600	2,251,800	4,301,000	2,130,100	2,999,300	3,658,700	7,010,300
Percent	10.25	10.46	12.93	11.18	10.35	10.78	14.32
Scholarships & Fellowships							
Dollar	1,870,500	803,900	829,700	962,800	1,098,500	1,204,300	1,217,400
Percent	2.99	3.73	2.49	5.05	3.79	3.55	2.49
Total Educational & General							
Dollar	62,640,300	21,537,200	33,272,200	19,047,000	28,975,900	33,946,000	48,954,600
Percent	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Transfers							
Dollar	3,612,500	281,300	6,008,100	347,200	1,028,000	1,800,000	19,267,200
Auxiliaries							
Dollar	1,459,900	36,900	71,000	-	-	12,800	6,800
Total Unrestricted							
Dollar	67,712,700	21,855,400	39,351,300	19,394,200	30,003,900	35,758,800	68,228,600

Tennessee Board of Regents
Summary of Educational and General Expenditures by Function

	NESCC	PSCC	RSCC	STCC	VSCC	WSCC	Total Community Colleges
Instruction							
Dollar	17,400,000	37,647,200	23,935,700	24,748,300	29,975,400	26,250,000	284,739,900
Percent	49.05	51.78	51.20	41.48	55.92	54.01	50.38
Research							
Dollar	-	-	-	-	-	-	-
Percent	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Public Service							
Dollar	219,000	633,000	635,100	32,500	414,800	585,800	3,610,700
Percent	0.62	0.87	1.36	0.05	0.77	1.21	0.64
Academic Support							
Dollar	3,538,900	7,497,200	2,235,000	5,878,700	3,688,800	2,722,600	47,592,900
Percent	9.98	10.31	4.78	9.85	6.88	5.60	8.42
Subtotal							
Dollar	21,157,900	45,777,400	26,805,800	30,659,500	34,079,000	29,558,400	335,943,500
Percent	59.64	62.97	57.34	51.38	63.58	60.82	59.44
Student Services							
Dollar	4,033,700	7,552,900	6,768,300	7,340,300	5,187,900	5,918,500	65,196,900
Percent	11.37	10.39	14.48	12.30	9.68	12.18	11.54
Institutional Support							
Dollar	5,063,200	8,099,900	6,396,000	11,715,600	7,048,900	4,922,300	78,558,400
Percent	14.27	11.14	13.68	19.63	13.15	10.13	13.90
Operation & Maintenance							
Dollar	5,023,400	7,363,100	6,080,800	7,536,800	5,884,500	6,966,800	67,628,200
Percent	14.16	10.13	13.01	12.63	10.98	14.33	11.97
Scholarships & Fellowships							
Dollar	195,000	3,909,000	696,700	2,417,000	1,403,100	1,237,300	17,845,200
Percent	0.55	5.38	1.49	4.05	2.62	2.55	3.16
Total Educational & General							
Dollar	35,473,200	72,702,300	46,747,600	59,669,200	53,603,400	48,603,300	565,172,200
Percent	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Transfers							
Dollar	(581,800)	1,098,000	169,200	4,997,900	302,000	1,466,500	39,796,100
Auxiliaries							
Dollar	-	200,000	33,700	686,100	83,000	30,200	2,620,400
Total Unrestricted							
Dollar	34,891,400	74,000,300	46,950,500	65,353,200	53,988,400	50,100,000	607,588,700

Tennessee Board of Regents
Summary of Educational and General Expenditures by Function

	Athens	Chattanooga	Covington	Crossville	Crump	Dickson	Elizabethton
Instruction							
Dollar	1,739,400	4,838,600	954,100	2,481,700	1,357,900	3,324,500	2,247,500
Percent	65.71	74.79	55.17	57.27	57.02	58.27	55.64
Research							
Dollar	-	-	-	-	-	-	-
Percent	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Public Service							
Dollar	-	-	-	-	-	-	-
Percent	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Academic Support							
Dollar	-	-	-	-	-	-	-
Percent	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Subtotal							
Dollar	1,739,400	4,838,600	954,100	2,481,700	1,357,900	3,324,500	2,247,500
Percent	65.71	74.79	55.17	57.27	57.02	58.27	55.64
Student Services							
Dollar	201,900	721,800	226,700	418,100	247,500	907,600	489,500
Percent	7.63	11.16	13.11	9.65	10.39	15.91	12.12
Institutional Support							
Dollar	444,300	408,900	322,800	812,000	534,900	669,500	881,400
Percent	16.78	6.32	18.67	18.74	22.46	11.73	21.82
Operation & Maintenance							
Dollar	259,500	480,700	222,900	567,000	226,300	787,600	387,200
Percent	9.80	7.43	12.89	13.09	9.50	13.80	9.59
Scholarships & Fellowships							
Dollar	2,000	20,000	2,900	54,300	14,700	16,300	33,600
Percent	0.08	0.31	0.17	1.25	0.62	0.29	0.83
Total Educational & General							
Dollar	2,647,100	6,470,000	1,729,400	4,333,100	2,381,300	5,705,500	4,039,200
Percent	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Transfers							
Dollar	-	750,600	290,200	-	-	300,000	650,300
Auxiliaries							
Dollar	150,000	-	150,000	145,000	145,700	450,000	392,000
Total Unrestricted							
Dollar	2,797,100	7,220,600	2,169,600	4,478,100	2,527,000	6,455,500	5,081,500

Tennessee Board of Regents
Summary of Educational and General Expenditures by Function

	Harriman	Hartsville	Hohenwald	Jacksboro	Jackson	Knoxville	Livingston
Instruction							
Dollar	1,619,600	2,117,500	1,729,600	1,159,600	3,017,100	4,139,700	2,983,300
Percent	59.78	55.98	59.20	53.38	57.82	62.95	66.20
Research							
Dollar	-	-	-	-	-	-	-
Percent	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Public Service							
Dollar	-	-	-	64,600	-	-	-
Percent	0.00	0.00	0.00	2.97	0.00	0.00	0.00
Academic Support							
Dollar	-	97,200	-	-	-	-	-
Percent	0.00	2.57	0.00	0.00	0.00	0.00	0.00
Subtotal							
Dollar	1,619,600	2,214,700	1,729,600	1,224,200	3,017,100	4,139,700	2,983,300
Percent	59.78	58.55	59.20	56.35	57.82	62.95	66.20
Student Services							
Dollar	266,500	200,400	353,100	280,800	644,900	528,700	307,600
Percent	9.84	5.30	12.09	12.93	12.36	8.04	6.83
Institutional Support							
Dollar	558,300	798,400	510,200	417,200	872,700	953,400	800,300
Percent	20.61	21.11	17.46	19.20	16.72	14.50	17.76
Operation & Maintenance							
Dollar	243,900	551,400	277,300	226,000	628,700	899,800	363,500
Percent	9.00	14.58	9.49	10.40	12.05	13.68	8.07
Scholarships & Fellowships							
Dollar	20,900	18,000	51,500	24,300	55,000	54,800	52,000
Percent	0.77	0.48	1.76	1.12	1.05	0.83	1.15
Total Educational & General							
Dollar	2,709,200	3,782,900	2,921,700	2,172,500	5,218,400	6,576,400	4,506,700
Percent	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Transfers							
Dollar	-	-	516,200	-	-	-	-
Auxiliaries							
Dollar	125,000	236,500	170,000	85,000	297,300	-	100,000
Total Unrestricted							
Dollar	2,834,200	4,019,400	3,607,900	2,257,500	5,515,700	6,576,400	4,606,700

Tennessee Board of Regents
Summary of Educational and General Expenditures by Function

	McKenzie	McMinnville	Memphis	Morristown	Murfreesboro	Nashville	Newbern
Instruction							
Dollar	1,015,700	1,140,500	5,070,500	3,947,100	4,049,700	4,556,000	1,943,800
Percent	52.16	52.93	58.58	65.50	67.08	61.96	59.91
Research							
Dollar	-	-	-	-	-	-	-
Percent	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Public Service							
Dollar	-	-	-	-	-	-	-
Percent	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Academic Support							
Dollar	-	-	-	-	-	-	-
Percent	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Subtotal							
Dollar	1,015,700	1,140,500	5,070,500	3,947,100	4,049,700	4,556,000	1,943,800
Percent	52.16	52.93	58.58	65.50	67.08	61.96	59.91
Student Services							
Dollar	333,100	339,100	1,195,100	667,100	440,400	719,900	466,300
Percent	17.10	15.74	13.81	11.07	7.30	9.79	14.37
Institutional Support							
Dollar	365,000	439,600	1,288,300	809,800	511,400	1,107,900	459,400
Percent	18.74	20.40	14.88	13.44	8.47	15.07	14.16
Operation & Maintenance							
Dollar	215,600	226,800	1,001,400	593,400	1,002,400	929,500	338,000
Percent	11.07	10.52	11.57	9.85	16.60	12.64	10.42
Scholarships & Fellowships							
Dollar	18,000	8,900	100,000	9,000	32,900	40,000	37,100
Percent	0.92	0.41	1.16	0.15	0.54	0.54	1.14
Total Educational & General							
Dollar	1,947,400	2,154,900	8,655,300	6,026,400	6,036,800	7,353,300	3,244,600
Percent	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Transfers							
Dollar	150,000	-	440,000	-	-	155,000	268,500
Auxiliaries							
Dollar	110,900	-	-	240,000	230,000	228,000	251,500
Total Unrestricted							
Dollar	2,208,300	2,154,900	9,095,300	6,266,400	6,266,800	7,736,300	3,764,600

Tennessee Board of Regents
Summary of Educational and General Expenditures by Function

	Oneida	Paris	Pulaski	Ripley	Shelbyville	Whiteville	Total TCATs
Instruction							
Dollar	1,366,400	1,854,800	1,942,700	667,000	2,809,400	1,099,100	65,172,800
Percent	55.67	65.57	51.13	47.29	63.64	51.82	60.55
Research							
Dollar	-	-	-	-	-	-	-
Percent	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Public Service							
Dollar	-	-	-	-	-	-	64,600
Percent	0.00	0.00	0.00	0.00	0.00	0.00	0.06
Academic Support							
Dollar	-	-	8,800	-	-	-	106,000
Percent	0.00	0.00	0.23	0.00	0.00	0.00	0.10
Subtotal							
Dollar	1,366,400	1,854,800	1,951,500	667,000	2,809,400	1,099,100	65,343,400
Percent	55.67	65.57	51.36	47.29	63.64	51.82	60.71
Student Services							
Dollar	268,800	315,900	657,100	191,000	503,300	277,700	12,169,900
Percent	10.95	11.17	17.29	13.54	11.40	13.09	11.31
Institutional Support							
Dollar	498,000	402,600	633,600	349,800	599,400	446,000	16,895,100
Percent	20.29	14.23	16.67	24.80	13.58	21.03	15.70
Operation & Maintenance							
Dollar	309,500	240,400	386,600	199,700	422,500	280,600	12,268,200
Percent	12.61	8.50	10.17	14.16	9.57	13.23	11.40
Scholarships & Fellowships							
Dollar	11,700	14,900	171,000	3,000	79,600	17,500	963,900
Percent	0.48	0.53	4.50	0.21	1.80	0.83	0.90
Total Educational & General							
Dollar	2,454,400	2,828,600	3,799,800	1,410,500	4,414,200	2,120,900	107,640,500
Percent	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Transfers							
Dollar	-	265,400	568,900	150,700	-	-	4,505,800
Auxiliaries							
Dollar	75,000	138,300	185,000	139,500	-	125,000	4,169,700
Total Unrestricted							
Dollar	2,529,400	3,232,300	4,553,700	1,700,700	4,414,200	2,245,900	116,316,000

Tennessee Board of Regents
Summary of Educational and General Expenditures by Function

	TBR	Total System
Instruction		
Dollar	-	349,912,700
Percent	0.00	49.29
Research		
Dollar	-	-
Percent	0.00	0.00
Public Service		
Dollar	-	3,675,300
Percent	0.00	0.52
Academic Support		
Dollar	-	47,698,900
Percent	0.00	6.72
Subtotal		
Dollar	-	401,286,900
Percent	0.00	56.53
Student Services		
Dollar	-	77,366,800
Percent	0.00	10.90
Institutional Support		
Dollar	36,342,500	131,796,000
Percent	98.01	18.57
Operation & Maintenance		
Dollar	726,100	80,622,500
Percent	1.96	11.36
Scholarships & Fellowships		
Dollar	10,000	18,819,100
Percent	0.03	2.65
Total Educational & General		
Dollar	37,078,600	709,891,300
Percent	100.00	100.00
Transfers		
Dollar	(285,000)	44,016,900
Auxiliaries		
Dollar	-	6,790,100
Total Unrestricted		
Dollar	36,793,600	760,698,300

Tennessee Board of Regents
Summary of Percent Unrestricted Educational and General Expenditures by Function by Institution

		ChSCC	%	CISCC	%	CoSCC	%	DSCC	%	JSCC	%	MSCC	%	NASCC	%
Instruction	6/30/2018	31,758,663	54.15%	10,094,691	48.04%	15,477,577	53.98%	8,947,102	52.27%	11,827,561	45.86%	13,907,496	50.55%	18,553,563	49.24%
	7/1/2018	33,757,900	54.16%	10,281,200	46.75%	16,694,900	52.09%	9,835,200	52.23%	13,709,300	47.98%	16,545,300	49.25%	24,350,700	49.69%
	10/31/2018	33,652,000	53.72%	10,146,400	47.11%	16,740,600	50.31%	9,634,600	50.58%	13,894,400	47.95%	16,696,100	49.18%	24,019,200	49.06%
Research	6/30/2018	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
	7/1/2018	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
	10/31/2018	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Public Service	6/30/2018	87,500	0.15%	232,544	1.11%	124,476	0.43%	29,059	0.17%	63,630	0.25%	129,048	0.47%	214,895	0.57%
	7/1/2018	75,000	0.12%	224,000	1.02%	131,000	0.41%	36,000	0.19%	62,000	0.22%	141,100	0.42%	378,500	0.77%
	10/31/2018	82,300	0.13%	184,000	0.85%	132,200	0.40%	46,200	0.24%	62,000	0.21%	178,100	0.52%	405,700	0.83%
Academic Support	6/30/2018	5,247,315	8.95%	1,250,623	5.95%	1,415,061	4.94%	599,705	3.50%	2,674,812	10.37%	2,348,501	8.54%	4,507,716	11.96%
	7/1/2018	5,779,100	9.27%	1,377,100	6.26%	1,697,400	5.30%	661,300	3.51%	3,023,500	10.58%	2,968,800	8.84%	5,868,800	11.98%
	10/31/2018	6,028,900	9.62%	1,380,200	6.41%	2,011,400	6.05%	653,700	3.43%	3,043,700	10.50%	3,037,600	8.95%	5,876,200	12.00%
Subtotal	6/30/2018	37,093,478	63.25%	11,577,858	55.10%	17,017,114	59.35%	9,575,866	55.94%	14,566,003	56.48%	16,385,045	59.55%	23,276,174	61.78%
	7/1/2018	39,612,000	63.56%	11,882,300	54.04%	18,523,300	57.80%	10,532,500	55.93%	16,794,800	58.78%	19,655,200	58.51%	30,598,000	62.44%
	10/31/2018	39,763,200	63.48%	11,710,600	54.37%	18,884,200	56.76%	10,334,500	54.26%	17,000,100	58.67%	19,911,800	58.66%	30,301,100	61.90%
Student Services	6/30/2018	7,274,350	12.40%	2,785,459	13.26%	3,842,599	13.40%	2,155,800	12.59%	2,994,002	11.61%	3,576,380	13.00%	3,602,200	9.56%
	7/1/2018	7,463,000	11.97%	3,111,700	14.15%	4,517,100	14.09%	2,314,000	12.29%	2,827,500	9.90%	4,371,500	13.01%	4,608,700	9.41%
	10/31/2018	6,945,900	11.09%	2,673,400	12.41%	4,398,500	13.22%	2,316,900	12.16%	2,921,600	10.08%	4,484,000	13.21%	4,655,000	9.51%
Institutional Support	6/30/2018	7,428,915	12.67%	3,790,697	18.04%	3,928,866	13.70%	2,921,958	17.07%	4,737,316	18.37%	3,683,264	13.39%	4,551,439	12.08%
	7/1/2018	7,702,900	12.36%	4,220,900	19.19%	4,644,000	14.49%	3,233,600	17.17%	4,902,400	17.16%	4,702,200	14.00%	5,733,300	11.70%
	10/31/2018	7,639,100	12.20%	4,097,500	19.03%	4,858,800	14.60%	3,302,700	17.34%	4,956,400	17.11%	4,687,200	13.81%	5,770,800	11.79%
Operation & Maintenance	6/30/2018	5,815,106	9.92%	2,253,779	10.73%	3,579,517	12.48%	2,003,143	11.70%	2,615,701	10.14%	3,241,369	11.78%	5,217,597	13.85%
	7/1/2018	6,427,400	10.31%	2,375,400	10.80%	3,934,500	12.28%	2,138,600	11.36%	2,950,600	10.33%	3,636,600	10.82%	6,844,200	13.97%
	10/31/2018	6,421,600	10.25%	2,251,800	10.46%	4,301,000	12.93%	2,130,100	11.18%	2,999,300	10.35%	3,658,700	10.78%	7,010,300	14.32%
Scholarships & Fellowships	6/30/2018	1,034,882	1.76%	603,918	2.87%	305,483	1.07%	460,669	2.69%	876,692	3.40%	627,161	2.28%	1,028,799	2.73%
	7/1/2018	1,120,000	1.80%	399,400	1.82%	430,500	1.34%	613,200	3.26%	1,098,500	3.84%	1,229,300	3.66%	1,217,400	2.48%
	10/31/2018	1,870,500	2.99%	803,900	3.73%	829,700	2.49%	962,800	5.05%	1,098,500	3.79%	1,204,300	3.55%	1,217,400	2.49%
Total E&G Expenditures	6/30/2018	58,646,731	100.00%	21,011,711	100.00%	28,673,579	100.00%	17,117,436	100.00%	25,789,714	100.00%	27,513,219	100.00%	37,676,209	100.00%
	7/1/2018	62,325,300	100.00%	21,989,700	100.00%	32,049,400	100.00%	18,831,900	100.00%	28,573,800	100.00%	33,594,800	100.00%	49,001,600	100.00%
	10/31/2018	62,640,300	100.00%	21,537,200	100.00%	33,272,200	100.00%	19,047,000	100.00%	28,975,900	100.00%	33,946,000	100.00%	48,954,600	100.00%
Transfers	6/30/2018	1,847,777		53,352		3,591,856		738,905		300,000		4,124,730		5,534,774	
	7/1/2018	1,612,500		19,200		1,437,400		-		300,000		336,700		5,087,600	
	10/31/2018	3,612,500		281,300		6,008,100		347,200		1,028,000		1,800,000		19,267,200	
Auxiliaries	6/30/2018	1,506,535		27,473		50,362		-		-		11,142		4,840	
	7/1/2018	1,435,100		36,900		71,000		-		-		12,800		6,800	
	10/31/2018	1,459,900		36,900		71,000		-		-		12,800		6,800	
Total E&G Expenditures	6/30/2018	62,001,043		21,092,536		32,315,797		17,856,341		26,089,714		31,649,091		43,215,823	
	7/1/2018	65,372,900		22,045,800		33,557,800		18,831,900		28,873,800		33,944,300		54,096,000	
	10/31/2018	67,712,700		21,855,400		39,351,300		19,394,200		30,003,900		35,758,800		68,228,600	

Tennessee Board of Regents
Summary of Percent Unrestricted Educational and General Expenditures by Function by Institution

		NESCC	%	PSCC	%	RSCC	%	STCC	%	VSCC	%	WSCC	%	Total Community Colleges	%
Instruction	6/30/2018	17,767,100	46.50%	32,814,258	54.71%	20,649,237	54.09%	23,299,989	42.91%	27,222,168	58.54%	23,736,951	55.49%	256,056,356	51.59%
	7/1/2018	17,911,300	51.74%	36,257,300	52.88%	22,273,000	53.06%	24,885,500	41.68%	28,477,700	55.97%	25,366,100	54.16%	280,345,400	51.07%
	10/31/2018	17,400,000	49.05%	37,647,200	51.78%	23,935,700	51.20%	24,748,300	41.48%	29,975,400	55.92%	26,250,000	54.01%	284,739,900	50.38%
Research	6/30/2018	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
	7/1/2018	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
	10/31/2018	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Public Service	6/30/2018	169,768	0.44%	349,877	0.58%	458,938	1.20%	58,096	0.11%	391,615	0.84%	482,208	1.13%	2,791,654	0.56%
	7/1/2018	219,000	0.63%	590,000	0.86%	556,800	1.33%	32,500	0.05%	414,700	0.82%	542,800	1.16%	3,403,400	0.62%
	10/31/2018	219,000	0.62%	633,000	0.87%	635,100	1.36%	32,500	0.05%	414,800	0.77%	585,800	1.21%	3,610,700	0.64%
Academic Support	6/30/2018	4,510,212	11.80%	5,715,610	9.53%	1,775,218	4.65%	6,537,689	12.04%	2,499,365	5.37%	2,323,267	5.43%	41,405,094	8.34%
	7/1/2018	3,825,600	11.05%	7,144,300	10.42%	1,888,900	4.50%	6,160,500	10.32%	3,154,000	6.20%	2,550,800	5.45%	46,100,100	8.40%
	10/31/2018	3,538,900	9.98%	7,497,200	10.31%	2,235,000	4.78%	5,878,700	9.85%	3,688,800	6.88%	2,722,600	5.60%	47,592,900	8.42%
Subtotal	6/30/2018	22,447,080	58.75%	38,879,745	64.82%	22,883,393	59.94%	29,895,774	55.06%	30,113,148	64.76%	26,542,426	62.04%	300,253,104	60.49%
	7/1/2018	21,955,900	63.42%	43,991,600	64.17%	24,718,700	58.88%	31,078,500	52.06%	32,046,400	62.99%	28,459,700	60.77%	329,848,900	60.09%
	10/31/2018	21,157,900	59.64%	45,777,400	62.97%	26,805,800	57.34%	30,659,500	51.38%	34,079,000	63.58%	29,558,400	60.82%	335,943,500	59.44%
Student Services	6/30/2018	4,370,511	11.44%	6,911,863	11.52%	5,590,262	14.64%	7,565,160	13.93%	4,732,512	10.18%	5,302,731	12.40%	60,703,829	12.23%
	7/1/2018	3,601,300	10.40%	7,514,500	10.96%	5,960,300	14.20%	7,126,800	11.94%	5,117,900	10.06%	6,031,700	12.88%	64,566,000	11.76%
	10/31/2018	4,033,700	11.37%	7,552,900	10.39%	6,768,300	14.48%	7,340,300	12.30%	5,187,900	9.68%	5,918,500	12.18%	65,196,900	11.54%
Institutional Support	6/30/2018	5,686,015	14.88%	7,253,739	12.09%	4,608,575	12.07%	7,568,040	13.94%	5,703,401	12.27%	4,299,191	10.05%	66,161,416	13.33%
	7/1/2018	4,980,400	14.39%	8,066,500	11.77%	5,585,100	13.30%	11,638,100	19.49%	6,990,900	13.74%	4,721,700	10.08%	77,122,000	14.05%
	10/31/2018	5,063,200	14.27%	8,099,900	11.14%	6,396,000	13.68%	11,715,600	19.63%	7,048,900	13.15%	4,922,300	10.13%	78,558,400	13.90%
Operation & Maintenance	6/30/2018	5,522,961	14.46%	5,737,867	9.57%	4,609,676	12.07%	7,429,485	13.68%	4,852,158	10.43%	5,976,472	13.97%	58,854,831	11.86%
	7/1/2018	3,887,500	11.23%	7,178,500	10.47%	5,202,900	12.39%	7,439,600	12.46%	5,329,600	10.48%	6,788,300	14.49%	64,133,700	11.68%
	10/31/2018	5,023,400	14.16%	7,363,100	10.13%	6,080,800	13.01%	7,536,800	12.63%	5,884,500	10.98%	6,966,800	14.33%	67,628,200	11.97%
Scholarships & Fellowships	6/30/2018	179,473	0.47%	1,194,024	1.99%	487,283	1.28%	1,839,576	3.39%	1,098,813	2.36%	659,300	1.54%	10,396,073	2.09%
	7/1/2018	195,000	0.56%	1,809,000	2.64%	511,700	1.22%	2,417,000	4.05%	1,391,100	2.73%	833,300	1.78%	13,265,400	2.42%
	10/31/2018	195,000	0.55%	3,909,000	5.38%	696,700	1.49%	2,417,000	4.05%	1,403,100	2.62%	1,237,300	2.55%	17,845,200	3.16%
Total E&G Expenditures	6/30/2018	38,206,040	100.00%	59,977,238	100.00%	38,179,189	100.00%	54,298,035	100.00%	46,500,032	100.00%	42,780,120	100.00%	496,369,253	100.00%
	7/1/2018	34,620,100	100.00%	68,560,100	100.00%	41,978,700	100.00%	59,700,000	100.00%	50,875,900	100.00%	46,834,700	100.00%	548,936,000	100.00%
	10/31/2018	35,473,200	100.00%	72,702,300	100.00%	46,747,600	100.00%	59,669,200	100.00%	53,603,400	100.00%	48,603,300	100.00%	565,172,200	100.00%
Transfers	6/30/2018	(340,861)		4,289,952		2,168,850		1,295,403		732,674		2,112,289		26,449,701	
	7/1/2018	(86,700)		601,500		169,200		9,248,200		201,800		563,800		19,491,200	
	10/31/2018	(581,800)		1,098,000		169,200		4,997,900		302,000		1,466,500		39,796,100	
Auxiliaries	6/30/2018	-		214,645		40,569		552,960		92,471		24,687		2,525,684	
	7/1/2018	-		200,000		33,700		686,100		83,000		32,600		2,598,000	
	10/31/2018	-		200,000		33,700		686,100		83,000		30,200		2,620,400	
Total E&G Expenditures	6/30/2018	37,865,179		64,481,835		40,388,608		56,146,398		47,325,177		44,917,096		525,344,638	
	7/1/2018	34,533,400		69,361,600		42,181,600		69,634,300		51,160,700		47,431,100		571,025,200	
	10/31/2018	34,891,400		74,000,300		46,950,500		65,353,200		53,988,400		50,100,000		607,588,700	

Tennessee Board of Regents
Summary of Percent Unrestricted Educational and General Expenditures by Function by Institution

		Athens	%	Chattanooga	%	Covington	%	Crossville	%	Crump	%	Dickson	%	Elizabethton	%
Instruction	6/30/2018	1,389,436	60.34%	4,363,612	76.02%	844,984	54.08%	1,945,362	60.50%	1,138,154	52.16%	3,063,002	59.13%	2,281,169	60.25%
	7/1/2018	-	0.00%	4,931,300	75.05%	841,600	51.44%	2,280,900	60.37%	1,322,800	56.06%	3,054,800	57.04%	2,171,300	55.85%
	10/31/2018	1,739,400	65.71%	4,838,600	74.79%	954,100	55.17%	2,481,700	57.27%	1,357,900	57.02%	3,324,500	58.27%	2,247,500	55.64%
Research	6/30/2018	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
	7/1/2018	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
	10/31/2018	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Public Service	6/30/2018	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
	7/1/2018	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
	10/31/2018	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Academic Support	6/30/2018	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
	7/1/2018	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
	10/31/2018	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Subtotal	6/30/2018	1,389,436	60.34%	4,363,612	76.02%	844,984	54.08%	1,945,362	60.50%	1,138,154	52.16%	3,063,002	59.13%	2,281,169	60.25%
	7/1/2018	-	0.00%	4,931,300	75.05%	841,600	51.44%	2,280,900	60.37%	1,322,800	56.06%	3,054,800	57.04%	2,171,300	55.85%
	10/31/2018	1,739,400	65.71%	4,838,600	74.79%	954,100	55.17%	2,481,700	57.27%	1,357,900	57.02%	3,324,500	58.27%	2,247,500	55.64%
Student Services	6/30/2018	264,736	11.50%	583,191	10.16%	204,902	13.11%	338,332	10.52%	255,008	11.69%	762,194	14.71%	369,183	9.75%
	7/1/2018	-	0.00%	779,300	11.86%	234,700	14.34%	375,500	9.94%	277,100	11.74%	803,100	15.00%	435,100	11.19%
	10/31/2018	201,900	7.63%	721,800	11.16%	226,700	13.11%	418,100	9.65%	247,500	10.39%	907,600	15.91%	489,500	12.12%
Institutional Support	6/30/2018	410,508	17.83%	347,905	6.06%	286,651	18.35%	598,149	18.60%	523,411	23.99%	685,368	13.23%	774,811	20.46%
	7/1/2018	-	0.00%	359,000	5.46%	334,100	20.42%	672,100	17.79%	520,700	22.07%	703,800	13.14%	863,300	22.20%
	10/31/2018	444,300	16.78%	408,900	6.32%	322,800	18.67%	812,000	18.74%	534,900	22.46%	669,500	11.73%	881,400	21.82%
Operation & Maintenance	6/30/2018	236,071	10.25%	443,179	7.72%	223,358	14.30%	300,797	9.35%	234,121	10.73%	663,980	12.82%	338,554	8.94%
	7/1/2018	-	0.00%	480,700	7.32%	222,900	13.62%	395,200	10.46%	224,300	9.51%	779,100	14.55%	386,700	9.95%
	10/31/2018	259,500	9.80%	480,700	7.43%	222,900	12.89%	567,000	13.09%	226,300	9.50%	787,600	13.80%	387,200	9.59%
Scholarships & Fellowships	6/30/2018	1,950	0.08%	2,526	0.04%	2,557	0.16%	32,762	1.02%	31,360	1.44%	5,953	0.11%	22,385	0.59%
	7/1/2018	-	0.00%	20,000	0.30%	2,900	0.18%	54,300	1.44%	14,700	0.62%	14,500	0.27%	31,600	0.81%
	10/31/2018	2,000	0.08%	20,000	0.31%	2,900	0.17%	54,300	1.25%	14,700	0.62%	16,300	0.29%	33,600	0.83%
Total E&G Expenditures	6/30/2018	2,302,701	100.00%	5,740,413	100.00%	1,562,452	100.00%	3,215,402	100.00%	2,182,054	100.00%	5,180,497	100.00%	3,786,102	100.00%
	7/1/2018	-	0.00%	6,570,300	100.00%	1,636,200	100.00%	3,778,000	100.00%	2,359,600	100.00%	5,355,300	100.00%	3,888,000	100.00%
	10/31/2018	2,647,100	100.00%	6,470,000	100.00%	1,729,400	100.00%	4,333,100	100.00%	2,381,300	100.00%	5,705,500	100.00%	4,039,200	100.00%
Transfers	6/30/2018	-		908,700		342,999		-		200,000		-		-	
	7/1/2018	-		100,000		361,800		-		-		-		-	
	10/31/2018	-		750,600		290,200		-		-		300,000		650,300	
Auxiliaries	6/30/2018	155,455		-		172,051		167,858		122,470		396,840		413,274	
	7/1/2018	-		-		150,000		145,000		145,700		450,000		392,000	
	10/31/2018	150,000		-		150,000		145,000		145,700		450,000		392,000	
Total E&G Expenditures	6/30/2018	2,458,156		6,649,113		2,077,502		3,383,260		2,504,524		5,577,337		4,199,376	
	7/1/2018	-		6,670,300		2,148,000		3,923,000		2,505,300		5,805,300		4,280,000	
	10/31/2018	2,797,100		7,220,600		2,169,600		4,478,100		2,527,000		6,455,500		5,081,500	

Tennessee Board of Regents
Summary of Percent Unrestricted Educational and General Expenditures by Function by Institution

		Harriman	%	Hartsville	%	Hohenwald	%	Jacksboro	%	Jackson	%	Knoxville	%	Livingston	%
Instruction	6/30/2018	1,634,185	61.50%	1,819,036	55.96%	1,356,265	56.77%	1,145,949	56.14%	2,936,292	58.09%	4,028,176	65.06%	2,118,371	63.89%
	7/1/2018	1,619,600	59.78%	1,991,300	54.19%	1,726,800	59.39%	1,086,700	56.52%	2,916,600	58.21%	3,891,700	60.86%	2,116,900	60.21%
	10/31/2018	1,619,600	59.78%	2,117,500	55.98%	1,729,600	59.20%	1,159,600	53.38%	3,017,100	57.82%	4,139,700	62.95%	2,983,300	66.20%
Research	6/30/2018	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
	7/1/2018	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
	10/31/2018	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Public Service	6/30/2018	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
	7/1/2018	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
	10/31/2018	-	0.00%	-	0.00%	-	0.00%	64,600	2.97%	-	0.00%	-	0.00%	-	0.00%
Academic Support	6/30/2018	-	0.00%	97,127	2.99%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
	7/1/2018	-	0.00%	95,900	2.61%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
	10/31/2018	-	0.00%	97,200	2.57%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Subtotal	6/30/2018	1,634,185	61.50%	1,916,163	58.95%	1,356,265	56.77%	1,145,949	56.14%	2,936,292	58.09%	4,028,176	65.06%	2,118,371	63.89%
	7/1/2018	1,619,600	59.78%	2,087,200	56.80%	1,726,800	59.39%	1,086,700	56.52%	2,916,600	58.21%	3,891,700	60.86%	2,116,900	60.21%
	10/31/2018	1,619,600	59.78%	2,214,700	58.55%	1,729,600	59.20%	1,224,200	56.35%	3,017,100	57.82%	4,139,700	62.95%	2,983,300	66.20%
Student Services	6/30/2018	261,050	9.82%	173,316	5.33%	317,331	13.28%	310,621	15.22%	626,001	12.39%	487,472	7.87%	296,718	8.95%
	7/1/2018	266,500	9.84%	242,800	6.61%	357,800	12.31%	259,300	13.49%	616,300	12.30%	633,300	9.90%	294,300	8.37%
	10/31/2018	266,500	9.84%	200,400	5.30%	353,100	12.09%	280,800	12.93%	644,900	12.36%	528,700	8.04%	307,600	6.83%
Institutional Support	6/30/2018	522,849	19.68%	683,262	21.02%	446,750	18.70%	349,987	17.15%	820,768	16.24%	823,211	13.30%	577,966	17.43%
	7/1/2018	558,300	20.61%	776,400	21.13%	508,700	17.50%	361,700	18.81%	836,900	16.70%	933,600	14.60%	711,600	20.24%
	10/31/2018	558,300	20.61%	798,400	21.11%	510,200	17.46%	417,200	19.20%	872,700	16.72%	953,400	14.50%	800,300	17.76%
Operation & Maintenance	6/30/2018	220,495	8.30%	470,433	14.47%	227,905	9.54%	209,680	10.27%	657,312	13.00%	825,855	13.34%	298,252	9.00%
	7/1/2018	243,900	9.00%	546,500	14.87%	276,800	9.52%	200,500	10.43%	625,000	12.47%	881,300	13.78%	341,300	9.71%
	10/31/2018	243,900	9.00%	551,400	14.58%	277,300	9.49%	226,000	10.40%	628,700	12.05%	899,800	13.68%	363,500	8.07%
Scholarships & Fellowships	6/30/2018	18,558	0.70%	7,222	0.22%	40,610	1.70%	25,061	1.23%	13,968	0.28%	26,896	0.43%	24,117	0.73%
	7/1/2018	20,900	0.77%	21,500	0.59%	37,500	1.29%	14,400	0.75%	15,400	0.31%	54,800	0.86%	52,000	1.48%
	10/31/2018	20,900	0.77%	18,000	0.48%	51,500	1.76%	24,300	1.12%	55,000	1.05%	54,800	0.83%	52,000	1.15%
Total E&G Expenditures	6/30/2018	2,657,137	100.00%	3,250,396	100.00%	2,388,861	100.00%	2,041,298	100.00%	5,054,341	100.00%	6,191,610	100.00%	3,315,424	100.00%
	7/1/2018	2,709,200	100.00%	3,674,400	100.00%	2,907,600	100.00%	1,922,600	100.00%	5,010,200	100.00%	6,394,700	100.00%	3,516,100	100.00%
	10/31/2018	2,709,200	100.00%	3,782,900	100.00%	2,921,700	100.00%	2,172,500	100.00%	5,218,400	100.00%	6,576,400	100.00%	4,506,700	100.00%
Transfers	6/30/2018	(77,900)		128,000		500,000		-		-		-		100,000	
	7/1/2018	(77,900)		-		251,900		-		-		-		-	
	10/31/2018	-		-		516,200		-		-		-		-	
Auxiliaries	6/30/2018	142,528		233,598		141,649		106,596		298,744		-		143,323	
	7/1/2018	125,000		231,500		170,000		85,000		359,000		-		100,000	
	10/31/2018	125,000		236,500		170,000		85,000		297,300		-		100,000	
Total E&G Expenditures	6/30/2018	2,721,765		3,611,994		3,030,510		2,147,894		5,353,085		6,191,610		3,558,747	
	7/1/2018	2,756,300		3,905,900		3,329,500		2,007,600		5,369,200		6,394,700		3,616,100	
	10/31/2018	2,834,200		4,019,400		3,607,900		2,257,500		5,515,700		6,576,400		4,606,700	

Tennessee Board of Regents
Summary of Percent Unrestricted Educational and General Expenditures by Function by Institution

	McKenzie	%	McMinnville	%	Memphis	%	Morristown	%	Murfreesboro	%	Nashville	%	Newbern	%
Instruction														
6/30/2018	871,987	51.07%	1,061,926	52.13%	3,619,641	55.47%	3,564,403	63.93%	3,042,274	67.33%	4,151,577	61.49%	1,583,869	55.05%
7/1/2018	945,600	51.00%	1,146,600	52.96%	3,619,600	55.47%	3,919,400	67.54%	4,105,400	67.66%	4,489,800	62.52%	1,937,500	60.19%
10/31/2018	1,015,700	52.16%	1,140,500	52.93%	5,070,500	58.58%	3,947,100	65.50%	4,049,700	67.08%	4,556,000	61.96%	1,943,800	59.91%
Research														
6/30/2018	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
7/1/2018	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
10/31/2018	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Public Service														
6/30/2018	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
7/1/2018	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
10/31/2018	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Academic Support														
6/30/2018	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
7/1/2018	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
10/31/2018	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Subtotal														
6/30/2018	871,987	51.07%	1,061,926	52.13%	3,619,641	55.47%	3,564,403	63.93%	3,042,274	67.33%	4,151,577	61.49%	1,583,869	55.05%
7/1/2018	945,600	51.00%	1,146,600	52.96%	3,619,600	55.47%	3,919,400	67.54%	4,105,400	67.66%	4,489,800	62.52%	1,937,500	60.19%
10/31/2018	1,015,700	52.16%	1,140,500	52.93%	5,070,500	58.58%	3,947,100	65.50%	4,049,700	67.08%	4,556,000	61.96%	1,943,800	59.91%
Student Services														
6/30/2018	303,134	17.75%	334,188	16.41%	868,262	13.31%	663,969	11.91%	388,324	8.59%	606,090	8.98%	529,322	18.40%
7/1/2018	329,400	17.77%	347,200	16.04%	868,300	13.31%	644,200	11.10%	442,500	7.29%	725,100	10.10%	462,200	14.36%
10/31/2018	333,100	17.10%	339,100	15.74%	1,195,100	13.81%	667,100	11.07%	440,400	7.30%	719,900	9.79%	466,300	14.37%
Institutional Support														
6/30/2018	323,648	18.95%	423,421	20.79%	1,089,742	16.70%	672,331	12.06%	455,924	10.09%	1,017,222	15.07%	415,819	14.45%
7/1/2018	340,100	18.34%	434,100	20.05%	1,089,800	16.70%	707,800	12.20%	496,200	8.18%	1,090,000	15.18%	449,600	13.97%
10/31/2018	365,000	18.74%	439,600	20.40%	1,288,300	14.88%	809,800	13.44%	511,400	8.47%	1,107,900	15.07%	459,400	14.16%
Operation & Maintenance														
6/30/2018	199,325	11.67%	209,958	10.31%	892,872	13.68%	628,483	11.27%	615,151	13.61%	950,432	14.08%	325,859	11.33%
7/1/2018	220,900	11.91%	227,700	10.52%	892,900	13.68%	522,900	9.01%	988,300	16.29%	836,900	11.65%	337,200	10.47%
10/31/2018	215,600	11.07%	226,800	10.52%	1,001,400	11.57%	593,400	9.85%	1,002,400	16.60%	929,500	12.64%	338,000	10.42%
Scholarships & Fellowships														
6/30/2018	9,491	0.56%	7,598	0.37%	54,521	0.84%	46,280	0.83%	16,575	0.37%	26,032	0.39%	22,234	0.77%
7/1/2018	18,000	0.97%	9,300	0.43%	54,500	0.84%	9,000	0.16%	35,400	0.58%	40,000	0.56%	32,600	1.01%
10/31/2018	18,000	0.92%	8,900	0.41%	100,000	1.16%	9,000	0.15%	32,900	0.54%	40,000	0.54%	37,100	1.14%
Total E&G Expenditures														
6/30/2018	1,707,585	100.00%	2,037,091	100.00%	6,525,038	100.00%	5,575,466	100.00%	4,518,248	100.00%	6,751,353	100.00%	2,877,103	100.00%
7/1/2018	1,854,000	100.00%	2,164,900	100.00%	6,525,100	100.00%	5,803,300	100.00%	6,067,800	100.00%	7,181,800	100.00%	3,219,100	100.00%
10/31/2018	1,947,400	100.00%	2,154,900	100.00%	8,655,300	100.00%	6,026,400	100.00%	6,036,800	100.00%	7,353,300	100.00%	3,244,600	100.00%
Transfers														
6/30/2018	-		-		-		6,545		1,965		50,000		(96,035)	
7/1/2018	100,000		-		-		-		-		-		(23,000)	
10/31/2018	150,000		-		440,000		-		-		155,000		268,500	
Auxiliaries														
6/30/2018	110,876		-		-		219,937		225,008		214,934		278,697	
7/1/2018	129,400		-		-		240,000		230,000		228,000		251,500	
10/31/2018	110,900		-		-		240,000		230,000		228,000		251,500	
Total E&G Expenditures														
6/30/2018	1,818,461		2,037,091		6,525,038		5,801,948		4,745,221		7,016,287		3,059,765	
7/1/2018	2,083,400		2,164,900		6,525,100		6,043,300		6,297,800		7,409,800		3,447,600	
10/31/2018	2,208,300		2,154,900		9,095,300		6,266,400		6,266,800		7,736,300		3,764,600	

Tennessee Board of Regents
Summary of Percent Unrestricted Educational and General Expenditures by Function by Institution

	Oneida	%	Paris	%	Pulaski	%	Ripley	%	Shelbyville	%	Whiteville	%	Total TCATs	%
Instruction														
6/30/2018	1,220,083	57.30%	1,649,600	63.86%	1,456,241	51.83%	641,224	49.52%	2,607,986	66.00%	972,311	48.90%	56,507,115	60.36%
7/1/2018	1,247,800	58.32%	1,746,000	63.71%	1,843,500	55.55%	645,400	49.81%	2,706,400	64.67%	1,077,000	50.86%	59,382,300	60.39%
10/31/2018	1,366,400	55.67%	1,854,800	65.57%	1,942,700	51.13%	667,000	47.29%	2,809,400	63.64%	1,099,100	51.82%	65,172,800	60.55%
Research														
6/30/2018	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
7/1/2018	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
10/31/2018	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Public Service														
6/30/2018	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
7/1/2018	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
10/31/2018	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	64,600	0.06%
Academic Support														
6/30/2018	-	0.00%	-	0.00%	7,947	0.28%	-	0.00%	-	0.00%	-	0.00%	105,074	0.11%
7/1/2018	-	0.00%	-	0.00%	8,900	0.27%	-	0.00%	-	0.00%	-	0.00%	104,800	0.11%
10/31/2018	-	0.00%	-	0.00%	8,800	0.23%	-	0.00%	-	0.00%	-	0.00%	106,000	0.10%
Subtotal														
6/30/2018	1,220,083	57.30%	1,649,600	63.86%	1,464,188	52.12%	641,224	49.52%	2,607,986	66.00%	972,311	48.90%	56,612,189	60.47%
7/1/2018	1,247,800	58.32%	1,746,000	63.71%	1,852,400	55.81%	645,400	49.81%	2,706,400	64.67%	1,077,000	50.86%	59,487,100	60.49%
10/31/2018	1,366,400	55.67%	1,854,800	65.57%	1,951,500	51.36%	667,000	47.29%	2,809,400	63.64%	1,099,100	51.82%	65,343,400	60.71%
Student Services														
6/30/2018	230,276	10.81%	370,303	14.33%	544,415	19.38%	172,664	13.33%	407,836	10.32%	298,444	15.01%	10,967,282	11.71%
7/1/2018	198,900	9.30%	371,600	13.56%	578,100	17.42%	154,100	11.89%	424,300	10.14%	299,600	14.15%	11,420,600	11.61%
10/31/2018	268,800	10.95%	315,900	11.17%	657,100	17.29%	191,000	13.54%	503,300	11.40%	277,700	13.09%	12,169,900	11.31%
Institutional Support														
6/30/2018	386,252	18.14%	348,871	13.51%	484,012	17.23%	293,786	22.69%	531,760	13.46%	446,621	22.46%	14,741,005	15.75%
7/1/2018	392,700	18.35%	382,800	13.97%	566,000	17.05%	295,200	22.78%	591,000	14.12%	436,000	20.59%	15,411,500	15.67%
10/31/2018	498,000	20.29%	402,600	14.23%	633,600	16.67%	349,800	24.80%	599,400	13.58%	446,000	21.03%	16,895,100	15.70%
Operation & Maintenance														
6/30/2018	283,151	13.30%	204,870	7.93%	298,746	10.63%	187,132	14.45%	352,570	8.92%	260,052	13.08%	10,758,593	11.49%
7/1/2018	289,800	13.54%	225,300	8.22%	301,400	9.08%	197,900	15.27%	388,500	9.28%	282,500	13.34%	11,316,400	11.51%
10/31/2018	309,500	12.61%	240,400	8.50%	386,600	10.17%	199,700	14.16%	422,500	9.57%	280,600	13.23%	12,268,200	11.40%
Scholarships & Fellowships														
6/30/2018	9,500	0.45%	9,625	0.37%	18,136	0.65%	160	0.01%	51,562	1.30%	10,967	0.55%	538,606	0.58%
7/1/2018	10,400	0.49%	14,900	0.54%	21,000	0.63%	3,000	0.23%	75,000	1.79%	22,500	1.06%	700,100	0.71%
10/31/2018	11,700	0.48%	14,900	0.53%	171,000	4.50%	3,000	0.21%	79,600	1.80%	17,500	0.83%	963,900	0.90%
Total E&G Expenditures														
6/30/2018	2,129,262	100.00%	2,583,269	100.00%	2,809,497	100.00%	1,294,966	100.00%	3,951,714	100.00%	1,988,395	100.00%	93,617,675	100.00%
7/1/2018	2,139,600	100.00%	2,740,600	100.00%	3,318,900	100.00%	1,295,600	100.00%	4,185,200	100.00%	2,117,600	100.00%	98,335,700	100.00%
10/31/2018	2,454,400	100.00%	2,828,600	100.00%	3,799,800	100.00%	1,410,500	100.00%	4,414,200	100.00%	2,120,900	100.00%	107,640,500	100.00%
Transfers														
6/30/2018	(73,200)		-		-		193,404		205,400		(75)		2,389,803	
7/1/2018	-		-		25,500		254,100		145,800		-		1,138,200	
10/31/2018	-		265,400		568,900		150,700		-		-		4,505,800	
Auxiliaries														
6/30/2018	85,515		138,304		155,944		180,369		-		100,980		4,204,950	
7/1/2018	70,000		148,300		185,000		139,500		-		125,000		4,099,900	
10/31/2018	75,000		138,300		185,000		139,500		-		125,000		4,169,700	
Total E&G Expenditures														
6/30/2018	2,141,577		2,721,573		2,965,441		1,668,739		4,157,114		2,089,300		100,212,428	
7/1/2018	2,209,600		2,888,900		3,529,400		1,689,200		4,331,000		2,242,600		103,573,800	
10/31/2018	2,529,400		3,232,300		4,553,700		1,700,700		4,414,200		2,245,900		116,316,000	

Tennessee Board of Regents
Summary of Percent Unrestricted Educational and General Expenditures by Function by Institution

	TBR	%	Total System	%
Instruction				
6/30/2018	-	0.00%	312,563,471	50.21%
7/1/2018	-	0.00%	339,727,700	49.64%
10/31/2018	-	0.00%	349,912,700	49.29%
Research				
6/30/2018	-	0.00%	-	0.00%
7/1/2018	-	0.00%	-	0.00%
10/31/2018	-	0.00%	-	0.00%
Public Service				
6/30/2018	-	0.00%	2,791,654	0.45%
7/1/2018	-	0.00%	3,403,400	0.50%
10/31/2018	-	0.00%	3,675,300	0.52%
Academic Support				
6/30/2018	-	0.00%	41,510,168	6.67%
7/1/2018	-	0.00%	46,204,900	6.75%
10/31/2018	-	0.00%	47,698,900	6.72%
Subtotal				
6/30/2018	-	0.00%	356,865,293	57.32%
7/1/2018	-	0.00%	389,336,000	56.89%
10/31/2018	-	0.00%	401,286,900	56.53%
Student Services				
6/30/2018	-	0.00%	71,671,111	11.51%
7/1/2018	-	0.00%	75,986,600	11.10%
10/31/2018	-	0.00%	77,366,800	10.90%
Institutional Support				
6/30/2018	31,564,842	96.96%	112,467,263	18.07%
7/1/2018	36,476,700	98.24%	129,010,200	18.85%
10/31/2018	36,342,500	98.01%	131,796,000	18.57%
Operation & Maintenance				
6/30/2018	989,507	3.04%	70,602,931	11.34%
7/1/2018	645,000	1.74%	76,095,100	11.12%
10/31/2018	726,100	1.96%	80,622,500	11.36%
Scholarships & Fellowships				
6/30/2018	500	0.00%	10,935,179	1.76%
7/1/2018	10,000	0.03%	13,975,500	2.04%
10/31/2018	10,000	0.03%	18,819,100	2.65%
Total E&G Expenditures				
6/30/2018	32,554,849	100.00%	622,541,777	100.00%
7/1/2018	37,131,700	100.00%	684,403,400	100.00%
10/31/2018	37,078,600	100.00%	709,891,300	100.00%
Transfers				
6/30/2018	23,000,000		51,839,504	
7/1/2018	(7,216,500)		13,412,900	
10/31/2018	(285,000)		44,016,900	
Auxiliaries				
6/30/2018	-		6,730,634	
7/1/2018	-		6,697,900	
10/31/2018	-		6,790,100	
Total E&G Expenditures				
6/30/2018	55,554,849		681,111,915	
7/1/2018	29,915,200		704,514,200	
10/31/2018	36,793,600		760,698,300	

Tennessee Board of Regents
Summary of Unrestricted E&G Current Fund Expenditures by Budget Category

		Salaries	Employee Benefits	Travel	Operating Expenses	Capital Outlay	Total Education & General	Transfers	Auxiliaries	Total Unrestricted
CHSCC										
	Dollar	35,814,800	13,928,200	650,500	11,577,500	669,300	62,640,300	3,612,500	1,459,900	67,712,700
	Percent	57.18%	22.24%	1.04%	18.48%	1.07%	100.00%			
CLSCC										
	Dollar	11,936,700	4,236,900	282,800	5,064,800	16,000	21,537,200	281,300	36,900	21,855,400
	Percent	55.42%	19.67%	1.31%	23.52%	0.07%	100.00%			
COSCC										
	Dollar	17,683,900	6,753,200	366,300	8,359,000	109,800	33,272,200	6,008,100	71,000	39,351,300
	Percent	53.15%	20.30%	1.10%	25.12%	0.33%	100.00%			
DSCC										
	Dollar	9,900,600	4,289,800	265,900	4,544,700	46,000	19,047,000	347,200	-	19,394,200
	Percent	51.98%	22.52%	1.40%	23.86%	0.24%	100.00%			
JSCC										
	Dollar	15,573,900	6,582,400	538,600	6,213,600	67,400	28,975,900	1,028,000	-	30,003,900
	Percent	53.75%	22.72%	1.86%	21.44%	0.23%	100.00%			
MSCC										
	Dollar	17,749,000	6,858,100	476,400	8,819,700	42,800	33,946,000	1,800,000	12,800	35,758,800
	Percent	52.29%	20.20%	1.40%	25.98%	0.13%	100.00%			
NASCC										
	Dollar	25,600,100	9,000,100	175,300	12,564,700	1,614,400	48,954,600	19,267,200	6,800	68,228,600
	Percent	52.29%	18.38%	0.36%	25.67%	3.30%	100.00%			
NESCC										
	Dollar	19,695,200	7,929,200	284,400	7,245,100	319,300	35,473,200	(581,800)	-	34,891,400
	Percent	55.52%	22.35%	0.80%	20.42%	0.90%	100.00%			
PSCC										
	Dollar	39,086,600	14,286,600	784,800	18,212,700	331,600	72,702,300	1,098,000	200,000	74,000,300
	Percent	53.76%	19.65%	1.08%	25.05%	0.46%	100.00%			
RSCC										
	Dollar	23,279,900	9,156,500	554,500	13,623,500	133,200	46,747,600	169,200	33,700	46,950,500
	Percent	49.80%	19.59%	1.19%	29.14%	0.28%	100.00%			
STCC										
	Dollar	33,568,400	10,203,900	324,500	15,042,800	529,600	59,669,200	4,997,900	686,100	65,353,200
	Percent	56.26%	17.10%	0.54%	25.21%	0.89%	100.00%			
VSCC										
	Dollar	29,548,500	11,677,900	493,300	11,747,400	136,300	53,603,400	302,000	83,000	53,988,400
	Percent	55.12%	21.79%	0.92%	21.92%	0.25%	100.00%			
WSCC										
	Dollar	25,526,600	10,960,300	670,200	11,120,500	325,700	48,603,300	1,466,500	30,200	50,100,000
	Percent	52.52%	22.55%	1.38%	22.88%	0.67%	100.00%			
Total Community Colleges										
	Dollar	304,964,200	115,863,100	5,867,500	134,136,000	4,341,400	565,172,200	39,796,100	2,620,400	607,588,700
	Percent	53.96%	20.50%	1.04%	23.73%	0.77%	100.00%			

Tennessee Board of Regents
Summary of Unrestricted E&G Current Fund Expenditures by Budget Category

		Salaries	Employee Benefits	Travel	Operating Expenses	Capital Outlay	Total Education & General	Transfers	Auxiliaries	Total Unrestricted
Athens										
	Dollar	1,387,200	567,100	13,100	679,700	-	2,647,100	-	150,000	2,797,100
	Percent	52.40%	21.42%	0.49%	25.68%	0.00%	100.00%			
Chattanooga										
	Dollar	3,211,800	1,386,000	102,200	1,520,000	250,000	6,470,000	750,600	-	7,220,600
	Percent	49.64%	21.42%	1.58%	23.49%	3.86%	100.00%			
Covington										
	Dollar	960,700	408,000	14,500	346,200	-	1,729,400	290,200	150,000	2,169,600
	Percent	55.55%	23.59%	0.84%	20.02%	0.00%	100.00%			
Crossville										
	Dollar	1,706,800	1,026,300	39,200	1,560,800	-	4,333,100	-	145,000	4,478,100
	Percent	39.39%	23.69%	0.90%	36.02%	0.00%	100.00%			
Crump										
	Dollar	1,329,200	481,300	41,700	529,100	-	2,381,300	-	145,700	2,527,000
	Percent	55.82%	20.21%	1.75%	22.22%	0.00%	100.00%			
Dickson										
	Dollar	2,976,800	1,388,200	49,000	1,141,500	150,000	5,705,500	300,000	450,000	6,455,500
	Percent	52.17%	24.33%	0.86%	20.01%	2.63%	100.00%			
Elizabethton										
	Dollar	2,179,000	906,600	80,300	873,300	-	4,039,200	650,300	392,000	5,081,500
	Percent	53.95%	22.45%	1.99%	21.62%	0.00%	100.00%			
Harriman										
	Dollar	1,452,500	610,700	41,200	604,800	-	2,709,200	-	125,000	2,834,200
	Percent	53.61%	22.54%	1.52%	22.32%	0.00%	100.00%			
Hartsville										
	Dollar	1,807,300	778,300	49,000	1,105,800	42,500	3,782,900	-	236,500	4,019,400
	Percent	47.78%	20.57%	1.30%	29.23%	1.12%	100.00%			
Hohenwald										
	Dollar	1,484,900	676,500	45,500	714,800	-	2,921,700	516,200	170,000	3,607,900
	Percent	50.82%	23.15%	1.56%	24.47%	0.00%	100.00%			
Jacksboro										
	Dollar	1,137,400	545,400	41,800	447,900	-	2,172,500	-	85,000	2,257,500
	Percent	52.35%	25.10%	1.92%	20.62%	0.00%	100.00%			
Jackson										
	Dollar	2,718,200	1,307,800	53,500	1,138,900	-	5,218,400	-	297,300	5,515,700
	Percent	52.09%	25.06%	1.03%	21.82%	0.00%	100.00%			
Knoxville										
	Dollar	3,525,000	1,309,400	106,500	1,635,500	-	6,576,400	-	-	6,576,400
	Percent	53.60%	19.91%	1.62%	24.87%	0.00%	100.00%			
Livingston										
	Dollar	2,038,700	1,076,100	13,000	864,600	514,300	4,506,700	-	100,000	4,606,700
	Percent	45.24%	23.88%	0.29%	19.18%	11.41%	100.00%			
McKenzie										
	Dollar	1,016,100	440,900	74,700	415,700	-	1,947,400	150,000	110,900	2,208,300
	Percent	52.18%	22.64%	3.84%	21.35%	0.00%	100.00%			
McMinnville										
	Dollar	1,177,900	435,000	26,300	515,700	-	2,154,900	-	-	2,154,900
	Percent	54.66%	20.19%	1.22%	23.93%	0.00%	100.00%			

Tennessee Board of Regents
Summary of Unrestricted E&G Current Fund Expenditures by Budget Category

	Salaries	Employee Benefits	Travel	Operating Expenses	Capital Outlay	Total Education & General	Transfers	Auxiliaries	Total Unrestricted
Memphis									
Dollar	3,982,500	2,229,800	98,500	2,094,500	250,000	8,655,300	440,000	-	9,095,300
Percent	46.01%	25.76%	1.14%	24.20%	2.89%	100.00%			
Morristown									
Dollar	3,298,100	1,440,400	48,800	1,239,100	-	6,026,400	-	240,000	6,266,400
Percent	54.73%	23.90%	0.81%	20.56%	0.00%	100.00%			
Murfreesboro									
Dollar	3,150,500	1,391,700	131,700	1,362,900	-	6,036,800	-	230,000	6,266,800
Percent	52.19%	23.05%	2.18%	22.58%	0.00%	100.00%			
Nashville									
Dollar	4,003,700	1,716,400	67,900	1,565,300	-	7,353,300	155,000	228,000	7,736,300
Percent	54.45%	23.34%	0.92%	21.29%	0.00%	100.00%			
Newbern									
Dollar	1,695,300	843,400	56,400	649,500	-	3,244,600	268,500	251,500	3,764,600
Percent	52.25%	25.99%	1.74%	20.02%	0.00%	100.00%			
Oneida									
Dollar	1,178,900	807,900	27,200	440,400	-	2,454,400	-	75,000	2,529,400
Percent	48.03%	32.92%	1.11%	17.94%	0.00%	100.00%			
Paris									
Dollar	1,528,800	679,700	70,200	549,900	-	2,828,600	265,400	138,300	3,232,300
Percent	54.05%	24.03%	2.48%	19.44%	0.00%	100.00%			
Pulaski									
Dollar	1,727,300	775,900	171,400	1,125,200	-	3,799,800	568,900	185,000	4,553,700
Percent	45.46%	20.42%	4.51%	29.61%	0.00%	100.00%			
Ripley									
Dollar	783,700	280,400	17,500	328,900	-	1,410,500	150,700	139,500	1,700,700
Percent	55.56%	19.88%	1.24%	23.32%	0.00%	100.00%			
Shelbyville									
Dollar	2,360,000	1,088,900	24,000	941,300	-	4,414,200	-	-	4,414,200
Percent	53.46%	24.67%	0.54%	21.32%	0.00%	100.00%			
Whiteville									
Dollar	1,153,100	476,500	37,900	453,400	-	2,120,900	-	125,000	2,245,900
Percent	54.37%	22.47%	1.79%	21.38%	0.00%	100.00%			
Total TCATs									
Dollar	54,971,400	25,074,600	1,543,000	24,844,700	1,206,800	107,640,500	4,505,800	4,169,700	116,316,000
Percent	51.07%	23.29%	1.43%	23.08%	1.12%	100.00%			

Tennessee Board of Regents
Summary of Unrestricted E&G Current Fund Expenditures by Budget Category

	Salaries	Employee Benefits	Travel	Operating Expenses	Capital Outlay	Total Education & General	Transfers	Auxiliaries	Total Unrestricted
TBR									
Dollar	13,105,800	4,715,900	511,900	18,745,000	-	37,078,600	(285,000)	-	36,793,600
Percent	35.35%	12.72%	1.38%	50.55%	0.00%	100.00%			
Total System									
Dollar	373,041,400	145,653,600	7,922,400	177,725,700	5,548,200	709,891,300	44,016,900	6,790,100	760,698,300
Percent	52.55%	20.52%	1.12%	25.04%	0.78%	100.00%			

Tennessee Board of Regents
Summary of Unrestricted Educational and General Expenditures by Budget Category

	ChSCC	%	CISCC	%	CoSCC	%	DSCC	%	JSCC	%	MSCC	%	NASCC	%
Salaries														
6/30/2018	34,577,739	58.96%	11,221,372	53.41%	16,124,047	56.23%	9,527,647	55.66%	14,293,848	55.42%	15,305,873	55.63%	21,322,822	56.59%
7/1/2018	36,520,200	58.60%	11,978,700	54.47%	17,563,500	54.80%	10,051,800	53.38%	15,536,300	54.37%	17,809,500	53.01%	25,898,700	52.85%
10/31/2018	35,814,800	57.18%	11,936,700	55.42%	17,683,900	53.15%	9,900,600	51.98%	15,573,900	53.75%	17,749,000	52.29%	25,600,100	52.29%
Employee Benefits														
6/30/2018	12,393,339	21.13%	4,438,972	21.13%	4,797,812	16.73%	3,894,929	22.75%	5,758,551	22.33%	5,455,869	19.83%	7,374,185	19.57%
7/1/2018	13,863,800	22.24%	4,408,600	20.05%	6,398,300	19.96%	4,360,100	23.15%	6,256,400	21.90%	6,713,900	19.98%	8,883,200	18.13%
10/31/2018	13,928,200	22.24%	4,236,900	19.67%	6,753,200	20.30%	4,289,800	22.52%	6,582,400	22.72%	6,858,100	20.20%	9,000,100	18.38%
Travel														
6/30/2018	521,217	0.89%	252,312	1.20%	289,577	1.01%	214,430	1.25%	353,042	1.37%	374,588	1.36%	85,832	0.23%
7/1/2018	620,300	1.00%	292,600	1.33%	333,500	1.04%	247,200	1.31%	535,900	1.88%	465,400	1.39%	168,700	0.34%
10/31/2018	650,500	1.04%	282,800	1.31%	366,300	1.10%	265,900	1.40%	538,600	1.86%	476,400	1.40%	175,300	0.36%
Operating Expenses														
6/30/2018	10,832,567	18.47%	5,080,893	24.18%	7,283,296	25.40%	3,462,330	20.23%	5,334,071	20.68%	6,240,986	22.68%	8,648,132	22.95%
7/1/2018	10,783,200	17.30%	5,293,800	24.07%	7,671,600	23.94%	4,126,800	21.91%	6,177,800	21.62%	8,563,200	25.49%	12,436,600	25.38%
10/31/2018	11,577,500	18.48%	5,064,800	23.52%	8,359,000	25.12%	4,544,700	23.86%	6,213,600	21.44%	8,819,700	25.98%	12,564,700	25.67%
Capital Outlay														
6/30/2018	321,869	0.55%	18,162	0.09%	178,847	0.62%	18,100	0.11%	50,202	0.19%	135,903	0.49%	245,238	0.65%
7/1/2018	537,800	0.86%	16,000	0.07%	82,500	0.26%	46,000	0.24%	67,400	0.24%	42,800	0.13%	1,614,400	3.29%
10/31/2018	669,300	1.07%	16,000	0.07%	109,800	0.33%	46,000	0.24%	67,400	0.23%	42,800	0.13%	1,614,400	3.30%
Total Unrestricted E&G														
6/30/2018	58,646,731	100.00%	21,011,711	100.00%	28,673,579	100.00%	17,117,436	100.00%	25,789,714	100.00%	27,513,219	100.00%	37,676,209	100.00%
7/1/2018	62,325,300	100.00%	21,989,700	100.00%	32,049,400	100.00%	18,831,900	100.00%	28,573,800	100.00%	33,594,800	100.00%	49,001,600	100.00%
10/31/2018	62,640,300	100.00%	21,537,200	100.00%	33,272,200	100.00%	19,047,000	100.00%	28,975,900	100.00%	33,946,000	100.00%	48,954,600	100.00%

Tennessee Board of Regents
Summary of Unrestricted Educational and General Expenditures by Budget Category

		NESCC	%	PSCC	%	RSCC	%	STCC	%	VSCC	%	WSCC	%	Total Community Colleges	%
Salaries															
	6/30/2018	21,742,833	56.91%	35,084,699	58.50%	22,063,082	57.79%	28,977,040	53.37%	26,496,263	56.98%	23,862,967	55.78%	280,600,232	56.53%
	7/1/2018	19,751,300	57.05%	38,758,700	56.53%	23,496,600	55.97%	33,490,200	56.10%	28,443,700	55.91%	25,462,100	54.37%	304,761,300	55.52%
	10/31/2018	19,695,200	55.52%	39,086,600	53.76%	23,279,900	49.80%	33,568,400	56.26%	29,548,500	55.12%	25,526,600	52.52%	304,964,200	53.96%
Employee Benefits															
	6/30/2018	8,325,509	21.79%	12,500,402	20.84%	7,817,344	20.48%	10,430,932	19.21%	9,868,558	21.22%	9,626,412	22.50%	102,682,814	20.69%
	7/1/2018	8,150,100	23.54%	13,894,600	20.27%	8,780,300	20.92%	10,203,900	17.09%	11,008,300	21.64%	10,719,000	22.89%	113,640,500	20.70%
	10/31/2018	7,929,200	22.35%	14,286,600	19.65%	9,156,500	19.59%	10,203,900	17.10%	11,677,900	21.79%	10,960,300	22.55%	115,863,100	20.50%
Travel															
	6/30/2018	256,871	0.67%	656,041	1.09%	467,427	1.22%	444,881	0.82%	445,953	0.96%	543,657	1.27%	4,905,828	0.99%
	7/1/2018	258,200	0.75%	742,600	1.08%	496,100	1.18%	327,500	0.55%	476,700	0.94%	654,900	1.40%	5,619,600	1.02%
	10/31/2018	284,400	0.80%	784,800	1.08%	554,500	1.19%	324,500	0.54%	493,300	0.92%	670,200	1.38%	5,867,500	1.04%
Operating Expenses															
	6/30/2018	7,667,985	20.07%	11,564,964	19.28%	7,762,995	20.33%	13,939,666	25.67%	9,521,956	20.48%	8,612,398	20.13%	105,952,239	21.35%
	7/1/2018	6,266,200	18.10%	14,896,500	21.73%	9,075,500	21.62%	15,148,800	25.37%	10,828,500	21.28%	9,721,700	20.76%	120,990,200	22.04%
	10/31/2018	7,245,100	20.42%	18,212,700	25.05%	13,623,500	29.14%	15,042,800	25.21%	11,747,400	21.92%	11,120,500	22.88%	134,136,000	23.73%
Capital Outlay															
	6/30/2018	212,842	0.56%	171,132	0.29%	68,341	0.18%	505,516	0.93%	167,302	0.36%	134,686	0.31%	2,228,140	0.45%
	7/1/2018	194,300	0.56%	267,700	0.39%	130,200	0.31%	529,600	0.89%	118,700	0.23%	277,000	0.59%	3,924,400	0.71%
	10/31/2018	319,300	0.90%	331,600	0.46%	133,200	0.28%	529,600	0.89%	136,300	0.25%	325,700	0.67%	4,341,400	0.77%
Total Unrestricted E&G															
	6/30/2018	38,206,040	100.00%	59,977,238	100.00%	38,179,189	100.00%	54,298,035	100.00%	46,500,032	100.00%	42,780,120	100.00%	496,369,253	100.00%
	7/1/2018	34,620,100	100.00%	68,560,100	100.00%	41,978,700	100.00%	59,700,000	100.00%	50,875,900	100.00%	46,834,700	100.00%	548,936,000	100.00%
	10/31/2018	35,473,200	100.00%	72,702,300	100.00%	46,747,600	100.00%	59,669,200	100.00%	53,603,400	100.00%	48,603,300	100.00%	565,172,200	100.00%

Tennessee Board of Regents
Summary of Unrestricted Educational and General Expenditures by Budget Category

	Athens	%	Chattanooga	%	Covington	%	Crossville	%	Crump	%	Dickson	%	Elizabethton	%
Salaries														
6/30/2018	1,286,959	55.89%	3,027,909	52.75%	850,244	54.42%	1,642,832	51.09%	1,171,148	53.67%	2,791,724	53.89%	1,937,752	51.18%
7/1/2018	-	0.00%	3,300,800	50.24%	905,600	55.35%	1,795,800	47.53%	1,342,000	56.87%	2,945,900	55.01%	2,106,800	54.19%
10/31/2018	1,387,200	52.40%	3,211,800	49.64%	960,700	55.55%	1,706,800	39.39%	1,329,200	55.82%	2,976,800	52.17%	2,179,000	53.95%
Employee Benefits														
6/30/2018	503,825	21.88%	1,175,166	20.47%	346,202	22.16%	729,923	22.70%	452,429	20.73%	1,182,769	22.83%	761,655	20.12%
7/1/2018	-	0.00%	1,386,200	21.10%	372,200	22.75%	979,100	25.92%	557,700	23.64%	1,289,000	24.07%	862,400	22.18%
10/31/2018	567,100	21.42%	1,386,000	21.42%	408,000	23.59%	1,026,300	23.69%	481,300	20.21%	1,388,200	24.33%	906,600	22.45%
Travel														
6/30/2018	24,443	1.06%	96,768	1.69%	20,143	1.29%	33,268	1.03%	40,803	1.87%	32,218	0.62%	55,495	1.47%
7/1/2018	-	0.00%	97,500	1.48%	14,500	0.89%	37,800	1.00%	15,300	0.65%	20,900	0.39%	55,800	1.44%
10/31/2018	13,100	0.49%	102,200	1.58%	14,500	0.84%	39,200	0.90%	41,700	1.75%	49,000	0.86%	80,300	1.99%
Operating Expenses														
6/30/2018	481,679	20.92%	1,306,527	22.76%	345,863	22.14%	809,379	25.17%	517,674	23.72%	948,041	18.30%	769,333	20.32%
7/1/2018	-	0.00%	1,467,800	22.34%	343,900	21.02%	965,300	25.55%	444,600	18.84%	1,099,500	20.53%	863,000	22.20%
10/31/2018	679,700	25.68%	1,520,000	23.49%	346,200	20.02%	1,560,800	36.02%	529,100	22.22%	1,141,500	20.01%	873,300	21.62%
Capital Outlay														
6/30/2018	5,795	0.25%	134,043	2.34%	-	0.00%	-	0.00%	-	0.00%	225,745	4.36%	261,867	6.92%
7/1/2018	-	0.00%	318,000	4.84%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
10/31/2018	-	0.00%	250,000	3.86%	-	0.00%	-	0.00%	-	0.00%	150,000	2.63%	-	0.00%
Total Unrestricted E&G														
6/30/2018	2,302,701	100.00%	5,740,413	100.00%	1,562,452	100.00%	3,215,402	100.00%	2,182,054	100.00%	5,180,497	100.00%	3,786,102	100.00%
7/1/2018	-	0.00%	6,570,300	100.00%	1,636,200	100.00%	3,778,000	100.00%	2,359,600	100.00%	5,355,300	100.00%	3,888,000	100.00%
10/31/2018	2,647,100	100.00%	6,470,000	100.00%	1,729,400	100.00%	4,333,100	100.00%	2,381,300	100.00%	5,705,500	100.00%	4,039,200	100.00%

Tennessee Board of Regents
Summary of Unrestricted Educational and General Expenditures by Budget Category

	Harriman	%	Hartsville	%	Hohenwald	%	Jacksboro	%	Jackson	%	Knoxville	%	Livingston	%
Salaries														
6/30/2018	1,454,581	54.74%	1,573,464	48.41%	1,370,197	57.36%	1,094,572	53.62%	2,661,789	52.66%	3,524,996	56.93%	1,635,641	49.33%
7/1/2018	1,452,500	53.61%	1,781,800	48.49%	1,530,300	52.63%	1,091,900	56.79%	2,677,300	53.44%	3,447,000	53.90%	1,970,200	56.03%
10/31/2018	1,452,500	53.61%	1,807,300	47.78%	1,484,900	50.82%	1,137,400	52.35%	2,718,200	52.09%	3,525,000	53.60%	2,038,700	45.24%
Employee Benefits														
6/30/2018	535,425	20.15%	640,013	19.69%	442,043	18.50%	449,347	22.01%	1,130,304	22.36%	1,248,287	20.16%	640,122	19.31%
7/1/2018	611,400	22.57%	784,100	21.34%	688,500	23.68%	477,300	24.83%	1,189,000	23.73%	1,309,800	20.48%	922,900	26.25%
10/31/2018	610,700	22.54%	778,300	20.57%	676,500	23.15%	545,400	25.10%	1,307,800	25.06%	1,309,400	19.91%	1,076,100	23.88%
Travel														
6/30/2018	37,685	1.42%	26,538	0.82%	39,075	1.64%	69,010	3.38%	70,336	1.39%	83,141	1.34%	31,974	0.96%
7/1/2018	41,200	1.52%	45,300	1.23%	42,800	1.47%	15,200	0.79%	60,300	1.20%	103,500	1.62%	13,000	0.37%
10/31/2018	41,200	1.52%	49,000	1.30%	45,500	1.56%	41,800	1.92%	53,500	1.03%	106,500	1.62%	13,000	0.29%
Operating Expenses														
6/30/2018	629,446	23.69%	861,433	26.50%	537,546	22.50%	428,369	20.99%	1,131,418	22.39%	1,290,186	20.84%	805,929	24.31%
7/1/2018	604,100	22.30%	1,063,200	28.94%	646,000	22.22%	338,200	17.59%	1,083,600	21.63%	1,534,400	23.99%	610,000	17.35%
10/31/2018	604,800	22.32%	1,105,800	29.23%	714,800	24.47%	447,900	20.62%	1,138,900	21.82%	1,635,500	24.87%	864,600	19.18%
Capital Outlay														
6/30/2018	-	0.00%	148,948	4.58%	-	0.00%	-	0.00%	60,494	1.20%	45,000	0.73%	201,758	6.09%
7/1/2018	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
10/31/2018	-	0.00%	42,500	1.12%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	514,300	11.41%
Total Unrestricted E&G														
6/30/2018	2,657,137	100.00%	3,250,396	100.00%	2,388,861	100.00%	2,041,298	100.00%	5,054,341	100.00%	6,191,610	100.00%	3,315,424	100.00%
7/1/2018	2,709,200	100.00%	3,674,400	100.00%	2,907,600	100.00%	1,922,600	100.00%	5,010,200	100.00%	6,394,700	100.00%	3,516,100	100.00%
10/31/2018	2,709,200	100.00%	3,782,900	100.00%	2,921,700	100.00%	2,172,500	100.00%	5,218,400	100.00%	6,576,400	100.00%	4,506,700	100.00%

Tennessee Board of Regents
Summary of Unrestricted Educational and General Expenditures by Budget Category

	McKenzie	%	McMinnville	%	Memphis	%	Morristown	%	Murfreesboro	%	Nashville	%	Newbern	%
Salaries														
6/30/2018	974,925	57.09%	1,183,660	58.11%	3,454,599	52.94%	3,041,535	54.55%	2,552,241	56.49%	3,686,502	54.60%	1,559,242	54.19%
7/1/2018	1,017,300	54.87%	1,186,800	54.82%	3,454,700	52.94%	3,271,300	56.37%	3,192,300	52.61%	3,999,500	55.69%	1,692,300	52.57%
10/31/2018	1,016,100	52.18%	1,177,900	54.66%	3,982,500	46.01%	3,298,100	54.73%	3,150,500	52.19%	4,003,700	54.45%	1,695,300	52.25%
Employee Benefits														
6/30/2018	378,327	22.16%	406,399	19.95%	1,120,901	17.18%	1,155,253	20.72%	976,222	21.61%	1,301,325	19.28%	612,436	21.29%
7/1/2018	438,800	23.67%	424,200	19.59%	1,120,900	17.18%	1,377,500	23.74%	1,361,600	22.44%	1,731,200	24.11%	824,900	25.63%
10/31/2018	440,900	22.64%	435,000	20.19%	2,229,800	25.76%	1,440,400	23.90%	1,391,700	23.05%	1,716,400	23.34%	843,400	25.99%
Travel														
6/30/2018	43,571	2.55%	15,502	0.76%	117,959	1.81%	79,746	1.43%	75,597	1.67%	116,858	1.73%	59,857	2.08%
7/1/2018	42,100	2.27%	30,300	1.40%	117,900	1.81%	30,500	0.53%	91,000	1.50%	57,900	0.81%	56,400	1.75%
10/31/2018	74,700	3.84%	26,300	1.22%	98,500	1.14%	48,800	0.81%	131,700	2.18%	67,900	0.92%	56,400	1.74%
Operating Expenses														
6/30/2018	310,762	18.20%	410,717	20.16%	1,831,579	28.07%	1,259,189	22.58%	914,188	20.23%	1,582,176	23.43%	589,627	20.49%
7/1/2018	355,800	19.19%	508,600	23.49%	1,831,600	28.07%	1,124,000	19.37%	1,422,900	23.45%	1,393,200	19.40%	645,500	20.05%
10/31/2018	415,700	21.35%	515,700	23.93%	2,094,500	24.20%	1,239,100	20.56%	1,362,900	22.58%	1,565,300	21.29%	649,500	20.02%
Capital Outlay														
6/30/2018	-	0.00%	20,813	1.02%	-	0.00%	39,743	0.71%	-	0.00%	64,492	0.96%	55,941	1.94%
7/1/2018	-	0.00%	15,000	0.69%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
10/31/2018	-	0.00%	-	0.00%	250,000	2.89%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Total Unrestricted E&G														
6/30/2018	1,707,585	100.00%	2,037,091	100.00%	6,525,038	100.00%	5,575,466	100.00%	4,518,248	100.00%	6,751,353	100.00%	2,877,103	100.00%
7/1/2018	1,854,000	100.00%	2,164,900	100.00%	6,525,100	100.00%	5,803,300	100.00%	6,067,800	100.00%	7,181,800	100.00%	3,219,100	100.00%
10/31/2018	1,947,400	100.00%	2,154,900	100.00%	8,655,300	100.00%	6,026,400	100.00%	6,036,800	100.00%	7,353,300	100.00%	3,244,600	100.00%

Tennessee Board of Regents
Summary of Unrestricted Educational and General Expenditures by Budget Category

	Oneida	%	Paris	%	Pulaski	%	Ripley	%	Shelbyville	%	Whiteville	%	Total TCATs	%
Salaries														
6/30/2018	1,144,490	53.75%	1,442,168	55.83%	1,595,955	56.81%	701,432	54.17%	2,248,501	56.90%	1,045,132	52.56%	50,654,190	54.11%
7/1/2018	1,177,200	55.02%	1,496,200	54.59%	1,796,600	54.13%	697,100	53.81%	2,298,400	54.92%	1,091,300	51.53%	52,718,900	53.61%
10/31/2018	1,178,900	48.03%	1,528,800	54.05%	1,727,300	45.46%	783,700	55.56%	2,360,000	53.46%	1,153,100	54.37%	54,971,400	51.07%
Employee Benefits														
6/30/2018	562,671	26.43%	564,954	21.87%	451,167	16.06%	293,397	22.66%	930,839	23.56%	488,297	24.56%	19,479,698	20.81%
7/1/2018	563,100	26.32%	649,200	23.69%	794,600	23.94%	268,000	20.69%	954,900	22.82%	514,500	24.30%	22,453,000	22.83%
10/31/2018	807,900	32.92%	679,700	24.03%	775,900	20.42%	280,400	19.88%	1,088,900	24.67%	476,500	22.47%	25,074,600	23.29%
Travel														
6/30/2018	27,817	1.31%	47,303	1.83%	90,635	3.23%	11,236	0.87%	19,214	0.49%	40,234	2.02%	1,406,426	1.50%
7/1/2018	17,400	0.81%	48,500	1.77%	86,500	2.61%	12,500	0.96%	22,500	0.54%	37,200	1.76%	1,213,800	1.23%
10/31/2018	27,200	1.11%	70,200	2.48%	171,400	4.51%	17,500	1.24%	24,000	0.54%	37,900	1.79%	1,543,000	1.43%
Operating Expenses														
6/30/2018	386,284	18.14%	528,844	20.47%	662,294	23.57%	288,901	22.31%	753,160	19.06%	414,732	20.86%	20,795,276	22.21%
7/1/2018	381,900	17.85%	546,700	19.95%	641,200	19.32%	318,000	24.54%	909,400	21.73%	474,600	22.41%	21,617,000	21.98%
10/31/2018	440,400	17.94%	549,900	19.44%	1,125,200	29.61%	328,900	23.32%	941,300	21.32%	453,400	21.38%	24,844,700	23.08%
Capital Outlay														
6/30/2018	8,000	0.38%	-	0.00%	9,446	0.34%	-	0.00%	-	0.00%	-	0.00%	1,282,085	1.37%
7/1/2018	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	333,000	0.34%
10/31/2018	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	1,206,800	1.12%
Total Unrestricted E&G														
6/30/2018	2,129,262	100.00%	2,583,269	100.00%	2,809,497	100.00%	1,294,966	100.00%	3,951,714	100.00%	1,988,395	100.00%	93,617,675	100.00%
7/1/2018	2,139,600	100.00%	2,740,600	100.00%	3,318,900	100.00%	1,295,600	100.00%	4,185,200	100.00%	2,117,600	100.00%	98,335,700	100.00%
10/31/2018	2,454,400	100.00%	2,828,600	100.00%	3,799,800	100.00%	1,410,500	100.00%	4,414,200	100.00%	2,120,900	100.00%	107,640,500	100.00%

Tennessee Board of Regents
Summary of Unrestricted Educational and General Expenditures by Budget Category

	TBR	Pct	Total System	Pct
Salaries				
6/30/2018	10,390,510	31.92%	341,644,932	54.88%
7/1/2018	12,150,800	32.72%	369,631,000	54.01%
10/31/2018	13,105,800	35.35%	373,041,400	52.55%
Employee Benefits				
6/30/2018	1,931,872	5.93%	124,094,384	19.93%
7/1/2018	3,734,300	10.06%	139,827,800	20.43%
10/31/2018	4,715,900	12.72%	145,653,600	20.52%
Travel				
6/30/2018	815,922	2.51%	7,128,176	1.15%
7/1/2018	520,200	1.40%	7,353,600	1.07%
10/31/2018	511,900	1.38%	7,922,400	1.12%
Operating Expenses				
6/30/2018	19,416,545	59.64%	146,164,060	23.48%
7/1/2018	20,631,400	55.56%	163,238,600	23.85%
10/31/2018	18,745,000	50.55%	177,725,700	25.04%
Capital Outlay				
6/30/2018	-	0.00%	3,510,225	0.56%
7/1/2018	95,000	0.26%	4,352,400	0.64%
10/31/2018	-	0.00%	5,548,200	0.78%
Total Unrestricted E&G				
6/30/2018	32,554,849	100.00%	622,541,777	100.00%
7/1/2018	37,131,700	100.00%	684,403,400	100.00%
10/31/2018	37,078,600	100.00%	709,891,300	100.00%



BOARD TRANSMITTAL

MEETING: December Quarterly Board Meeting

SUBJECT: TBR Strategic Plan – Revisions to Key Planning Priorities

DATE: December 14, 2017

PRESENTER: Executive Vice Chancellor Russ Deaton and Vice Chancellor Wendy Thompson

ACTION REQUIRED: VOICE VOTE

STAFF'S
RECOMMENDATION: Approve

In 2015 the Tennessee Board of Regents adopted a ten-year strategic plan centered around achieving the system's completion goal and meeting the 2025 Drive to 55 targets. At the same time, the Board endeavored to ensure that the unique culture and personality of each institution could flourish, and that the quality of education and the institution experience remains high. With this in mind, the plan centered around four key priorities that outlined areas of importance to each of the institutions and ensured that the system would progress. With the passage of the 2017 FOCUS Act, specific revisions to the 2015 Plan are necessary to reflect critical areas of emphasis resulting from the FOCUS Act and from the revised Vision for the College System of Tennessee (TBR). The attached *Revised List of Key Planning Priorities* reflects revisions to the four existing priorities and addition of one new priority.

It is anticipated that a comprehensive Strategic Plan review will occur in 2020, the midpoint of the Strategic Plan implementation period. Annual review of progress towards the Plan goals will continue until that time.

Revision of the *Strategic Plan – Key Planning Priorities* requires board action. The staff recommends that the board approve the revisions.

2015-2025 TBR Strategic Plan –Key Priorities
Proposed Revisions
December 14, 2017

1. Access

To fulfill its mission of service and outreach to all Tennesseans, the Tennessee Board of Regents (TBR) System strives to increase the number and diversity of students it serves. The TBR System will broaden opportunities for those who wish to develop their professional skills, enrich their lives and engage in the workforce of the future. It will engage those who have been historically underrepresented and underserved in their pursuit of post-secondary credentials at all levels.

Proposed Revision:

Access

To fulfill its mission of service and outreach to all Tennesseans through its academic and workforce education programs, the College System of Tennessee (TBR) strives to increase the number and diversity of students it serves by broadening opportunities for those who wish to develop their professional skills, enrich their lives and engage in the workforce of the future; and by intentionally engaging those who have been historically underrepresented and/or underserved in their pursuit of post-secondary credentials. Vital to those efforts will be addressing barrier issues such as affordability, preparedness, and technology.

2. Student Success

Increasing the number of citizens with diplomas, certificates, and degrees is a critical focus area for the TBR System and the state. Fostering student persistence to completion enhances the growth of existing businesses, the ability to attract high paying industries, the enrichment of strong communities and the future quality of life for each student. The TBR System will structure credential and degree programs so that students may successfully graduate in a timely and cost-effective manner

Proposed Revision:

Student Success

Increasing the number of citizens with diplomas, certificates, and degrees is a critical focus area for the TBR System and the state. Fostering student persistence to completion enhances the growth of existing businesses, the ability to attract high paying industries, the enrichment of strong communities and the future quality of life for each student. The TBR System will structure credential and degree programs so that students may successfully graduate in a timely and cost-effective manner. The TBR will further student success by promoting internal and external partnerships, using technology effectively, and optimizing the effects of high impact practices to increase student retention, persistence, and graduation rates.

3. Quality

To achieve excellence in all areas of our collective mission, the TBR System must provide high quality academic programs, faculty, services and facilities at all levels. The TBR System will sustain academic rigor and be committed to continuous quality improvement processes to help students acquire and retain the knowledge, skills and abilities they need to become creative employees, dynamic leaders and conscientious citizens. Recognizing the quality expectations of a global marketplace and society, TBR System institutions, their faculty and their students will cultivate forward-looking research, explore creative expression in the arts and engage in public service activities that aspire to world-class standards.

Proposed Revision:

Quality

To achieve excellence in all areas of its mission, the System will provide high quality academic programs, workforce skills, faculty, services and facilities at all levels. The TBR System will sustain academic rigor and be committed to continuous quality improvement processes to help students acquire and retain the knowledge, skills and abilities they need to become effective employees, dynamic leaders and conscientious citizens.

Recognizing the quality expectations of a global marketplace and society, TBR System institutions, their faculty and their students will cultivate forward-looking research, explore creative expression in the arts and engage in public service activities that significantly contribute to economic development, community advancement and personal enrichment.

4. Resourcefulness and Efficiency

The Tennessee Board of Regents Systems seeks to achieve its mission through innovation and judicious use of resources. The Tennessee state government has placed higher education in the spotlight through the Complete College Tennessee Act, the TNPromise Act and the governor's Drive to 55 agenda. The TBR seeks to elevate the priority of higher education so that there will be full support of the funding formula and increases in state appropriations. TBR institutions will seek to identify alternate revenue enhancements and efficiently use their resources in order to sustain quality and provide access for a growing number of students.

Proposed Revision:

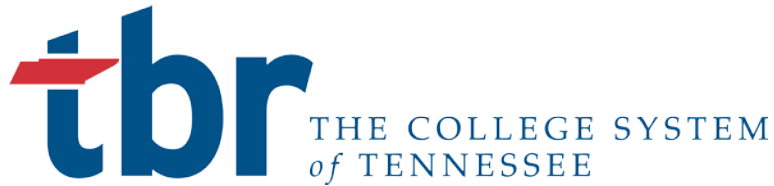
Resourcefulness and Efficiency

The System seeks to achieve its mission through innovative, judicious use of resources. System institutions will seek to identify and implement efficiencies measures to effectively deploy resources to elevate quality and provide access for a growing number of students, notably those from underrepresented populations, through academia and workforce development initiatives.

Proposed Revision:

5. Partnership, Promotion & Advocacy

The System seeks to achieve its mission through partnerships with state and local agencies, communities, and businesses and industries, by promoting the System's academic and workforce expertise. Through partnerships, we will, 1) positively influence economic and community development by providing educated and skilled workforce; 2) elevate the priority of higher education on the state's agenda to ensure full support of the funding formula and continued commitment of state appropriations necessary to fulfill the System's mission and vision; and 3) identify alternate revenue enhancements including development activities, grants and gifts.



BOARD TRANSMITTAL

MEETING: December Quarterly Board Meeting

SUBJECT: Proposed Program Terminations, Modifications,
and New Technical Program Implementations

DATE: December 14, 2017

PRESENTER: Interim Vice Chancellor Randy Schulte

ACTION REQUIRED: Voice Vote

STAFF'S
RECOMMENDATION: Approve

Program Proposals requiring Board approval from TCAT Committee:

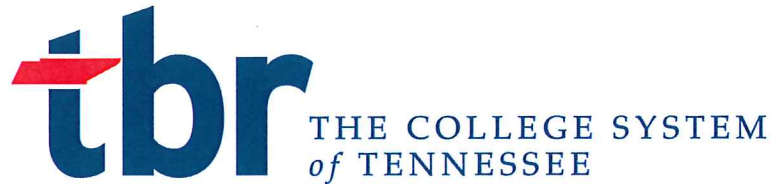
No program proposals are being presented for the Committee's review and approval.

Academic Actions for December 2017 Requiring Only Notification to Vice Chancellor:

Fifteen (15) academic actions were submitted by a TCAT institution to the Vice Chancellor for approval based on section C of the TBR Policy: 2:01:02:00, requiring only notification to the Vice Chancellor. Appropriate documentation to support need was provided. The proposal is as follows:

Center	Summary of Proposal	New Costs/Funding Source	Approval/ Implementation Date
Athens	Modification to Mechanical Maintenance Electrical and Instrumentation program length from 1,728 clock hours to 2,160 clock hours align with statewide program curriculum	None	September 2017
Athens	Modification to Machine Tool Technology program length from 1,728 clock hours to 2,160 clock hours to align with statewide curriculum	None	September 2017
Elizabethton	Add the Nurse Aide exit point to the Practical Nursing program to align with statewide curriculum	None	January 2018

Elizabethton	Terminate Administrative Office Technology- Online due to low enrollment, completion and placement rate	None	January 2018
Knoxville	Modification to Administrative Office Technology Program from the Hybrid mode of delivery to the Traditional mode of delivery.	None	January 2018
Murfreesboro	Terminate Administrative Office Technology- Online due to low completion and placement rate	None	January 2018
Newbern	Modification to Electronic Technology program length from 2,160 clock hours to 1,728 clock hours to align with statewide curriculum	None	September 2017
Newbern	Inactivate Computer Aided Design Technology program due to low enrollment	None	January 2018
Newbern	Modification to program title from Certified Nursing Assistant to Nursing Aide to align with statewide curriculum	None	January 2018
Oneida	Modification to program title change from Pharmacy Technician to Pharmacy Technology to align with statewide curriculum	None	January 2018
Oneida	Inactivate Industrial Maintenance/Mechatronics Technology at Oneida/Huntsville extension campus due to low enrollment	None	April 2017
Oneida	Inactivate Electronics Technology due to low enrollment	None	September 2016
Oneida	Modification to program title change from Emergency Medical Technician to Emergency Medical Technology to align with statewide curriculum	None	January 2018
Ripley	Modification to program title change from Manufacturing Technician to Manufacturing Technology to align with statewide curriculum	None	September 2017
Ripley	Modification to program title change from Patient Care Technician to Patient Care Technology/Medical Assisting to align with statewide curriculum	None	September 2017



BOARD TRANSMITTAL

MEETING: December 2017 Quarterly Board Meeting

SUBJECT: Approval of Policy
Warranty of Competency of Graduates of Technical Programs

DATE: December 14, 2017

PRESENTER: Mary G. Moody, General Counsel

ACTION REQUIRED: Voice Vote

STAFF'S
RECOMMENDATION: Approval

This policy establishes a warranty of the competency of graduates of TBR technical programs. The warranty guarantees that graduates of technical programs at our colleges of applied technology and community colleges have demonstrated proficiency in their technical program of credit, and should the student be unable to perform one or more of the trained competencies after graduation – including failure to pass a state or national licensing exam - - we will agree to provide the student specific training at the institutions at no cost to the student or the company. This warranty will be valid for up to one year after graduation.

Attachment: Warranty of Competency of Graduates of Technical Programs Policy

##

Policy Area

Academic

Name: Warranty of Competency of Graduates of Technical Programs

Purpose

This policy demonstrates the confidence of the Tennessee Board of Regents in the quality of our technical programs and assures our graduates and their employers that graduation reflects competency in the AAS Degree, Diploma and Technical Certificate of Credit program in which they were trained.

Applies To

Community Colleges and Colleges of Applied Technology

Definitions

Competency: A competency is the capability to apply or use a set of related knowledge, skills, and abilities required to successfully perform critical work functions or tasks in a defined work setting.

Skill Set: Specific tasks associated with competencies the student should be able to perform successfully at the completion of the program/course; can be found in the syllabus or program outcome sheet provided by the institution.

Policy

- I. As a demonstration of our confidence in the quality of our community college and technical college programs, the Tennessee Board of Regents system (TBR) warrants every graduate of programs offering an AAS Degree, Diploma or Technical Certificate of Credit.

The Warranty guarantees that the graduate has demonstrated the knowledge and skill set as identified in the curriculum or program guide and can perform each competency. **Any program graduate who is identified to lack such knowledge and skill set shall be retrained at no cost to the employer or the graduate for tuition fees.**

- II. The Warranty may be redeemed by an employer in conjunction with a graduate employee if the graduate employee is unable to perform one or more of the competencies contained in the applicable curriculum or program guide in effect at the time of the individual's graduation.

- III. This Warranty is applicable only to graduates of a technical AAS degree, diploma, or certificate of credit who entered the program after the date of implementation of the Warranty program.
- IV. The Warranty shall remain in effect for one year immediately following the date of an individual's graduation or completion of certificate. The Warranty shall be honored by the community college or technical college from which the individual graduated. In extenuating circumstances, as determined by the Chancellor, the graduate may be retrained by a school that did not issue the original certificate or diploma. In this circumstance the originating school shall reimburse the school that retraines for the cost of that retraining. The employer and graduate do not pay the tuition costs for the retraining.
- V. Any exception to this policy must be approved by the Chancellor.
- VI. The Chancellor, or designee, shall develop procedures for implementing this policy.
- VII. The Chancellor, or designee, shall resolve any disputes pertaining to this warranty policy.
- VIII. This policy is not intended to waive the sovereign immunity of TBR or any of its institutions or to create a cause of action for money damages or injunctive relief. This warranty can only be redeemed for retraining as described in this policy and has no cash value to the graduate or the employer.

Source

T.C.A. § 49-8-203; T.C.A. § 49-11-402. General powers and duties of Board of Regents.

Related

Procedure ##

Exhibits

A Guarantee of Training to Tennessee's Employers

Warranty of AAS Degree, Diploma and Technical Certificate Graduates Procedure:

If within one year of graduation, an employer determines a TBR technical graduate does not have the skills for which we say we have trained, the college of record agrees to provide retraining in the specific skill set. This one-time retraining will be provided free of tuition costs.

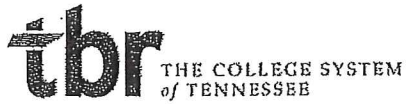
The employer will submit a written Warranty Redemption request to the Tennessee Board of Regents Office of Economic and Community Development (TBR ECD).

The TBR ECD office will review the claim. If approved, the TBR ECD office will contact the employer and the graduate to confirm the retraining. The TBR ECD office will contact the training institution's Academic Affairs Office to schedule the retraining free of charge.

If denied, the TBR ECD office will notify the employer.

The TBR ECD office will maintain a searchable database of each claim filed. The database will be organized by college, program/class, and deficiency.

(for more information, please see: www.tbr.edu/ecd)



Tennessee Board of Regents Warranty Redemption Form

If within one year of graduation an employer determines a TBR technical graduate does not have the skills for which we say we have trained, the college of record agrees to provide retraining in those specific skill sets. This one-time retraining will be provided free of tuition.

Employer Information

Company Name: _____

Address: _____

Company Contact _____

(supervisor, HR, etc.)

Best way to contact you: _____

(email, or mail)

Skill/Competency or Licensure Area needing retraining:

Graduate Information:

Date: _____ Graduation Date: _____

Student Name: _____

Address: _____

Best way to contact you: _____

(email or mail)

Program Attended: _____

College Attended: _____

Credential Awarded: _____ AAS Degree _____ Diploma _____ Certificate

Instructor or Advisor's Name: _____



BOARD TRANSMITTAL

MEETING: December 2017 Quarterly Board Meeting

SUBJECT: Approval of Policy
Prevention of Workplace Violence

DATE: December 14, 2017

PRESENTER: Mary G. Moody, General Counsel

ACTION REQUIRED: Voice Vote

STAFF'S

RECOMMENDATION: Approval

Due to the *Healthy Workplace Act*, passed in 2015, and the Campus Carry provisions passed in 2016, we have examined TBR policies and guidelines to assure that we have adequate policies to provide for a workplace free of physical violence, threats, and intimidation.

We have determined that P-085, *Workplace Violence Prevention*, should be revised and made a policy. The proposed revision is attached for approval.

Attachment: Proposed Prevention of Workplace Violence Policy Revisions

Policy Area

Personnel

Number

Name

Prevention of Workplace Violence

Purpose

To provide all employees with a workplace environment free from physical violence, threats, and intimidation.

Applies To

Colleges and System Office

Definitions

For purposes of this policy:

- **Violence or threats** means acts of violence or threats of aggression including gestures or, oral or written expression that:
 - create fear of bodily harm;
 - cause or can cause death or bodily injury;
 - threaten the safety of a co-worker, student or member of the public;
 - or, damage property.
- Acts of violence and threats of violence include, but are not limited to: verbal (such as threats, harassment, abuse or intimidation), nonverbal (such as gestures and intimidation), written communication (such as notes, e-mail), physical (such as hitting, pushing, shoving, kicking, touching and assault), and other (such as arson, sabotage, vandalism and stalking).

- **On the Work Site/In the Workplace** means all real property owned or occupied by TBR, TBR vehicles and personal vehicles when in use performing state business.
- **Reasonable Suspicion** means the degree of knowledge sufficient to cause an ordinarily prudent and cautious person to believe that the circumstances being presented are more likely to be true than not. Reasonable suspicion must be based on an articulable, specific and objective basis and may include direct observation; or information received from a source believed to be reliable.
- **Employee** means, for purposes of this guideline only, persons receiving a payroll check from TBR or one of its institutions.

Policy

I. Commitment to a Safe and Healthy Workplace

- A. TBR has a strong commitment to its employees to provide a safe, healthy and secure work environment.
- B. TBR also expects its employees to maintain a high level of productivity and efficiency.
- C. The use of violence or threats of violence in the workplace are inconsistent with these objectives. TBR expects all employees to report to the work site and perform their duties in a safe and productive manner, without violence or threats of violence toward any other individual. Violence, threats, or intimidation toward any other individual will not be tolerated.
- D. TBR Policy 7:01:00:00, *Firearms and Other Weapons*, controls the possession and use of weapons on property owned or controlled by TBR and its institutions. To the extent that this guideline conflicts with the provisions of that policy, that policy controls.

II. Applicability

- A. The provisions of this Guideline apply to all TBR employees and to all TBR work sites owned or occupied by TBR or its institutions.

- B. This Guideline also applies to any employee conduct, on or off the work site, which poses a substantial threat to persons or property within the institutional community.

III. Implementation

- A. It is the responsibility of Human Resources to ensure that all employees are informed about this Guideline. This guideline shall be posted on the TBR and institution websites and a copy of the guideline shall be made available to each new employee.
- B. Employees who witness violence or threats of violence must immediately report such conduct to campus or local law enforcement, appropriate supervisor and the Human Resources Officer.
- C. Employees who are victims of violence or threats of violence in the workplace are encouraged to report such conduct to campus or local law enforcement, the appropriate supervisor and/or the Human Resources Officer.

IV. Prohibited Activities

- A. TBR specifically prohibits the following:
 - 1. Possessing, storing or using a weapon in violation of TBR Policy 7:01:00:00.
 - 2. Refusing to submit to an inspection for the presence of a prohibited weapon based on reasonable suspicion.
 - 3. Refusing to allow inspection of personal storage areas based on a reasonable suspicion that a prohibited weapon or weapons will be found in such area.
 - 4. Conviction under any criminal statute for the illegal use or possession of a weapon or for committing a violent act against the person or property of another.
 - 5. Refusing to cooperate in an investigation about allegations or suspicion that violence or threats of violence have or is likely to occur, or an investigation about the possession of a prohibited weapon by the employee or a co-employee.
 - 6. Engaging in violence or threats of violence.

7. Repeated verbal abuse in the workplace, including derogatory remarks, insults, and epithets.
8. Verbal, nonverbal, or physical conduct of a threatening, intimidating or humiliating nature in the workplace.

B. An employee who engages in any of these prohibited activities will be subject to discipline, up to and including termination of employment.

V. Permissible Activities

The following activities do not violate this guideline:

- A. Disciplinary procedures conducted in accordance with institutional or TBR policies and guidelines;
- B. Routine coaching and counseling, including feedback about and correction of work performance;
- C. Reasonable work assignments, including shift, post, and overtime assignments;
- D. Individual differences in styles or personal expression that are otherwise legally permissible.
- E. Passionate, loud expression with no intent to harm others and that are otherwise legally permissible;
- F. Differences of opinion on work-related concerns; or
- G. The non-abusive exercise of managerial prerogative.

VI. Reporting

- A. An employee who witnesses an incident of violence, threats of violence or suspicious behavior, must immediately report such conduct to campus or local law enforcement, as applicable, appropriate supervisor and the Human Resources Officer.
- B. Any employee who is granted a court order requiring any other individual to stay away from the employee's place of work must furnish a copy of the order to the Human Resources Department and campus security or law enforcement as soon as practicable.
- C. A supervisor who witnesses an incident of violence, threats of violence or suspicious behavior, must immediately report such conduct to campus or local law enforcement, as applicable, and the Human Resources Officer.

VII. Right to Search for Weapons

Any TBR institution has the right to search for illegally possessed weapons in any area on the institution's premises, including, but not limited to, lockers, furniture, containers, drawers, equipment or other facilities, lunch boxes, brief cases, personal bags, personal toolboxes or tool kits, parking lots, TBR vehicles and other vehicles parked on the institution's premises. **Such searches may only be conducted by law enforcement officers and, when feasible, in consultation with the Office of General Counsel.**

VIII. Prohibition on Retaliation

Employees who report incidents of threats, violence, intimidating conduct, or illegal possession of weapons; bring a complaint, or assist in the investigation of a complaint, will not be adversely affected in terms and conditions of employment, discriminated against or discharged because of their actions in this regard.

Sources

T.C.A. 39-17-1309(e)(9); T.C.A. Title 50, Chapter 1, Part 5, *The Healthy Workplace Act*


History

November 3, 1999 - TBR President's Meeting; Public Chapter 1061, effective July 1, 2016.

Related

TBR Policy 7:01:00:00, *Firearms and Other Weapons*

Exhibits

-  [Exhibit 1 - Guide to Gun Laws on Campus \(pdf /31.28 KB\)](#)

DRAFT

Workplace Violence Prevention: P-085

Purpose

To define the Guideline of the TBR that all employees have the right to work in an environment free from physical violence, threats, and intimidation.

Definitions

- Violence or threats - Include acts of violence or threats of aggression including gestures or, oral or written expression which:
 - create fear of bodily harm;
 - cause or are capable of causing death or bodily injury;
 - threaten the safety of a co-worker, student or member of the general public;
 - or, damage property.
 - Acts of violence and threats of violence include, but are not limited to: verbal (such as threats, harassment, abuse or intimidation), nonverbal (such as gestures and intimidation), written communication (such as notes, e-mail), physical (such as hitting, pushing, shoving, kicking, touching and assault), and other (such as arson, sabotage, vandalism and stalking).
- Weapon - Includes a device, instrument, material or substance used for, or can cause death or bodily injury, or damage to property. Weapons include, but are not limited to: an explosive or an explosive weapon, a device principally designed, made or adapted for delivering or shooting an explosive weapon, a machine gun, a rifle or shotgun, a handgun, a firearm silencer, a switchblade knife or any other type of knife, or brass knuckles, or any other implement for infliction of bodily injury, damage to property, or death which has no common lawful purpose. Pocket knives or knives used solely for eating, food preparation or distribution, are not considered "weapons" for purposes of these Guidelines unless used to inflict bodily injury or damage to property.

- On the Work site/In the Workplace - Includes all real property owned or occupied by TBR, TBR vehicles and personal vehicles when performing state business off campus.
- Possession - Includes, but is not limited to, the presence of a weapon on the employee, in his/her motor vehicle, desk, lunch box, locker, a tool kit, bag, purse, cabinets, office, etc.
- Reasonable Suspicion - The degrees of knowledge sufficient to induce an ordinarily prudent and cautious person to believe that the circumstances being presented are more likely to be true than not. Reasonable suspicion must be based on an articulatory, specific and objective basis and may include direct observation; or information received from a source believed to be reliable.
- Employee - For purposes of this guideline only, persons receiving a payroll check from TBR or one of its institutions. Guideline

I. Guideline

- A. TBR has a strong commitment to its employees to provide a safe, healthy and secure work environment.
- B. TBR also expects its employees to maintain a high level of productivity and efficiency.
- C. The use of violence or threats of violence in the workplace is inconsistent with these objectives. TBR expects all employees to report to the work site without possessing weapons and to perform their jobs without violence or threats of violence toward any other individual and to be able to perform their duties in a safe and productive manner. Violence, threats, or intimidation toward any other individual will not be tolerated.
- D. Except as provided in TBR Policy 7:01:00:00, weapons of any kind are prohibited in the workplace. The presence of unauthorized weapons in the workplace will not be tolerated.

II. Coverage

- A. The provisions of this Guideline apply to all TBR employees and to all TBR work sites owned or occupied by TBR or its institutions.
- B. In addition, this Guideline applies to any conduct, on or off the work site, which poses a substantial threat to persons or property within the institutional community.
- C. Tennessee Board of Regents at its discretion, may from time to time modify this Guideline. In the event the TBR Workplace Violence Guideline is revised, a copy of the revised Guideline will be provided to each employee.

III. Guideline Implementation

- A. It is the responsibility of Human Resources to ensure that all employees are given copies of this Guideline.
- B. Employees who are victims of or witness to violence or threats of violence must immediately report such conduct to campus or local law enforcement, appropriate supervisor and the Human Resources Officer.

IV. Prohibited Activities

- A. The possession and carrying of firearms and other weapons on the property owned or controlled by TBR or its institutions is controlled by TBR Policy 7:01:00:00, Firearms and Other Weapons. To the extent that this guideline conflicts with that policy, the policy controls.
- B. TBR specifically prohibits the following and may discipline an employee up to and including dismissal for any of the following:

1.

1Refusing to submit to an inspection for the presence of a weapon based on reasonable suspicion.

- 2. Refusing to allow inspection of storage areas specified in item 2, above, based on a reasonable suspicion that a weapon or weapons will be found in such area.

3. Conviction under any criminal statute for the illegal use or possession of a weapon or for committing a violent act against the person or property of another.
 4. Refusing to cooperate in an investigation about allegations or suspicion that violence or threats of violence have or is likely to occur, or an investigation about the possession of a weapon by the employee or a co-employee.
 5. Engaging in violence or threats of violence.
 6. Repeated verbal abuse in the workplace, including derogatory remarks, insults, and epithets.
 7. Verbal, nonverbal, or physical conduct of a threatening, intimidating, or humiliating nature in the workplace.
 8. The sabotage or undermining of an employee's work performance in the workplace.
- C. The possession and carrying of firearms and other weapons on the property owned or controlled by TBR or its institutions is controlled by TBR Policy 7:01:00:00, Firearms and Other Weapons. To the extent that this guideline conflicts with that policy, the policy controls.

V. Permissible Activities

The following activities do not violate this guideline:

- A. Disciplinary procedures conducted in accordance with institutional or TBR policies and guidelines;
- B. Routine coaching and counseling, including feedback about and correction of work performance;
- C. Reasonable work assignments, including shift, post, and overtime assignments;

- D. Individual differences in styles or personal expression that are otherwise legally permissible.
- E. Passionate, loud expression with no intent to harm others;
- F. Differences of opinion on work-related concerns; or
- G. The non-abusive exercise of managerial prerogative.

VI. Discipline

- A. An employee who violates this Guideline by engaging in any of the prohibited activities of Section IV, pursuant to TBR guideline/policy, is subject to discipline up to and including immediate dismissal.
- B. An employee who violates this Guideline by bringing a weapon onto the work site whose employment is not terminated will be subject to searches from time to time, for an indefinite period not to exceed one (1) year from the date of the violation.
- C. An employee's consent to submit to a search for weapons, based on reasonable suspicion, is required as a condition of continued employment and the employee's refusal to consent may result in disciplinary action, possibly including dismissal.

VII. Reporting

- A. An employee who witnesses an incident of violence, threats of violence or suspicious behavior, must immediately report such conduct to campus or local law enforcement, appropriate supervisor and the Human Resources Officer.
- B. Any employee who is granted a court order requiring any other individual to stay away from the employee's place of work must furnish a copy of the order to the Human Resources Department and Campus Security when practicable.

- C. Supervisory Responsibility - A supervisor who witnesses an incident of violence, threats of violence or suspicious behavior, must immediately report such conduct.

VIII. Miscellaneous

- A. Any TBR institution has the right to search any area on TBR premises for weapons including, but not limited to, lockers, furniture, containers, drawers, equipment or other facilities; lunch boxes, briefcases, personal bags, personal toolboxes or tool kits, parking lots, TBR vehicles and other vehicles parked on TBR owned or occupied premises.
 - 1. However, such searches will be based only on a reasonable suspicion that a weapon or weapons will be found.
 - 2. If feasible prior to conducting a search, the Office of General Counsel should be consulted.
- B. If an employee is injured while participating in a fight or after instigating a fight, then entitlement to workers' compensation benefits may be denied, as consistent with Tennessee law.
- C. No part of this Guideline, nor any procedure therein, is intended to be construed as a guarantee or contract of employment or continued employment.

IX. Non-Retaliation

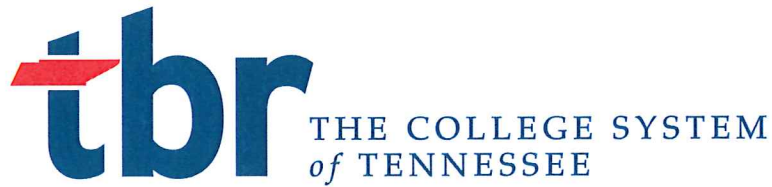
- A. This Guideline also prohibits retaliation against employees who report incidents of threats, violence, intimidating conduct, or weapons possession.
 - 1. Any employee bringing complaint or assisting in the investigation of such a complaint will not be adversely affected in terms and conditions of employment, discriminated against or discharged because of the complaint.

X. Exceptions

- A. Exceptions to this Guideline, not otherwise prohibited by law, must be approved by the President.

Sources

November 3, 1999 - TBR President's Meeting



BOARD TRANSMITTAL

MEETING: December 2017 Quarterly Board Meeting

SUBJECT: Approval of Policy
Freedom of Speech and Expression

DATE: December 14, 2017

PRESENTER: Mary G. Moody, General Counsel

ACTION REQUIRED: Voice Vote

STAFF'S
RECOMMENDATION: Approval

Last session, the General Assembly enacted *The Campus Free Speech Protection Act*, which takes effect January 1, 2018. The Act requires that the governing body of every public institution of higher education adopt a policy affirming the principles of free speech set forth in the Act. The language of this proposed policy is taken from the Act verbatim and is not subject to revision.

Each institution will work with the Office of General Counsel to draft appropriate institutional policies regarding access to campus facilities and other issues affected by this policy.

Attachment: Freedom of Speech and Expression Policy

Policy Area

General

Number -

Name: **Freedom of Speech and Expression**

Purpose

This policy reflects the commitment of the Board of Regents and the institutions it governs to freedom of speech and expression for all students and all faculty.

Applies To

All Colleges

Definitions

- **Constitutional time, place, and manner restrictions** means restrictions on the time, place, and manner of free speech that do not violate the First Amendment to the United States Constitution or Article I, Section 19 of the Tennessee Constitution that are reasonable, content- and viewpoint-neutral, narrowly tailored to satisfy a significant institutional interest, and leave open ample alternative channels for the communication of the information or message to its intended audience
- **Faculty or faculty member** means any person, whether or not the person is compensated by a public institution of higher education, and regardless of political affiliation, who is tasked with providing scholarship, academic research, or teaching. For purposes of this part, the term "faculty" shall include tenured and non-tenured professors, adjunct professors, visiting professors, lecturers, graduate student instructors, and those in comparable positions, however titled. For purposes of this part, the term "faculty" shall not include persons whose primary responsibilities are administrative or managerial.
- **Free speech** means speech, expression, or assemblies protected by the First Amendment to the United States Constitution or Article I, Section 19 of the Tennessee Constitution, verbal or written, including, but not limited to, all forms of peaceful assembly, protests, demonstrations, rallies, vigils, marches, public speaking, distribution of printed materials, carrying signs, displays, or circulating petitions. "Free speech" does not include the promotion, sale, or distribution of any product or service.
- **Institution** means an institution governed by the Tennessee Board of Regents.
- **Student** means:
 - (A) An individual currently enrolled in a course of study at the institution; and
 - (B) An organization that is comprised entirely of individuals currently enrolled in a course of study at the institution.

Policy

I. General Principles

- A. Students have a fundamental constitutional right to free speech.
- B. An institution shall be committed to giving students the broadest possible latitude to speak, write, listen, challenge, learn, and discuss any issue, subject to constitutional time, place, and manner restrictions.
- C. An institution shall be committed to maintaining a campus as a marketplace of ideas for all students and all faculty in which the free exchange of ideas is not to be suppressed because the ideas put forth are thought by some or even by most members of the institution's community to be offensive, unwise, immoral, indecent, disagreeable, conservative, liberal, traditional, radical, or wrong-headed.
- D. It is for an institution's individual students and faculty to make judgments about ideas for themselves, and to act on those judgments not by seeking to suppress free speech, but by openly and vigorously contesting the ideas that they oppose.
- E. It is not the proper role of an institution to attempt to shield individuals from free speech, including ideas and opinions they find offensive, unwise, immoral, indecent, disagreeable, conservative, liberal, traditional, radical, or wrong-headed.
- F. Although an institution should greatly value civility and mutual respect, concerns about civility and mutual respect shall never be used by an institution as a justification for closing off the discussion of ideas, however offensive, unwise, immoral, indecent, disagreeable, conservative, liberal, traditional, radical, or wrong-headed those ideas may be to some students or faculty.
- G. Although all students and all faculty are free to state their own views about and contest the views expressed on campus, and to state their own views about and contest speakers who are invited to express their views on the institution's campus, they may not substantially obstruct or otherwise substantially interfere with the freedom of others to express views they reject or even loathe. To this end, an institution has a responsibility to promote a lively and fearless freedom of debate and deliberation and protect that freedom.
- H. Through shared governance with its faculty, an institution may determine for itself on academic grounds who may teach, what may be taught, how it may be taught and graded, and who may be admitted to the institution as a student.

- I. An institution shall be committed to providing an atmosphere that is most conducive to speculation, experimentation, and creation by all students and all faculty, who shall always remain free to inquire, to study and to evaluate, and to gain new understanding.
- J. The primary responsibility of faculty is to engage an honest, courageous, and persistent effort to search out and communicate the truth that lies in the areas of their competence.
- K. Although faculty are free in the classroom to discuss subjects within areas of their competence, faculty shall be cautious in expressing personal views in the classroom and shall be careful not to introduce controversial matters that have no relationship to the subject taught, and especially matters in which they have no special competence or training and in which, therefore, faculty's views cannot claim the authority accorded statements they make about subjects within areas of their competence; provided, that no faculty will face adverse employment action for classroom speech, unless it is not reasonably germane to the subject matter of the class as broadly construed, and comprises a substantial portion of classroom instruction.
- L. An institution shall maintain the generally accessible, open, outdoor areas of its campus as traditional public forums for free speech by students. This does not mean that those areas must be equally available to non-students.
- M. An institution shall not confine students' free speech to certain areas of the campus, sometimes known as "free speech zones," or otherwise create policies implying that students' free speech is restricted to particular areas of campus.
- N. An institution shall not deny student activity fee funding to a student organization based on the viewpoints that the student organization advocates.
- O. An institution shall not establish permitting requirements that prohibit spontaneous outdoor assemblies or outdoor distribution of literature, although an institution may maintain a policy that grants members of the college or university community the right to reserve certain outdoor spaces in advance.
- P. An institution shall not charge students security fees based on the content of their speech, the content of the speech of guest speakers invited by students, or the anticipated reaction or opposition of listeners to speech.

- Q. An institution shall allow all students and all faculty to invite guest speakers to campus to engage in free speech regardless of the views of guest speakers.
- R. An institution shall not disinvite a speaker invited by a student, student organization, or faculty member because the speaker's anticipated speech may be considered offensive, unwise, immoral, indecent, disagreeable, conservative, liberal, traditional, radical, or wrong-headed by students, faculty, administrators, government officials, or members of the public.
- S. Students do not have the right to disrupt previously scheduled or reserved activities occurring in a traditional public forum.
- T. An institution is not required to fund costs associated with student speech or expression.

II. Publication of Policy

This policy shall be:

- A. Published annually in the institution's student handbook and faculty handbook, whether paper or electronic;
- B. Made available to students and faculty by way of a prominent notice on the institution's internet site other than through the electronic publication of the policy in the student handbook and faculty handbook;
- C. Sent annually to students and employees to their institutionally-provided email address; and
- D. Addressed by the institution in orientation programs for new students and new faculty.

III. Institution Policies

- A. Institutions may adopt institution policies that include measures that do not violate the First Amendment to the United States Constitution or Article I, Section 19 of the Tennessee Constitution such as:
 - 1. Constitutional time, place, and manner restrictions on assemblies, speech and expression;
 - 2. Reasonable and viewpoint-neutral restrictions in nonpublic forums;
 - 3. Restricting the use of the institution's property to protect the free speech rights of students and faculty and preserve the use of the property for the advancement of the institution's mission;

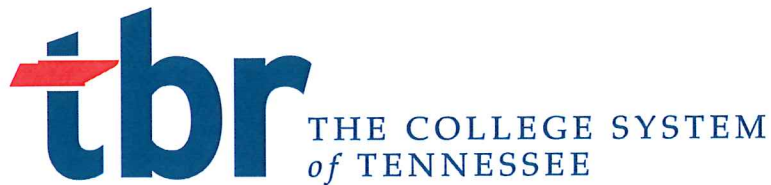
4. Prohibiting or limiting speech, expression, or assemblies that are not protected by the First Amendment to the United States Constitution or Article I, Section 19 of the Tennessee Constitution; or
 5. Content restrictions on speech that are reasonably related to a legitimate pedagogical purpose, such as classroom rules enacted by faculty.
- B. No later than March 30, 2018, all institutions shall adopt a policy on student-on student harassment defining the term consistent with and no more expansively than the following definition:
- Student on student harassment** means unwelcome conduct directed toward a person that is discriminatory on a basis prohibited by federal, state, or local law and that is so severe, pervasive, and objectively offensive that it effectively bars the victim's access to an educational opportunity or benefit.
- C. Each institution shall consult the TBR Office of General Counsel when drafting its policies on this subject and obtain its approval prior to implementing such policies.

Source

T.C.A. Title 49, Chapter 7, Part 24, *The Campus Free Speech Protection Act*

Related

Exhibits



BOARD TRANSMITTAL

MEETING: December 2017 Quarterly Board Meeting

SUBJECT: Approval of Policy
Public Records Policy

DATE: December 14, 2017

PRESENTER: Mary G. Moody, General Counsel

ACTION REQUIRED: Voice Vote

STAFF'S
RECOMMENDATION: Approval

In 2016, the General Assembly amended the Public Records Act to require every governmental entity subject to the Act to establish a written policy implementing the Act. The Office of Open Records Counsel was required to develop a model policy and procedures to be followed. The proposed policy follows that model.

Once adapted by the Board, we will hold training sessions on the policy for the Public Record Request Coordinators and Records Custodians.

Attachment: Proposed Public Records Policy

Policy Area

1 – Governance, Organization, and General Policies

Number -

Name: Public Records Policy

Purpose

In accordance with T.C.A. § 10-7-503(g), this policy is adopted to provide economical and efficient access to public records as provided under the Tennessee Public Records Act (TPRA) in T.C.A. §§ 10-7-501, et seq.

Applies To

System Office and Colleges

Definitions

FERPA: The Family Educational Rights and Privacy Act, codified in 20 U.S.C. § 1232(g).

Institution: All community colleges and colleges of applied technology governed by the Tennessee Board of Regents and the system office.

Public Records: All documents, papers, letters, maps, books, photographs, microfilms, electronic data processing files and output, films, sound recordings, or other material, regardless of physical form or characteristics, made or received pursuant to law or ordinance or in connection with the transaction of official business by any governmental agency. See Tenn. Code Ann. § 10-7-503(a)(1)(A).

Records Custodian: The office, official or employee lawfully responsible for the direct custody and care of a public record. See Tenn. Code Ann. § 10-7-503(a)(1)(C). The records custodian is not necessarily the original preparer or receiver of the record.

Requestor: A person seeking access to a public record, whether it is for inspection or duplication.

Policy

I. General Accessibility of Public Records

- A. The TPRA provides that all state, county and municipal records shall, at all times during business hours, be open for personal inspection by any citizen of this state, and those in charge of the records shall not refuse such right of inspection to any citizen, unless otherwise provided by state law. See Tenn. Code Ann. § 10-7-503(a)(2)(A). Accordingly, the public records of the institutions governed by the Tennessee Board of Regents

are presumed to be open for inspection during the regular hours of the institution's business office, unless otherwise provided by law.

- B. Institution personnel shall provide timely and efficient access and assistance to persons requesting to view or receive copies of public records. No provisions of this Policy shall be used to hinder access to open public records. However, the integrity and organization of public records, as well as the efficient and safe operation of the institution shall be protected as provided by current law. Concerns about this Policy should be addressed to the Public Records Request Coordinator for The Tennessee Board of Regents or to the Tennessee Office of Open Records Counsel ("OORC").
- C. This Policy is posted online at _____. This Policy shall be reviewed annually.
- D. This Policy shall be applied consistently throughout the institutions and the system office.
- E. Each institution shall designate a Public Records Request Coordinator ("PRRC") and notify the System PRRC of that person's name and contact information.

II. Requesting Access to Public Records

- A. Public record requests must be communicated to the appropriate Public Records Request Coordinator ("PRRC") or his/her designee to ensure public record requests are routed to the appropriate records custodian and fulfilled in a timely manner. The Institution and System Office PRRC's are identified in Exhibit 1.
- B. A PRRC must not require that requests **for inspection only** be made in writing. However, the PRRC may request a written request to facilitate recordkeeping and ensure accuracy in fulfilling the request. The PRRC should request a mailing [or email] address from the requestor for providing any written communication required under the TPRA.
- C. Requests for inspection may be made orally or in writing using the Public Records Request Form, attached as Exhibit 2. Requests for inspection may be made in person or by mail, phone, fax, email or internet portal, if the PRRC maintains one.
- D. Requests for copies, or requests for inspection and copies, shall be made in writing using the attached Form. Requests for copies may be made in person or by mail, phone, fax, email or internet portal, if the PRRC maintains one.

- E. Proof of Tennessee citizenship by presentation of a valid Tennessee driver's license (or alternative acceptable form of ID) is required as a condition to inspect or receive copies of public records.
- F. The meeting materials, minutes and webcasts of the meetings of the Board of Regents and its Committees held since November 2013 are available for viewing on the TBR website at <https://www.tbr.edu/board/board-meeting-schedule-and-materials>.

III. Responding to Public Records Requests

A. Public Record Request Coordinator

1. The PRRC shall review public record requests and make an initial determination of the following:
 - a. If the requestor provided evidence of Tennessee citizenship;
 - b. If the records requested are described with sufficient specificity to identify them; and
 - c. If the Institution is the custodian of the records.
2. The PRRC shall acknowledge receipt of the request and take any of the following appropriate action(s):
 - a. Advise the requestor of this Policy and the elections made regarding:
 - i. Proof of Tennessee citizenship;
 - ii. Form(s) required for copies;
 - iii. Fees (and labor threshold and waivers, if applicable); and
 - iv. Aggregation of multiple or frequent requests.
 - b. If appropriate, deny the request in writing, providing the appropriate ground such as one of the following:
 - i. The requestor is not, or has not presented evidence of being, a Tennessee citizen.

- ii. The request lacks specificity. (Offer to assist in clarification)
 - iii. An exemption makes the record not subject to disclosure under the TPRA. (Provide the exemption in written denial)
 - iv. The Institution is not the custodian of the requested records.
 - v. The records do not exist.
- c. If appropriate, contact the requestor to see if the request can be narrowed.
 - d. Forward the records request to the appropriate records custodian in the Institution.
 - e. If requested records are in the custody of a different institution, and the PRRC knows the correct Institution, advise the requestor of the correct Institution and PRRC for that entity if known.
- 3. See Exhibit 1 to this policy for the names and contact information of the PRRCs for each TBR institution and the System Office.
 - 4. The PRRCs shall report to the Board of Regents on an annual basis about the Institution's compliance with the TPRA pursuant to this Policy and shall make recommendations, if any, for improvement or changes to this Policy.

B. Records Custodian

- 1. Upon receiving a public records request, a records custodian shall promptly make requested public records available in accordance with Tenn. Code Ann. § 10-7-503. If the records custodian is uncertain that an applicable exemption applies, the custodian may consult with the PRRC, counsel, or the OORC.
- 2. If not practicable to promptly provide requested records because additional time is necessary to determine whether the requested records exist; to search for, retrieve, or otherwise gain access to records; to determine whether the records are open; to redact records; or for other similar reasons, then a records custodian shall, within seven (7) business days from the records custodian's receipt of the request, send the requestor a completed Public Records Request Response Form which is attached as Exhibit 3.

3. If a records custodian denies a public record request, he or she shall deny the request in writing as provided in Section III.A.2.b using the Public Records Request Response Form.
4. If a records custodian reasonably determines production of records should be segmented because the records request is for a large volume of records, or additional time is necessary to prepare the records for access, the records custodian shall use the Public Records Request Response Form to notify the requestor that production of the records will be in segments and that a records production schedule will be provided as expeditiously as practicable. If appropriate, the records custodian should contact the requestor to see if the request can be narrowed.
5. If a records custodian discovers records responsive to a records request were omitted, the records custodian should contact the requestor concerning the omission and produce the records as quickly as practicable.

C. Redaction

1. If a record contains confidential information or information that is not open for public inspection, the records custodian shall prepare a redacted copy prior to providing access. If questions arise concerning redaction, the records custodian should coordinate with counsel or other appropriate parties regarding review and redaction of records. The records custodian and the PRRC may also consult with the OORC or with the Office of Attorney General and Reporter.
2. Whenever a redacted record is provided, a records custodian should provide the requestor with the basis for redaction. The basis given for redaction shall be general in nature and not disclose confidential information.

IV. Inspection of Records

- A. There shall be no charge for inspection of open public records.
- B. The location for inspection of records within the offices of the Institution should be determined by either the PRRC or the records custodian.
- C. The PRRC determines the location for the inspection of public records and may require an appointment for the inspection of public records. The PRRC must not allow a requestor to inspect original records outside the presence of an Institution employee designated by the PRRC. The PRRC must take reasonable precautions to ensure that the integrity of the public records is maintained during the inspection of the records.

V. Copies of Records

- A. A records custodian shall promptly respond to a public record request for copies in the most economic and efficient manner practicable.
- B. Copies will be available for pickup at a location specified by the records custodian.
- C. Upon pre-payment for postage in addition to the cost of the copies, copies will be delivered to the requestor's home address by the United States Postal Service. Another means of delivery, such as a commercial delivery service, may be chosen by the requestor, subject to the pre-payment of the cost of delivery.
- D. A requestor will not be allowed to make copies of records with personal equipment if the cost of production of the records exceeds fifty dollars (\$50).
- E. If copies are to be provided by the Institution in an electronic format, the Institution must provide the flash drive or other device used to store the media, at the expense of the requestor. Under no circumstances may a requestor provide a data storage device that will be connected to the institution's IT system.
- F. Electronic records will be produced only in a read-only format.

VI. Fees and Charges and Procedures for Billing and Payment

- A. Fees and charges for copies of public records should not be used to hinder access to public records. No charges will be assessed for copies and duplicates unless the production costs exceed fifty dollars (\$50).
- B. Records custodians shall provide requestors with an itemized estimate of the charges, using the form attached as Exhibit 4, prior to producing copies of records and may require pre-payment of such charges before producing requested records.
- C. When fees for copies and labor do not exceed one hundred dollars (\$100), the fees may be waived.

Requests for waivers for fees above \$50 must be presented to the Institution's chief finance officer, who is authorized to determine if such waiver is in the best interest of the institution and for the public good. Fees associated with aggregated records requests will not be waived.

D. Fees and charges for copies are as follows:

1. \$0.15 per page for 8 ½ " x 11" and 8 ½" x 14" black and white copies.
2. \$0.50 per page for 8 ½ " x 11" and 8 ½" x 14" color copies. Prior to copying records in color, the requestor must be advised that the record can be produced in color for the higher cost and consent to paying for the color copies.
3. The charge for a duplex copy must be the same as the charge for two (2) separate copies.
4. If a copy of a public record is produced on a medium other than for 8 ½ " x 11" or 8 ½" x 14" paper, then the PRRC must assess a copy charge equal to the actual cost of producing a copy of the public record, taking into consideration the amount of material, equipment costs and the cost of the alternative medium.
5. If the requested records exist electronically, but not in the format requested or a new or modified computer program of application is necessary to put the records in a readable and reproducible format or it is necessary to access backup files, the PRRC must charge the requestor the actual costs incurred in producing the records in the format requested or in creating or modifying a computer program or application necessary to put the records in a readable and reproducible format or in accessing backup files.
6. The TPRA does not require the Institution to provide public records to a requestor in the format requested by the requestor (e.g., a format that can be manipulated; paper instead of electronic).
7. When providing electronic copies of public records, the PRRC may charge per-page copying costs only when paper copies that did not already exist were required to be produced in responding to the request, such as when an electronic public record must be printed and redacted.
8. The PRRC may charge the actual costs for flash drives or similar storage devices on which electronic copies are provided.
9. If an outside vendor is used, the actual costs assessed by the vendor must be charged to the requestor.

E. Fees for Labor Costs

1. The PRRC must charge the requestor the hourly wage of the employee(s) reasonably necessary to produce the requested records above the labor threshold.

- a. The "labor threshold" is the labor of the employee(s) reasonably necessary to produce requested records for the first hour incurred by the Institution in producing the records.
- b. "Labor" means the employee time reasonably necessary to produce the requested records and includes the time spent locating, retrieving, reviewing, redacting, and reproducing the records.
- c. The "hourly wage" is based upon the employee(s) base salary and does not include benefits.

2. In calculating the labor costs to be charged to the requestor:

- a. First, determine the number of hours each employee spent producing the requested public records;
- b. Second, subtract the one (1) hour labor threshold from the number of hours the highest paid employee spent producing the request;
- c. Third, multiply the total number of hours to be charged for the labor of each employee by that employee's hourly wage; and
- d. Fourth, add together the totals for all the employees involved in the request to determine the total amount of the labor costs to be charged to the requestor.

3. Labor costs should be tracked based on tenths of an hour, rounded down.

4. The PRRC should strive to ensure that current employees with the lowest practicable hourly wage be used to fulfill public records requests. However, the PRRC has the discretion to determine that is more cost effective to utilize a higher-compensated employee if he/she can accomplish the task more efficiently, which may result in lower total labor costs.

F. The PRRC has the discretion to determine how payment for production costs must be made (e.g., cash, check credit/debit card).

G. Payment in advance will be required when costs are estimated to exceed fifty dollars (\$50).

VII. Aggregation of Frequent and Multiple Requests

A The Institution will aggregate record requests in accordance with the Frequent and Multiple Request Policy promulgated by the OORC when more than (4) requests are received within a calendar month (either from a single individual or a group of individuals deemed working in concert).

B. When Aggregating:

1. The level at which records requests will be aggregated is at the institution level.
2. The PRRC is responsible for making the determination that a group of individuals are working in concert. The PRRC or the records custodian must inform the individuals that they have been deemed to be working in concert and that they have the right to appeal the decision to the OORC.
3. Routinely released and readily accessible records excluded from aggregation include, but are not limited to:
 - a. Materials for meetings of the Board of Regents and Board committees
 - b. Other records determined by the PRRC.

VII. Confidentiality Exceptions

Exceptions to the right to inspect or copy public records include, without limitation: (1) records made confidential by the TPRA itself or by other state law; and (2) records the Institution is required to keep confidential by federal statute or regulation as a condition for receipt of federal funds or for participation in a federally funded program.

Sources

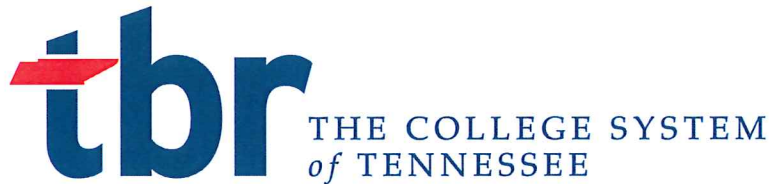
T. C. A. § 49-8-203; T. C. A. § 10-7-503(g); Tennessee Office of Open Records Counsel's Model Public Records Policy, Best Practices & Guidelines document, the Safe Harbor Policy, the Schedule of Reasonable Charges, and the Reasonable Charges for Frequent and Multiple Requests Policy, see:
<https://comptroller.tn.gov/open-records/>.

Related

Exhibits

1. List of Public Records Request Coordinators
2. Public Records Request Form
3. Response to Public Records Request Form
4. Estimate of Production and Copying Costs Form

DRAFT



BOARD TRANSMITTAL

MEETING: December 2017 Quarterly Board Meeting

SUBJECT: Approval of Policies and Rule Revision
General Policy on Alcoholic Beverages
General Policy of Smoking and Tobacco
Rule 0240-2-.01

DATE: December 14, 2017

PRESENTER: Mary G. Moody, General Counsel

ACTION REQUIRED: Rule-Roll Call Vote
Policies-Voice Vote

STAFF'S

RECOMMENDATION: Approval of All

The existing TBR policies regarding alcohol and tobacco on campuses, 1:07:00:00 and 3:05:01:01 are outdated. They will be replaced by the attached policies addressing those subjects separately and in more detail.

Please Note:

- The Smoking and Tobacco policy allows for an institution to adopt a policy making its campus smoke and tobacco free.
- The Alcoholic Beverages policy has been drafted to allow for students over the age of twenty-one to consume alcohol if they are an invited guest at the function for which the president has approved the serving and consumption of alcohol.
- The Alcoholic Beverages policy also allows students, faculty and staff of legal drinking age to possess unopened containers of alcoholic beverages inside their personal vehicles on campus provided that the containers remain secured and unopened.
- The TBR Systemwide Student Rules regarding Alcoholic Beverages is also being revised to allow for these changes.

Attachments: Proposed Alcohol and Tobacco Policy revisions; Proposed Rule Revision

SYSTEMWIDE STUDENT RULES

CHAPTER 0240-2-1

ALCOHOLIC BEVERAGES

0240-2-1-.01 ALCOHOLIC BEVERAGES.

a. Definitions. As used in this rule,

1. "Alcoholic Beverage" means and includes intoxicating liquors, wine and beer as defined by T.C.A. § 57-3-101 and T.C.A. § 57-5-101;

-2. "Institution Property" means property owned or controlled by an institution governed by the Tennessee Board of Regents.

b. The use and/or possession and/or consumption of alcoholic beverages by students under the age of twenty-one on university, community college, technical institute and area vocation-technical school owned or controlled institution property shall be is absolutely prohibited.

c. The possession and/or consumption of alcoholic beverages by students age twenty-one and over on property owned or controlled by an institution governed by the Tennessee Board of Regents is prohibited except:

1. Students who are at least twenty-one years of age may possess unopened containers of alcoholic beverages within their personal vehicles, provided that they may not open the containers or consume the contents while on institution property and the alcoholic beverage must be stored out of plain sight. When the student is not in the vehicle, the vehicle must remain locked.

2. Students who are at least twenty-one years of age may consume alcoholic beverages at an event on institution property for which the President has approved the serving and consumption of alcoholic beverages by those invited to the event and to which the student is an invited guest.

d. Disciplinary Action

1. Students violating this rule and/or any related system or institution policy shall be subject to discipline in accordance with the institution's disciplinary policy.

2. Violations of this rule by students under the age of twenty-one shall be reported to campus law enforcement.

3. Except as prohibited by the Family Educational Rights and Privacy Act (FERPA) 20 U.S.C. § 1232(g), the institution shall notify a parent or legal guardian of a student under twenty-one years of age if the student has committed a disciplinary violation with respect to the use or possession of alcoholic beverages.

Authority: T.C.A. § 49-8-203; T.C.A. § 49-7-146.

DRAFT

General Policy on Tobacco and Alcoholic Beverages: 1:07:00:00

Policy Area

Governance, Organization, and General Policies

Applicable Divisions

TCATs, Community Colleges, **Universities**, System Office, Board Members

Purpose

The purpose of this policy is the establishment of tobacco and alcohol policies for the Tennessee Board of Regents system.

Definitions

- Sale - means any transfer, trade, exchange, or barter, in any manner or by any means, for consideration, including, but not limited to, requiring fees or the purchase of tickets for admission to the area or event at which alcoholic beverages will be served.

Policy

I. Tobacco

- A. The sale of any products containing tobacco is prohibited on all property owned or controlled by the Tennessee Board of Regents and its institutions.

II. Alcohol

- A. The President of each ~~four and two-year~~ institution is authorized to, and may from time to time designate a place on property owned or controlled by the institution where alcoholic beverages may be served by alumni and foundation organizations at a function or event sponsored by said organization.
- B. This area shall not be in classrooms, labs, faculty or administrative offices, ~~residence halls~~, student dining halls, student gathering areas, outdoor public

areas, or athletic facilities accessible to the public. Furthermore, under Policy 3:05:01:01 the use and/or possession of alcoholic beverages by students are prohibited on property owned or controlled by the institution.

- C. The sale of alcoholic beverages at the designated place is prohibited. State funds may not be used for the purchase of alcoholic beverages.
- D. Notwithstanding the provisions noted above, the sale of alcoholic beverages shall be permitted:
 - 1. ~~At the Kemmons Wilson School of Hospitality and Resort Management hotel and conference facility and the Fogelman Executive Center, both of which facilities are operated in connection with the academic program known as the Kemmons Wilson School of Hospitality and Resort Management.~~
 - 2. If Property owned by the Tennessee Board of Regents is disposed of by lease, it is permissible for the tenants of the lessee(s) to sell alcoholic beverages subject to approval by the institution of the tenants occupying the leased property.
- E. Compliance with all applicable laws and regulations shall be required.
- F. This policy shall not be construed as prohibiting the use of alcoholic beverages as cooking supplies in Hospitality Management/Culinary Arts academic coursework where said beverages are not consumed as is, but, in which, the beverages are used solely in the cooking process, or in the wine tasting process, in a manner that is consistent with standard culinary practices.

Sources

TBR Meeting June 20, 1997; March 15, 2002; TBR Meeting June 26, 2008; TBR Board Meeting March 26, 2009; TBR Board Meeting September 25, 2009; TBR Board Meeting March 29, 2012.

Related Policies

- Alcoholic Beverages and Smoking

Alcoholic Beverages and Smoking: 3:05:01:01

Policy Area

Student Policies

Applicable Divisions

TCATs, Community Colleges, **Universities**

Purpose

The purpose of this policy is the establishment of alcoholic beverage and smoking policy for property owned or controlled by the Tennessee Board of Regents.

Policy

I. Alcoholic Beverages

- A. The use and/or possession of alcoholic beverages on **university**, community college, and college of applied technology owned or controlled property shall be prohibited except as provided by Policy 1:07:00:00.

II. Smoking

- A. Smoking shall be prohibited in all buildings owned or operated by a TBR institution.
- B. Smoking shall also be prohibited in all motor vehicles owned, leased or operated by a TBR institution.
- C. This prohibition on smoking shall be communicated to all existing employees and to all prospective employees upon their application for employment.
- D. "No Smoking" signs or the international "No Smoking" symbol shall be clearly and conspicuously posted at every entrance to every building.

Sources

TBR Meeting, August 17, 1973; September 30, 1983; December 7, 2007

Related Policies

- General Policy on Tobacco and Alcoholic Beverages

Policy Area

General

Number -

Name: General Policy on Alcoholic Beverages

Purpose

The purpose of this policy is to establish system-wide policies on the possession, consumption and sale of alcoholic beverages on property owned or controlled by the Tennessee Board of Regents.

Applies To

All Students, Faculty, Staff and Visitors at all Colleges

Definitions

- **Alcoholic Beverage** means and includes intoxicating liquors, wine and beer as defined by T.C.A. § 57-3-101 and T.C.A. § 57-5-101.

Policy

I. General Prohibition

The possession or consumption of alcoholic beverages on property owned or controlled by the college is prohibited except as provide in this policy.

A. Faculty, staff, students or visitors who are at least twenty-one years of age may possess unopened containers of alcoholic beverages within their personal vehicles, provided that they may not open the containers or consume the contents while on property owned or controlled by the college.

II. Serving Alcoholic Beverages at Special Events

The President of each college is authorized to approve the serving and consumption of alcoholic beverages at a function or event held on college property.

A. The event may not take place in classrooms; labs; faculty or administrative offices; student dining halls; student gathering areas; outdoor public areas, unless access to the area is restricted during the event; or athletic facilities, including stadiums, gymnasiums, playing fields, training rooms or locker rooms.

B. The approval must be given in writing and must designate the sponsor of the event, the specific location of the event, the date and time of the event and the hours during which the alcoholic beverages will be served.

C. Students under the age of twenty-one may not attend an event at which alcoholic beverages will be served.

Under 21 Not Allowed
D. It is the responsibility of the sponsor of the event to determine if guests who are served alcoholic beverages are at least twenty-one years of age.

E. If the sponsor is a third party, they must agree to indemnify the college from all liability arising from the service of alcohol at the event and provide proof of adequate general liability insurance.

III. Sale of Alcoholic Beverages at Special Events

Subject to the provisions of section II, above, the President of each college may approve the sale of alcoholic beverages at a function or event held on college property, consistent with state and local law. The sponsor of the event is responsible for insuring compliance with the applicable laws and providing documentation of that compliance to the college prior to approval of the sale of alcoholic beverages at the event.

IV. Expenditure of State Funds for Alcoholic Beverages

The expenditure of state funds for the purchase of alcoholic beverages is absolutely prohibited. "State funds" includes funds derived from state taxes, tuition, or student fees that are appropriated or re-appropriated by the general assembly. If alcoholic beverages are served at a college-sponsored event, the cost of alcoholic beverages, including tax, must always be separately identifiable on the receipts and supporting documentation and the source of the funds for the purchase must be identified.

V. Culinary Arts Programs

The use of alcoholic beverages as part of the curriculum in Hospitality Management/Culinary Arts and similar academic courses where the beverages are used solely in the cooking process or in the wine tasting process that is consistent with standard culinary practices is permitted, however, students who are not twenty-one shall not participate in wine tastings.

VI. Sale of Alcoholic Beverages by Lessees

If property owned by the Tennessee Board of Regents is leased to a third party, the lease may allow for sale of alcoholic beverages on the property, subject to the applicable state and local laws. The lease must be for a period of at least twelve

months; must require the lessor to obtain the lessor's prior approval of the sale of alcoholic beverages and provide for immediate termination of the lease if violations of the applicable state and local laws occur.

Source T.C.A. § 49-8-203, T.C.A. § 49-7-3003

Rule 0240-02-01, Tenn. Comp. R. & Regs. (1999)

History

Related

Exhibits

DRAFT

Policy Area

General

Number -

Name: Prohibitions on Smoking and Use of Smokeless Tobacco Products

Purpose

The purpose of this policy is to establish system-wide policies on smoking and the use of tobacco products on property owned or controlled by the Tennessee Board of Regents.

Applies To

All Colleges and System Office, students, faculty, staff and visitors

Definitions

- **Smoking** means inhaling, exhaling, burning, or carrying any lighted cigar, cigarette (including an electronic cigarette), pipe or other lighted instrument or product that emits smoke or vapor, in any manner or in any form.
- **Vaping** means the act of inhaling and exhaling the aerosol, often referred to as vapor, which is produced by an e-cigarette or similar device. Under this policy, vaping is considered smoking.
- **Electronic Cigarette (e-cigarette)** means an electronic device that converts nicotine into a vapor that is inhaled by the user.
- **Smokeless Tobacco** includes snuff, which is fine-grain tobacco that often comes in pouches that users put between their lower lip or cheek and gum, and chewing tobacco, which comes in shredded, twisted or bricked tobacco leaves.

Policy

I. Prohibitions on Smoking and Use of Smokeless Tobacco

A. Smoking and use of smokeless tobacco are prohibited in all buildings owned or operated by the Tennessee Board of Regents and its institutions. This prohibition applies to all hallways, classrooms, laboratories, seminar/meeting rooms, offices, restrooms, indoor and open-air athletic facilities, performance halls, parking garages and all other spaces in institution-owned or operated buildings.

B. Entrances to all institution buildings are designated as smoke and smokeless tobacco-free. Unless otherwise posted, smoking and use of smokeless tobacco are prohibited within twenty-five (25) feet of all doorways, windows, and ventilation systems of all institution buildings. Smokers are responsible for ensuring that all smoking

activity, including the lighting and discarding of smoking materials, takes place more than twenty-five (25) feet from the doorways, windows, and ventilation systems of institution buildings to avoid infiltration of smoke into the buildings. Smokeless tobacco users are responsible for discarding the products of their tobacco use responsibly. The smokeless tobacco and/or its juices must be spat into a disposable cup or container that is then disposed of in the trash. Spitting tobacco and/or its juices on the floor, sidewalk, grass, landscape beds or pavement is prohibited.

C. Smoking and use of smokeless tobacco are prohibited in all motor vehicles owned, leased or operated by the institution. This prohibition applies to motor vehicles rented by the institution, but does not apply to motor vehicles rented individually by an employee for use in institution business travel unless the travel is being reimbursed by the institution and includes another employee who objects to smoking or smokeless tobacco use in the vehicle.

D. Notwithstanding anything in this policy to the contrary, Tennessee law prohibits smoking in all private motor vehicles when being used for the public transportation of children or as part of health care or day care transportation.

II. Smoke-Free or Tobacco-Free Campuses

Notwithstanding Section I., above, an institution may adopt an institutional policy regarding smoking and use of smokeless tobacco that prohibits smoking or use of smokeless tobacco in all indoor and outdoor areas of its campus.

III. Sale of Tobacco Products and E-cigarettes Prohibited

The sale of any products containing tobacco, e-cigarettes and other vaping supplies is prohibited on all property owned or controlled by the Tennessee Board of Regents and its institutions.

IV. Compliance and Enforcement

A. This policy and/or the institution's policy on smoking and use of smokeless tobacco shall be communicated in writing to all existing employees, all prospective employees upon their application for employment, all students, and all persons who violate the prohibition on smoking or use of smokeless tobacco.

B. The institution shall post signs reasonably calculated to inform the public of the institution policy regarding smoking and the use of smokeless tobacco. If smoking and use of smokeless tobacco are permitted in designated areas, those areas must be clearly marked.

C. Institution employees may report violations of this policy to their immediate supervisor, the next level of supervision, or the institution employee directly responsible for the facility in which the violation occurs. Violations may also be reported by employees, students or others to an office designated by the institution to receive such complaints.

D. Any institution employee who is found to have violated this policy may be subject to disciplinary action.

E. Any institution student who is found to have violated this policy may be subject to discipline in accordance with the System-wide Rules on Student Conduct and Disciplinary Sanctions Chapter 0240-02-03 and the applicable institution policy.

F. Visitors to the campus who are observed violating this policy shall be informed of the policy and asked to cease the violation immediately or leave the campus. If they refuse, security should be called to escort the visitor from the campus.

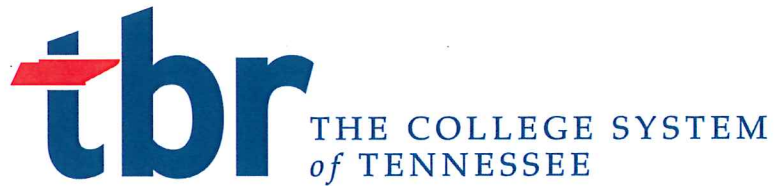
G. Nothing in this policy shall be construed to limit a supervisor's ability to establish, regulate, or limit employee work breaks, whether for smoking or otherwise.

Source

T.C.A. § 49-8-203, T.C.A. § 49-7-135

Related

Exhibits



BOARD TRANSMITTAL

MEETING: December 2017 Quarterly Board Meeting

SUBJECT: Review and Approve Criteria for the President of TCAT
Murfreesboro

DATE: December 14, 2017

PRESENTER: Chancellor Flora W. Tydings

ACTION REQUIRED: Voice Vote

STAFF'S
RECOMMENDATION: Approval

The Board will be asked to approve criteria for the president of TCAT Murfreesboro. After the Board's approval, the selection criteria will be used to advertise the president's position in a nationwide search. The Chancellor's Office will facilitate the search process.

President

Tennessee College of Applied Technology - Murfreesboro

The Tennessee Board of Regents invites applications and nominations for the position of President of the Tennessee College of Applied Technology – Murfreesboro. The Tennessee College of Applied Technology – Murfreesboro is one of 27 Tennessee’s post-secondary technical colleges and an institution of the College System of Tennessee, governed by the Tennessee Board of Regents. The President is the chief executive officer of the College and reports to the Tennessee Board of Regents through the Chancellor.

The TCAT-Murfreesboro has two campuses; the main campus is located in Murfreesboro, Tennessee, situated on approximately thirteen acres of land, with the second campus located in Smyrna, Tennessee. The Smyrna campus is home to a 154,000 square-foot technical training center jointly occupied by the TCAT Murfreesboro and Nissan North America. The College serves seven counties – Rutherford, Williamson, Davidson, Wilson, Cannon, Coffee, and Bedford.

The president exercises broad delegated authority with responsibility for all aspects of campus administration. The successful candidate will be a dynamic, innovative and energetic leader with the vision, skills and integrity required to guide this quality college to higher levels of achievement.

TCAT-Murfreesboro served approximately 6,592 students last year (714.4 full-time equivalent students), which included approximately 5,700 students (approximately 100 FTE) served through special industry training in support of a safety program for a local utility. TCAT-Murfreesboro has 15 program offerings, which include Administrative Office Technology, Automotive Technology, Collision Repair, Computer Information Technology, Cosmetology, Dental Assisting, Digital Graphic Design, Drafting and CAD Technology, Heating, Air Conditioning and Refrigeration, Industrial Electrical Maintenance, Machine Tool Technology, Pharmacy Technician, Practical Nursing, Surgical Technology and Welding Technology. The college employs 57 full-time employees and has an 2017-18 operating budget of \$6,266,800. TCAT Murfreesboro is accredited by the Council on Occupational Education. Additional information about the college can be found at <http://www.tcatmurfreesboro.edu>.

Required criteria for selection include the following:

- A master’s degree from an accredited institution.

Preferred criteria for selection include, but are not limited to, the following:

- A distinguished record of teaching experience in public higher education or technical education program planning experience.
- A minimum of five years of successful leadership and management experience at the executive level with significant decision-making responsibility for supervision/management, budgets, personnel, and/or programs in a post-secondary and/or technical educational environment.
- A distinguished record of extensive senior level administrative experience in a complex business, industry, or government enterprise.

Expected criteria for selection to include:

- A demonstrated commitment to serving students, faculty and staff of a post-secondary technical college;
- A demonstration of experience with engaging various constituencies and building partnerships;
- Capable of establishing strong K-12 partnerships and relationships;

- A commitment to attracting traditional and non-traditional students into workforce programs (certificates /diplomas) and promoting approaches to enhance their opportunity for success;
- An understanding of and commitment to enhancing student success through focused efforts on retention, persistence and completion;
- A demonstrated commitment to diversity and inclusion as core values that enhance the educational process;
- A demonstrated commitment to affirmative action and equal opportunity;
- A demonstrated strength in human relations and communication, planning, financial management, budgeting and organizational skills to lead and inspire internal and external constituencies of the college;
- Demonstrated ability to lead an institution that is comprised of two campuses that meet specific needs in the communities served.
- A demonstrated understanding of institutional accreditation processes.
- An understanding of regional workforce education and training needs and how to strategically position TCAT-Murfreesboro in a highly competitive post-secondary education marketplace; and
- An understanding of and commitment to the role of TCAT-Murfreesboro as part of a higher education system.

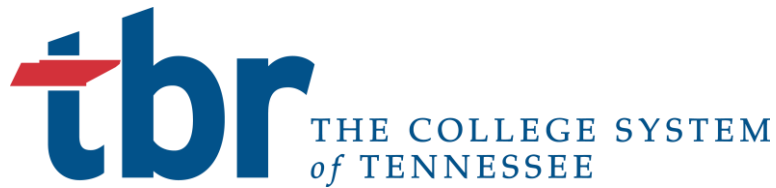
The Tennessee Board of Regents is committed to building and sustaining an inclusive and diverse educational environment and encourages applications from interested candidates who can contribute to promote, and enhance this effort.

The College System of Tennessee is an Equal Opportunity/Affirmative Action employer. Under state law, applicants may request that their application and related materials be confidential and not open for public inspection until such time the candidate is selected as a finalist for the position. The Tennessee Open Meetings Act requires meetings of the Board of Regents to be open to the public.

Please submit application materials by _____ and limit application materials to 20 pages. It is anticipated that the President will be selected prior to _____.

Applications and letters of nomination should be submitted to:

Dr. Lynn Goodman, Special Assistant to the Chancellor
Tennessee Board of Regents
1 Bridgestone Park, 3rd Floor
Nashville, TN 37214
Lynn.Goodman@tbr.edu



BOARD TRANSMITTAL

MEETING: December 2017 Quarterly Board Meeting

SUBJECT: Review and Approve Criteria for the President of TCAT Newbern

DATE: December 14, 2017

PRESENTER: Chancellor Flora W. Tydings

ACTION REQUIRED: Voice Vote

STAFF'S
RECOMMENDATION: Approval

The Board will be asked to approve criteria for the president of TCAT Newbern. After the Board's approval, the selection criteria will be used to advertise the president's position in a nationwide search. The Chancellor's Office will facilitate the search process.

President

Tennessee College of Applied Technology - Newbern

The Tennessee College of Applied Technology - Newbern is one of 27 Tennessee post-secondary technical education institutions; the president is the chief executive officer of the College and exercises broad delegated authority with responsibility for all aspects of campus administration. The president reports to the Tennessee Board of Regents through the chancellor. The successful candidate will be a dynamic innovative and energetic leader with the vision, skills and integrity required to guide this quality college to higher levels of achievement. TCAT Newbern served approximately 587 students last year (380.8 full-time equivalent students) through their 13 program offerings, which include Automotive Technology, Computer Aided Design Technology, Cosmetology, Cosmetology Instructor, Diesel Powered Equipment Technology, Electronics Technology, Heating, Ventilation, Air Conditioning and Refrigeration, Industrial Maintenance/Mechatronics, Injection Molding/Robotics, Machine Tool Technology, Practical Nursing, Truck Driving and Welding Technology. The TCAT Newbern is accredited by the Council on Occupational Education. Additional information about TCAT-Newbern can be found at <http://www.tcatnewbern.edu>.

Required criteria for selection include the following:

- A master's degree from an accredited institution.

Preferred criteria for selection include, but are not limited to, the following:

- A distinguished record of teaching experience in public higher education or technical education program planning experience.
- A minimum of five years of successful leadership and management experience at the executive level with significant decision-making responsibility for supervision/management, budgets, personnel, and/or programs in a post-secondary and/or technical educational environment.
- A distinguished record of extensive senior level administrative experience in a complex business, industry, or government enterprise.

Expected criteria for selection to include:

- A demonstrated commitment to serving students, faculty and staff of a post-secondary technical college;
- A demonstration of experience with engaging various constituencies and building partnerships;
- Capable of establishing strong K-12 partnerships and relationships;
- A commitment to attracting traditional and non-traditional students into workforce programs (certificates /diplomas) and promoting approaches to enhance their opportunity for success;
- An understanding of and commitment to enhancing student success through focused efforts on retention, persistence and completion;
- A demonstrated commitment to diversity and inclusion as core values that enhance the educational process;
- A demonstrated commitment to affirmative action and equal opportunity;
- A demonstrated strength in human relations and communication, planning, financial management, budgeting and organizational skills to lead and inspire internal and external constituencies of the college;
- Demonstrated ability to lead an institution that meets specific needs in the communities served.
- A demonstrated understanding of institutional accreditation processes.
- An understanding of regional workforce education and training needs and how to strategically position TCAT-Newbern in a highly competitive post-secondary education marketplace; and
- An understanding of and commitment to the role of TCAT-Newbern as part of a higher education system.

The Tennessee Board of Regents is committed to building and sustaining an inclusive and diverse educational environment and encourages applications from interested candidates who can contribute to promote, and enhance this effort.

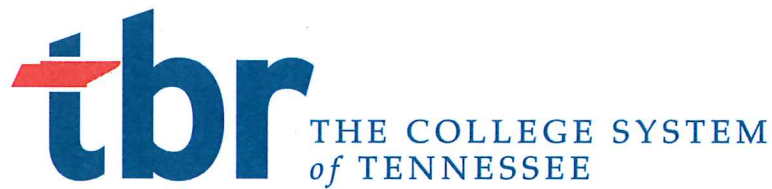
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Please submit application materials by _____ and limit application materials to 20 pages. It is anticipated that the President will be selected prior to _____.

Applications and letters of nomination should be submitted to:

Dr. Lynn Goodman, Special Assistant to the Chancellor

Office of the Chancellor
Tennessee Board of Regents
1 Bridgestone Park, 3rd Floor
Nashville, TN 37214
Lynn.Goodman@tbr.edu



BOARD TRANSMITTAL

MEETING: December 2017 Quarterly Board Meeting

SUBJECT: Naming Request for the Health Science Center at Chattanooga State Community College

DATE: December 14, 2017

PRESENTER: Chancellor Flora W. Tydings

ACTION REQUIRED: Voice Vote

STAFF'S
RECOMMENDATION: Approval

President Rebecca Ashford has submitted a request to name the Chattanooga State Community College Health Science Center the Erlanger Health Science Center to recognize the college's long-standing partnership with Erlanger, the historical significance of their generosity to the Chattanooga State Foundation, and the hospital's outstanding achievements.

The naming committee met on October 24, 2017 and voted unanimously to approve this naming and their request is in compliance with TBR Policy 4:02:05:01 (*Naming Buildings and Facilities and Building Plaques*).

November 29, 2017

Chancellor Flora Tydings, Ed.D.
Tennessee Board of Regents
1 Bridgestone Park, 3rd Floor
Nashville, TN 37214

Dear Chancellor Tydings:

Chattanooga State and Erlanger Health System have enjoyed a strong relationship ever since the college integrated the Baroness School of Nursing of Erlanger Hospital in to the college in the mid-1980s. A multi-hospital system with five hospitals based in Chattanooga, Erlanger is the 7th largest public hospital in the United States and has been recognized as “Chattanooga’s number one hospital” by *U.S. News and World Report*.

Erlanger is the tri-state region’s only Level I Trauma Center, providing the highest level of trauma care for adults, and Children’s Hospital at Erlanger houses the region’s only Level IV Neonatal Intensive Care Unit as well as a pediatric trauma team, Emergency Center, and Pediatric Intensive Care Unit. Erlanger has five LIFE FORCE air ambulances in its fleet and serves as the region’s only academic teaching hospital. With more than 5,686 employees, 1,850 of whom are nurses, Chattanooga State’s nursing and allied health programs ensure that Erlanger has the staff necessary to assist with the volume of patient care experienced annually.

Erlanger supports the college in a variety of ways – chief among them is providing our students quality clinical rotations including serving as an extensive pediatric clinical site. Erlanger employees serve in a variety of leadership capacities on campus, including academic advisory boards within the Nursing and Allied Health division.

We are grateful to Erlanger for leadership commitments to the Chattanooga State Foundation over the years. One example is during our 2012/13 fiscal year for our Health Science campaign, Erlanger established the **Nursing Chair of Excellence** and the **Baroness Erlanger Scholarship**.

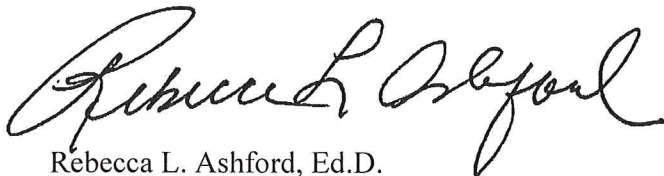
Investing in faculty excellence is critical for the college, and the Erlanger partnership makes this possible by honoring and providing support to outstanding nursing educators; one each for the past five years, and more recently establishing an additional Erlanger Nursing Chair of Excellence, awarding two per year. Erlanger is the single largest contributor to the Chattanooga State Foundation to date.

The outcomes of this partnership are long-term and evident by the number of Chattanooga State recent graduates who went to work at Erlanger between 2012 and 2015. According to data from our college job placement office, Erlanger hired a total of 247 from the combined Spring graduating classes within 18 months of graduation. This represents the single largest employer hiring of Chattanooga State nursing and allied health graduates during this timeframe.

Chattanooga State was proud to partner with Erlanger and the local Health Department in 2016 to become the first higher education institution in Hamilton County to become a smoke and tobacco-free campus.

Chattanooga State and Erlanger have a successful track record of collaboration. In recognition of this long-standing partnership, the historical significance of their generosity to the Chattanooga State Foundation, the notable recognition achieved by Erlanger, combined with the unanimous recommendation from the Chattanooga State Health Science Center Building Naming Committee, I respectfully request that the Tennessee Board of Regents consider naming the Chattanooga Health Science Center the Erlanger Health Science Center.

Sincerely,

A handwritten signature in black ink, appearing to read "Rebecca L. Ashford". The signature is fluid and cursive, with a large initial "R" and "A".

Rebecca L. Ashford, Ed.D.
President

Erlanger & Chattanooga State

**Presented to Dr. Rebecca Ashford,
President, Chattanooga State Community College**

October 24, 2017 (updated Nov. 2017)

HSC Building Naming Committee:

Chair, Nancy Patterson, Vice President,
College Advancement & Public Relations

Members:

Meredith S. Brown, Clinical Coordinator, Radiologic Technology
Sharon Hall, Associate Professor/Director, Respiratory Care
Robin Hoffercker, Assistant Professor, Nursing
Mark Knutsen, Dean, Nursing & Allied Health
Doug Ledford, Master Instructor, Surgical Technology
Cheryl Miller, Professor, Nursing
Juan Sandoval, Vice President, Student Government Association
Courtney Scott, President, Student Government Association
Tammy Swenson, Executive Vice President, Business & Finance

Shared history

Ever since Chattanooga State absorbed the Baroness School of Nursing of Erlanger Hospital in the mid 1980's, the College and Erlanger Health System have enjoyed a strong relationship. A multi-hospital system with five hospitals based in Chattanooga: The Baroness Hospital, Children's Hospital at Erlanger, Erlanger North Hospital, Erlanger East Hospital, and Erlanger Bledsoe Hospital, located in Pikeville, TN, Erlanger is the 7th largest public hospital in the United States and has been recognized as "Chattanooga's number one hospital" by U.S. News and World Report.

Erlanger is the tri-state region's only Level I Trauma Center, providing the highest level of trauma care for adults. Erlanger has five LIFE FORCE air ambulances in its fleet. Children's Hospital at Erlanger houses the region's only Level IV Neonatal Intensive Care Unit, as well as a pediatric trauma team, Emergency Center, and Pediatric Intensive Care Unit. Erlanger also serves as the region's only academic teaching hospital, affiliated with the University of Tennessee College of Medicine Chattanooga Campus. Each year, more than a quarter of a million people are treated by Erlanger healthcare professionals.

With more than 5,686 employees, 1,850 of whom are nurses, Chattanooga State's nursing and allied health programs ensure Erlanger has the staff necessary to assist with the volume of patient care experienced annually, and Erlanger provides critical clinical opportunities for our students.

Overview

We are grateful to Erlanger for a leadership commitment to the Chattanooga State Foundation during our 2012/13 fiscal year for our Health Science Campaign* which was nearly \$500,000 over five years to establish the **Erlanger Nursing Chair of Excellence** and the **Baroness Erlanger Scholarship**.

In recognition of Erlanger's generosity to Chattanooga State, the Tennessee Board of Regents and College President approved to name through June 30, 2017:

- The Baroness Erlanger School of Nursing at Chattanooga State
- The Baroness Erlanger School of Practical Nursing at Chattanooga State
- The Baroness Erlanger School of Medical Assisting at Chattanooga State

From 2012-2017, Erlanger funded the Chattanooga State Foundation's Erlanger Nursing Chair of Excellence for a combined total of \$335,000 and the Chattanooga State Foundation's Baroness Erlanger Scholars for a combined total of \$132,000 and supporting 44 nursing students.

Investing in faculty excellence is critical for the college, and the Erlanger partnership makes this possible by honoring and providing support to an outstanding nursing educator and scholar each of the past five years.

**The Health Science Center Campaign included an opportunity to name the Health Science Center building which was not requested during that time. Several other hospitals and healthcare centers named rooms.*

Outcomes

The outcomes of this partnership are evident by the number of Chattanooga State recent graduates who went to work at Erlanger between 2012 and 2015. According to data from our college job placement office, Erlanger hired a total of 247 from the combined Spring graduating classes within 18 months of graduation. This represents the single largest employer hiring of Chattanooga State nursing and allied health graduates during this timeframe (See Attachment A).

We are proud of the program outcomes for The Baroness Erlanger Nursing Program. The most recent data available for NCLEX is the Class of 2016 that had a 98% Pass-Rate and a 98% job placement rate. Erlanger supports the College in a variety of ways -- chief among them is providing our students quality clinical rotations including serving as an extensive pediatric clinical site. Erlanger employees serve in a variety of leadership capacities on Advisory Boards within the Nursing and Allied Health Division, and a member of your leadership team serves on the Chattanooga State Foundation Board of Directors.

Last year, Chattanooga State was proud to partner with Erlanger and the local Health Department to become the first higher education institution in the county to become a smoke & tobacco-free campus. Further demonstrations of the partnership and collaboration between Erlanger and Chattanooga State include, but are not limited to, the following:

- LPN Nurse Extender to RN Partnership supports the bridge/transition with 6-12 slots reserved for Erlanger Nurse Extenders and includes a fulltime Nursing Instructor/Extender Liaison Transition funded entirely by Erlanger
- Sponsorships include Dinner of Firsts Scholarship benefit and Latin Festival Sponsorships
- Erlanger increased its funding to \$1.5 million to the Chattanooga State Foundation Erlanger Nursing Chairs of Excellence program from one to two chairs to have one Erlanger Nursing Chair of Excellence for Children and one Erlanger Nursing Chair of Excellence for Adults over the next ten years as part of mutual strategic goals.

Conclusion

During the Health Science Center Campaign for a building now approaching ten years of age, we partnered with all the major hospitals in our area who are critical clinical partners for our students and graduates, and each made HSC investments. Similar to that HSC Campaign, we are now approaching all of these hospitals for opportunities to consider new partnerships and investments and associated tributes and recognition opportunities including: naming the HSC building (This opportunity is now pending TBR Approval), naming wings within our HSC, naming of specific programs (requires TBR approval), and funding Chairs of Excellence, among other opportunities.

Chattanooga State and Erlanger have a long history of successful collaboration. In recognition of this long-standing partnership, the historical significance of their generosity combined with the notable recognition achieved by Erlanger, we respectfully request the Tennessee Board of Regents consider naming the Chattanooga State Health Science Center the **Erlanger Health Science Center**.

Attachment A

Between 2012 and 2015, Erlanger hired 247 from each respective Spring graduating class as follows:

2015 Total Erlanger Hires = 73

50 Nurses
8 Radiologic Technologists
2 Advanced Emergency Medical Technicians
2 Health Information Management
3 Health Sciences
2 Physical Therapy Assistants
2 Emergency Medical Technicians
1 of each:
Diagnostic Medical Sonography
Respiratory Care
Radiation Therapy Technician
Magnetic Resonance Imaging

2014 Total Erlanger Hires = 52

25 Nurses
5 Radiologic Technologists
5 Health Sciences
4 Respiratory Care
3 Emergency Medical Technicians
2 Health Information Management
2 Physical Therapy Assistants
2 Pharmacy Technicians
1 of each:
Cardiovascular Sonography
Computed Tomography
Diagnostic Medical Sonography
Emergency Medical Technician - Paramedic
Radiation Therapy Technician

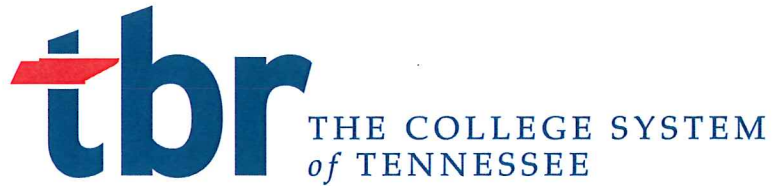
2013 Total Erlanger Hires = 82

56 Nurses
6 Radiologic Technologists
3 Health Sciences
4 Respiratory Care
4 Health Information Management
3 Emergency Medical Technicians
2 Pharmacy Technicians
1 of each:
Diagnostic Medical Sonography
Computed Tomography
Radiation Therapy Technician

Magnetic Resonance Imaging
Emergency Medical Technician – Paramedic

2012 Total Erlanger Hires = 40

13 Nurses
7 Radiologic Tech
7 Health Information Management
5 Respiratory Care
4 Emergency Medical Technician
2 Physical Therapy Assistant
1 of each:
Pharmacy Tech
Magnetic Resonance Imaging



BOARD TRANSMITTAL

MEETING: December 2017 Quarterly Board Meeting

SUBJECT: Review and Consider Approval of Vice Chancellor Appointments

DATE: December 14, 2017

PRESENTER: Flora W. Tydings, Chancellor

ACTION REQUIRED: Voice Vote

STAFF'S
RECOMMENDATION: Approve

At a special called meeting of the Personnel and Compensation Committee, Dr. Randy Schulte was appointed as interim vice chancellor for academic affairs on April 27, 2017. Dr. Heidi Leming was appointed as interim vice chancellor for student success at the Personnel and Compensation Committee Meeting on June 22, 2017. Both have served the TBR well in their interim roles. As a result, this request is to remove the interim title and appoint them into their respective positions effective December 1, 2017. The following appointments are recommended for your consideration:

Vice Chancellor for Student Success - Dr. Heidi Leming

Vice Chancellor for Academic Affairs – Dr. Randy Schulte