

TENNESSEE BOARD OF REGENTS
Quarterly Board Meeting
Tuesday, December 12, 2023 – 9:30 am (Central)
Agenda

- I. **Minutes**
 - A. September 22, 2023 Quarterly Board Meeting
 - B. October 20, 2023 Special Board Meeting
 - C. November 15, 2023 Special Board Meeting

- II. **Report of Interim Action**

- III. **Report of the Committees**
 - A. Report of the Audit Committee Meeting on November 8, 2023

- IV. **Report of the Regents Award for Excellence in Philanthropy**

- V. **Report of the Chancellor**
 - Presentation by Nashville State, TCAT Dickson and TCAT Nashville

- VI. **Unfinished Business**
 - A. Resolution of Appreciation for former Vice President James L. Barrott
 - B. Resolution of Appreciation for former President Laura Monks
 - C. Resolution of Appreciation for former Regent Weston Wamp

- VII. **New Business**
 - A. Consent Agenda
 - 1. Proposed New and Revised TBR Policies
 - a. New Policy 9.01.03.00 Advertising (formerly 4.06.00.00)
 - b. New Policy 9.01.01.00 Branding and Trademarks (formerly 1.03.01.10)
 - c. New Policy 9.01.00.00 Marketing and Communications
 - d. New Policy 9.01.02.00 Publications (formerly G-140)
 - e. New Policy 9.01.04.00 Social Media
 - f. New Policy 9.01.05.00 Web Publishing
 - g. Renumbering Policy 1.08.05.10 to 9.01.06.00 Mass Communications
 - h. Revisions to Policy 2.03.01.05 Approval of Academic Retention and Readmission to Tennessee Colleges of Applied Technology
 - i. Revisions to Policy 4.01.05.00 Internal Audit

 - B. Informational Reporting
 - 1. Update from Office of Student Success (*Leming*)
 - 2. External Affairs Update (*McCormick/Perkins*)
 - a. FY23 Foundation for the College System of Tennessee Annual Fundraising Report

C. Action Items

1. Faculty Emeritus (*Reed*)
 2. TCAT Murfreesboro Faculty Promotion by Exception (*Reed*)
 3. Institutional Compensation Requests (*Fox*)
 4. FY2023-24 October Revised Budget (*Fox*)
 5. Proposed Program Terminations, Modifications, and New Technical Program Implementations for the Tennessee Colleges of Applied Technology (*Reed*)
 6. Resolution of Appreciation for former President Arrita Summers
 7. Resolution of Appreciation for former Vice Chancellor Wendy Thompson
 8. Resolution in Memoriam for Dr. Orinthia Montague
- *This meeting will be live-streamed and archived on the TBR website at <https://www.tbr.edu/board/december-2023-quarterly-board-meeting>.*
 - *Persons who want to request to address the Board may follow the process authorized by [TBR Policy 1.02.12.00 – Requests to Address the Board](#).*

TENNESSEE BOARD OF REGENTS
Quarterly Board Meeting
December 12, 2023

EXECUTIVE SUMMARY

I. Minutes

The Board will consider approving minutes from the September 22, 2023 regular quarterly meeting and the October 20, 2023 and November 15, 2023 special called meetings.

II. Report of Interim Action

This report serves as a record of business transacted by the Office of the Chancellor since the previous meeting of the Board. A copy of the report is enclosed.

III. Report of the Committees

The Board will consider approving the minutes of the following Committee meetings:

A. Report of the Audit Committee meeting on November 8, 2023

IV. Report of the Regents Award for Excellence in Philanthropy

Recipients of the Regents award for Excellence in Philanthropy are selected based on the generous giving of their time, resources, influence on volunteers to become involved in fundraising, active promotion of higher education, leadership in philanthropy, exceptional civic responsibility, and integrity. The Board will receive a report on the following awards presented on August 1, 2023 and August 18, 2023:

Covenant Health

Representatives from Covenant Health accepted the 2023 Regents Award for Excellence in Philanthropy as nominated by Roane State Community College. The award was presented by Regent Danni Varlan during the groundbreaking ceremony for the Knox Regional Health Science Education Center on August 1, 2023.

Brian and Janie Collins

Mr. Brian and Janie Collins accepted the 2023 Regents Award for Excellence in Philanthropy as nominated by TCAT Northwest. The award was presented by Vice Chair Emily Reynolds at the TCAT Newbern campus on August 18, 2023.

V. Report of the Chancellor

- Presentation by Nashville State, TCAT Dickson, and TCAT Nashville

VI. Unfinished Business

A. Resolution of Appreciation for former Vice President James L. Barrott

The Board will consider approving a resolution of appreciation for former Vice President James (Jim) Barrott.

B. Resolution of Appreciation for former President Laura Monks

The Board will consider approving a resolution of appreciation for former President Laura Monks.

C. Resolution of Appreciation for former Regent Weston Wamp

The Board will consider approving a resolution of appreciation for former Regent Weston Wamp.

VII. New Business

A. Consent Agenda

1. Proposed New and Revised TBR Policies

- a. New Policy 9.01.03.00 Advertising (formerly 4.06.00.00)
- b. New Policy 9.01.01.00 Branding and Trademarks (formerly 1.03.01.10)
- c. New Policy 9.01.00.00 Marketing and Communications
- d. New Policy 9.01.02.00 Publications (formerly G-140)
- e. New Policy 9.01.04.00 Social Media
- f. New Policy 9.01.05.00 Web Publishing
- g. Renumbering Policy 1.08.05.10 to 9.01.06.00 Mass Communications
- h. Revisions to Policy 2.03.01.05 Approval of Academic Retention and Readmission to Tennessee Colleges of Applied Technology
- i. Revisions to Policy 4.01.05.00 Internal Audit

B. Informational Reporting

1. Update from Office of Student Success

Vice Chancellor Heidi Leming will provide updates from the Office of Student Success (OSS). The OSS was awarded a \$1.4M Ascendium Grant in summer 2023. This presentation will provide an overview of the academic mindset and high impact practice (HIP) work across the system and how the Ascendium Grant will foster adoption of these teaching principles in support of student success. A specific example of one HIP, study abroad, will be featured through a video presentation capturing reflections from presidents, faculty, administrators, and students from this year's administrative program to the European Alps Region.

Executive Summary – December 2023 Quarterly Meeting

2. External Affairs Update

Executive Vice Chancellor Kim McCormick will introduce Associate Vice Chancellor Cris Perkins to present the report on FY23 Community College Fundraising.

C. Action Items

1. Faculty Emeritus

Five (5) Faculty Emeritus candidates are being recommended to the Board for consideration and approval.

2. TCAT Murfreesboro Faculty Promotion by Exception

The Board will be asked to act on a recommendation for granting a promotion to one (1) faculty member at TCAT Murfreesboro.

3. Institutional Compensation Requests

At the June 2023 meeting, the Board authorized a compensation strategy that included the ability for institutions to submit proposals for salary adjustments using uncommitted local funds. For those submitting a proposal, they had the following options from which to choose:

Local or Institutional Funded Compensation Adjustments - Institutions who have the capacity to recommend additional recurring increases using uncommitted local funds could select from the approved options below. The proposed effective dates were included in the institutional proposal for the increases using institutional funds. The following strategies are not mutually exclusive, and any combination of the provided strategies could be chosen.

- A. Across the Board (ATB) - Institutions were authorized to provide an additional ATB increase distributed to all unrestricted regular full-time and part-time employees. A minimum payment may be established by the institution. The amount would be pro-rated for part-time employees.
- B. Compensation Plan - Institutions were authorized to provide salary adjustments consistent with their Board approved compensation plans.

Staff has received and evaluated compensation salary increase proposals from three (3) institutions: Northeast State Community College, Pellissippi State Community College, and Volunteer State Community College. The proposals are included in the materials.

Staff is recommending the Board's approval of these compensation increases as outlined.

Executive Summary – December 2023 Quarterly Meeting

4. FY2023-24 October Revised Budget

The Board will consider the October 31, 2023 revisions to the FY 2023-24 budgets for the institutions governed by the Board and the Board of Regents System Office.

The original budgets for FY 2023-24 were developed by institutions in the Spring of 2023 and were submitted to the Board office in May 2023. As such, these budgets included a variety of estimates. These institutional budget submissions were the basis for the Board's June 2023 approval of the initial FY 2023-24 operating budgets (the "Proposed Budget"). The October Revised Budget is based on more recent information, including recognition of the impact of fall enrollment, and includes the effect of revisions from the approved Proposed Budget.

5. Approval of Proposed Terminations, Modifications, and Technical Program Implementations for the Tennessee Colleges of Applied Technology

Nine program proposals are being presented for the Committee's review and approval. These proposals will allow the Technical Colleges to be more responsive to the needs of students, businesses, and industries.

Sixteen (16) academic actions were submitted by a TCAT institution to the Vice Chancellor for approval based on section C of the TBR Policy: 2:01:02:00, requiring only notification to the Vice Chancellor.

The Tennessee Board of Regents approved the implementation of two (2) Pre-Practical Nursing dual enrollment programs and one (1) Computer Information Technology program through interim action.

6. Resolution of Appreciation for former President Arrita Summers

The Board will consider approving a resolution of appreciation for former President Arrita Summers.

7. Resolution of Appreciation for former Vice Chancellor Wendy Thompson

The Board will consider approving a resolution of appreciation for former Vice Chancellor Wendy Thompson.

8. Resolution in Memoriam for Dr. Orinthia Montague

The Board will consider approving a resolution in memoriam for Dr. Orinthia Montague.

MINUTES
TENNESSEE BOARD OF REGENTS
REGULAR SESSION

September 22, 2023

The Tennessee Board of Regents met in regular session on September 22, 2023 at Motlow State Community College located in Tullahoma, Tennessee. Vice Chair Emily Reynolds, presiding, called the meeting to order.

In her opening comments, Vice Chair Reynolds thanked Motlow State Community College and TCATs McMinnville, Murfreesboro, and Shelbyville for their hospitality in hosting the quarterly meeting. Given the news of the untimely passing of Dr. Orinthia Montague, President of Volunteer State Community College, the meeting was run on an abbreviated schedule.

The following members were present:

Mr. Miles Burdine
Ms. Layah Garton
Dr. Steven Gentile
Mr. Mark George
Mr. Mark Gill
Commissioner Charles Hatcher
Mr. Shane Hooper
Mr. Todd Kaestner
Ms. Vanessa Pilkinton
Ms. Nisha Powers
Ms. Emily Reynolds
Mr. Ross Roberts
Mr. Kyle Spurgeon
Ms. Danni Varlan
Mr. Tom White

A quorum was present. Members not available to attend the meeting were Governor Bill Lee, Regent MaryLou Apple, and Commissioner Lizzette Reynolds.

Vice Chair Reynolds called upon Chancellor Tydings for her report. Chancellor Tydings introduced Tennessee Department of Labor and Workforce Development Commissioner Deneice Thomas who provided an informational update on ongoing partnerships.

Next, Chancellor Tydings called upon President Chris Whaley for a special presentation on behalf of community college presidents. Dr. Foster Chason was presented with a resolution of appreciation in honor of his 50 years of service with TBR, and most recently as the Tennessee Community College Athletic Association Commissioner. Dr. Chason expressed his appreciation for this recognition.

I. MINUTES

Minutes from the June 16, 2023 quarterly Board meeting and the July 13, 2023 and August 15, 2023 special called meetings were provided to all members prior to the meeting. Given the presumed non-controversial and routine nature of the meeting minutes, Vice Chair Reynolds proposed that these minutes be adopted by unanimous consent. Hearing no objection from members, the minutes of the June 16, 2023, July 13, 2023, and August 15, 2023 meetings were adopted.

II. REPORT OF INTERIM ACTION

Vice Chair Reynolds called upon Chancellor Flora Tydings, who presented the Report of Interim Action, reflecting business transacted by the Office of the Chancellor since the previous meeting of the Board. Chancellor Tydings requested approval of the report. Given the presumed non-controversial and routine nature of the Interim Action Report, Vice Chair Reynolds proposed that the report be ratified and confirmed by unanimous consent. Hearing no objection from members, the Interim Action Report was adopted. A copy of the Report is attached to the official copy of the Minutes as Appendix A.

III. REPORT OF THE COMMITTEES

Board members were asked to act on the minutes of the September 21, 2023 meeting of the Academic Policies and Programs and Student Life Committee; the minutes of the September 21, 2023 meeting of the External Affairs Committee; the minutes of the September 21, 2023 meeting of the Workforce Development Committee; the minutes of the August 29, 2023 meeting of the Audit Committee; the minutes of the September 21, 2023 meeting of the Finance and Business Operations Committee; and the minutes of the September 21, 2023 meeting of the Personnel and Compensation Committee. Members were provided copies of the minutes prior to acting.

The minutes of the committees are as follows:

ACADEMIC POLICIES AND PROGRAMS AND STUDENT LIFE COMMITTEE

The Committee on Academic Policies and Programs and Student Life met on September 21, 2023, at Motlow State Community College. Chair Apple called the meeting to order. A quorum was present and, as Regent Pilkinton participated electronically, she responded that she could hear and speak with others in the meeting; and also, was alone in the room.

As the first item of business, a change was made in the agenda and item four was presented first.

Executive Vice Chancellor Russ Deaton provided the Committee with a proposal to merge TCATs Crossville and Livingston. Regent Burdine provided a motion to approve, and Regent Varlan provided a second. The proposal was approved by roll call vote.

Next, Executive Vice Chancellor Russ Deaton provided the Committee with an overview of Institutional Mission Profiles. Regent Burdine made a motion to approve the mission profiles, and Regent Varlan provided a second to the motion. The Institutional Mission Profiles were approved by roll call vote. A copy of the Institutional Mission Profiles is attached to the Minutes as Attachment A.

The Committee then heard a presentation on Expanding our Understanding of Student Success. This item was for informational purposes.

The Committee then moved back to the beginning of the agenda and considered the following items for approval on the Consent Agenda:

- a. Revisions to TBR Policy 2.01.01.00, Approval of Academic Programs, Units, and Modifications
- b. Revisions to TBR Policy 2.01.00.05, Early Postsecondary Opportunities
- c. Revisions to TBR Policy 2.03.00.02, Learning Support

Regent Varlan made a motion to approve, and Regent Burdine provided a second. A roll call vote was taken, and the motion passed. A copy of the policies listed is attached to the Minutes as Attachment B.

Vice Chancellor Jothany Reed then presented a proposed new Associate of Applied Science (A.A.S.) in Distilled Spirits at the Nearest Green Academy of Distilling by Motlow State Community College. President Michael Torrence and Vice Chancellor Alisha Fox provided supporting comments. Regent Burdine made a motion to approve, and Regent Varlan provided a second. The proposed program was approved by roll call vote. A copy of the program proposal is attached to the Minutes as Attachment C.

Next, the Committee considered the approval of fifteen new programs and eight academic actions.

Following a presentation by Vice Chancellor Jothany Reed and Assistant Vice Chancellor Tachaka Hollins, Regent Varlan provided a motion to approve the fifteen new programs, and Regent Burdine provided a second. A roll call vote was taken, and the motion passed. The programs approved included: replication of the existing Mechanical Maintenance Electrical and Instrumentation program in the evening at TCAT Athens McMinn Higher Education Center (2M); replication of the existing Digital Graphic Design program at TCAT Dickson Williamson Instructional Service Center; replication of the existing Practical Nursing program at TCAT Dickson Williamson Instructional Service Center; relocation of the existing Criminal Justice: Correctional Officer program from TCAT Jackson Humboldt Higher Education Institutional Service Center to the Lexington Extension Campus (J3); implementation of a Collision Repair Technology program at TCAT Livingston main campus;

duplication of the existing Welding Technology program at TCAT Livingston main campus in the evening; duplication of the existing Cosmetology Instructor Training program at TCAT McMinnville main campus in the evening; implementation of a Reflexology program at TCAT McMinnville main campus; relocation of the existing Computer Information Technology program from the TCAT Morristown Greene Technology Instructional Service Center to the Greene County Instructional Service Center (2N); duplication of the existing evening Hybrid Electric Vehicle program and offer it in the day at TCAT Northwest main campus; replication of the existing Electric Vehicle Production Technician program at TCAT Northwest Covington Branch Campus; replication of the existing Electric Vehicle Production Technician program at the TCAT Northwest Ripley Branch Campus; replication of the existing Farming Operations Technology program at TCAT Northwest Covington Branch Campus; implementation of the Aesthetics Technology program at TCAT Northwest Ripley Branch Campus; replication of the existing Direct Support Professional program at TCAT Shelbyville Middle Tennessee Education Center (2E).

The following items were provided for the Committee's information: modify the Administrative Office Technology program curriculum and add Administrative/Marketing Assistant Diploma at TCAT Hartsville; terminate the Criminal Justice: Correctional Officer program at TCAT Hartsville; terminate the Health Information Management Technology program at TCAT Jackson Brownsville Extension Campus; modification of the Administrative Office Technology program curriculum at TCAT McKenzie; modification of the Automotive Technology program curriculum to align with statewide approved curriculum at TCAT McKenzie; termination of the Nursing Aide/Quality Specialist program at TCAT McMinnville; modification of the Information Technology and Infrastructure Management program to align with statewide approved curriculum at TCAT Memphis; and rename the Nursing Aide/Quality Specialist to Direct Support Professional at TCAT Shelbyville.

There being no further business, the Committee on Academic Policies and Programs and Student Life adjourned.

Respectfully submitted,

Committee on Academic Policies and Programs and
Student Life

The Institutional Mission Profiles are attached to the Minutes as Appendix B. The revised TBR policies 2.01.01.00 (Approval of Academic Programs, Units, and Modifications), 2.01.00.05 (Early Postsecondary Opportunities), and 2.03.00.02 (Learning Support) are attached to the Minutes as Appendix C. The program proposal is attached to the Minutes as Appendix D.

EXTERNAL AFFAIRS COMMITTEE

The Committee on External Affairs met on September 21, 2023, at Motlow State Community College. The meeting was called to order by Chair Danni Varlan, and a quorum was present.

Chair Varlan called on Executive Vice Chancellor (EVC) for External Affairs Kim McCormick for an informational update on the recent Special Session. EVC McCormick shared an overview of the four bills passed during the Special Session of the Tennessee General Assembly and provided information about the special session appropriations bill that included \$30 million in funding for higher education safety and security grants and additional money for expanding mental health resources in Tennessee.

EVC McCormick then asked Assistant Vice Chancellor (AVC) John Williams to provide a Legislative Primer presentation. AVC Williams' presentation included information on the process of how a bill becomes a law in the state of Tennessee.

AVC Williams then turned the presentation back over to EVC McCormick. EVC McCormick presented the overarching legislative priorities that guided the creation of the following 2024 Strategic Initiatives:

- Cyber Security (\$1.8 million recurring)
- Physical Safety and Security (\$2.5 million recurring and \$3 million non-recurring for a total of \$5.5 million)
- Student Coaching (\$2.5 million non-recurring and \$2 million recurring)
- Student Support Network (\$4.3 million recurring)
- Creating a Multi-Generational Workforce Pipeline (\$3.3 million recurring)
- Workforce Training Financial Aid Pilot (\$3 million non-recurring)
- Tennessee Financial Aid Reforms
- Financial Aid Flexibility
- Financial Aid Expansion
- Dual Enrollment Expansion
- Distilled Spirits Program

These priorities were developed by TBR System Leadership and the TBR Presidents. The Department of Government Relations in the Office of External Affairs will advocate on behalf of TBR to the members of the Tennessee General Assembly when they return for the second session of the 113th Tennessee General Assembly beginning January 9th, 2024.

There being no further business to come before the Committee, the meeting adjourned.

Respectfully submitted,

Committee on External Affairs

WORKFORCE DEVELOPMENT COMMITTEE

The Committee on Workforce Development met on September 21, 2023, at Motlow State Community College.

The meeting was called to order by Chairman Mark George. A quorum was present and, as Regent Pilkinton participated electronically, she responded that she could hear and speak with others in the meeting; and also, was alone in the room.

Chairman George called on Executive Vice Chancellor for External Affairs Kim McCormick to introduce the Executive Director of the Center for Workforce Development (CFWD) Jeff Sisk. Dr. Sisk began by providing the definition of workforce development as it relates to TBR's mission statement.

Dr. Sisk then moved into sharing an update on the THEC reporting cycle and the Community College Workforce Hours preliminary report. This report included information on the reporting timeline and the four guiding questions relevant to reporting Workforce Training contact hours for the purpose of the outcomes-based funding formula. Dr. Sisk also shared with the committee that preliminary workforce development contact hours for community colleges are up 44.9% across the state from the previous year.

Dr. Sisk concluded his presentation with an update on Blue Oval City including recent RFP responses, on-boarding training, and TCAT campus construction progress.

Chairman George then recognized Dr. Kim McCormick for closing remarks. EVC McCormick commended the CFWD and Dr. Sisk for their efforts and the partnerships being built across the state. There being no further business to come before the Committee, the meeting adjourned.

Respectfully submitted,

Committee on Workforce Development

AUDIT COMMITTEE

The Committee on Audit met in regular session on August 29, 2023, at 10:00 a.m. via Microsoft Teams. The roll was called by Secretary Mariah Perry. The roll call confirmed that a quorum was present; all Committee members in attendance and the Board's Vice Chair confirmed that they could simultaneously hear and speak to other participants; and that no other people were present in the room with each Regent. In attendance were system office and institutional staff; the Board's Vice Chair, Regent Emily Reynolds; and other Board members, including the following Audit Committee members:

Regent Miles Burdine, Audit Committee Chair
Regent MaryLou Apple
Regent Todd Kaestner
Regent Tom White

The necessity of the electronic meeting was confirmed by unanimous consent due to it being the most economically efficient way to have matters considered that require timely action.

Regent Burdine opened the meeting by thanking everyone and welcoming the audit committee and new Board members. Mike Batson echoed the thanks, welcomed new Board members, and mentioned the passing of Dyersburg State's Director of Internal Audit. Mr. Batson expressed the group's sympathy for the auditor's family. Mr. Batson then began the informational reporting section.

Item I, Informational Reporting, included three topics for discussion. Item I.a., Highlights of Audit Findings and Recommendations, consisted of Mike Batson discussing the following topic: External Miscellaneous Reviews, Federal Audits, Internal Audit Reports, and Recommendation Logs included in the materials. Mr. Batson covered reviews from the following: Tennessee Department of Occupational Safety and Health review for Chattanooga State; Standards of Excellence Peer review for Cleveland State; Columbia State's TSAC Financial Assistance Program Compliance review; U.S. Department of Veterans Affairs Compliance surveys for TCAT Crump, TCAT Jacksboro, Southwest Tennessee, TCAT Covington, TCAT Dickson, TCAT Jackson, and TCAT Nashville; HEERF Public Reporting reviews for several campuses; an investigation report for TCAT Chattanooga; and State Audit follow-up reports for Northeast State and Roane State. Mr. Batson also mentioned that the office is developing new data reports related to the timeliness of implementing corrective actions by each college. This item was for informational purposes and required no action.

Item I.b., Audit Reports and Reviews, consisted of informing the committee that a summary of the Miscellaneous External Reviews, Federal Audit Reports, and the Internal Audit Reports for the fourth quarter of fiscal year 2023 are included in the meeting materials. A listing of the Internal Audit Reports is included as Attachment A to these minutes. This item was for informational purposes and required no action.

Item I.c., System-wide Internal Audit Updates, consisted of discussing the following topics: Dyersburg State Community College's Director of Internal Audit vacancy; an update on Jackson State Community College's Director of Internal Audit vacancy; an update on Motlow State Community College's vacant Director position; letting the committee know that Management's Risk Assessments and information security assessments will be discussed in Executive Session; and a recap of the internal audit training held in July 2023 at the TBR System Office. This item was for informational purposes and required no action.

Item II., Review of Internal Audit Year-End Status Reports for Fiscal Year 2023, was presented by Mike Batson. This item was for informational purposes and required no action.

Item III., Review of Internal Audit Plans for Fiscal Year 2024, was presented by Mike Batson.

A motion was made by Regent Apple and seconded by Regent White to approve the audit plans. A roll call vote was conducted, and the committee voted to approve the audit plans as presented. The plans are included as Attachment B to these minutes.

Item IV., Results of External Quality Assurance Review (QAR), consisted of Mike Batson presenting the independent, external QAR report received by the Office of System-wide Internal Audit (SWIA) in August 2023. The report states that TBR SWIA was assessed as Generally Conforming to IIA Standards, the highest rating available.

Mr. Batson presented the two operating improvement recommendations included in the report, the four enhancement suggestions within the report, and TBR SWIA's corrective action plan for these recommendations. This item was for informational purposes and required no action.

Item V., Review of Revisions to Internal Audit Policy 4.01.05.00, Internal Audit, consisted of a review of the proposed changes suggested by the Office of System-wide Internal Audit and the campus auditors. These changes are necessary to modify certification requirements for the college internal auditors, clarify continuing education requirements, align the compensation section with the Audit Committee Charter, and make other minor corrections. The proposed revisions are presented as Attachment C to these minutes.

A motion was made by Regent White and seconded by Regent Kaestner to approve the revisions. The Committee voted to approve the revisions as presented.

Item VI., Review of Charters, Responsibilities, and the IIA Standards, was presented by Mike Batson. Mr. Batson outlined and highlighted several responsibilities, roles, and authority of the audit committee. Mr. Batson proposed the following revision to the Audit Committee Charter: under the Internal Audit Activities section on page 3 of the charter, it is suggested that an addition of best practices be added to recognize the requirement for confidentiality with the audit function; and under the Internal Audit Administration section on page 3 of the charter, an addition is suggested to ensure access to audit files in the event of vacant positions or extended absences. All other revisions are minor revisions. These revisions will be sent to the Comptroller's Office for approval.

A revision to the Internal Audit Charter template was proposed to recognize the requirement for confidentiality with the audit function, clarify the authority and scope for system-wide internal audit, ensure access by System-wide Internal Audit to campus audit files in the event of vacancy, and to make minor corrections.

A motion was made by Regent Kaestner and seconded by Regent Apple to approve the revisions. The Committee voted to approve the revision. The proposed revision to the Audit Committee Charter is included as Attachment D to these minutes. The proposed revision to the Internal Audit Charter Template is included as Attachment E to these minutes.

Item VII., Consideration of Conflict-of-Interest Management Plan, was presented by Chairman Burdine. This Conflict-of-Interest Management Plan addresses a conflict of interest identified by Regent Layah Garton who was appointed on August 4, 2023, to be the Student Regent through June 30, 2024.

A motion was made by Regent White and seconded by Regent Kaestner to approve the plan to manage the conflict. The Committee voted to approve the plan by roll call vote. The proposed plan is included as Attachment F to these minutes.

There being no further business to come before the Committee on Audit, the meeting was adjourned.

Respectfully submitted,

Committee on Audit

A list of all internal audit reports issued during the quarter as mentioned in the above minutes are attached as Appendix E. The internal audit plans for FY 2024 are attached as Appendix F. The revised TBR policy 4.01.05.00 (Internal Audit) is attached as Appendix G. The revised Audit Committee Charter is attached as Appendix H.

Regent Varlan moved approval of the minutes of the September 21, 2023 meeting of the Academic Policies and Programs and Student Life Committee; the minutes of the September 21, 2023 meeting of the External Affairs Committee; the minutes of the September 21, 2023 meeting of the Workforce Development Committee, and the minutes of the August 29, 2023 meeting of the Audit Committee. Regent Burdine provided a second. The motion carried by voice vote.

FINANCE AND BUSINESS OPERATIONS

The Committee on Finance and Business Operations met on September 21, 2023, at Motlow State Community College. The meeting was called to order by Chairman Tom White. A quorum was present and, as Regent White participated electronically, he responded that he could hear and speak with others in the meeting; and also, was alone in the room.

The first item on the agenda was proposed revisions to TBR Policy 4.02.05.01, Naming Buildings and Facilities and Building Plaques which were recommended for approval on the Consent Agenda. A motion was made by Regent George and seconded by Regent Gill to approve the policy revision. A roll call vote was taken, and the revisions were approved as presented. A copy of the policy listed is attached to the minutes as Attachment A.

The second item on the agenda was the review and consideration of the Legislative Priorities Budget Request. The committee recommends approval of the six presented priorities totaling approximately \$28.7 million (\$20 million Recurring and \$8.5 million Non-recurring). A motion was made by Regent Kaestner and seconded by Regent George to approve the recommendation for the Legislative Priorities Budget Request. A roll call vote was taken, and the recommendations were approved as presented.

The third item on the agenda was the review and consideration for approval of a non-mandatory Fee Request from TCAT Pulaski. A motion was made by Regent George and seconded by Regent Kaestner to approve the Fee Request as presented. A roll call vote was taken, and the Committee approved the request as presented.

There being no further business to come before the Committee, the meeting was adjourned.

Respectfully submitted,

Committee on Finance and Business Operations

Regent White moved to approve the report of the Finance and Business Operations Committee. A second was provided by Regent George. The motion passed by roll call vote.

A copy of revised TBR policy 4.02.05.01 (Naming Building and Facilities and Building Plaques) is attached as Appendix I. A copy of the proposed TBR System State Funding Requests are attached as Appendix J.

PERSONNEL AND COMPENSATION

The Committee on Personnel and Compensation met on September 21, 2023, at Motlow State Community College. The meeting was called to order by Chair Nisha Powers. Secretary Perry called the roll and a quorum was present.

The first item on the agenda for consideration was the Consent Agenda. The Committee considered for approval the following items:

- A. Promotion and Tenure Recommendation at Nashville State Community College
- B. Faculty Promotion Correction at TCAT Dickson
- C. Faculty Promotion Increases at Nashville State Community College and TCAT Dickson

Regent Burdine made a motion to approve the items presented under the consent agenda. Regent Hooper provided a second. A roll call vote was taken, and the motion passed. A copy of the promotion and tenure recommendation at Nashville State Community College is attached to the Minutes as Attachment A. A copy of the faculty promotion correction at TCAT Dickson is attached to the Minutes as Attachment B. A copy of the corresponding faculty promotion increases as presented is attached to the Minutes as Attachment C.

The second item on the agenda was the review and approval of the Housing Allowance Increase. Community College presidents currently are eligible to receive a \$900/month housing allowance. TCAT presidents currently are eligible to receive a \$500/month housing allowance. The request was to increase the housing allowance for both community college presidents and TCAT presidents to \$1000/month. Regent Burdine made a motion to accept the housing allowance increase as presented. Regent Hooper provided a second. A roll call vote was taken, and the motion passed.

As the third and final item on the agenda, the Committee considered the proposed executive incentive compensation plan payments. The recommendation included one-time payments for seventeen (17) Tennessee College of Applied Technology (TCAT) Presidents.

Due to reporting changes by the Council on Occupation Education, the TCAT numbers were not available in June when the Community College Presidents and Chancellor executive incentive payments were acted upon. Regent Burdine made a motion to accept the one-time executive incentive payments as presented. Regent Hooper provided a second. A roll call vote was taken, and the motion passed. A copy of the executive incentive request is attached to the minutes as Attachment D.

There being no further business, the Committee on Personnel and Compensation was adjourned.

Respectfully submitted,

Committee on Personnel and Compensation

Regent Powers moved to approve the report of the Personnel and Compensation Committee. A second was provided by Regent Burdine. The motion passed by roll call vote.

A copy of the promotion and tenure recommendation at Nashville State Community College is attached to the Minutes as Appendix K. A copy of the faculty promotion correction at TCAT Dickson is attached to the Minutes as Appendix L. A copy of the corresponding faculty promotion increases as presented is attached to the Minutes as Appendix M. A copy of the executive incentive payments request is attached to the minutes as Appendix N.

V. UNFINISHED BUSINESS

There was no unfinished business brought before the Board at this meeting.

VI. NEW BUSINESS

A. CONSENT AGENDA

Proposed revisions to TBR Governance Policy 1.03.02.60 (Freedom of Speech and Expression) were presented for review and approval on the consent agenda.

Regent Varlan moved to approve the consent agenda. Regent Kaestner provided a second. The motion passed by voice vote. A copy of the revised TBR Policy 1.03.02.60 is attached to the Minutes as Appendix O.

B. REVIEW AND CONSIDER CRITERIA FOR THE NEXT PRESIDENT AT TCAT HENRY/CARROLL

In Chancellor Tydings' temporary absence, Vice Chair Reynolds presented on the search criteria for the next president at TCAT Henry/Carroll.

Regent Varlan moved approval of the criteria, and Regent George provided a second. The motion passed by voice vote. A copy of the criteria is attached to the Minutes as Appendix P.

C. NAMING REQUEST FROM ROANE STATE COMMUNITY COLLEGE (RSCC)

Vice Chair Reynolds called on Chancellor Tydings for a naming request from RSCC. The request was to name the College's Cumberland County Campus the "Diane & Jay Brown Campus." A naming committee was appointed by RSCC and the committee approved this recommendation.

The College honors Diane and Jay Brown for their generous \$4M dollar gift to the Roane State Foundation for a scholarship endowment – without the support of the Browns, there would be no permanent campus facility. As a respected community leader, Diane decided that Roane State needed a permanent campus in Cumberland County after seeing the substantial growth in student enrollment in the 1990s, and she was determined to make it happen. Through both Diane and Jay's leadership in the Campaign for Cumberland County, with Diane as the Chair and Jay serving as a part of the campaign team, a goal of \$2.5 million was set. When gifts were tallied, the goal was exceeded by nearly \$600,000. The Browns have served their community in a variety of ways over the years, including through the Art Circle Library Foundation Board and the complete renovation of the community's public library, the First Congregational Church, organizing the Highland Federal Savings and Loan Association, Covenant Health's Cumberland Medical Center board (and its precursor), the local Rotary Club and numerous community-based projects and committees over the years. In subsequent years, through Diane's service on the Roane State Foundation Board of Directors, the Browns continued to give, lead, and serve Roane State. She served as an "Emeritus" member of the Foundation board at the time of her death and was always a welcome source of wisdom and counsel to Roane State.

Diane and Jay Brown's contribution to the Cumberland Campus is substantial and was integral to Roane State's success in the beautiful campus we have there today. President Chris Whaley provided supporting comments.

Regent White moved approval of the naming request and Regent Garton seconded the motion. The motion passed by voice vote. A copy of the request by Roane State is attached to the Minutes as Appendix Q.

D. PROPOSED 2024 MEETING DATES

Vice Chair Reynolds then called on Chancellor Tydings to present the proposed meeting dates for 2024. Regent Hooper moved to approve the meeting dates with Regent White providing a second. The motion carried by voice vote. The quarterly meeting dates for 2024 are as follows:

Wednesday, March 27	TBR System Office
Thursday and Friday, June 13 and 14	Dyersburg State Community College
Thursday and Friday, September 19 and 20	Northeast State Community College
Tuesday, December 10	TBR System Office

Vice Chair Reynolds assured the Resolutions for former Vice President Jim Barrott, former President Laura Monks, and former Regent Weston Wamp would be considered at the next board meeting. Next, Chancellor Tydings was called on and announced that Vice Chancellor Wendy Thompson plans to retire in October 2023.

Vice Chair Reynolds then requested a moment of silence to honor the memory of Dr. Orinthia Montague and Michael Maren, Research Analyst for the State Senate Education Committee, and their many contributions to the state and TBR.

A reminder was provided for the next quarterly meeting scheduled on Tuesday, December 12, 2023 at the TBR System Office.

In closing, Vice Chair Reynolds and Chancellor Tydings thanked Presidents Michael Torrence, Melody Edmonds, Patrick Wade, and Jeff Sisk and their staff for hosting the September board meeting.

VII. ADJOURNMENT OF THE MEETING

There being no further business to come before the Board, the meeting was adjourned.

Respectfully submitted,



Mariah H. Perry, Board Secretary

Flora W. Tydings, Chancellor

Emily J. Reynolds, Vice Chair

MINUTES
TENNESSEE BOARD OF REGENTS
SPECIAL CALLED SESSION

October 20, 2023

The Board met virtually in a special called session on Friday, October 20, 2023 at 9:30 a.m. central time. The purpose of the meeting was to consider the recommendation for the next president of TCAT Shelbyville and the search criteria for the next presidents of Volunteer State Community College and TCAT Harriman.

Vice Chair Emily Reynolds welcomed everyone and thanked them for participating in the special called meeting.

She then asked Board Secretary Mariah Perry to call the roll. Since this was an electronic meeting, members answered two questions when replying to the roll call. First, could the Regent simultaneously hear and speak with others participating in the meeting? Second, is the Regent alone in the room? The following members were present and all responded yes to both questions when the roll was called.

Dr. MaryLou Apple
Mr. Miles Burdine
Ms. Layah Garton
Mr. Mark George
Commissioner Charles Hatcher
Mr. Shane Hooper
Mr. Todd Kaestner
Ms. Vanessa Pilkinton
Ms. Nisha Powers
Ms. Emily Reynolds
Commissioner Lizzette Reynolds
Mr. Ross Roberts
Mr. Tom White

A quorum was present. Members not available to participate were Governor Bill Lee, Regent Steven Gentile, Regent Mark Gill, Regent Kyle Spurgeon, and Regent Danni Varlan.

Vice Chair Reynolds stated that the Board was asked to meet electronically to review and consider the recommendation for the president of TCAT Shelbyville and the criteria for the presidents of Volunteer State and TCAT Harriman. Given the limited time between the selection of the candidate for TCAT Shelbyville being recommended and the desired start date for the position, as well as the need to initiate the search and recruitment process for Volunteer State and TCAT Dickson, assembly of a quorum to be physically present was not practicable.

Given the necessity to meet electronically is a presumed non-controversial and routine item, Vice Chair Reynolds proposed that the necessity be adopted by unanimous consent. Hearing no objection from members, the necessity was adopted.

Vice Chair Reynolds called on Chancellor Flora Tydings to present her recommendation for the next president at TCAT Shelbyville for the Board's consideration. The Chancellor reported that the Board approved the search criteria for the position on June 16, 2023. Regent MaryLou Apple served as chair of the search advisory committee. Regent Hooper and Regent Kaestner also served as committee members, as well as representatives of the college's faculty, staff, students and alumni, and local civic and industry leaders. Chancellor Tydings thanked them for their time and dedication with this presidential search. She also thanked Associate Vice Chancellor April Preston and Mariah Perry for coordinating this presidential search. Chancellor Tydings then announced her recommendation of Mr. Jimmy Wright as the next president of TCAT Shelbyville.

Mr. Wright currently serves as the Chief Student Affairs Officer at Big Sandy Community and Technical College in Kentucky. He has also served in a number of roles obtaining progressively more experience at Big Sandy, including Dean of Student Affairs/Registrar, Associate Dean, Information Support Specialist for Distance Learning, and as System Manager. Mr. Wright holds a Master's degree in higher education from Morehead State University, a Bachelor's degree in management from Sullivan University, and an Associate's degree in computer science from Prestonsburg Community College. He is working toward a doctorate in educational leadership at Morehead State University.

Next, Regent Apple reported details of the search. She reported that Mr. Wright was one of three (3) finalists chosen by the presidential search advisory committee from twenty-two (22) applicants from around the country. The Search Committee held its first meeting on July 19. Then on August 7, the committee met to consider and select candidates for round one interviews. Eight (8) candidates were interviewed on August 24. As a result of the interviews, three (3) candidates participated in campus interviews on September 27.

At the conclusion of his report, Regent Apple moved to approve Chancellor Tydings' recommendation to hire Mr. Jimmy Wright as the next president of TCAT Shelbyville. A second was provided by Regent Hooper. A roll call vote was taken, and the motion passed unanimously. Mr. Wright addressed the Board and expressed his appreciation for the honor to serve as the College's next president. Mr. Wright will start on December 1, 2023. A copy of the chosen applicant's resume is attached to the official copy of the Minutes as Appendix A.

Next, Vice Chair Reynolds called on Chancellor Tydings to present on the search criteria for the next president of TCAT Harriman. Regent Burdine moved approval of the criteria, and Regent Garton provided a second. The motion passed by roll call vote. A copy of the criteria is attached to the official copy of the Minutes as Appendix B.

Lastly, Vice Chair Reynolds called on Chancellor Tydings to present on the search criteria for the next president of Volunteer State. Commissioner Reynolds moved approval of the criteria, and Regent White provided a second. The motion passed by roll call vote. A copy of the criteria is attached to the official copy of the Minutes as Appendix C.

Vice Chair Reynolds thanked everyone for participating in the meeting and provided a reminder of the Committee Chairs and Audit Committee meetings scheduled for November 8, 2023.

There was no further business brought before the Board and the meeting was adjourned.

Respectfully submitted,



Mariah H. Perry, Secretary

Flora W. Tydings, Chancellor

Emily J. Reynolds, Vice Chair

MINUTES
TENNESSEE BOARD OF REGENTS
SPECIAL CALLED SESSION

November 15, 2023

The Board met virtually in a special called session on Wednesday, November 15, 2023 at 9:30 a.m. central time. The purpose of the meeting was to consider the recommendation for the next president of TCAT Dickson.

Vice Chair Emily Reynolds welcomed everyone and thanked them for participating in the special called meeting.

She then asked Board Secretary Mariah Perry to call the roll. Since this was an electronic meeting, members answered two questions when replying to the roll call. First, could the Regent simultaneously hear and speak with others participating in the meeting? Second, is the Regent alone in the room? The following members were present and all responded yes to both questions when the roll was called.

Dr. MaryLou Apple
Mr. Miles Burdine
Ms. Layah Garton
Mr. Mark George
Mr. Mark Gill
Mr. Todd Kaestner
Ms. Vanessa Pilkinton
Ms. Nisha Powers
Ms. Emily Reynolds
Mr. Ross Roberts
Mr. Kyle Spurgeon
Ms. Danni Varlan
Mr. Tom White

A quorum was present. Members not available to participate were Governor Bill Lee, Regent Steven Gentile, Commissioner Charles Hatcher, Regent Shane Hooper, and Commissioner Lizzette Reynolds

Vice Chair Reynolds stated that the Board was asked to meet electronically to review and consider the recommendation for the president of TCAT Dickson. Given the limited time between the selection of the candidate being recommended and the desired start date for the position, assembly of a quorum to be physically present was not practicable.

Given the necessity to meet electronically is a presumed non-controversial and routine item, Vice Chair Reynolds proposed that the necessity be adopted by unanimous consent. Hearing no objection from members, the necessity was adopted.

Vice Chair Reynolds called on Chancellor Flora Tydings to present her recommendation for the next president at TCAT Dickson for the Board's consideration. The Chancellor reported that the Board approved the search criteria for the position on August 15, 2023. Board Vice Chair Emily Reynolds served as chair of the search advisory committee. Regent Powers and Regent Pilkinton also served as committee members, as well as representatives of the college's faculty, staff, students and alumni, and local civic and industry leaders. Chancellor Tydings thanked them for their commitment and support with this presidential search. She also thanked Associate Vice Chancellor April Preston and Mariah Perry for coordinating this presidential search. Chancellor Tydings then announced her recommendation of Ms. Laura Travis as the next president of TCAT Dickson.

Ms. Travis is currently TCAT Dickson's executive vice president of academic affairs and compliance. She joined TCAT Dickson in 1998 as health affairs coordinator, and her responsibilities expanded to academic affairs coordinator in 2015. She was appointed the college's vice president in 2020, and then to her current position in 2021. Ms. Travis earned a bachelor of science degree in nursing and a master of science in nursing administration, both at Tennessee Technological University. Prior to joining TCAT Dickson, she worked as a registered nurse and team leader at Homecare Solutions in Dickson and previously as a registered nurse at Saint Thomas Hospital in Nashville.

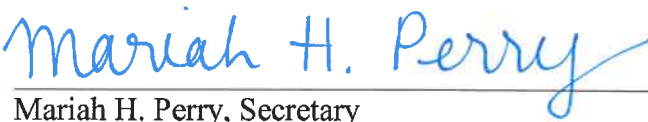
Next, Vice Chair Reynolds reported details of the search. She reported that Ms. Travis was the sole finalist chosen by the presidential search advisory committee from twenty-six (26) applicants from around the country. The Search Committee held its first meeting on August 28. Then on October 5, the committee met to consider and select candidates for round one interviews. Five (5) candidates were interviewed on October 18. As a result of the interviews, Ms. Travis participated in a campus interview on November 3.

Regent Pilkinton moved to approve Chancellor Tydings' recommendation to hire Ms. Laura Travis as the next president of TCAT Dickson. A second was provided by Regent Powers. A roll call vote was taken, and the motion passed unanimously. Ms. Travis addressed the Board and expressed her thanks for the opportunity to serve, and will start on December 1, 2023. A copy of the chosen applicant's resume is attached to the official copy of the Minutes as Appendix A.

Vice Chair Reynolds thanked everyone for participating in the meeting and provided a reminder of the next quarterly board meeting on December 12, 2023 at the System Office.

There was no further business brought before the Board and the meeting was adjourned.

Respectfully submitted,




Mariah H. Perry, Secretary

Flora W. Tydings, Chancellor

Emily J. Reynolds, Vice Chair

Office of the Chancellor
1 Bridgestone Park, Third Floor
Nashville, TN 37214
615-366-4403 OFFICE 615-366-3922 FAX
tbr.edu

TO: Members of the Tennessee Board of Regents

FROM: Flora W. Tydings  ^{DS}

DATE: December 12, 2023

SUBJECT: Interim Action Report – Fourth Quarter

The following constitutes a record of business transacted by the Office of the Chancellor since the previous regular quarterly meeting of the Board of Regents under the authority of Article IV.G(13) of the Bylaws and also TBR Policy 1.04.01.00, Section I.G., which grants to the Chancellor interim authority to act on behalf of the Board. Pending any questions, the actions are recommended for Board consideration and confirmation.

I. **PERSONNEL ACTIONS** – Tennessee Board of Regents Staff

Appointments:

- Jordan Parrish, Financial Aid Associate; Effective 9/18/2023
- Meagan Quarles, Financial Aid Associate; Effective 9/18/2023
- Harley Buffington, Enterprise Application Developer; Effective 9/29/2023
- Matt Adams, ERP Systems Administrator; Effective 10/09/2023
- James Foster, Database Administrator; Effective 11/01/2023
- Genie Whitesell, Associate General Counsel; Effective 11/06/2023
- Derrik Smith, Service Desk Support Specialist; Effective 11/15/2023

Intra-Agency Transfers:

- Lisa Campbell, CLSCC Enterprise Application Analyst; Transfer from CISCC; Effective 12/01/2023
- Kyle Simons, CLSCC Manager, Technical Services; Transfer from CISCC; Effective 12/01/2023
- Steven Knight, CLSCC Technical Specialist; Transfer from CISCC; Effective 12/01/2023
- Robin Pratt, CLSCC Technical Specialist; Transfer from CISCC; Effective 12/01/2023
- Clayton Strain, CLSCC Technical Specialist; Transfer from CISCC; Effective 12/01/2023

Interim Action Report

Page 2

Reclassifications:

- John Williams, Assistant Vice Chancellor for Government Relations to Associate Vice Chancellor for Government Relations; Effective 10/01/2023
- Cara Suhr, Financial Aid Manager to Service Center Director for Financial Aid; Effective 10/01/2023
- Michelle Terry, Procurement and Travel Associate to Service Center Procurement Coordinator; Effective 11/01/2023

Promotions: None

Degree Attainment: None

Certified Admin. Prof: None

Retirement:

- Wendy Thompson; Effective 10/31/2023

Separations:

- Zachary Gant; Effective 10/06/2023

Appointments: Vice President and Other Executives Appointments: Attachment A
Vice President and Other Executives Increases: Attachment B
Institution Compensation Plan Proposals: Attachment C

II. ACCEPTANCE OF GIFTS AND GRANTS

III. CONSTRUCTION PROJECTS:

- State Building Commission Activities: Attachment D
- Summary of Construction Contracts: Attachment E

IV. APPROVAL OF CONTRACTS AND AGREEMENTS: Attachment F

V. TCAT ACADEMIC ACTIONS – INTERIM APPROVALS: Attachment G

TBR System-wide
Vice Presidents and Executive Level Appointments

Institution	Name	Position	Salary	Effective Date
ChSCC	Susan Joseph	Vice President Business and Finance	\$160,181.00	11/01/2023
CISCC	Dr. Willie Thomas	Vice President of Student Affairs	\$120,430.00	9/11/2023
NaSCC	Johannah Williams	Vice President of Academic Affairs	\$144,256.00	12/01/2023
TCAT Jackson	Patrick Davis	Vice President of Blue Oval Campus	\$110,000.00	11/01/2023

Attachment B

**TBR System-wide
Vice Presidents and Executive Level Increases**

Institution	Name	Position	Previous Salary	New Salary	Effective Date
ChSCC	Ann Elizabeth Norton	Vice President Academic Affairs	\$148,096.00	\$152,572.00	10/01/2023
TCAT Hartsville	Jonathan Smallwood	Vice President	\$99,911.00	\$108,270.00	1/1/2024

Institution One-Time Compensation Proposals FY 2023-24

Institution	One-Time Payment		One Time Payment	
	One-Time Payment	Cost of Benefits	Amount	One-Time Payment
ChSCC	\$ 501,715	\$ 118,355	\$1,000	12/20/2023
MSCC	\$ 270,380	\$ 62,210	\$750	12/20/2023
RSCC	\$ 343,750	\$ 76,892	\$1,000	12/20/2023
VSCC	\$ 385,000	\$ 87,500	\$1,000	11/30/2023
WSCC	\$ 400,960	\$ 91,820	\$1,000	11/30/2023
TCAT Chattanooga	\$ 61,000	\$ 14,390	\$1,000	12/20/2023
TCAT Crossville	\$ 37,000	\$ 7,400	\$1,000	12/20/2023
TCAT Elizabethton	\$ 60,000	\$ 12,000	\$1,000	12/15/2023
TCAT Hartsville	\$ 19,000	\$ 3,800	\$500	12/20/2023
TCAT Hohenwald	\$ 27,600	\$ 5,520	\$750	12/15/2023
TCAT Jacksboro	\$ 15,500	\$ 3,100	\$500	12/20/2023
TCAT Jackson	\$ 82,000	\$ 16,400	\$1,000	12/15/2023
TCAT Livingston	\$ 40,000	\$ 8,000	\$1,000	11/30/2023
TCAT McKenzie	\$ 15,000	\$ 3,000	\$1,000	12/15/2023
TCAT McMinnville	\$ 13,700	\$ 2,740	\$600	12/15/2023
TCAT Memphis	\$ 43,200	\$ 8,640	\$600	12/20/2023
TCAT Morristown	\$ 61,000	\$ 12,200	\$1,000	12/20/2023
TCAT Murfreesboro	\$ 40,950	\$ 8,190	\$650	12/15/2023
TCAT Nashville	\$ 42,600	\$ 8,520	\$600	11/30/2023
TCAT Paris	\$ 30,000	\$ 6,000	\$1,000	12/15/2023
TCAT Pulaski	\$ 42,400	\$ 8,480	\$1,000	11/30/2023
TCAT Shelbyville	\$ 41,900	\$ 8,380	\$1,000	12/15/2023
Total	\$ 2,574,655	\$ 573,537		

Count	22
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Flora W. Tydings
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Tennessee Board of Regents
Summary of State Building Commission Actions
September 14, 2023 - November 9, 2023

Date	SBC Number	Institution	Project	Value	SBC Action
9/14/2023	166/012-01-2021	ChSCC	CAT Building Renovations	20,610	Rec'vd report C.O. #9 @ 1.54% Approved awarding a contract to the best evaluated proposer for CM/GC (Johnson & Galyon, Inc.)
	166/072-01-2022	TCAT Morristown	Greene County Campus	29,855,000	
	166/080-01-2022	TCAT Pulaski	Campus Renovation and Addition	29,902,500	Approved awarding a contract to the best evaluated proposer for CM/GC (Hoar Construction)
	166/000-01-2023	Statewide	Statewide Consultants	500,000	Approved procurement and to select consultants
	166/012-02-2020	TCAT Chattanooga	TCAT Chattanooga Advanced Manufacturing Building	25,900,000	Approved a revision in project budget and funding
10/12/2023					
	166/000-01-2022	TCAT Covington	Welding & Machine Tool Addition	-85,023	Rec'vd report C.O. #2 @ -13.61%
	166/000-01-2022	TCAT Covington	Welding & Machine Tool Addition	736	Rec'vd report C.O. #3 @ .12%
	166/066-01-2021	TCAT McKenzie	Plumbing Repairs	-34,077	Rec'vd report C.O. #2 @ -15.78%
	166/015-01-2023	CoSCC	HVAC and Restroom Upgrades – Lewisburg Campus	457,000	Approved project and utilizing a Statewide Consultant (Gresham Smith) for design and Campus Procurement for construction
	166/021-03-2023	MSSC	Master Plan	200,000	Approved project and issuing an RFP for master planning services.
11/9/2023					
	166/040-02-2023	TCAT Athens	Polk County Facility	17,000,000	Approved project, to select a designer, and utilizing the CM/GC alternative delivery method.
					Comptroller Mumpower asked about the status of the electrical work on the campus. Mr. Dick Tracy stated that work on the southern portion of the primary loop has begun construction and is anticipated to be complete in August 2024. With this addition of funding, the northern portion of the primary loop is expected to bid in early in 2024. Some components of the work will have a 12-month lead time, but the northern portion of the primary loop should be completed in 2025. Once the southern portion of the primary loop has been completed, it will be turned over to NES and it is anticipated that NES will be operating and maintaining the entirety primary loop once the northern portion is completed in 2025. TBR anticipates that TSU will bring the projects for the secondary work in December 2023. This will connect the buildings on campus to the new primary loop. TSU expects to have an associated budget request Source of Funding: Original Change Revised \$ 5,000,000.00 \$ 0.00 \$ 5,000,000.00 20/21 CurrFunds-CapMaint (MP) (A) 5,000,000.00 0.00 5,000,000.00 21/22 CurrFunds-CapMaint (MP) (A) 5,000,000.00 0.00 5,000,000.00 22/23 CurrFunds-CapMaint (A) 4,230,000.00 0.00 4,230,000.00 23/24 CurrFunds-CapMaint (MP) (A) 0.00 9,000,000.00 9,000,000.00 22/23 CurrFunds-CapImp (A) Original Project Budget: \$19,230,000.00 Change in Funding: \$9,000,000.00 Revised Project Budget: \$28,230,000.00 State Building Commission – November 9, 2023 Page 12 of 43 for the secondary connections. The biggest challenge to completing the secondary connections will be the one-year lead time for equipment.
	166/001-03-2020	TSU	Electrical Upgrades	28,230,000	

Comptroller Mumpower asked about the use of Strategic Initiative Funding. Mr. Tracy stated that the current \$9 million request is the only Strategic Initiative Funding used for this project, the remainder of the funding is from prior appropriations specifically for this project, and no additional Strategic Initiative Funding is anticipated to be needed for this project. Mr. Tracy also stated that the bulk of the Strategic Initiative funding has not yet been spent or allocated to projects and that TBR and TSU are awaiting completion of the new Master Plan to inform that spending plan. The Master Planner is behind schedule, especially in determining the deferred maintenance, needs, and costs associated with academic buildings that are needed to bring forward new projects. Commissioner Bryson asked for some additional clarification about the Master Plan and Strategic Initiative funding. Mr. William Radford stated that approximately \$70 million of the \$250 million of Strategic Initiative Funding has been allocated to projects and TSU has programmed the balance of the \$170 million pending completion of the Master Plan. Mr. Radford stated that TSU has identified needs that exceed the \$250 million and will stage projects to prioritize life safety and other campus needs. Mr. Radford stated that while there have been issues with and delays in the Master Planner's work, the new Master Plan is anticipated in late February 2024. Mr. Radford stated that TSU has been working with the Master Planner on their missed deliverables and errors in the Master Planner's estimating.

Speaker Sexton asked Mr. Radford whether the Master Plan would include new dormitories to allow TSU to move out of hotels and motels. Mr. Radford stated that TSU has a presentation that they would be happy to give to the Commission of a 13-year plan demonstrating how TSU will meet the demand for housing in the future. Additionally, in the December/January 2024 timeframe, TSU plans to bring forward a 1,000-bed residence hall for Commission approval. This new residence hall would be a replacement of existing, older, and more expensive housing on campus. While TSU would like the new Master Plan to be complete, the housing plan is a separate plan. Both plans will be presented to the Commission once complete. Lt. Governor McNally asked how the Master Planner was selected. Mr. Radford stated that the current Master Planner is the same Master Planner who had completed the prior 2016 master plan for TSU and was selected for continuity given their familiarity with the campus and the fact that this new Master Plan was initially expected to be a comprehensive update. The Commission approved a revision in project budget and funding.

Approved project and to select a designer

1,500,000

Hardin Valley Soccer Field Update

166/032-03-2023 PSCC

Approved a revision in project funding and the EDP as recommended by the State Architect
Approved project and to select a designer

19,800,000
2,970,000

Boones Creek Extension Campus
Harmed Hall Lab Upgrades

166/052-01-2022 TCAAT Elizabethton
166/001-06-2023 TSU

Tennessee Board of Regents
Summary of State Building Commission Executive Subcommittee
September 27, 2023 - November 20, 2023

September 27, 2023 Executive Subcommittee Meeting

WSSC SBC #166/023-02-2023	Approval of a Project	Approved project	OFD/Campus to coordinate transaction
DSCC SBC #166/01917-03-2022	Approval of a Project and Utilizing Campus Procurement for Construction	Approved project utilizing Campus Procurement for construction	OFD/Campus to coordinate transaction
DSCC SBC #166/019-02-2023	Approval of Awarding a Contract	Approved awarding a contract to the best evaluated proposer (Dober Lidsky Mathey, Inc.)	OFD/Campus to coordinate transaction
NeSCC Transaction No 22-01-009	Approval to Purchase Above Fair Market Value	Approved purchasing property above fair market value as determined by appraisal	OFD/STREAM to coordinate transaction
VSCC Transaction No. 23-06-006	Acquisition	Approved acquisition in fee	OFD/STREAM to coordinate transaction
TCAT Chattanooga Transaction No. 23-08-013	Acquisition	Approved acquisition in fee with waiver of advertisement	OFD/STREAM to coordinate transaction

JSCC Transaction No. 23-09-001	Disposal	Approved disposal by lease with waiver of advertisement	OFD/STREAM to coordinate transaction
Statewide SBC #166/000-01-2023	Designer Selection	Approved selection of The Architecture Collaborative as designer for the project	OFD prepares Designer Agreement and continues with project
Statewide SBC #166/000-01-2023	Designer Selection	Approved selection of Hefferlin+Kronenberg Architects, LLC as designer for the project	OFD prepares Designer Agreement and continues with project
Statewide SBC #166/000-01-2023	Designer Selection	Approved selection of Allen & Hoshall, Inc. as designer for the project	OFD prepares Designer Agreement and continues with project
Statewide SBC #166/000-01-2023	Designer Selection	Approved selection of Terracon Consultants, Inc.. as designer for the project	OFD prepares Designer Agreement and continues with project
Statewide SBC #166/000-01-2023	Designer Selection	Approved selection of Terracon Consultants, Inc.. as designer for the project	OFD prepares Designer Agreement and continues with project

Statewide SBC #166/000-01-2023	Designer Selection	Approved selection of Engineering Services Group, Inc. as designer for the project	OFD prepares Designer Agreement and continues with project
Statewide SBC #166/000-01-2023	Designer Selection	Approved selection of Innovative Engineering Services, LLC as designer for the project	OFD prepares Designer Agreement and continues with project
TSU SBC #166/001-03-2023	Designer Selection	Approved selection of The Orcutt Winslow LLLP. as designer for the project	OFD prepares Designer Agreement and continues with project
ChSCC SBC #166/012-02-2023	Designer Selection	Approved selection of Hefferlin+Kronenberg Architects, Inc. as designer for the project	OFD prepares Designer Agreement and continues with project
TCAT Athens SBC #166/040-01-2023	Designer Selection	Approved selection of Artech Design Group Inc. as designer for the project	OFD prepares Designer Agreement and continues with project
October 23, 2023 Executive Subcommittee Meeting CoSCC SBC #166/015-02-2023	Approval of a Project and Designer Selection	Approved project and to select a designer	OFD/Campus to coordinate transaction

JSCC SBC #166/019-03-2023	Approval of a Project and Designer Selection	Approved project and to select a designer	OFD/Campus to coordinate transaction
PSCC SBC #166/032-01-2023	Approval to Award	Approved awarding a contract to the best evaluated proposer (Dober Lidsky Mathey, Inc.)	OFD/Campus to coordinate transaction
PSCC SBC #166/032-02-2023	Approval of a Project and Designer Selection	Approved project and to select a designer	OFD/Campus to coordinate transaction
TCAT Athens SBC #166/040-02-2023	Designer Selection	Approved selection of Artech Design Group, Inc. as designer for the project	OFD prepares Designer Agreement and continues with project
TCAT Athens Transaction No. 23-04-015	Acquisition	Approved acquisition in fee with waiver of advertisement	OFD/STREAM to coordinate transaction
DSCC Transaction No. 22-03-015	Disposal	Approved a revision to a disposal in fee for less than appraised value with waiver of advertisement	OFD/STREAM to coordinate transaction

November 20, 2023 Executive Subcommittee Meeting

PSCC SBC #166/032-01-2022	Approval to Award	Approved awarding a contract to the best evaluated proposer for CM/GC (Johnson Galyon, Inc.)	OFD/Campus to coordinate transaction
TCAT Crump SBC #166/084-02-2023	Designer Selection	Approved selection of Mid South Engineering Consultants, LLC as designer for the project	OFD prepares Designer Agreement and continues with project
Statewide SBC #166/000-01-2023	Designer Selection	Approved selection of WSP USA Environment & Infrastructure, Inc. as designer for the project	OFD prepares Designer Agreement and continues with project

CONSTRUCTION CONTRACTS AWARDED 09/01/2023 - 11/30/2023
Contracts totaling \$53,397,248.95

<u>Designer</u>	<u>Contractor</u>	<u>Contract Sum</u>	<u>Awarded</u>	<u>Project Number</u>	<u>Institution/ Project Name</u>
Bauer Askew Architecture, PLLC	ORI Acquisition, Inc. d/b/a Office Resources, I	601,712.57	09/12/2023	166/015-01-2012AF	CoSCC Williamson County Center Relocation
I.C. Thomasson Associates, Inc.	John Bouchard & Sons Company	146,000.00	09/13/2023	166/001-06-2022	TSU Queen Washington Electrical Generator
Kurzynske & Associates	Stansell Electric Company, Inc.	2,652,755.63	09/13/2023	166/001-03-2019	TSU Electrical Upgrades
A2H, Inc.	A and B Construction Company, Inc.	548,564.00	09/13/2023	166/033-01-2018A	SWCC Plumbing Updates
HNA Engineering, PLLC	Frank Balton & Company, Inc.	261,819.00	09/14/2023	166/033-02-2022	SWCC Replacement
Moody Nolan, Inc.	Trash Construction Services, LLC	626,000.00	09/19/2023	166/001-01-2022	TSU Farrell-Westbrook Laboratories
Derthick, Henley & Wilkerson Architects, PLLC	Brewster Builders, Inc.	214,047.00	09/21/2023	166/000-02-2021E4	Statewide East Region TCAT Maintenance Repairs
Derthick, Henley & Wilkerson Architects, PLLC	Pannell Construction, LLC	526,212.27	10/03/2023	166/000-02-2021E2	TCAT Morristown TCAT Maintenance Repairs
Derthick, Henley & Wilkerson Architects, PLLC	Pannell Construction, LLC	141,813.92	10/03/2023	166/000-02-2021E1	TCAT Athens TCAT Maintenance Repairs
GHP, Inc.	ORI Acquisition, Inc. d/b/a Office Resources, I	487,616.00	10/16/2023	166/025-02-2022FE	V SCC Furniture Package
Gilbert McLaughlin Casella Architects, plc	Sain Construction Company	4,457,434.00	10/20/2023	166/021-01-2017A	MSSC Advanced Robotics Training Center
Bauer Askew Architecture, PLLC	American Constructors, Inc.	39,599,128.00	10/25/2023	166/086-01-2021	TCAT Shelbyville Bedford County Higher Education Center
West Welch Reed Engineers, Inc.	Webb Plumbing, Heating & Electric Corp.	845,250.00	10/30/2023	166/013-02-2022	CI SCC Campus HVAC Updates
Facility Systems Consultants, LLC	HVAC, Inc.	869,838.00	10/31/2023	166/038-02-2021	NeSCC Pierce Building First Floor HVAC Updates
Facility Systems Consultants, LLC	S. B. White Company, Inc.	498,200.00	11/02/2023	166/000-01-2022E3	TCAT Elizabethton Kingsport Campus Renovations
McGahey Associates, Architects	Barnard Roofing Company, Inc.	332,951.00	11/09/2023	166/038-01-2021	NeSCC Powers and Maintenance Roof replacements
C T Consultants, Inc.	Kane Industries, LLC	587,907.56	11/20/2023	166/021-01-2022	MSSC Parking and Roadway Repairs



 BOARD TRANSMITTAL

MEETING: Quarterly Board Meeting

SUBJECT: Interim Action Contracts Report

DATE: December 12, 2023

PRESENTER: N/A (Interim Action Report)

PRESENTATION REQUIREMENTS: None

ACTION REQUIRED: Informational Purposes

STAFF RECOMMENDATION: Not Applicable

The Interim Action Contracts Report provides a listing of the contracts approved beginning August 19, 2023, and ending November 13, 2023. In addition to the contract listing, a summary of the approved contracts for this reporting period is also provided.

During the reporting period, a total of 243 contracts were approved at the System Office. An overview is provided below:

Contract Amendments	Clinical Affiliations	Dual Services	Professional Services	Service Agreements	Other
39	35	22	5	17	125

**Tennessee Board of Regents
Contracts Approved August 19, 2023, thru November 13, 2023**

<u>Contract number</u>	<u>Contract Type</u>	<u>Contractor</u>	<u>Department/Institution</u>	<u>Commodity</u>	<u>Yearly Amount</u>	<u>System-</u>		<u>Start Date</u>	<u>End Date</u>	<u>Competitive</u>
						<u>Wide</u>	<u>Narrow</u>			
103751	Amendment to Existing Contract	City of Dayton	CSCC	Lease of Space	\$30,000.00			1/1/2019	12/31/2028	
105901	Amendment to Existing Contract	U.S. Bank National Association	TBR	Commercial Card Services	\$15,000,000.00	Yes		11/1/2016	1/31/2024	Yes
107894	Amendment to Existing Contract	Wellspring Telehealth, LLC (dba WellVia)	Student Success	Telemedicine Services	\$0.00			9/1/2019	8/31/2024	Yes
108292	Amendment to Existing Contract	Kuall Inc.	IT	Computer Software	\$223,790.00	Yes		1/1/2020	12/31/2024	Yes
108596	Amendment to Existing Contract	Inlight Public Sector, Inc.	TBR	Computer Hardware and Peripherals	\$5,500,000.00	Yes		5/1/2020	10/31/2024	Yes
108887	Amendment to Existing Contract	Allied Universal Security Services	PSCC	Security Services	\$700,000.00			10/1/2020	9/30/2024	Yes
109042	Amendment to Existing Contract	Velocity EHS	TCAT Crossville	Computer Software	\$3,000.00			11/2/2020	11/1/2024	
109073	Amendment to Existing Contract	Middle Tennessee Ambulatory Surgery Center	TCAT Murfreesboro	Clinical Experience	\$0.00			11/9/2020	11/8/2025	
109086	Amendment to Existing Contract	U.S. Bank	PSCC	Banking Services	\$200,000.00	Yes		11/1/2020	10/31/2024	Yes
109337	Amendment to Existing Contract	Unbelievably Clean, Inc.	TCAT Morristown	Janitorial Services	\$89,780.00			4/1/2021	3/31/2024	Yes
109886	Amendment to Existing Contract	BrightView Landscape Services, Inc.	TCAT Memphis	Landscaping	\$48,761.88			11/1/2021	10/31/2024	Yes
109825	Amendment to Existing Contract	Southern Tennessee Regional Health System	TCAT Murfreesboro	Clinical Experience	\$0.00			9/1/2021	8/31/2026	
109887	Amendment to Existing Contract	Don Hinman Consulting	IT	Consulting	\$30,000.00			9/24/2021	9/23/2024	
109930	Amendment to Existing Contract	Knox Blount Maintenance Inc.	PSCC	Custodial Services	\$800,000.00			10/1/2021	9/30/2024	Yes
109969	Amendment to Existing Contract	Cintas Corporation	TBR	Facilities Management Products and Solutions	\$100,000.00	Yes		3/1/2021	10/31/2024	Yes
110028	Amendment to Existing Contract	Pennsylvania College of Technology	Academics	Grant	-\$450,000.00			10/1/2021	7/14/2024	
110104	Amendment to Existing Contract	Tennessee Higher Education Commission	TCAT Jackson	Grant	-\$250,000.00			12/15/2021	6/14/2024	
110314	Amendment to Existing Contract	Technolutions, Inc	Student Success	Computer Software	\$125,000.00			3/1/2022	2/28/2027	Yes
110489	Amendment to Existing Contract	Knoxville Utilities Board	TCAT Knoxville	Training	\$60,000.00			5/26/2022	6/30/2028	
110706	Amendment to Existing Contract	Berean Christian School	PSCC	Dual Enrollment Agreement	\$0.00			8/1/2022	7/31/2024	
110831	Amendment to Existing Contract	Metropolitan Board of Public Education	NSSC	Dual Enrollment Agreement	\$400,000.00			7/1/2022	6/30/2025	
110835	Amendment to Existing Contract	Knox County Government	TCAT Knoxville	Training	\$9,000.00			7/17/2022	12/31/2024	
110971	Amendment to Existing Contract	College Board	Academics	Course Placement Tests	\$100,000.00	Yes		11/1/2021	10/31/2024	Yes
111023	Amendment to Existing Contract	First Horizon Bank	WSSC	Banking Services	\$0.00			10/1/2022	9/30/2024	Yes
111027	Amendment to Existing Contract	All Smiles Cleaning Services, LLC	TCAT Jackson	Janitorial Services	\$13,600.00			9/19/2022	9/18/2024	Yes
111148	Amendment to Existing Contract	Southern Tennessee Regional Health Systems - Lawrenceburg	TCAT Hohenwald	Clinical Experience	\$0.00			10/3/2022	10/2/2027	
111202	Amendment to Existing Contract	Catholic Charities of Tennessee	VSCC	Lease of Space	\$0.00			10/1/2022	9/30/2024	
111206	Amendment to Existing Contract	Clean & Green Lawn Care, LLC	TCAT Pulaski	Landscaping	\$11,916.00			10/1/2022	9/30/2024	
111298	Amendment to Existing Contract	Associated General Contractors, Middle Tennessee	TCAT Northwest	Cooperative Educational Offerings	\$1,000.00			11/1/2022	10/31/2024	
111389	Amendment to Existing Contract	TRANSFR, Inc.	TBR	Training	\$650,000.00			12/20/2022	12/31/2024	
111564	Amendment to Existing Contract	Submittable Holdings, LLC	OE	Computer Software	\$59,735.00			2/1/2023	12/31/2024	Yes
111627	Amendment to Existing Contract	Tennessee Department of Health	TCAT Jacksonboro	Grant	-\$500,000.00			12/1/2022	7/31/2024	
111656	Amendment to Existing Contract	Tennessee Department of Health	TCAT Knoxville	Grant	-\$500,000.00			12/1/2022	7/31/2024	
111665	Amendment to Existing Contract	Tennessee Department of Health	JSCC	Grant	\$302,000.00			12/1/2022	7/31/2024	
111673	Amendment to Existing Contract	Tennessee Department of Health	COSCC	Grant	-\$500,000.00			12/1/2022	7/31/2024	
111686	Amendment to Existing Contract	Tennessee Department of Health	TCAT Dickson	Grant	-\$500,000.00			12/1/2022	7/31/2024	
111779	Amendment to Existing Contract	Dyersburg State Community College	Academics	Grant Subcontract	\$42,000.00			4/17/2023	11/30/2024	
111990	Amendment to Existing Contract	Anderson County Board of Education	TCAT Jacksonboro	Dual Enrollment Agreement	\$0.00			7/1/2023	6/30/2024	
112181	Dual Enrollment Agreement	Memphis Shelby County Schools	TCAT Memphis	Dual Enrollment Agreement	\$0.00			8/1/2023	6/30/2024	
112220	Dual Enrollment Agreement	Morristown East High School	WSSC	Dual Enrollment Agreement	\$0.00			8/1/2023	7/31/2024	
112231	Professional Service	Townsend Systems, LLC	TCAT Jackson	Fire Alarm Service Agreement	\$480.00			9/23/2023	9/22/2024	
112248	Dual Enrollment Agreement	Memphis-Shelby County Schools	TCAT Northwest	Dual Enrollment Agreement	\$0.00			8/1/2023	6/30/2024	
112261	Memorandum of Understanding	Volunteer State Community College	Business and Finance	Memo of Understanding	\$0.00			7/1/2023	6/30/2028	
112267	Dual Enrollment Agreement	Alvin C. York Agricultural Institute	TCAT Oneida	Dual Enrollment Agreement	\$0.00			8/1/2023	7/31/2024	
112301	Dual Enrollment Agreement	Lawrence County School System	COSCC	Dual Enrollment Agreement	\$0.00			8/1/2023	7/31/2024	
112308	Training	Mitsubishi Electric	TCAT Jackson	Training and Equipment	\$0.00			8/29/2023	8/28/2024	
112314	Lease Agreement	The Technical Community College System of Georgia	Academics	Cooperative Educational Offerings	\$1.00			9/5/2023	9/4/2028	
112330	Dual Enrollment Agreement	Bedford County Schools	TCAT Shelbyville	Dual Enrollment Agreement	\$0.00			7/1/2023	6/30/2024	
112333	Dual Enrollment Agreement	McMinn County Schools	CLSCC	Dual Enrollment Agreement	\$0.00			8/1/2023	7/31/2024	
112335	Dual Enrollment Agreement	Monroe County Schools	CLSCC	Dual Enrollment Agreement	\$0.00			8/1/2023	7/31/2024	
112348	Memorandum of Understanding	Trenton Police Department	JSCC	Memo of Understanding	\$0.00			8/21/2023	8/20/2024	
112367	Academic Articulation Agreement	University of Memphis	Academics	Cooperative Educational Offerings	\$0.00			8/23/2023	8/22/2026	

112374	Dual Enrollment Agreement	Decatur County School System	TCAT Crump	Dual Enrollment Agreement	\$0.00	8/1/2023	5/31/2024	Yes
112384	Dual Enrollment Agreement	Lawrence County School System	TCAT Crump	Dual Enrollment Agreement	\$0.00	8/1/2023	5/31/2024	
112394	Clinical Affiliation	Diabetes Management Associates	TCAT Hohenwald	Clinical Experience	\$0.00	8/10/2023	8/9/2028	
112400	Dual Enrollment Agreement	Lawrence County Schools	TCAT Hohenwald	Dual Enrollment Agreement	\$0.00	8/1/2023	5/31/2024	
112404	Academic Articulation Agreement	Herzing University	RSCC	Cooperative Educational Offerings	\$0.00	9/12/2023	5/31/2026	
112421	Clinical Affiliation	Physicians Medical Care	TCAT Pulaski	Clinical Experience	\$0.00	8/2/2023	8/1/2028	
112422	Grant Agreement	TCAT Oneida Huntsville	TCAT Jacksboro	Grant Subcontract	\$376,125.00	7/1/2023	6/30/2024	
112424	Grant Agreement	TCAT Oneida Huntsville	TCAT Jacksboro	Grant Subcontract	\$35,000.00	7/1/2023	6/30/2024	
112433	Dual Enrollment Agreement	Lincoln County Schools	TCAT Shelbyville	Dual Enrollment Agreement	\$0.00	7/1/2023	6/30/2024	
112434	Hotel/Lodging Agreement	Sheraton Grand Nashville Downtown	External Affairs	Lodging and Meeting Space	\$208,874.00	3/26/2024	3/28/2024	
112437	Clinical Affiliation	Perry County EMS	TCAT Hohenwald	Clinical Experience	\$0.00	8/9/2023	8/17/2028	
112439	Clinical Affiliation	Elizabethton City School System	TCAT Elizabethton	Clinical Experience	\$0.00	8/18/2023	8/17/2028	
112440	Dual Enrollment Agreement	The Farm School	WSSC	Dual Enrollment Agreement	\$0.00	9/1/2023	8/31/2024	
112441	Special Industry Agreement	Columbia State Community College	TCAT Murfreesboro	Training	\$0.00	9/1/2023	8/24/2028	
112442	Training	American Job Center - Greater Memphis Region	TCAT Northwest	Training	-\$2,100.00	8/21/2023	7/31/2024	
112444	Grant Agreement	Tennessee Department of Transportation	TCAT Shelbyville	Grant	\$0.00	7/1/2023	6/30/2024	
112445	Grant Agreement	Tennessee Department of Transportation	TCAT Shelbyville	Grant	-\$22,000.00	6/30/2023	6/29/2024	
112446	Grant Agreement	Department of Labor and Workforce Services	TCAT Morristown	Grant	-\$22,000.00	6/30/2023	6/29/2024	
112448	Grant Agreement	Department of Labor and Workforce Services	Academics	Grant	-\$300,000.00	9/15/2023	6/30/2024	
112449	Grant Agreement	Department of Labor and Workforce Development	CLSCC	Grant	-\$70,000.00	7/1/2023	6/30/2024	
112451	Clinical Affiliation	Village Pharmacy	CLSCC	Grant	-\$967,000.00	7/1/2023	6/30/2024	
112453	Grant Agreement	Department of Labor and Workforce Development	TCAT Livingston	Clinical Experience	\$0.00	8/25/2023	8/24/2028	
112454	Grant Agreement	Department of Labor and Workforce Development	NESSC	Grant	-\$920,000.00	7/1/2023	6/30/2024	
112456	Clinical Affiliation	Haywood County Schools	NESSC	Grant	-\$70,000.00	7/1/2023	6/30/2024	
112457	Grant Agreement	Chattanooga State Community College - Martina Harr	TCAT Jackson	Clinical Experience	\$0.00	9/1/2023	8/31/2028	
112458	Grant Agreement	University of KY Research Foundation	TNeCampus	Grant Subcontract	\$14,900.00	5/1/2023	6/30/2025	
112459	Dual Enrollment Agreement	Knox County Schools	Academics	Grant	-\$11,143.00	5/15/2023	4/30/2025	
112461	Dual Enrollment Agreement	Aliyah Academy	PSSC	Dual Enrollment Agreement	\$0.00	6/1/2023	5/31/2028	
112463	Special Industry Agreement	Industrial Development Board	WSSC	Dual Enrollment Agreement	\$0.00	9/1/2023	8/31/2024	
112465	Clinical Affiliation	Hickman County Board of Education	TCAT Dickson	Training	-\$165,300.00	9/15/2023	9/14/2024	
112466	License Agreement	American Welding Society	TCAT Hohenwald	Clinical Experience	\$0.00	9/1/2023	8/31/2028	
112468	Dual Service	TCAT Northwest - Amanda Capps	TCAT Crossville	Welding Curriculum	\$14,000.00	8/22/2023	8/21/2024	
112469	Dual Enrollment Agreement	Hamilton County Schools	ETSU	Personnel	\$8,000.00	8/28/2023	12/8/2023	
112470	Dual Service	Motlow State Community College - Houston Austin	CSCC	Dual Enrollment Agreement	\$0.00	7/1/2023	6/30/2024	
112471	Dual Service	Tennessee Board of Regents - Robin Marek	TCAT McMinnville	Personnel	\$3,836.47	9/5/2023	12/20/2023	
112472	Dual Service	TCAT Jackson - Meredith Cooper	JSCC	Personnel	\$2,332.80	8/21/2023	12/6/2023	
112473	Clinical Affiliation	Henderson County Schools	TCAT Jackson	Personnel	\$9,979.20	8/1/2023	6/30/2024	
112474	Clinical Affiliation	Lexington City School District	TCAT Jackson	Clinical Experience	\$0.00	9/27/2023	9/26/2028	
112479	Special Industry Agreement	Central Tennessee Hospital Corporation	NESSC	Clinical Experience	\$0.00	9/27/2023	9/26/2028	
112480	Memorandum of Understanding	Columbus Medical Services, LLC	TCAT Athens	Real Estate	\$0.00	9/1/2023	9/1/2043	
112481	Clinical Affiliation	City of Chattanooga	TCAT Athens	Training	-\$190,000.00	10/1/2023	9/30/2025	
112482	Clinical Affiliation	Mountainview	TCAT Elizabethton	Memo of Understanding	\$0.00	10/16/2023	10/15/2024	
112484	Special Industry Agreement	Columbia Pediatrics	TCAT Elizabethton	Clinical Experience	\$0.00	9/5/2023	9/4/2028	
112485	Clinical Affiliation	Crown Laboratories	TCAT Hohenwald	Clinical Experience	\$0.00	9/6/2023	9/5/2028	
112486	Amendment to Existing Contract	Ascension Saint Thomas Highlands	TCAT Elizabethton	Training	-\$6,720.00	10/2/2023	3/30/2024	
112488	Service Agreement	Cyber Healthcare Solutions LLC	TCAT Elizabethton	Clinical Experience	\$300,000.00	9/8/2023	9/7/2028	Yes
112489	Clinical Affiliation	Brightcove, Inc	TBR	Clinical Experience	\$31,000.00	8/1/2023	7/31/2024	
112490	Clinical Affiliation	Mountain Ridge Health & Rehab	TNeCampus	Video Cloud Storage Services	\$0.00	9/28/2023	9/27/2024	
112494	Clinical Affiliation	Celina Health and Rehabilitation Center	TCAT Elizabethton	Clinical Experience	\$0.00	9/8/2023	9/7/2028	
112495	Special Industry Agreement	National Healthcare Corporation Hendersonville	TCAT Elizabethton	Clinical Experience	\$0.00	9/8/2023	9/7/2028	
112496	Clinical Affiliation	AgCentral Farmers Cooperative	TCAT Nashville	Clinical Experience	\$0.00	10/1/2023	9/30/2025	
112498	Special Industry Agreement	NiH Healthcare Oak Ridge LLC	TCAT Knoxville	Training	-\$60,000.00	10/1/2023	6/30/2026	
112499	Special Industry Agreement	Martine Automotive Structures	TCAT Knoxville	Clinical Experience	\$0.00	10/12/2023	10/11/2024	
112500	Grant Agreement	Upper Cumberland Human Resources Agency (UCHRA)	TCAT Knoxville	Clinical Experience	\$0.00	10/1/2023	9/30/2028	
112502	Memorandum of Understanding	TCAT Elizabethton - Joe Aaron Hairrah	TCAT Nashville	Training	-\$6,865.00	9/5/2023	8/31/2024	
112505	Dual Service	TCAT Elizabethton - Joe Aaron Hairrah	TNeCampus	Grant Subcontract	\$48,600.00	9/5/2023	8/31/2024	
112508	Clinical Affiliation	Carter County School System	NESSC	Foundation Agreement	\$0.00	9/30/2023	9/30/2024	
			NESSC	Personnel	\$2,170.00	8/21/2023	12/8/2023	
			TCAT Elizabethton	Clinical Experience	\$0.00	9/13/2023	9/12/2028	

112510	Grant Agreement	Columbus Medical Services, LLC	TNeCampus	Grant Subcontract	\$175,000.00	10/15/2023	7/31/2024
112511	Service Agreement	Ferrilli	WSCC	Technology Implementation Services	\$407,250.00	9/1/2023	8/31/2024
112513	Academic Articulation Agreement	University of Tennessee Chattanooga	CLSCC	Cooperative Educational Offerings	\$0.00	9/29/2023	9/28/2026
112514	Academic Articulation Agreement	East Tennessee State University	RSCC	Cooperative Educational Offerings	\$0.00	10/15/2023	9/14/2026
112515	Service Agreement	Leah Nellis	Academics	Speaker	\$3,000.00	10/25/2023	6/30/2024
112516	Dual Credit Agreement	Cleveland City School System	CSCC	Cooperative Educational Offerings	\$0.00	8/1/2023	6/30/2024
112517	Dual Credit Agreement	Hamilton County Schools	CSCC	Cooperative Educational Offerings	\$0.00	8/1/2023	6/30/2024
112518	Dual Credit Agreement	Meigs County School System	CSCC	Cooperative Educational Offerings	\$0.00	8/1/2023	6/30/2024
112519	Dual Credit Agreement	Grundy County School System	CSCC	Cooperative Educational Offerings	\$0.00	8/1/2023	6/30/2024
112520	Dual Credit Agreement	Bledsoe County School System	CSCC	Cooperative Educational Offerings	\$0.00	8/1/2023	6/30/2024
112521	Dual Credit Agreement	Bradley County School System	CSCC	Cooperative Educational Offerings	\$0.00	8/1/2023	6/30/2024
112522	Dual Credit Agreement	Marion County School System	CSCC	Cooperative Educational Offerings	\$0.00	8/1/2023	6/30/2024
112523	Dual Credit Agreement	Rhea County School System	CSCC	Cooperative Educational Offerings	\$0.00	8/1/2023	6/30/2024
112524	Dual Credit Agreement	Sequatchie County School System	CSCC	Cooperative Educational Offerings	\$0.00	8/1/2023	6/30/2024
112525	Special Industry Agreement	United States Army Corps of Engineers	TCAT Dickson	Training	-\$18,855.00	11/16/2023	12/19/2023
112531	Professional Service	Strata Information Group, Inc.	JSCC	Consulting - Financial Aid	\$29,200.00	9/25/2023	9/24/2024
112532	Professional Service	Strata Information Group, Inc.	JSCC	Consulting - Admissions & Records	\$29,200.00	9/25/2023	9/24/2024
112534	Dual Credit Agreement	Cannon County Schools	MSCC	Cooperative Educational Offerings	\$0.00	8/1/2023	6/1/2024
112535	Use of Facilities	Johnson County Board of Education	Facilities	Facility Use	\$0.00	9/25/2023	6/30/2028
112537	Grant Agreement	Tennessee Department of Labor and Workforce Development	TCAT Northwest	Grant	-\$53,000.00	7/1/2023	6/30/2024
112538	Grant Agreement	Tennessee Department of Labor and Workforce Development	TCAT Northwest	Grant	-\$560,000.00	7/1/2023	6/30/2024
112539	Special Industry Agreement	ASML US, LLC	TCAT Elizabethton	Training	-\$45,000.00	10/3/2023	12/31/2023
112541	Academic Articulation Agreement	Tennessee Technological University	RSCC	Cooperative Educational Offerings	\$0.00	9/28/2023	5/31/2026
112542	Clinical Affiliation	The Helen Ross McNabb Center, Inc.	TCAT Knoxville	Clinical Experience	\$0.00	10/1/2023	9/30/2028
112544	Clinical Affiliation	Decatur County Schools	TCAT Jackson	Clinical Experience	\$0.00	9/27/2023	9/26/2028
112545	Clinical Affiliation	Nashville General Hospital	TCAT Jackson	Clinical Experience	\$0.00	9/15/2023	9/14/2028
112547	Dual Service	TCAT Jacksboro - Tiffany Medley	TCAT Oneida	Personnel	\$36,080.88	8/1/2023	6/30/2024
112548	Dual Credit Agreement	Rhea County Schools	CLSCC	Cooperative Educational Offerings	\$0.00	9/1/2023	8/31/2024
112549	Volunteer Agreement	Rica Calhoun	Internal Audit	Speaker	\$1,000.00	10/13/2023	6/30/2024
112550	Dual Service	TCAT Jacksboro - Tiffany Medley	TCAT Harriman	Personnel	\$36,080.88	8/1/2023	6/30/2024
112551	Grant Agreement	Collaborative Composite Solutions Corporation	TCAT Knoxville	Grant	-\$54,310.00	6/1/2023	6/30/2024
112552	Service Agreement	Clearview Securities, Inc	TCAT Knoxville	Burglary and Fire Alarm System Service	\$4,585.00	8/31/2023	7/23/2024
112553	Special Industry Agreement	Hood Container Corporation	TCAT Dickson	Training	-\$1,500.00	10/1/2023	12/20/2023
112554	Academic Articulation Agreement	Herzing University	SWCC	Cooperative Educational Offerings	\$0.00	10/2/2023	5/31/2025
112555	Dual Service	University of Memphis - Charles Kubicek	JSCC	Personnel	\$4,055.40	8/1/2023	12/6/2023
112559	Dual Service	University of Memphis - Tracy Giovanetti	DSCC	Personnel	\$3,886.42	8/21/2023	12/9/2023
112561	Dual Credit Agreement	Coffee County Schools	MSCC	Cooperative Educational Offerings	\$0.00	8/1/2023	6/1/2024
112562	Dual Credit Agreement	Bedford County Schools	MSCC	Cooperative Educational Offerings	\$0.00	8/1/2023	6/1/2024
112563	Dual Credit Agreement	Van Buren County Schools	MSCC	Cooperative Educational Offerings	\$0.00	8/1/2023	6/1/2024
112564	Clinical Affiliation	Knoxville Pediatric Associates P.C.	TCAT Knoxville	Clinical Experience	\$0.00	10/1/2023	9/30/2028
112565	Dual Credit Agreement	Bedford County Schools	MSCC	Cooperative Educational Offerings	\$0.00	8/1/2023	6/1/2024
112566	Academic Articulation Agreement	Tennessee Technological University	RSCC	Cooperative Educational Offerings	\$0.00	10/30/2023	5/31/2026
112567	Dual Credit Agreement	DeKalb County Schools	MSCC	Cooperative Educational Offerings	\$0.00	8/1/2023	6/1/2024
112568	Academic Articulation Agreement	TCAT Northwest	DSCC	Cooperative Educational Offerings	\$0.00	7/1/2023	6/30/2026
112569	Academic Articulation Agreement	TCAT Northwest	DSCC	Cooperative Educational Offerings	\$0.00	7/1/2023	6/30/2026
112570	Service Agreement	Southwest Tennessee Community College	Business and Finance	Financial Aid and Contract Services	\$102,000.00	1/1/2024	12/31/2028
112571	Academic Articulation Agreement	Tennessee Technological University	RSCC	Cooperative Educational Offerings	\$0.00	10/30/2023	5/31/2026
112572	Dual Credit Agreement	Rutherford County Schools	MSCC	Cooperative Educational Offerings	\$0.00	8/1/2023	6/1/2024
112574	Academic Articulation Agreement	Tennessee Technological University	RSCC	Cooperative Educational Offerings	\$0.00	10/30/2023	5/31/2026
112575	Dual Enrollment Agreement	Trenton Special School District	TCAT Northwest	Dual Enrollment Agreement	\$0.00	1/1/2024	6/30/2024
112577	Dual Enrollment Agreement	Cleveland City Schools Cleveland High School	CSCC	Dual Enrollment Agreement	\$0.00	7/1/2023	6/30/2024
112578	Dual Enrollment Agreement	Polk County Schools Polk County High School	CSCC	Dual Enrollment Agreement	\$0.00	7/1/2023	6/30/2024
112579	Dual Service	Tennessee Board of Regents - Colbe Wilson	UOM	Personnel	\$5,746.18	8/28/2023	12/6/2023
112580	Clinical Affiliation	Pickett County Ambulance Service	TCAT Oneida	Clinical Experience	\$0.00	10/1/2023	9/30/2026
112581	Clinical Affiliation	Fentress County Ambulance Service	TCAT Oneida	Clinical Experience	\$0.00	10/1/2023	9/30/2026
112582	Clinical Affiliation	Morgan County Ambulance Service	TCAT Oneida	Clinical Experience	\$0.00	10/1/2023	9/30/2026
112583	Clinical Affiliation	Scott County Ambulance Service	TCAT Oneida	Clinical Experience	\$0.00	10/1/2023	9/30/2026
112584	Professional Service	Strata Information Group, Inc	JSCC	Consulting-State	\$96,000.00	10/5/2023	10/4/2024
112586	Service Agreement	RANDA Solutions	Student Success	Computer Software	\$218,715.00	10/2/2023	9/30/2024

112588	Service Agreement	Achieving the Dream	OE	Consulting	\$551,500.00	7/3/2023	6/30/2024
112589	Academic Articulation Agreement	Tennessee Technological University	RSCC	Cooperative Educational Offerings	\$0.00	10/30/2023	5/31/2026
112590	Clinical Affiliation	Premier Living & Rehab Center	TCAT Elizabethton	Clinical Experience	\$0.00	10/5/2023	10/4/2028
112591	Clinical Affiliation	AHC McNairy County	TCAT Elizabethton	Clinical Experience	\$0.00	10/5/2023	10/4/2028
112592	Membership	SkillsUSA	Student Success	Membership	\$70,020.00	8/1/2023	6/30/2024
112593	Dual Service	Northeast State Community College - James Ramey	Academics	Personnel	\$6,739.20	10/1/2023	6/30/2024
112594	Dual Service	Walters State Community College - Susanna Webb	Academics	Personnel	\$6,739.20	10/1/2023	6/30/2024
112595	Dual Service	Walters State Community College - Jillian Gorrell	Academics	Personnel	\$6,062.68	10/1/2023	6/30/2024
112596	Dual Service	Northeast State Community College - David Toye	Academics	Personnel	\$4,541.29	10/1/2023	6/30/2024
112597	Dual Service	Middle Tennessee State University - Jennifer Pettit	Academics	Personnel	\$4,502.69	10/1/2023	6/30/2024
112598	Dual Service	Pellissippi State Community College - Nathan Widener	Academics	Personnel	\$4,500.76	10/1/2023	6/30/2024
112600	Professional Service	Knox Area Rescue Ministries, Inc	TCAT Knoxville	Clinical Experience	\$0.00	10/5/2023	9/30/2028
112601	Special Industry Agreement	Carrie Phillips	External Affairs	Speaker	\$500.00	11/2/2023	6/30/2024
112602	Clinical Affiliation	Dekalb Telephone Cooperative	TCAT McMinnville	Facility Use	-\$4,920.00	10/11/2023	1/31/2024
112603	Clinical Affiliation	Lifeline Ambulance Service, Inc	TCAT Jacksboro	Clinical Experience	\$0.00	10/12/2023	9/12/2028
112604	Clinical Affiliation	Tennessee State Veterans Home Board	JSCC	Clinical Experience	\$0.00	11/1/2023	10/31/2028
112605	Grant Agreement	Department of Labor and Workforce Development	TCAT Knoxville	Grant	-\$94,985.00	8/15/2023	6/30/2024
112605	Grant Agreement	Tennessee Higher Education Commission	TCAT Nashville	Grant	-\$800,000.00	10/15/2023	10/14/2025
112607	Equipment Agreement	United Data Technologies Inc	VSCC	Equipment Upgrade	\$469,395.62	10/11/2023	10/10/2024
112608	Software License	Respondus, Inc	TNeCampus	Software License	\$9,545.00	10/17/2023	12/16/2023
112609	Memorandum of Understanding	Helping Hands of Middle & West Tennessee	JSCC	Cooperative Educational Offerings	\$0.00	10/1/2023	9/30/2028
112610	Grant Agreement	Pellissippi State Community College	Academics	Grant Subcontract	\$21,000.00	9/15/2023	6/30/2024
112611	Service Agreement	Stanley Andrise	Academics	Speaker	\$6,200.00	12/13/2023	12/14/2023
112612	Service Agreement	Tanaine Jenkins	Academics	Speaker	\$6,500.00	12/13/2023	12/14/2023
112613	Donation Agreement	Nissan North America Inc	TCAT Murfreesboro	Training	\$0.00	10/16/2023	10/15/2028
112614	Clinical Affiliation	Sweetwater Hospital Association Inc	TCAT Athens	Clinical Experience	\$0.00	11/1/2023	10/31/2028
112615	Clinical Affiliation	NHC Healthcare Athens Inc	TCAT Athens	Clinical Experience	\$0.00	10/1/2023	9/30/2028
112616	Dual Service	East Tennessee State University - Constanze Weise	Academics	Personnel	\$4,500.37	10/1/2023	6/30/2024
112617	Dual Service	East Tennessee State University - Steven Nash	Academics	Personnel	\$4,541.29	10/1/2023	6/30/2024
112618	Dual Service	East Tennessee State University - Andrew Slap	Academics	Personnel	\$4,541.29	10/1/2023	6/30/2024
112619	Dual Service	East Tennessee State University - Aruna Kilaru	Academics	Personnel	\$4,541.29	10/1/2023	6/30/2024
112620	Clinical Affiliation	Athens Regional Medical Center	TCAT Athens	Clinical Experience	\$0.00	11/1/2023	10/31/2028
112621	Memorandum of Understanding	Union University College of Pharmacy	JSCC	Cooperative Educational Offerings	\$0.00	10/16/2023	10/15/2026
112622	Software License	HSI Workplace Compliance Solutions Inc	TCAT McMinnville	Software License	\$11,865.00	10/26/2023	10/25/2024
112624	Grant Agreement	Education Commission of the States	Policy & Strategy	Grant	-\$101,500.00	10/20/2023	10/20/2023
112625	Service Agreement	Blue Icon Advisors	JSCC	Executive Coaching Services	\$4,500.00	10/27/2023	6/30/2024
112630	Cooperative Education Offerings	Toyota Motor Sales USA Inc	TCAT Dickson	Cooperative Educational Offerings	\$0.00	10/1/2023	9/30/2027
112632	Dual Enrollment Agreement	Knox County Schools	TCAT Knoxville	Dual Enrollment Agreement	\$0.00	7/1/2023	6/30/2024
112633	Service Agreement	Comcast Business Communications LLC	TCAT Dickson	Internet Services	\$10,800.00	10/27/2023	10/26/2026
112634	Memorandum of Understanding	West Tennessee School for the Deaf	JSCC	Memo of Understanding	\$0.00	7/1/2023	6/30/2028
112635	Academic Articulation Agreement	Herzing University	MISC	Cooperative Educational Offerings	\$0.00	10/27/2023	6/15/2025
112636	Academic Articulation Agreement	University of Tennessee Chattanooga	CSCC	Cooperative Educational Offerings	\$0.00	10/24/2023	10/23/2026
112637	Software License	J2 Software Solutions dba CivicEye	Safety	Records Management System	\$181,944.00	10/24/2023	10/23/2024
112639	Grant Agreement	Northeast State Community College	Academics	Grant Subcontract	\$149,500.00	7/15/2023	7/14/2024
112641	Dual Credit Agreement	Bedford County Schools	Academics	Grant Subcontract	\$47,448.70	7/15/2023	7/14/2024
112642	Grant Agreement	Pellissippi State Community College	Academics	Grant Subcontract	\$29,900.00	7/15/2023	7/14/2024
112644	Dual Credit Agreement	Bedford County Schools	MISC	Cooperative Educational Offerings	\$0.00	8/1/2023	6/1/2024
112646	Clinical Affiliation	Hardin Medical Center	TCAT Jackson	Clinical Experience	\$0.00	9/26/2023	9/25/2028
112647	Service Agreement	RegisterBlast	TCAT Jackson	Online Web Application	\$1,500.00	7/1/2023	6/30/2024
112648	Grant Agreement	Walters State Community College	Academics	Grant Subcontract	\$144,950.00	7/15/2023	7/14/2024
112649	Academic Agreement	Tennessee Department of Labor and Workforce Development	Academics	Workforce Development	\$0.00	11/7/2023	11/6/2028
112651	Grant Agreement	Roane State Community College	Academics	Grant Subcontract	\$14,517.75	7/15/2023	7/14/2024
112654	Service Agreement	Gibson County Utility District	JSCC	Utilities	\$720.00	11/1/2023	10/31/2024
112655	Special Industry Agreement	Oshkosh Corporation	TCAT Murfreesboro	Training	-\$148,500.00	11/6/2023	10/31/2024
112657	Purchase Agreement	Ford Motor Company	TBR	Terms and Conditions for Training	\$0.00	10/27/2023	10/26/2028
112658	Special Industry Agreement	Cox Construction of East Tennessee Incorporated	TCAT Jacksboro	Training	-\$512.00	11/6/2023	12/19/2023
112661	Grant Agreement	Northeast State Community College	Academics	Grant Subcontract	\$21,000.00	9/15/2023	6/30/2024
112663	Grant Agreement	Chattanooga State Community College	Academics	Grant Subcontract	\$21,000.00	9/15/2023	6/30/2024

yes

112664	Academic Articulation Agreement	TCAT Chattanooga	CSCC	Cooperative Educational Offerrings	\$0.00	6/1/2023	5/31/2026
112665	Hotel/Lodging Agreement	Fall Creek Falls State Park	SAILS	Lodging and Meeting Space	\$16,398.38	7/15/2024	7/17/2024
112666	Grant Agreement	Cleveland State Community College	Academics	Grant Subcontract	\$77,900.00	7/15/2023	7/14/2024
112667	Service Agreement	Culligan Water	TCAT Elizabethton	Equipment Maintenance	\$1,319.88	11/1/2023	10/31/2028
112672	Memorandum of Understanding	SRI International	Academics	Educational Data Sharing	\$0.00	11/13/2023	12/31/2027
112674	Service Agreement	Cleveland State Community College	IT	Information Technology Services	\$437,500.00	12/1/2023	11/30/2028
112675	Grant Agreement	Nashville State Community College	Academics	Grant Subcontract	\$15,000.00	9/15/2023	6/30/2024
112678	Lease Agreement	The LaFollette Housing Authority-Campbell County	Facilities	Lease of Space	\$2,750.00	9/1/2023	8/31/2024
112679	Lease Agreement	LaFollette Housing Authority-Claiborne County	Facilities	Lease of Space	\$2,750.00	9/1/2023	8/31/2024
112680	Grant Agreement	Cleveland State Community College	Academics	Grant Subcontract	\$21,000.00	9/15/2023	6/30/2024
112682	Dual Service	Tennessee Board of Regents - Marcia White	MTSU	Personnel	\$1,049.31	10/1/2023	12/14/2023
112683	Dual Service	TCAT McMinnville - Ann Reynolds	TCAT Shelbyville	Personnel	\$2,705.95	11/1/2023	12/21/2023
112690	Grant Agreement	TCAT Knoxville	Academics	Grant Subcontract	\$21,000.00	11/8/2023	6/30/2024
112691	Service Agreement	WYRE Technology LLC	CSCC	Information Technology Services	\$500,000.00	11/1/2023	6/30/2024

Summary by Type of Contract
Contracts Approved from August 19, 2023 - November 13, 2023

Dept./Institution	Amendment to Existing Contract	Clinical Affiliation	Dual Services	Professional Services	Service Agreement	Other	Contract Total
IBR Offices							
Academics	3	-	10	-	3	18	34
eCampus	-	-	-	-	1	5	6
TBR Combined	10	-	-	1	4	11	26
Subtotal	13	-	10	1	8	34	66
Institutions							
APSU	-	-	-	-	-	-	-
ETSU	-	-	1	-	-	-	1
MTSU	-	-	1	-	-	-	1
TSU	-	-	-	-	-	-	-
TTU	-	-	-	-	-	-	-
UOM	-	-	1	-	-	-	1
CSCC	1	-	-	-	1	14	16
CISCC	-	-	-	-	-	6	6
CoSCC	1	-	-	-	-	1	2
DSCC	-	-	1	-	-	2	3
JSCC	1	1	2	3	2	4	13
MSCC	-	-	-	-	-	10	10
NSCC	1	-	-	-	-	1	2
NeSCC	-	-	1	-	-	3	4
PSCC	4	-	-	-	-	1	5
RSCC	-	-	-	-	-	7	7
SWCC	-	-	-	-	-	1	1
VSCC	1	-	-	-	1	-	2
WSCC	1	-	-	-	1	3	5
TCAT Combined	16	34	5	1	4	38	98
Subtotal	26	35	12	4	9	91	177
Grand Total	39	35	22	5	17	125	243



BOARD TRANSMITTAL

MEETING: September 2023 14-Day Interim Action

SUBJECT: Proposed Program Terminations,
Modifications, and New Technical
Program Implementations

DATE: September 26, 2023

PRESENTER: Vice Chancellor Jothany Reed

Dr. Jothany
Reed  Digitally signed by Dr. Jothany
Reed
Date: 2023.09.26 08:38:05 -05'00'

STAFF'S RECOMMENDATION: Recommend Approval

In order to respond rapidly to the training needs, a resolution delegating authority to the Chancellor approving Tennessee College of Applied Technology programs was proposed and approved during the March 2009 Board Meeting. This resolution allows for new program proposals and modifications to be forwarded to the Board for review for 14 days. Once reviewed, the Board will delegate authority to the Chancellor to approve the proposals submitted unless objections are voiced by the Board. Letters will be sent to the appropriate institution to authorize the implementation of the proposed action. The approved programs will be reported to the Board in the quarterly interim action reports.

Attached you will find a program proposal submitted by the Tennessee Colleges of Applied Technology in response to workforce needs. The TBR staff members and I have reviewed these proposals and recommend approval. In accordance with TBR *Policy: 2:01:02:00, Vocational Program Review and Approval*, this information is provided for your consideration.

If you have questions or concerns that would require this proposal to go before the full Board at the next quarterly meeting, please contact Dr. Tachaka Hollins by email at tachaka.hollins@tbr.edu. The proposed academic actions will be approved through delegated authority by the Chancellor unless a concern is identified within this 14-day period.

Thank you for your continued support and commitment to the Tennessee Colleges of Applied Technology.

Program Proposals requiring Board approval from TCAT Committee:

One (1) program proposal is being presented for the Committee's review and approval. These proposals will allow the Technical Colleges to be more responsive to the needs of students, businesses, and industries. Please see corresponding implementation proposals for each program following the list below. The proposals are:

1. Implementation of the Computer Information Technology program at TCAT Memphis main campus.

Academic Actions for September 2023 Requiring Only Notification to Vice Chancellor

One (1) academic action were submitted by a TCAT institution to the Vice Chancellor for approval based on section C of the TBR Policy: 2:01:02:00, requiring only notification to the Vice Chancellor. Appropriate documentation to support the need was provided. The proposals are as follows:

College	Summary of Proposal	New Costs/Funding Source	Approval/Implementation Date
TCAT Memphis	TCAT Memphis proposes to terminate the Information Technology Infrastructure Management program at the main campus and all dual enrollment sites due to misalignment with local industry needs.	None	Spring 2024

PROGRAM IMPLEMENTATION PROPOSAL – 1

INSTITUTION: Tennessee College of Applied Technology
Memphis

PROPOSED PROGRAM TITLE: Computer Information Technology

PROPOSAL: Tennessee College of Applied Technology
Memphis proposes to implement the Computer
Information Technology program at the main
campus. The program is 2160 clock
hours.

EFFECTIVE DATE: Spring 2024

OBJECTIVE: The new Computer Information Technology
program will provide simulated job and live
projects with real "hands-on" learning experiences.
Students will be gain first-hand knowledge of the
software, hardware, and operation of computers,
network devices, mobile devices, wireless, and
other advanced technology to better align with
business and industry within the service area.

NEED: This program is designed to consist of a
combination of simulated job and live projects
providing the student with real "hands-on" learning
experiences. Students will be provided with first-
hand knowledge of the software, hardware, and
operation of computers, network devices, wireless,
and other advanced technology used in industry
today. This may include building, repairing,
troubleshooting, installing, networking, and
servicing computers, network devices, firewalls,
mobile devices, and other advanced IT/IS devices.
Overall employment of computer support specialists
is projected to grow 5 percent from 2022 to 2032,
faster than the average for all occupations.

About 66,500 openings for computer support
specialists are projected each year, on average, over
the decade. Many of those openings are expected to
result from the need to replace workers who transfer
to different occupations or exit the labor force, such
as to retire.

PROJECTED ENROLLMENT:	YEAR	ENROLLMENT	COMPLETERS
	1	20	10
	2	20	15
	3	20	15

PROJECTED COSTS:	YEAR	COST
	1	\$25,000
	2	\$10,000
	3	\$10,000

NEW FACULTY NEEDED:	YEAR	NUMBER	COST
	1	1.5	\$118,000
	2	0	\$118,000
	3	0	\$118,000

FISCAL RESOURCES: Funds currently utilized for the Information Technology and Infrastructure Management program will be reallocated to the Computer Information Technology program.

FACILITIES: The Tennessee College of Applied Technology Memphis plans to utilize the existing Information Technology and Infrastructure Management program classroom and lab area for the Computer Information Technology program.

ACTION REQUIRED: Staff recommends approval.




BOARD TRANSMITTAL

MEETING: November 2023 14-Day Interim Action

SUBJECT: Proposed Program Terminations,
Modifications, and New Technical
Program Implementations

DATE: November 9, 2023

PRESENTER: Vice Chancellor Jothany Reed  Dr. Jothany Reed
Reed

STAFF'S RECOMMENDATION: Recommend Approval

In order to respond rapidly to the training needs, a resolution delegating authority to the Chancellor approving Tennessee College of Applied Technology programs was proposed and approved during the March 2009 Board Meeting. This resolution allows for new program proposals and modifications to be forwarded to the Board for review for 14 days. Once reviewed, the Board will delegate authority to the Chancellor to approve the proposals submitted unless objections are voiced by the Board. Letters will be sent to the appropriate institution to authorize the implementation of the proposed action. The approved programs will be reported to the Board in the quarterly interim action reports.

Attached you will find a program proposal submitted by the Tennessee Colleges of Applied Technology in response to workforce needs. The TBR staff members and I have reviewed these proposals and recommend approval. In accordance with TBR *Policy: 2:01:02:00, Vocational Program Review and Approval*, this information is provided for your consideration.

If you have questions or concerns that would require this proposal to go before the full Board at the next quarterly meeting, please contact Dr. Tachaka Hollins by email at tachaka.hollins@tbr.edu. The proposed academic actions will be approved through delegated authority by the Chancellor unless a concern is identified within this 14-day period.

Thank you for your continued support and commitment to the Tennessee Colleges of Applied Technology.

Program Proposals requiring Board approval from TCAT Committee:

One (1) program proposal is being presented for the Committee's review and approval. These proposals will allow the Technical Colleges to be more responsive to the needs of students, businesses, and industries. Please see corresponding implementation proposals for each program following the list below. The proposals are:

1. Implementation of the Pre-Practical Nursing dual enrollment program at TCAT Crossville main campus.

PROGRAM IMPLEMENTATION PROPOSAL – 1

INSTITUTION: Tennessee College of Applied Technology
Crossville

PROPOSED PROGRAM TITLE: Pre-Practical Nursing

PROPOSAL: Tennessee College of Applied Technology
Crossville proposes to implement the Pre-Practical
Nursing dual enrollment program at the main
campus. The program is 432 clock hours.

EFFECTIVE DATE: Fall 2023

OBJECTIVE: To obtain dual enrollment training that can be
applied toward an LPN Diploma as a full-time
student after graduating high school.

NEED: Employment of licensed practical and licensed
vocational nurses is projected to grow 5 percent
from 2022 to 2032, faster than the average for all
occupations. About 54,400 openings for licensed
practical and licensed vocational nurses are
projected each year, on average, over the decade.
Many of those openings are expected to result from
the need to replace workers who transfer to different
occupations or exit the labor force, such as to retire.

PROJECTED ENROLLMENT:	YEAR	ENROLLMENT	COMPLETERS
	1	15	15
	2	15	15
	3	15	15

PROJECTED COSTS: No new costs.

NEW FACULTY NEEDED: No new faculty needed.

FISCAL RESOURCES: The Tennessee College of Applied Technology
Crossville plans to utilize existing Practical Nursing
program funds and dual enrollment grant dollars.

FACILITIES:

The Tennessee College of Applied Technology
Crossville plans to utilize the existing Practical
Nursing classroom and lab area for the program.

ACTION REQUIRED:

Staff recommends approval.

BOARD TRANSMITTAL

MEETING: Quarterly Board Meeting

SUBJECT: Report of the Committee on Audit

DATE: December 12, 2023

PRESENTER: Regent Miles Burdine

PRESENTATION
REQUIREMENTS: 2 minutes

ACTION REQUIRED: Roll Call Vote

STAFF
RECOMMENDATION: Recommend Approval

The Board will consider approval of the minutes from the November 8, 2023, meeting of the Committee on Audit.

REPORT OF THE COMMITTEE ON AUDIT

November 8, 2023

The Committee on Audit met in regular session on November 8, 2023, at 9:55 a.m. via Microsoft Teams. The roll was called by Secretary Mariah Perry. The roll call confirmed that a quorum was present; all Committee members in attendance and the Board's Vice Chair confirmed that they could simultaneously hear and speak to other participants; and that no other people were present in the room with each Regent. In attendance were system office and institutional staff; the Board's Vice Chair, Regent Emily Reynolds; and other Board members, including the following Audit Committee members:

Regent Miles Burdine, Audit Committee Chair

Regent MaryLou Apple

Regent Todd Kaestner

Regent Tom White

The necessity of the electronic meeting was confirmed by unanimous consent due to it being the most economically efficient way to have matters considered that require timely action.

Regent Burdine opened the meeting by thanking everyone and welcoming the audit committee. Mike Batson echoed the thanks and began the informational reporting section.

Item I, Informational Reporting, included four topics for discussion. Item I.a., Highlights of Audit Findings and Recommendations, consisted of Mike Batson discussing the following topic: Recommendation Logs, External Miscellaneous Reviews, Comptroller's Office Audits, Federal Audits, and Internal Audit Reports included in the materials. Mr. Batson covered reviews from the following: Tennessee Department of Human Services- Adult and Child Food Programs review for Chattanooga State; Tennessee Department of Environment and Conservation- Division of Solid Waste Management review for Chattanooga State; Southwest Tennessee's TSAC Financial Aid Program review; Cleveland State's Financial and Compliance Audit by the Comptroller's Office, U.S. Department of Veterans Affairs Compliance survey for Roane State Community College; HEERF Public Reporting review for Volunteer State; Veterans Affairs Benefit Certification for TCAT McKenzie; an investigation report for TCAT

Murfreesboro; and Chancellor and Presidents Expense Audits and Reports for fiscal year 2023. This item was for informational purposes and required no action.

Item I.b., Audit Reports and Reviews, consisted of informing the committee that a summary of the Miscellaneous External Reviews, Comptroller's Audit Reports, Federal Audit Reports, and the Internal Audit Reports for the first quarter of fiscal year 2024 are included in the meeting materials. Highlights of these materials were covered in section I.a. of the meeting. A listing of the Internal Audit Reports is included as Attachment A to these minutes. This item was for informational purposes and required no action.

Item I.c., System-wide Internal Audit Updates, consisted of discussing the following topics: follow-up for the External Quality Assurance Review recommendations; current Director of Internal Audit vacancies; and information regarding the internal audit training held in October 2023 at TCAT Murfreesboro. This item was for informational purposes and required no action.

Item I.d., Review of Annual Audits and Expenses for the Chancellor and Presidents, consisted of informing the committee that the audit reports and schedules for fiscal year 2023 are included in the meeting materials. Highlights of these materials were covered in section I.a. of the meeting. This item was for informational purposes and required no action.

Item II., Review of Revisions to Fiscal Year 2024 Audit Plans was presented by Mike Batson.

A motion was made by Regent White and seconded by Regent Apple to approve the revised audit plans. The Committee voted to approve the audit plans as presented. The audit plans are included as Attachment B to these minutes.

Item III., Review of Salaries for the Office of System-wide Internal Audit, included a review of salaries for the Chief Audit Executive, Director of Internal Audit, four auditors, and one Administrative Assistant in the system office. A motion was made by Regent Kaestner and seconded by Regent White to approve the salaries. The Committee voted to approve the

salaries in a roll call vote. The salaries are included as Attachment C to these minutes.

Item IV., Review of Salaries and Budgets for System Auditors was presented by Mike Batson. Mr. Batson commented on the salaries of the system and campus audit staff members and budgets by institution. This item was for informational purposes and required no action.

There being no further business to come before the Committee on Audit, the meeting was adjourned.

Respectfully submitted,

Committee on Audit

Miles Burdine, Committee Chair

BOARD TRANSMITTAL

MEETING:	Quarterly Board Meeting
SUBJECT:	Report of the Regents Award for Excellence in Philanthropy
DATE:	December 12, 2023
PRESENTER:	Regent Danni Varlan
PRESENTATION REQUIREMENTS:	5 Minutes
ACTION REQUIRED:	Informational Purposes
STAFF RECOMMENDATION:	Not Applicable

Recipients of the Regents award for Excellence in Philanthropy are selected based on the generous giving of their time, resources, influence on volunteers to become involved in fundraising, active promotion of higher education, leadership in philanthropy, exceptional civic responsibility, and integrity. The Board will receive a report on the following awards presented on August 1, 2023 and August 18, 2023:

Covenant Health

Representatives from Covenant Health accepted the 2023 Regents Award for Excellence in Philanthropy as nominated by Roane State Community College. The award was presented by Regent Danni Varlan during the groundbreaking ceremony for the Knox Regional Health Science Education Center on August 1, 2023.

Brian and Janie Collins

Mr. Brian and Janie Collins accepted the 2023 Regents Award for Excellence in Philanthropy as nominated by TCAT Northwest. The award was presented by Vice Chair Emily Reynolds at the TCAT Newbern campus on August 18, 2023.

**A Resolution of Appreciation for the Service of
Dr. James L. Barrott
to the Tennessee Board of Regents**

WHEREAS, Dr. James L. Barrott has over thirty-eight years of service with the Tennessee Board of Regents system, and retired as Executive Vice President of the Chattanooga State Community College - Tennessee College of Applied Technology Chattanooga on June 30, 2023, after serving over twenty-two years; and

WHEREAS, Dr. Barrott began his TBR career at Chattanooga State starting as Dean of Engineering Technology; and

WHEREAS, as Executive Vice President, Dr. Barrott led or had key involvement in many significant projects for the College and TCAT, working with DuPont and Volkswagen and other area employers; and

WHEREAS, he expanded technical education opportunities in Marion County and Rhea County; and

WHEREAS, Dr. Barrott played a significant leadership role in the conception, design, and building of the Horticulture Building, the Welding shop, the Motorcycle/Marine shop, the Construction Career Center, and the Advanced Manufacturing building; and

WHEREAS, he began the planning for the Transportation Center that will be located in Soddy Daisy; and

WHEREAS, Dr. Barrott has dedicated his career to helping students improve their lives through education and is a champion of SkillsUSA, leading TCAT Chattanooga to be a leader in the SkillsUSA competition both at the state and national levels; and

WHEREAS, he lead the implementation of the Chatt Lead program for faculty and staff who aspired to serve in leadership roles at Chattanooga State; and

WHEREAS, Dr. Barrott contributed to the lives of young people through his leadership role with the Cherokee Area Council of the Boy Scouts of America; and

WHEREAS, he has been a prolific mentor of faculty, staff, students, and community members across the state, and has encouraged the growth of excellence in countless individuals whose lives he has touched; and

WHEREAS, he will be missed by colleagues, faculty, staff, students, community leaders, and alumni of the Tennessee Board of Regents and its colleges; and

NOW, THEREFORE, BE IT RESOLVED that the Tennessee Board of Regents expresses its sincere appreciation to Dr. James L. Barrott for his outstanding contributions and leadership to the System and wishes the very best to him in his retirement.

**A Resolution of Appreciation for the Service of
Dr. Laura Monks
to the Tennessee Board of Regents**

WHEREAS, Dr. Laura Monks has thirty years of service with the Tennessee Board of Regents system, and retired as the first female President of Tennessee College of Applied Technology Shelbyville on October 13, 2023, after serving six years as President; and

WHEREAS, Dr. Monks began her TBR career at Motlow State Community College starting as a Financial Aid Clerk from 1994-1997, and then becoming the Programmer/Analyst in Computer Services from 1997-2005, Assistant Director of Student Services from 2005-2009, Director of the Fayetteville Center from 2009-2015; Dean of Students and Director of Athletics from 2015-2016 before continuing her service at TCAT Shelbyville as Assistant Director from 2016-2017, until being appointed President in 2017; and

WHEREAS, she received an Associate of Science degree from Motlow State, a Bachelor of Administration degree and a Master of Education degree from Middle Tennessee State University. She also earned a Doctorate of Education from the University of Memphis; and

WHEREAS, as President, Dr. Monks was the lead administrator when the school received Council on Occupational Education (COE) reaccreditation for the main campus and for three extension campuses. She obtained several grants, led new initiatives, oversaw expansion in the opening of two new campuses in Franklin County and in Lincoln County, and secured additional dual enrollment opportunities for all campuses; and

WHEREAS, she served as a COE member since 2016, where she served on numerous accreditation team visits as an Assistant Team Leader and Team Member; and

WHEREAS, she served as the TCAT representative on the Women in Higher Education in Tennessee Board of Directors and was awarded the organization's June Anderson Award in 2019. She served as Chair of the TBR Academic Affairs Sub-Council from 2019-2020, served as an ex-officio education member on the Fayetteville-Lincoln County Chamber of Commerce Board of Directors, along with serving on several other advisory boards; and

WHEREAS, she has been a prolific mentor of faculty, staff, students, and community members across the state, and has encouraged the growth of excellence in countless individuals whose lives she has touched; and

WHEREAS, she will be missed by colleagues, faculty, staff, students, community leaders, and alumni of the Tennessee Board of Regents and its colleges; and

NOW, THEREFORE, BE IT RESOLVED, that the Tennessee Board of Regents expresses its sincere appreciation to Dr. Laura Monks for her outstanding contributions and leadership to the system and wishes her the very best in her retirement.

**A Resolution of Appreciation for the Service of
Regent Weston Wamp
to the Tennessee Board of Regents**

WHEREAS, Regent Weston Wamp was appointed by Governor Bill Lee to serve as the Third Congressional District representative on the Tennessee Board of Regents in 2019, and served with distinction, honor, and integrity; and

WHEREAS, he earned his Bachelor of Arts degree in Communication Studies from the University of Tennessee at Knoxville; and

WHEREAS, Regent Wamp's spirit of innovation and entrepreneurship enabled him to work in a leadership role for technology incubator Lamp Post Group and as a co-founder of Dynamo Fund. He also formerly served as Senior Political Strategist for the nonpartisan organization Issue One, and led the Millennial Debt Foundation as the Director/President; and

WHEREAS, he is a dedicated public servant, currently serving as the Mayor of Hamilton County – the youngest person to hold the office; and

WHEREAS, Regent Wamp's passion for his local community has enabled him to provide leadership through his service with many organizations, including serving on Young Life's Chattanooga Committee; and

WHEREAS, he faithfully dedicated himself to the community and technical college system by serving on the Presidential Search Advisory Committee for TCAT McMinnville; and

WHEREAS, Regent Wamp's dedicated service on the Board of Regents has also included countless hours of support and valuable advice to the System, its institutions, faculty, and students, including speaking at commencement ceremonies, convocations, groundbreaking, building dedications, and other celebrations; and

WHEREAS, he participated in Board deliberations and contributed greatly to the governance of the System by serving as a member of the External Affairs and Finance and Business Operations Committees; and

WHEREAS, Regent Wamp has a sincere interest in the welfare of the Tennessee Board of Regents System and Tennessee higher education; and

NOW, THEREFORE, BE IT RESOLVED, that the Tennessee Board of Regents expresses its sincere appreciation to Regent Weston Wamp for his years of service rendered and leadership to the Tennessee Board of Regents System.

BOARD TRANSMITTAL

MEETING: Quarterly Board Meeting

SUBJECT: Advertising Policy: 9.01.03.00 (formerly 4.06.00.00)

DATE: December 12, 2023

PRESENTER: Dr. Kim McCormick, Executive Vice Chancellor for
External Affairs
Matthew Gann, Associate Vice Chancellor for Marketing,
Digital Strategy, and PR

PRESENTATION
REQUIREMENTS: 5 minutes

ACTION REQUIRED: Voice Vote

STAFF
RECOMMENDATION: Recommend Approval

Dr. Kim McCormick and Matthew Gann will present Advertising Policy: 9.01.03.00 (formerly 4.06.00.00). This policy governs the procurement of external media advertising by the College aimed at promoting the institution's mission and vision. To maintain brand integrity and consistency, all advertisements must incorporate established graphic identity, embody key strategic messages, and strictly adhere to comprehensive guidelines and standards. Advertising should enhance the College's visibility while ensuring a unified and professional representation of the College in all advertising endeavors.

Advertising: : 9.01.03.00 (formerly 4.06.00.00)

Policy/Guideline Area

Marketing, Communications, and Public Relations

Applicable Divisions

TCATs, Community Colleges, System Office

Purpose

This policy governs the procurement of external media advertising by the College. To maintain brand integrity and consistency, all advertisements must incorporate established graphic identity, embody key strategic messages, and strictly adhere to comprehensive guidelines and standards. Advertising should enhance the College's visibility while ensuring a unified and professional representation of the College in all advertising endeavors.

Definitions

Advertising - Advertising refers to the paid or unpaid placement of messages promoting the College in various media platforms. This includes, but is not limited to, print or electronic publications, websites, radio, television, social media platforms, video, or other means of electronic distribution (such as podcasts); and on public media such as banners, billboards, kiosks, and other signage.

Definitions included in the overarching Marketing and Communications Policy (9.01.00.00) apply.

Policy/Guideline

- I. Placement
 - A. Purchasing of advertising is permitted in external media to enhance the perception of the College among its various constituencies; to provide accurate and timely information about College programs, events, and services; to provide legal notice where required by law; and to inform the public of employment opportunities; and for other purposes consistent with the College's mission.
 1. Advertising for the recruitment of students shall be designed to increase enrollments in the service delivery area as the first priority for advertising.
 2. Any advertising for Colleges in regional publications shall be restricted to zoned editions.
 3. Any advertising for Colleges should be within their assigned service areas.
 4. Advertising expenditures should result in a citizenry which is better informed and thus more likely to support state higher education through both private giving and more effective advocacy.
 5. Advertising also informs citizens of the opportunities available through the state's higher education institutions, thus improving the state's workforce and competitive position in the global economy.

6. Colleges are encouraged to maintain an appreciation of the efforts of all post-secondary institutions to provide educational services to students. In this sense, advertising for one college should not be designed in a manner that has the impact of being detrimental with regard to the educational services provided by another college.
 - B. The Chief Marketing Officer (CMO) must oversee and approve the content, placement, and purchase of all College advertising. The CMO maintains the authority to remove any advertising from distribution.
 1. Colleges should document appropriate procedures for units, programs, and initiatives in local policy or guidelines to request advertising placement.
 - C. All advertising must be designed to meet professional quality standards in design and content as determined by the CMO.
 - D. All advertising must be purchased in compliance with all applicable local, state, and federal laws, and TBR and College policies, guidelines, and procedures.
 - E. Colleges must use System-wide contracts for advertising if available. Exception requests can be submitted to the System Chief Marketing Officer (SCMO), who will consult with the Office of Business and Finance and the Office of General Counsel.
 - F. All advertising must align with the pre-established marketing, branding, and communications guidelines and applicable policies to ensure key messages are disseminated in a manner that maintains consistency.
- II. Reporting
- A. CMOs shall evaluate paid advertising annually to determine if the return on investment justifies continued use of the advertising. A "cost to benefit" analysis of paid advertising should be a significant factor in the determination of whether or not to continue the advertising campaign, along with other factors deemed appropriate by the President.
 - B. A report should be given to the SCMO on previous fiscal year advertising expenditures by August 1 each year.
- III. Truthfulness and Substantiation
- A. All advertising must follow local, state, and federal laws regarding truth in advertising and other consumer protection laws.
 - B. The Federal Trade Commission Act and the Isakson and Roe Act dictate that advertising must be truthful, not misleading, and, when appropriate, backed by scientific evidence, regardless of the placement of the advertisement.
 - C. All advertising must follow the TBR Policy 9.01.02.00, Publications) in reporting advertising materials as publications.
- IV. Privacy and Data Collection
- A. All advertising should follow applicable local, state, and federal data privacy laws, as well as applicable privacy policies, specifically including, but not limited to those relating to student education records and personally identifiable information.

- V. Advertising on College Websites and Publications
 - A. Use of College resources to promote or advertise activities or entities unrelated to the College is prohibited unless such use is consistent with the mission of the College and results in substantial benefit to the College as determined by the CMO.
 - B. The sale of advertising in student publications, auxiliary operations, and athletics-related programs are expressly permitted.
- VI. Exemptions and Exceptions
 - A. Exemptions and exceptions outlined in the overarching Marketing and Communications Policy (9.01.00.00) apply.

Sources

Authority

T.C.A. § 49-8-203

History

TBR Meeting December 4, 1998; September 28, 2007. Replaced Expenditure of State Funds for Paid Advertising : 4.06.00.00

(current)

Expenditure of State Funds for Paid Advertising : 4.06.00.00

Policy/Guideline Area

Business and Finance Policies

Applicable Divisions

TCATs, Community Colleges, System Office

Purpose

The purpose of this policy is to provide parameters within which TBR institutions shall use state funds for advertising.

Definitions

- Advertising - for the purposes of this policy, refers to expenditures to recruit students by media purchases through television, radio, newspapers, billboards, etc.

Policy/Guideline

I. General Statement

- A. This policy excludes advertising for position vacancies, costs associated with publication expenditures (see G-140), and advertising for auxiliary operations or athletic events and programs.
- B. Advertising for the recruitment of students shall be designed to increase enrollments in the service delivery area as the first priority for advertising of community colleges and colleges of applied technology.
 1. Any advertising in regional newspapers shall be restricted to zoned editions.
- C. Advertising expenditures should result in a citizenry which is better informed and thus more likely to support state higher education through both private giving and more effective advocacy.
 1. Advertising also informs citizens of the opportunities available through the state's institutions of higher education, thus improving the state's workforce and competitive position in the global economy.

- D. Campuses are encouraged to maintain an appreciation of the efforts of all post-secondary institutions to provide educational services to students.
 - 1. In this sense, advertising for one campus should not be designed in a manner that has the impact of being detrimental with regard to the educational services provided by another campus.
- E. Given the aforementioned criteria, each campus shall evaluate paid advertising on an annual basis to determine if the original estimates of probable returns on investment are realized.
 - 1. A "cost to benefit" analysis of paid advertising should be a significant factor in the determination whether or not to continue the advertising campaign, along with other factors deemed appropriate by the President.

II. [Exceptions](#)

- A. Any exceptions to this policy may be approved by the Chancellor.

BOARD TRANSMITTAL

MEETING: Quarterly Board Meeting

SUBJECT: Branding and Trademarks Policy: 9.01.01.00 (formerly 1.03.01.10)

DATE: December 12, 2023

PRESENTER: Dr. Kim McCormick, Executive Vice Chancellor for External Affairs
Matthew Gann, Associate Vice Chancellor for Marketing, Digital Strategy, and PR

PRESENTATION REQUIREMENTS: 5 minutes

ACTION REQUIRED: Voice Vote

STAFF RECOMMENDATION: Recommend Approval

Dr. Kim McCormick and Matthew Gann will present Branding and Trademarks Policy 9.01.01.00 (formerly 1.03.01.10). To enhance, maintain and protect the brand identity for the Tennessee Board of Regents, the System Office, Colleges, and operational units, this policy governs the use of all words, logos or symbols used to identify or distinguish services affiliated with the TBR or any part of the TBR System for any purpose. It provides that all appropriate applicable guidelines pertaining to the words, logos, symbols or other brand identifiers must be followed.

Branding and Trademarks: 9.01.01.00 (formerly 1.03.01.10)

Policy/Guideline Area

Marketing, Communications, and Public Relations

Applicable Divisions

TCATs, Community Colleges, System Office

Purpose

To enhance, maintain and protect the brand identity for the Tennessee Board of Regents, the System Office, Colleges, and operational units, this policy governs the use of all words, logos or symbols used to identify or distinguish services affiliated with the TBR or any part of the TBR System for any purpose. It provides that all appropriate applicable guidelines pertaining to the words, logos, symbols or other brand identifiers must be followed.

Definitions

College Trademark/Brand (hereafter “Brand”) - All logos, seals, names, symbols and slogans and trade dress used by and associated with the College, whether or not registered with either or both the state and federal government.

Definitions included in the overarching Marketing and Communications Policy (9.01.00.00) apply.

Policy/Guideline

- I. Brands
 - A. College Brands are the exclusive property of the College. No person or entity other than the College may claim rights in or seek to register any design that uses the College’s Brands.
 - B. College Chief Marketing Officers (CMOs) should maintain a brand guide outlining the proper usage of logos, seals, fonts, and other assets deemed necessary by the College when using the logo.
 1. The brand guide for the TCATs is maintained by the System Chief Marketing Officer (SCMO).
 - C. Any marketing or promotional materials representing or created on behalf of the College must be clearly identified with the College’s brand and follow the Publications Policy 9.01.02.00.
 - D. Reproduction or use of these marks for any purpose not explicitly allowed by this policy, whether or not for commercial purposes, must have authorization from the CMO.
 - E. Only the President or CMO can grant permission to use any College Brand.
 - F. College Brands may not be altered in any way without the authorization of the CMO.
 - G. Each use of a College Brand, unless specifically authorized by this policy, requires approval from the College CMO.

1. Colleges should document appropriate procedures for units, programs, initiatives, and outside entities, including student groups and organizations, in local policy or guidelines to request Brand usage or licenses.
 2. Licenses cannot be granted indefinitely. Each license must have a specified and reasonable duration.
- H. Approval to use a Brand for a one-time application only does not constitute approval to use the Brand again, in connection with any other item, or to change the design in any way.
- I. College Brands may not be used in conjunction with the name or brand(s) of any other entity without the prior written permission of the College CMO.
1. In the case that permission is granted to use the College Brand and another entity's logo in a design, the logos must be distinct and separate.
- J. The College's Brands may not be used to discriminate or imply discrimination against any person or group protected by federal or state civil rights law or in any other way that would violate the College's non-discrimination policies or practices.
- K. College Brands are prohibited from use on, but not limited to, the following:
1. Alcoholic beverages
 2. Inherently dangerous products - such as firearms or explosives
 3. Tobacco-related products
 4. Illegal drug-related products
 5. Obscene or disparaging products
 6. Sexually suggestive products
 7. Business names and or logos
 8. Products that present an unacceptable risk of liability
 9. Products that are inconsistent with, or harmful to, to the mission of the College or designs that would tend to damage the reputation or degrade the goodwill of the College
- L. Businesses may use College Brands in a non-permanent fixture (i.e., window painting, removable lettering on marquees) supporting a College event.
1. Such displays may not contain solicitation for selling of products or services, but the company name/logo may appear.
- M. Individuals or organizations may not use the College's Brands in conjunction with a candidate for political office or policy/legislative issue.
- N. A registered student organization or sport club team may use the College name in its title, publications or letterhead to show its status as a registered student organization, but may not use the name in a manner that creates confusion between it as an organization and the College itself, nor in a manner that would in any way constitute an endorsement, approval or underwriting of any organization, product, activity, service or contract by the College.
- O. The following use of College Brands by College departments does not require prior approval from the College CMO.
1. The use of Brands in the ordinary course of conducting College business.
 2. Internal use of the College Brands remains under the jurisdiction of the College CMO, and applicable publications and advertising policies still apply.

- II. TBR System Office
 - A. All TBR operating units, programs and initiatives must clearly identify themselves as functions of the Tennessee Board of Regents. Each should include the name at a minimum and graphic identifier where possible for the Tennessee Board of Regents (seal, word mark, etc.) on printed publications, marketing materials, on web sites, on social media accounts, and other applicable communications pieces.
 - B. The TBR System identifiers must follow the graphic identity style guide.
- III. Exemptions and Exceptions
 - A. Exemptions and exceptions outlined in the overarching Marketing and Communications Policy (9.01.00.00) apply.

Sources

Authority

T.C.A. § 49-8-203

History

New Policy established at Board Meeting, December 5, 2013.

(current)

TBR Branding Policy : 1.03.01.10

Policy/Guideline Area

Governance, Organization, and General Policies

Applicable Divisions

TCATs, Community Colleges, System Office

Purpose

To enhance, maintain and protect the brand identity for the Tennessee Board of Regents, the System Office, operational units and institutions, this policy governs the use of all words, logos or symbols used to identify or distinguish services affiliated with the TBR for any purpose. It provides that all appropriate applicable guidelines pertaining to the words, logos, symbols or other brand identifiers must be followed.

Policy/Guideline

I. Tennessee Board of Regents – Board and System brand

- A. The TBR seals, logos, word marks, graphic symbols, names and other relevant brand identifiers may only be used by official TBR units or institutions and may not be used by any unauthorized organization, group or authority without the express approval of the Chancellor or the TBR Director of Communications on the Chancellor's behalf.
- B. The TBR System identifiers must follow the graphic identity style guide (currently being developed).

II. Tennessee's Community Colleges System

- A. Any marketing or promotional materials representing or created on behalf of a member of Tennessee's Community Colleges, its units and initiatives, while having their own purpose and agenda, are also part of the whole and, therefore, need to be clearly identified with the Tennessee's Community Colleges brand and are expected to follow this policy. This includes but is not limited to: brochures, posters, annual reports, flyers, advertisements (print and broadcast), web sites, social media, and other outlets.

- B. All uses of the Tennessee's Community Colleges logo by the TBR System Office, community college central office or community colleges must adhere to the current style guide in regard to color, size and required white space.
- C. Printed marketing materials for individual community colleges – including print advertisements – must include the Tennessee's Community Colleges logo in a manner consistent with the current Tennessee's Community Colleges Style Guide.
- D. All broadcast advertising must include either the Tennessee's Community Colleges logo (television) or spoken reference (radio) in a manner consistent with the current style guide.
- E. In the "About" or description sections of social media sites, such as Facebook and YouTube, individual community colleges must identify themselves as one of Tennessee's Community Colleges, preferably with a link to the Tennessee's Community Colleges' corresponding social media site if possible.
- F. Individual college web home pages must include the Tennessee's Community Colleges logo and link to the Tennessee's Community Colleges web page in a manner consistent with the Tennessee's Community Colleges brand style guide.
- G. Media releases must include the Tennessee's Community Colleges boilerplate, as provided in the Tennessee's Community Colleges style guide.
- H. Community college marketing staff should strive to include the Tennessee's Community Colleges logo in all areas whenever possible to identify with the system. Including the Tennessee's Community Colleges identifier should be considered the default position.

- I. Exceptions and Exemptions: The Director of Communications may exempt specific materials or grant exceptions to the style guide when appropriate. Exceptions should be requested in writing to the Director of Communications.
- J. The Tennessee's Community Colleges style guide is available at: (Exhibit 1).

III. Tennessee Colleges of Applied Technology System

- A. Any marketing or promotional materials representing or created on behalf of a member of the Tennessee Colleges of Applied Technology central office or any of its institutions or organization must be clearly identified with the TCAT brand and are expected to follow this policy. This includes but is not limited to: brochures, posters, annual reports, flyers, advertisements (print and broadcast), web sites, social media, and other outlets.
- B. All TCATs must use the official TCAT logo provided for each campus according to the TCAT identity style guide (Exhibit 2).
- C. To maintain a consistent brand and professional identity, all TCATs are required to use the stationery (letterhead, envelope and business card) design developed in conjunction with the TCAT identity style guide.

IV. Tennessee Board of Regents – Other Units/System Functions

- A. All TBR operating units, programs and initiatives must clearly identify themselves as functions of the Tennessee Board of Regents. Each should include the name at a minimum and graphic identifier where possible for the Tennessee Board of Regents (seal, word mark, etc.) on printed publications, marketing materials, on web sites, on social media accounts, and other applicable communications pieces.
- B. The TBR System identifiers must follow the graphic identity style guide.

BOARD TRANSMITTAL

MEETING: Quarterly Board Meeting

SUBJECT: Marketing and Communications Policy: 9.01.00.00

DATE: December 12, 2023

PRESENTER: Dr. Kim McCormick, Executive Vice Chancellor for
External Affairs
Matthew Gann, Associate Vice Chancellor for Marketing,
Digital Strategy, and PR

PRESENTATION
REQUIREMENTS: 5 minutes

ACTION REQUIRED: Voice Vote

STAFF
RECOMMENDATION: Recommend Approval

Dr. Kim McCormick and Matthew Gann will present Marketing and Communications Policy: 9.01.00.00. Effective marketing and communication is crucial to TBR's capacity to attract and retain exceptional students, faculty, and staff, to secure resources for its fundamental mission, and to preserve the support and backing of vital stakeholders such as students, faculty, staff, alumni, donors, legislators, and the general public. This policy seeks to align marketing and communication efforts with TBR's utmost standards in quality.

Marketing and Communications: (9.01.00.00)

Note: This is intended to be an overarching policy to the others.

Policy/Guideline Area

Marketing, Communications, and Public Relations

Applicable Divisions

TCATs, Community Colleges, System Office

Purpose

Effective marketing and communication is crucial to TBR's capacity to attract and retain exceptional students, faculty, and staff, to secure resources for its fundamental mission, and to preserve the support and backing of vital stakeholders such as students, faculty, staff, alumni, donors, legislators, and the general public. This policy is intended to be an overarching marketing and communication policy and seeks to align marketing and communication efforts with TBR's utmost standards in quality.

Definitions

College – For the purpose of this policy, “College” refers to the System Office, TBR colleges, and their organizational units, programs, and initiatives.

Chief Marketing Officer (CMO) – The College's president or chancellor shall appoint the Chief Marketing Officer (CMO) as the responsible authority for directing the formulation, implementation, and management of the College's marketing, advertising, and public relations strategies and efforts. To ensure alignment with the College's vision and policies, the President reserves the right to require that the CMO seek approval or provide consultation on specific strategic decisions or policy matters as delineated herein.

System Chief Marketing Officer (SCMO) – Chief Marketing Officer of the System. Additionally, the SCMO serves as the CMO of the TCATs.

Spokesperson - The College's president or chancellor designates the College Spokesperson who oversees official public and news media communications.

Policy/Guideline

- I. Marketing and Communications
 - A. The SCMO shall chair the Council of Marketers and Communicators. The advising-only, non-binding council will be comprised of at least one (1) marketing and one (1) communications representative from each community college and at least two (2) representatives from each grand division for the Tennessee Colleges of Applied Technology whom the TCAT President's Council shall appoint annually.
 - B. The Council should meet quarterly or upon request of the Chancellor or designee.

- C. The Council shall advance marketing initiatives and recommend procedures related to the following:
 - 1. Development of consistent and coordinated initiatives and procedures to enhance public awareness of higher education and TBR Colleges.
 - 2. Shared resources to foster cooperation and cost savings efficiencies.
 - 3. Consideration of the feasibility and advantages of shared contracts for the Colleges.
 - 4. Marketing-related policies.
 - 5. Any other matters referred to the Council by the Chancellor or designee.

II. Marketing

- A. Each community college president shall appoint a CMO, regardless of official College titles.
- B. The SCMO serves as the CMO of the TCATs.
- C. Marketing and communications materials for the system office and each College shall comply with all marketing and communications-related policies.
- D. The CMO or their designee must review and approve materials intended for external audiences as outlined all marketing and communications policies (the advertising policy, branding policy, social media policy, publications policy, web publishing policy, and mass communications policy).
- E. External marketing and communications consultants or contracts for marketing and communications-related services, including advertising, may be retained only with the prior approval of the CMO, and must work through the CMO's office, regardless of funding source.

III. Endorsements

- A. Direct or indirect, implied or inferred institutional endorsement of a product, service, or company is prohibited.
 - 1. The identification of an individual's relationship to the College is permitted.
 - 2. Companies and/or products that support the college or offer discounts offered to students, faculty, staff, or the campus community may be listed, provided such listing does not state or imply endorsement.
- B. Businesses selling officially licensed College products may use those products in their advertising. There must be no implication that the College endorses the business beyond having the ability to sell officially licensed products. A statement such as "selling officially licensed [College Name] products" may be used.

IV. Communications and Public Relations

- A. Each College president shall appoint an official College spokesperson and backup, regardless of the official college titles.
- B. The President, Spokesperson and their designee(s) are the only persons authorized to initiate communications with or respond to news media on behalf of the College, including media releases, public notices, and interviews.
- C. Each College should have a crisis communications plan, including providing appropriate and timely notice to System Office personnel during potential crises.
 - 1. The plan should be reviewed and updated annually.

V. Exceptions and Exemptions to Marketing and Communications Policies

- A. It is understood that some Colleges may have cross-functional duties between marketing and communications and that the CMO and Spokesperson may be a single position. Thus, Colleges are expected to comply with the intent outlined in this policy regardless of organizational design or title.
- B. At the direction of the president, the CMO may appoint an employee to act as a designee of the CMO for athletic-related marketing and public relations. The designee(s) would act as CMO and spokesperson for Athletics and is expected to comply with all policies, including reporting requirements.
- C. Marketing and communications policies do not apply to instructional materials, student newspapers, yearbooks, research-related publications, research reports, work processing forms, job postings, and auxiliary operations. Still, they are expected to comply with the intent of the policies in representing the College's established marketing, branding, and communications guidelines.
- D. The CMO and/or Spokesperson must approve all other exceptions on a case-by-case basis.
- E. The CMO and/or Spokesperson may delegate authority outlined in any marketing and communicate policy to a subordinate.
- F. The SCMO and System Spokesperson have the authority to act, in their respective capacities, on behalf of any College when deemed necessary for the betterment of the System.

Sources

Authority

T.C.A. § 49-8-203

BOARD TRANSMITTAL

MEETING: Quarterly Board Meeting

SUBJECT: Publications Policy: 9.01.02.00 (formerly G-140)

DATE: December 12, 2023

PRESENTER: Dr. Kim McCormick, Executive Vice Chancellor for
External Affairs
Matthew Gann, Associate Vice Chancellor for Marketing,
Digital Strategy, and PR

PRESENTATION
REQUIREMENTS: 5 minutes

ACTION REQUIRED: Voice Vote

STAFF
RECOMMENDATION: Recommend Approval

Dr. Kim McCormick and Matthew Gann will present Publications Policy 9.01.02.00 (formerly G-140). This policy describes a system for campus-based approval and numbering of publications created for community colleges and colleges of applied technology as required by local, state, and federal law, and TBR policy. The cited authorities set forth criteria, against which each campus will review the appropriateness of each publication, require that descriptive information be maintained in a central location and provide for affixing an identifying number to each covered publication.

Publications: (9.01.02.00 (formerly G-140))

Policy/Guideline Area

Marketing, Communications, and Public Relations

Applicable Divisions

TCATs, Community Colleges, System Office

Purpose

This policy describes a system for campus-based approval and numbering of publications created for community colleges and colleges of applied technology as required by local, state, and federal law, and TBR policy. The cited authorities set forth criteria, against which each campus will review the appropriateness of each publication, require that descriptive information be maintained in a central location and provide for affixing an identifying number to each covered publication.

Definitions

Definitions included in the overarching Marketing and Communications Policy (9.01.00.00) apply.

Policy/Guideline

- I. **Publications**
 - A. Publications, including text, images, video, and other content, must follow local, state, and federal laws and other applicable marketing, communication, and branding policies and procedures, including those defined in TBR Policy 9.01.01.00, Branding and Trademarks.
 - B. Whether new or revised, publications representing the College to potential students or potential employees must be reviewed, approved, and assigned a unique publication number by the Chief Marketing Officer (CMO) or designee.
 1. Colleges should document appropriate procedures for units, programs, and initiatives in local policy or guidelines to request publication creation and/or review.
 2. The CMO maintains the authority to remove any publications this policy covers from distribution.
 - C. All Publications, whether developed internally by the college or externally for the College, must align with the College's pre-established marketing, branding, and communications guidelines and applicable policies to ensure key messages are disseminated in a manner that maintains consistency.
 - D. The office of the CMO is responsible for creating, maintaining, and enforcing the College's visual, editorial, and process guidelines.
 - E. Publications, including all design files and assets, are the property of the College.
 - F. The CMO or designee has the final authority to interpret the terms of this policy.

- II. Truthfulness and Substantiation
 - A. All advertising, including publications, must follow local, state, and federal laws regarding truth in advertising and other consumer protection laws as outlined in TBR Policy 9.01.00.00, Marketing and Communications.
- III. Reporting
 - A. CMOs shall evaluate publications annually to determine if the return on investment justifies continued publication.
 - B. To assist with local, state, and federal laws regarding marketing publications, including advertising, a report should be given to the SCMO on publications by June 30 of each year.
 - 1. The System Chief Marketing Officer (SCMO) should provide reporting to College CMOs for the following year by July 1.
- IV. Exemptions and Exceptions
 - A. Exemptions and exceptions outlined in the overarching Marketing and Communications Policy (9.01.00.00) apply.

Sources

Authority

T.C.A. § 49-8-203; All statutes, rules, and regulations referenced in this procedure.

History

February 14, 1989 Presidents Meeting.

This guideline reiterates practices already in effect, as reflected in the statutes and rules cited and in Board staff memoranda to the Presidents dated June 9, 1982, and October 4, 1988.

(current)

Publications : G-140

Policy/Guideline Area

General Guidelines

Applicable Divisions

TCATs, Community Colleges

Purpose

This guideline describes a system for campus-based approval and numbering of publications of community colleges, and colleges of applied technology as required by T.C.A. § 12-7-106 et seq., and rules of the Higher Education Publications Committee. The cited authorities set forth criteria against which each campus will review the appropriateness of each publication, require that descriptive information be maintained in a central location and provide for affixing an identifying number to each covered publication.

Definitions

- Publications - is defined as any printed matter which is produced for general distribution outside the campus.

Policy/Guideline

I. **Covered Publications**

A. Examples of publications which require a publication number are:

1. Undergraduate and graduate catalogs;
2. Admissions applications (unless part of a catalog);
3. Housing applications;
4. Financial aid applications;
5. Brochures, posters, calendars, pamphlets, fliers, programs, etc., promoting cultural or athletic events;
6. Alumni and development solicitation materials;
7. Seminar and workshop registration forms, brochures;
8. Research project reports (if generally distributed);

9. Agricultural brochures, pamphlets, etc.;
10. Treasurer's reports and other "outside" financial reports;
11. Campus telephone directories;
12. Employee benefits booklets, posters, etc.;
13. Purchasing requests for bids;
14. Purchase order forms;
15. Employment applications;
16. Placement forms;
17. Athletic ticket applications.

B. Other publications which must have a publication number, but usually are not produced for general public distribution:

1. Campus, college and department newsletters;
2. Faculty and student handbooks;
3. Employee training manuals.

C. Certain printed materials which are intended solely for internal use may be excluded from the requirement that a publication number be affixed, e.g.:

1. Work processing forms for internal use, e.g., work orders, requisitions, transfer vouchers, voucher authorizations, vehicle requests, personnel action forms and similar documents;
2. Research project reports not generally distributed;
3. Research survey instruments, classroom test instruments
Instructional material (even if sold at campus bookstore);
4. Personnel and fiscal policy manuals;
5. Grade reports;

6. Tickets for athletic and cultural events;
7. Student newspapers and yearbooks;
8. Meal tickets;
9. Traffic citations.

II. Campus Review of Publication Requests

A. Each President shall designate a person or committee to review and approve publications by the following criteria specified in the rules of the Higher Education Publications Committee:

1. All publications should be justified and be within funding abilities of a campus or unit. Criteria for review of publications should include, but not be limited to, the most economical method for producing the publications consistent with the goals and projected audiences of the publications. Other criteria to be considered should include number of copies needed to meet the publication's goals and to reach its projected audience; type of paper to be selected; use of photographs and color; typography; method of printing; page size; and method of typesetting.
2. When considering requests for approval of new publications or when reviewing existing publications, the person or persons responsible for such review and approval should continually consider alternatives to existing or traditional methods of printing and distribution so as to achieve maximum economics while maintaining the integrity of the publications. Participating campuses should inform the person or persons responsible for review and approval of

publications about available technical assistance for writing specifications for bids, when taking bids is appropriate, and when publications are being printed off the campus. Consideration should be given to the most economical method of distributing publications.

3. All publications must comply with state and federal laws and regulations.
4. All publications should be produced on the campus when economically feasible.
5. All publications approved for off-campus printing must comply with system and institutional purchasing procedures.
6. No publication citing or reproducing a rule issued under the Uniform Administrative Procedures Act shall be approved prior to receiving written assurance from the Secretary of State that the rule is in effect. (Such requests shall be coordinated through the SBR Office of General Counsel.)
7. One-time approval of a periodic publication is permissible if subsequent issues conform substantially to the original approved design.

III. Recording of Information

- A. Pertinent information on institutional publications must be recorded in one location for each campus and must be maintained on a continuous basis for submitting to the Higher Education Publications Committee on call.

- B. When such reports are requested, each President shall submit a letter certifying that each report listed in the report has been found justified under the campus procedure.
- C. As specified in statutes, each institution shall maintain centrally the following information on each approved publication:
 - 1. Name of publication;
 - 2. Department producing publication;
 - 3. Purpose and brief description of publication's contents;
 - 4. Number of copies authorized to be printed;
 - 5. A general list of distribution;
 - 6. Estimated cost of printing and distribution;
 - 7. Name and address of private printer;
 - 8. Publication number assigned.

IV. Numbering of Publications

- A. Each publication whose approval is required under this guideline shall have a discrete identifying number assigned which shall be affixed adjacent to the identification of the institution.
 - 1. For example, the system being used at the Board office includes a number "SBR AA-001-89," indicating a publication of Academic Affairs which is the first of calendar year 1989 for the Board office.

V. Private Printing

- A. Any publication not printed at facilities operated by the state or a public higher education institution shall include the printer's name and address and the number of copies printed.

VI. Distribution

- A. No automatic distribution of reports or publications shall be made, except as specified for public reports in T.C.A. § 12-6-118, unless so provided in other statutes or policies of the Board or requested by the recipient.

VII. **Procedures**

- A. All campuses shall have written procedures for approving publications.

BOARD TRANSMITTAL

MEETING: Quarterly Board Meeting

SUBJECT: Social Media Policy: 9.01.04.00

DATE: December 12, 2023

PRESENTER: Dr. Kim McCormick, Executive Vice Chancellor for
External Affairs
Matthew Gann, Associate Vice Chancellor for Marketing,
Digital Strategy, and PR

PRESENTATION
REQUIREMENTS: 5 minutes

ACTION REQUIRED: Voice Vote

STAFF
RECOMMENDATION: Recommend Approval

Dr. Kim McCormick and Matthew Gann will present Social Media Policy: 9.01.04.00. This policy exists to safeguard, elevate, and protect the reputation of the Tennessee Board of Regents (TBR) and its member colleges. The policy aims to create an environment to foster a consistent and unified digital presence across all TBR colleges and the system office, ensuring online interactions reflect institutional values and maintain the high standard of communication stakeholders expect. Additionally, this policy serves as a roadmap to navigate the dynamic digital landscape, helping mitigate potential risks while maximizing the benefits of social media engagement. This policy defines the rules and procedures for the use of Official Social Media Accounts to ensure that college-sponsored social media accounts are both legal and in compliance with TBR policies.

Social Media:9.01.04.00

Policy/Guideline Area

Marketing, Communications, and Public Relations

Applicable Divisions

TCATs, Community Colleges, System Office

Purpose

This policy exists to safeguard, elevate, and protect the reputation of the Tennessee Board of Regents (TBR) and its member colleges. The policy aims to create an environment to foster a consistent and unified digital presence across all TBR colleges and the System Office, ensuring online interactions reflect institutional values and maintain the high standard of communication stakeholders expect. Additionally, this policy serves as a roadmap to navigate the dynamic digital landscape, helping mitigate potential risks while maximizing the benefits of social media engagement. This policy defines the rules and procedures for the use of Official Social Media Accounts to ensure that college-sponsored social media accounts are both legal and in compliance with TBR policies.

Definitions

Social media – A digital technology that allows users to interact and network to facilitate the creation, sharing, and exchanging of information, ideas, and multimedia content through virtual communities and networks.

Official Social Media Account - Any social media account representing a College. Any other social media accounts, including student organization accounts or an employee's personal social media site, are subject only to Section IV of this policy.

Account managers – Any employee given expressed written permission to create content on behalf of the College on an Official Social Media Account.

Definitions included in the overarching Marketing and Communications Policy (9.01.00.00) apply.

Policy/Guideline

- I. **Official Social Media Account Creation**
 - A. Social media posts, including text, images, video, and other content, must follow local, state, and federal laws and other applicable marketing, communication, and branding policies and procedures.
 - B. All official social media accounts representing the College must be approved, authorized, established, and maintained by the Chief Marketing Officer (CMO) or

designee(s). Social media accounts should serve a clear purpose for the College's mission and goals.

1. Colleges should document appropriate procedures for units, programs, and initiatives in local policy or guidelines to request Official Social Media Account creation, including requesting account managers.
- C. Access to and/or passwords for official social media accounts are limited to designated communications/marketing staff members and others only as authorized by the CMO.
1. As a contingency measure, a minimum of three people, including the college Spokesperson, should always have access to all social media accounts.
- D. Official social media accounts are the property of the College; thus, account managers must relinquish all rights and access to the accounts upon employment separation for any reason.
- II. Official Social Media Account Maintenance
- A. Content created for and distributed through official social media accounts is the sole property of the College and not the employee managing the account. All audience lists and associated information with the account belong to the College.
 - B. Account managers are responsible for ensuring that social media content does not infringe on the intellectual property rights of others as governed by federal and state copyright law, the terms of service of the social media provider, and/or TBR policy.
 - C. Account managers should adhere to the policies of the social media platforms in which they participate. It is the duty of the account manager to understand social media policies, including this policy, and stay updated with any policy changes.
 - D. Account managers must be full-time employees of the College or vendors with fully executed contracts with the College as approved by purchasing and the CMO.
 - E. Account managers should monitor official social accounts for comments if they are permitted. Requests for authorization to hide or delete any material posted to an official social media account in violation of local, state, or federal law or this policy, or to block a user from a site, including comments that expose the private data of others, contain commercial solicitations, are factually erroneous/libelous, are off-topic, are threatening or abusive, or are obscene, should be made through the CMO or their designee, who shall obtain advice from the TBR Office of the General Counsel prior to removal of such material.
 - F. Account managers shall not engage in personal activity under the guise of any Official Social Media Account, including expressing political opinions or engaging in political activities, private commercial transactions, or private business activities.
 - G. Official Social Media Accounts shall not be used to communicate business transactions, including payment information, educational records protected by FERPA, medical records protected by HIPAA, or any other confidential information.
- III. Branding
- A. Official social media accounts must comply with any applicable College branding policies and standards as defined in TBR Policy 9.01.01.00, Branding and Trademarks.

IV. Personal Social Media Accounts

- A. Do not imply representation of the College in any unauthorized way when conducting personal activities.
- B. Employees' social media accounts may be monitored without notice or consent per TBR Policy 1.08.05.00, IT Acceptable Uses, if these sites are accessed using College property or resources.

V. Exemptions and Exceptions

- A. It is understood some College's may have cross-functional duties between marketing and communications and that social media might fall under either in the organizational chart. Thus, Colleges are expected to comply with the intent outlined in this policy regardless of organizational design or title.
- B. Account managers may designate contributors to Official Social Media Accounts on a limited-time basis, such as social media takeovers by students, faculty, or other staff, and interns and student workers.
- C. Exemptions and exceptions outlined in the overarching Marketing and Communications Policy (9.01.00.00) apply.

Sources

Authority

T.C.A. § 49-8-203

History

Board Meeting June 24, 2016

BOARD TRANSMITTAL

MEETING: Quarterly Board Meeting

SUBJECT: Web Publishing Policy: 9.01.05.00

DATE: December 12, 2023

PRESENTER: Dr. Kim McCormick, Executive Vice Chancellor for
External Affairs
Matthew Gann, Associate Vice Chancellor for Marketing,
Digital Strategy, and PR

PRESENTATION
REQUIREMENTS: 5 minutes

ACTION REQUIRED: Voice Vote

STAFF
RECOMMENDATION: Recommend Approval

Dr. Kim McCormick and Matthew Gann will present Web Publishing Policy 9.01.05.00. College websites exist as the College's most important communication, marketing, community engagement, and recruitment tool. Therefore, websites should maintain and build upon the projected image of the College through the highest level of excellence in engagement, education, and workforce development. This policy facilitates usability and consistency and promotes a cohesive online brand throughout all College websites that correlate directly with other communication and visual representation methods.

Web Publishing:9.01.05.00

Policy/Guideline Area

Marketing, Communications, and Public Relations

Applicable Divisions

TCATs, Community Colleges, System Office

Purpose

College websites exist as the College's most important communication, marketing, community engagement, and recruitment tool. Therefore, websites should maintain and build upon the projected image of the College through the highest level of excellence in engagement, education, and workforce development. This policy facilitates usability and consistency and promotes a cohesive online brand throughout all College websites that correlate directly with other communication and visual representation methods.

Definitions

Domain – Domain names recognized as associated with the College (.edu or campaign-related websites).

College Server – For the purposes of this policy, “College Server” refers to a computer system or a network of computer systems either owned, maintained, contracted with, or operated by the College for purposes of housing official College websites as approved by the CMO.

College Website – For the purpose of this policy, a website/webpage is any publicly accessible digital content delivered on behalf of the College. It does not include administrative enterprise applications such as Banner or D2L or faculty pages meant to provide resources for a specific class.

College-affiliated Web Pages - Websites developed, maintained or hosted by entities other than the College but referenced or used to conduct official business or to represent the official voice of the College.

Web Content Managers - Any employee given express written permission to create or edit content on behalf of the College on a website.

Definitions included in the overarching Marketing and Communications Policy (9.01.00.00) apply.

Policy/Guideline

- I. General Web Publishing
 - A. College websites, including text, images, video, and other content, must follow local, state, and federal laws, including accessibility requirements and other applicable marketing, communication, branding, and information technology policies and procedures.

- B. All websites representing the College must be approved, authorized, established, and maintained by the Chief Marketing Officer (CMO) or designee(s). Webpages should serve a clear purpose related to the College's mission and goals.
 - 1. Colleges should document appropriate procedures for units, programs, and initiatives in local policy or guidelines for website creation, including requesting web content managers.
 - 2. Access to and/or passwords for websites are limited to designated communications/marketing staff members and others only as authorized by the CMO. A minimum of three people should have access to college websites.
- C. College websites are the property of the College; thus, web content managers must relinquish all rights and access to the accounts upon employment separation for any reason.
- D. Web content managers must be full-time employees of the College or vendors with fully executed contracts with the College as approved by purchasing and the CMO.
- E. College websites must follow the TBR Policy 9.01.02.00, Publications in reporting websites as publications.

II. Brand and Content

- A. College websites should reside on a College server and under the College domain.
- B. Any website or online form should be delivered via secure (SSL/TLS) connection.
- C. College websites should follow all College brand and editorial standards as set by the CMO.
- D. College websites should be accessible and reviewed regularly for accessibility.
- E. Website content should be regularly reviewed by web content managers and other College staff to ensure compliance to maintain accuracy and relevancy.
- F. All college website content must follow local, state, and federal laws regarding truth in advertising and other consumer protection laws.
- G. Each College website must have at least one link to the college non-discrimination/EEO statements, privacy statement, TBR, and other applicable rules and regulations for accreditation.
- H. Website content should be accurate, timely, and be consistent with the College brand and editorial guidelines.
- I. College-affiliated websites must comply with any applicable College branding policies and standards as defined in TBR Policy 9.01.01.00, Branding and Trademarks.
- J. Due to relevancy, temporary, ad hoc, or expired websites should be deleted or archived promptly.
- K. Direct or indirect, implied or inferred institutional endorsement for a commercial third-party by the College is prohibited.

III. Privacy and Data Collection

- A. All websites should follow applicable local, state, and federal data privacy laws, as well as privacy policies in place at TBR.

IV. Exemptions and Exceptions

- A. It is understood some Colleges may have cross-functional duties between marketing and communications and that the website manager might fall under either in the organizational chart or in another unit. It is also understood that TCAT websites share responsibility with the System Office. Thus, Colleges are expected to comply with the intent outlined in this policy regardless of organizational design or title.
- B. Exemptions and exceptions outlined in the overarching Marketing and Communications Policy (9.01.00.00) apply.

Sources

Authority

T.C.A. § 49-8-203

BOARD TRANSMITTAL

MEETING: Quarterly Board Meeting

SUBJECT: Mass Communications Policy: 9.01.06.00 (renumbering 1.08.05.10)

DATE: December 12, 2023

PRESENTER: Dr. Kim McCormick, Executive Vice Chancellor for External Affairs
Matthew Gann, Associate Vice Chancellor for Marketing, Digital Strategy, and PR

PRESENTATION REQUIREMENTS: 1 minute

ACTION REQUIRED: Voice Vote

STAFF RECOMMENDATION: Recommend Approval

Dr. Kim McCormick and Matthew Gann will present Mass Communications Policy: 9.01.06.00 (renumbering 1.08.05.10) for the purpose of adopting a new policy number. No changes to the language of the policy will be proposed.

BOARD TRANSMITTAL

MEETING: Quarterly Board Meeting

SUBJECT: Revisions to TBR Policy 2.03.01.05: Academic Retention and Readmission to Tennessee Colleges of Applied Technology

DATE: December 12, 2023

PRESENTER: Vice Chancellor Jothany Reed

PRESENTATION REQUIREMENTS: 10 minutes with discussion

ACTION REQUIRED: Voice Vote

STAFF RECOMMENDATION: Recommend Approval

TBR Staff recommends approval of the revised Academic Retention and Readmission at Tennessee College of Applied Technology policy.

This policy revision aligns academic standards for the Avionics Management Technology program to prepare students for a competitive advantage in the workforce. The policy revision impacts TCAT Memphis only.

Academic Retention and Readmission at the Tennessee Colleges of Applied Technology : 2.03.01.05

Policy/Guideline Area

Academic Policies

Applicable Divisions

TCATs

Purpose

Students at the Tennessee Colleges of Applied Technology are expected to maintain satisfactory attendance and to progress in an appropriate manner toward their training objectives. This policy provides minimum criteria for evaluating student achievement relating to identified occupational competencies and defines retention standards for the colleges.

Definitions

Absence: a student is considered to be absent if he or she is not present in the classroom, lab or assigned work-based learning activity and not actively engaged in his or her program course curriculum.

Clock Hour: A period of time consisting of—

- A 50- to 60-minute class, lecture, or recitation in a 60-minute period;
- A 50- to 60-minute faculty-supervised laboratory, shop training, or internship in a 60-minute period; or
- Sixty minutes of preparation in a correspondence course.
- In distance education, 50 to 60 minutes in a 60-minute period of attendance in:
 - A synchronous or asynchronous class, lecture, or recitation where there is opportunity for direct interaction between the instructor and student: or
 - An asynchronous learning activity involving academic engagement in which the student interacts with technology that can monitor and document the amount of time that the student participates in the activity

Competency: A combination of observable and measurable knowledge, skills, and abilities required to successfully perform “critical work functions” or tasks in a defined work setting.

Customary Clock Hours: Total clock hours associated with a course that are customarily required for a student to gain competency of a topic.

Full Time: Enrollment and attendance in a minimum of 30 hours per week.

Part Time: Enrollment and attendance in less than 30 hours per week.

Suspension: Temporary removal of a student from enrollment at the institution due to violation of school policies or academic requirements.

Tardy: Any instance in which a student is not in class at the designated start time.

Transfer Credit: Course credit given through assessment of prior learning/transfer credit. Credit is provided as grades of 'TP' or 'TC' that are not factored into grade point average (GPA).

- TP Grade: Transfer--Full Course Credit, course is not available for attendance/absence posting or grading.
- TC Grade: Transfer--Partial Course Credit, course is available for attendance/absence posting and grading.

Policy/Guideline

I. Student Attendance

- A. The nature of the programs at the Tennessee Colleges of Applied Technology is such that it is necessary for every student to attend regularly. Excessive interruptions due to absences will have an adverse effect on student progress.
 1. A full-time student enrolled for a full term (432 hours) and that has been absent for more than 5.5% (24 hours) of the scheduled hours enrolled will receive written communication alerting the student to the number of hours remaining prior to suspension. Available community and institutional resources will be shared to assist students with attendance issues. The number of hours of absence triggering notification must be prorated for all part-time students and full-time students enrolled for less than a full term.
 2. When a full-time student enrolls for a full term (432 hours) and has absences exceeding 9.7% (42 hours) of the scheduled hours enrolled, that student will be suspended. A student suspended for attendance may appeal the suspension in writing to the president within three (3) days of receiving notification of the suspension. A student appealing suspension of attendance may remain in class until the suspension has been reviewed. The number of hours triggering suspension must be prorated for all part-time and full-time students enrolled for less than a full term.
 3. A student is considered tardy if not in the classroom at the designated time for class to start. Multiple tardies will result in the following discipline:
 - a. Five (5) tardies - Student will be given a written warning by instructor.
 - b. Six (6) tardies - Student will be placed on probation by the president or the president's designee.
 - c. Seven (7) tardies - Student will be referred to the president, and may be suspended.
 4. An attendance record for each student shall be maintained in the student information system.
- B. When a student misses three (3) consecutive days without contacting the college, that student may be presumed to have withdrawn from the college.

II. Exceptions for Suspension due to Student Attendance

- A. In individual cases of extenuating circumstances, the president may make exceptions to the requirement of suspension or presumed withdrawal due to absences. The circumstances warranting such exceptions should be fully documented.

III. Student Progress

- A. Evaluations of student achievement toward a program's identified occupational competencies are recorded for each student at the end of 432 hours of instruction that comprise a term. Those evaluations shall be based on the following scale of progress:

1. A = 90 – 100
2. B = 80 – 89
3. C = 70 – 79
4. D = 60 – 69
5. F = 0 - 59
6. P = Pass
7. Cont = Continuing/Incomplete
8. W = Withdrew

- B. Grades for courses will be determined as described in course syllabi. Students will be graded in the following categories:

1. Skill Proficiency
2. Theory/Related Information

IV. Prior Learning Assessment/Transfer Credit

- A. Each TCAT will establish a process for prospective students to submit prior learning or transfer credit for review by an instructor in the student's selected program of study. The process will be advertised to all students and will be outlined in the student handbook.
- B. Transfer credit for previous training from other institutions or prior learning experience may be given credit toward program completion requirements upon demonstration of common competencies. Students requesting credit for prior education/training or experiences may do so through two sources of prior credit that can be reviewed by instructors for recommendation for the student to receive credit towards a course in a TCAT program of study.
 1. Credit from a sister TCAT institution.
 2. Credit from all other institutions, work experiences, certifications, etc.

- C. For the purpose of GPA, the prior learning or transfer credit will appear on the student's transcript. A grade of 'TP' for Transfer--Full Course Credit or 'TC' for Transfer—Partial Course Credit will be assigned and will not be included in the GPA calculation.
- D. Transfer credit provisions are set by each technical college in keeping with best practice guidelines. As such, transfer of prior credit is limited in a number of areas. For example,
 - 1. the number of hours that may be transferred,
 - 2. in equivalency of requirements,
 - 3. the procedures for acceptance of transfer credits, including GPA requirements,
 - 4. the period in which courses may be taken and time limits on work varies by institution,
 - 5. department and academic program.

V. Grade Point System

- A. The following grade point system is to be used in grade point average (GPA):
 - 1. A: 4 points per customary clock hour
 - 2. B: 3 points per customary clock hour
 - 3. C: 2 points per customary clock hour
 - 4. D: 1 points per customary clock hour
 - 5. F: 0 points per customary clock hour
- B. The grade point average is determined by dividing the total number of grade points earned by the total number of customary clock hours for the courses which the student attempted. Customary clock hours in courses from which the student withdraws or in which the student receives grades such as pass/fail, are not considered when determining the GPA.
- C. Finally, a single student transcript will include term and cumulative GPA calculations. The cumulative calculation will be used in determining the required GPA for graduation, honors, and financial aid eligibility. The term calculation will be used when determining suspension.
- D. For the purpose of increasing mastery in a course when such is necessary for program progression or for the purpose of increasing the GPA, institutions may permit students to repeat courses in which their final grades are C or lower. Allied Health programs may outline specific repeat course guidelines in their respective Allied Health student handbook.
- E. In computing the GPA, the question of how to count repeat courses must be specifically addressed in the Student Handbook of each institution. In the event a student repeats a course, the repeat course grade is calculated into, and the original grade is excluded

from the GPA. If courses are repeated more than twice (three attempts), GPA is calculated using the third attempt and all subsequent attempts.

VI. Retention Standard

A. GPA TCATs

1. A student who fails during any term to attain a cumulative GPA at or above the level indicated below for the customary clock hours attempted or the average grade per course, will be placed on suspension at the end of the term.

a. Standards:

1. A student must earn a "D" (60) or better per course for each term and an overall 2.0 GPA or better per term.
2. Nursing Programs require a "B" (80) or better per course for each term.
3. Truck Driving programs require a "B" (80) or better per course.
4. Aviation Maintenance Technology programs require a "C" (73) or better per course for each term.
- 3-5. Avionics Maintenance Technology program requires a "C" (73) or better per course for each term.

2. Additional retention standards for specific programs may be established by the college based on accreditation or licensing requirements applicable to a program.

VII. Readmission from Suspension for Grades or Attendance

- A. The president may consider for readmission the applicant who has been suspended.
- B. Criteria that the president will consider in assessing candidacy for readmission are as follows:
 1. Assessment of the candidate's willingness to address those deficiencies that contributed to the prior suspension, and
 2. Assessment of the likelihood that the readmitted student may succeed in pursuing their training objective.

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Academic Retention and Readmission at the Tennessee Colleges of Applied Technology : 2.03.01.05

Policy/Guideline Area

Academic Policies

Applicable Divisions

TCATs

Purpose

Students at the Tennessee Colleges of Applied Technology are expected to maintain satisfactory attendance and to progress in an appropriate manner toward their training objectives. This policy provides minimum criteria for evaluating student achievement relating to identified occupational competencies and defines retention standards for the colleges.

Definitions

Absence: a student is considered to be absent if he or she is not present in the classroom, lab or assigned work-based learning activity and not actively engaged in his or her program course curriculum.

Clock Hour: A period of time consisting of—

- A 50- to 60-minute class, lecture, or recitation in a 60-minute period;
- A 50- to 60-minute faculty-supervised laboratory, shop training, or internship in a 60-minute period; or
- Sixty minutes of preparation in a correspondence course.
- In distance education, 50 to 60 minutes in a 60-minute period of attendance in:
 - A synchronous or asynchronous class, lecture, or recitation where there is opportunity for direct interaction between the instructor and student: or
 - An asynchronous learning activity involving academic engagement in which the student interacts with technology that can monitor and document the amount of time that the student participates in the activity

Competency: A combination of observable and measurable knowledge, skills, and abilities required to successfully perform “critical work functions” or tasks in a defined work setting.

Customary Clock Hours: Total clock hours associated with a course that are customarily required for a student to gain competency of a topic.

Full Time: Enrollment and attendance in a minimum of 30 hours per week.

Part Time: Enrollment and attendance in less than 30 hours per week.

Suspension: Temporary removal of a student from enrollment at the institution due to violation of school policies or academic requirements.

Tardy: Any instance in which a student is not in class at the designated start time.

Transfer Credit: Course credit given through assessment of prior learning/transfer credit. Credit is provided as grades of 'TP' or 'TC' that are not factored into grade point average (GPA).

- TP Grade: Transfer--Full Course Credit, course is not available for attendance/absence posting or grading.
- TC Grade: Transfer--Partial Course Credit, course is available for attendance/absence posting and grading.

Policy/Guideline

I. Student Attendance

- A. The nature of the programs at the Tennessee Colleges of Applied Technology is such that it is necessary for every student to attend regularly. Excessive interruptions due to absences will have an adverse effect on student progress.
1. A full-time student enrolled for a full term (432 hours) and that has been absent for more than 5.5% (24 hours) of the scheduled hours enrolled will receive written communication alerting the student to the number of hours remaining prior to suspension. Available community and institutional resources will be shared to assist students with attendance issues. The number of hours of absence triggering notification must be prorated for all part-time students and full-time students enrolled for less than a full term.
 2. When a full-time student enrolls for a full term (432 hours) and has absences exceeding 9.7% (42 hours) of the scheduled hours enrolled, that student will be suspended. A student suspended for attendance may appeal the suspension in writing to the president within three (3) days of receiving notification of the suspension. A student appealing suspension of attendance may remain in class until the suspension has been reviewed. The number of hours triggering suspension must be prorated for all part-time and full-time students enrolled for less than a full term.
 3. A student is considered tardy if not in the classroom at the designated time for class to start. Multiple tardies will result in the following discipline:
 - a. Five (5) tardies - Student will be given a written warning by instructor.
 - b. Six (6) tardies - Student will be placed on probation by the president or the president's designee.
 - c. Seven (7) tardies - Student will be referred to the president, and may be suspended.
 4. An attendance record for each student shall be maintained in the student information system.
- B. When a student misses three (3) consecutive days without contacting the college, that student may be presumed to have withdrawn from the college.

II. Exceptions for Suspension due to Student Attendance

- A. In individual cases of extenuating circumstances, the president may make exceptions to the requirement of suspension or presumed withdrawal due to absences. The circumstances warranting such exceptions should be fully documented.

III. Student Progress

- A. Evaluations of student achievement toward a program's identified occupational competencies are recorded for each student at the end of 432 hours of instruction that comprise a term. Those evaluations shall be based on the following scale of progress:

1. A = 90 – 100
2. B = 80 – 89
3. C = 70 – 79
4. D = 60 – 69
5. F = 0 - 59
6. P = Pass
7. Cont = Continuing/Incomplete
8. W = Withdrew

- B. Grades for courses will be determined as described in course syllabi. Students will be graded in the following categories:

1. Skill Proficiency
2. Theory/Related Information

IV. Prior Learning Assessment/Transfer Credit

- A. Each TCAT will establish a process for prospective students to submit prior learning or transfer credit for review by an instructor in the student's selected program of study. The process will be advertised to all students and will be outlined in the student handbook.
- B. Transfer credit for previous training from other institutions or prior learning experience may be given credit toward program completion requirements upon demonstration of common competencies. Students requesting credit for prior education/training or experiences may do so through two sources of prior credit that can be reviewed by instructors for recommendation for the student to receive credit towards a course in a TCAT program of study.
 1. Credit from a sister TCAT institution.
 2. Credit from all other institutions, work experiences, certifications, etc.

- C. For the purpose of GPA, the prior learning or transfer credit will appear on the student's transcript. A grade of 'TP' for Transfer--Full Course Credit or 'TC' for Transfer—Partial Course Credit will be assigned and will not be included in the GPA calculation.
- D. Transfer credit provisions are set by each technical college in keeping with best practice guidelines. As such, transfer of prior credit is limited in a number of areas. For example,
 - 1. the number of hours that may be transferred,
 - 2. in equivalency of requirements,
 - 3. the procedures for acceptance of transfer credits, including GPA requirements,
 - 4. the period in which courses may be taken and time limits on work varies by institution,
 - 5. department and academic program.

V. Grade Point System

- A. The following grade point system is to be used in grade point average (GPA):
 - 1. A: 4 points per customary clock hour
 - 2. B: 3 points per customary clock hour
 - 3. C: 2 points per customary clock hour
 - 4. D: 1 points per customary clock hour
 - 5. F: 0 points per customary clock hour
- B. The grade point average is determined by dividing the total number of grade points earned by the total number of customary clock hours for the courses which the student attempted. Customary clock hours in courses from which the student withdraws or in which the student receives grades such as pass/fail, are not considered when determining the GPA.
- C. Finally, a single student transcript will include term and cumulative GPA calculations. The cumulative calculation will be used in determining the required GPA for graduation, honors, and financial aid eligibility. The term calculation will be used when determining suspension.
- D. For the purpose of increasing mastery in a course when such is necessary for program progression or for the purpose of increasing the GPA, institutions may permit students to repeat courses in which their final grades are C or lower. Allied Health programs may outline specific repeat course guidelines in their respective Allied Health student handbook.
- E. In computing the GPA, the question of how to count repeat courses must be specifically addressed in the Student Handbook of each institution. In the event a student repeats a course, the repeat course grade is calculated into, and the original grade is excluded

from the GPA. If courses are repeated more than twice (three attempts), GPA is calculated using the third attempt and all subsequent attempts.

VI. Retention Standard

A. GPA TCATs

1. A student who fails during any term to attain a cumulative GPA at or above the level indicated below for the customary clock hours attempted or the average grade per course, will be placed on suspension at the end of the term.
 - a. Standards:
 1. A student must earn a "D" (60) or better per course for each term and an overall 2.0 GPA or better per term.
 2. Nursing Programs require a "B" (80) or better per course for each term.
 3. Truck Driving programs require a "B" (80) or better per course.
 4. Aviation Maintenance Technology programs require a "C" (73) or better per course for each term.
 5. Avionics Maintenance Technology program requires a "C" (73) or better per course for each term.
 2. Additional retention standards for specific programs may be established by the college based on accreditation or licensing requirements applicable to a program.

VII. Readmission from Suspension for Grades or Attendance

- A. The president may consider for readmission the applicant who has been suspended.
- B. Criteria that the president will consider in assessing candidacy for readmission are as follows:
 1. Assessment of the candidate's willingness to address those deficiencies that contributed to the prior suspension, and
 2. Assessment of the likelihood that the readmitted student may succeed in pursuing their training objective.

BOARD TRANSMITTAL

MEETING: Quarterly Board Meeting

SUBJECT: Revisions to Policy 4.01.05.00 Internal Audit

DATE: December 12, 2023

PRESENTER: Mike Batson

PRESENTATION
REQUIREMENTS: 5 minutes

ACTION REQUIRED: Voice Vote

STAFF
RECOMMENDATION: Recommend Approval

The proposed revisions to this policy are to modify certification requirements for the college internal auditors, clarify continuing education requirements, align the compensation section with the Audit Committee Charter, and make other minor corrections.

The proposed revisions have been reviewed by the Business Affairs Sub-Council, the Audit Committee, and the Presidents' Council.

Internal Audit: 4.01.05.00

Policy/Guideline Area

Business and Finance Policies
Applicable Divisions

TCATs, Community Colleges, System Office, Board Members
Purpose

This policy addresses staffing, responsibilities of the internal audit function, audit planning, and reporting on internal audit activities.

In addition to this policy, the Office of System-wide Internal Audit maintains an audit manual. The purpose of the audit manual is to provide for consistency, continuity, and standards of acceptable performance.

Definitions

- Definitions are provided in the body of the policy.

Policy/Guideline

I. General Statement

- A. The internal audit function contributes to the improvement of the institution's operations by providing objective and relevant assurance regarding risk management, control, and governance processes to management and the Board.
- B. Management is responsible for evaluating the institution's risks and establishing and maintaining adequate controls and processes.
- C. To provide relevant information, the internal audit activity will consider the goals of the institution, management's risk assessments and other input from management in determining its risk-based audit activities.

II. Internal Audit Standards

- A. Each internal audit function shall adhere to The Institute of Internal Auditors' (IIA) International Standards for the Professional Practice of Internal Auditing and Code of Ethics (T.C.A. § 4-3-304(9)). The Institute of Internal Auditors, International Professional Practices Framework (IPPF), incorporates the

definition of internal auditing, the International Standards for the Professional Practice of Internal Auditing, the Code of Ethics, and the Core Principles for the Professional Practice of Internal Auditing into one document. It includes the following definition of internal auditing:

1. Internal Auditing is an independent, objective assurance and consulting activity designed to add value and improve an organization's operations. It helps an organization accomplish its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control, and governance processes.
- B. Risk is the possibility of an event occurring that will have an impact on the achievement of an institution's goals and objectives.
1. Risk is measured in terms of the impact an event may have and the likelihood that the event will occur.
 2. To optimize the achievement of the institution's goals and objectives, the Board and management ~~act~~ ~~acts~~ to minimize the related risks by implementing reasonable procedures to control and monitor the risks.
- C. Governance processes are the combination of processes and structures implemented by the Board to inform, direct, manage, and monitor the activities of the organization toward the achievement of its objectives.
1. Examples of such processes include:
 - a. The organizational structure within an institution or a department.
 - b. Policies, ~~guidelines~~ ~~guidelines~~, and procedures instituted by the Board or management to direct and control a particular activity such as maintenance fees or hiring practices.
 - c. Preparation and review procedures for preparing reports such as annual financial statements or federal grant or financial aid reports.
- D. The IPPF includes attribute standards, which address the expected characteristics of organizations and individuals performing internal audit

activities and performance standards, which describe the nature of internal audit activities and establish criteria to evaluate the performance of internal audit activities.

- E. To assure compliance with the IIA Standards, internal audit offices must implement and maintain a quality assurance and improvement program that incorporates both internal and external review activities.
 - 1. Internal reviews include both ongoing and periodic review activities.
 - 2. External reviews must be performed at least every five years by a qualified, independent reviewer.
 - 3. Results of quality assurance reviews will be communicated to the Audit Committee and management.

III. Internal Audit Personnel

- A. Community Colleges shall employ at least one full-time internal auditor.
- B. ~~Titles~~The titles of internal audit staff shall be consistent within the overall institutional structure.
- C. Internal Audit Staff
 - 1. Internal audit staff must possess the professional credentials, knowledge, skills, and other competencies needed to perform their individual responsibilities.
 - 2. The internal audit function collectively must possess or obtain the knowledge, skills, and other competencies needed to perform its responsibilities.
 - 3. ~~The campus Internal Audit Director and the System~~System-wide Chief Audit Executive must be licensed as a Certified Public Accountant or a Certified Internal Auditor, maintain an active license and annually complete sufficient, relevant continuing professional education to satisfy the requirements for the professional certification held.

4. ~~The campus Internal Audit Director must be licensed as a Certified Public Accountant, Certified Internal Auditor, and/or a Certified Information Systems Auditor and maintain an active license.~~

~~3.~~

4.5. ~~All Other~~ system auditors ~~must should~~ annually complete sufficient, relevant continuing professional education to satisfy the requirements for ~~the their related~~ professional certification ~~held or, at a minimum, forty hours of relevant continuing professional education.~~

5.6. Internal Audit Directors should communicate concerns to management and the System-wide Chief Audit Executive regarding the lack of sufficient resources to complete the objectives of an engagement or the audit plan.

6.7. Such resources may include the need for additional personnel or personnel with specialized knowledge, such as those with knowledge of fraud, information technology or other technical areas.

D. Appointments

1. The appointment of campus Internal Audit Directors as recommended by the President is subject to approval by the Chancellor or designee (T.C.A. §.49-14-106).
2. The appointment of the System-wide Chief Audit Executive is subject to review and approval by the Audit Committee of the Board of Regents (T.C.A. §.49-14-102).

E. Compensation

1. Compensation of the campus internal auditors is subject to review by the Audit Committee of the Board of Regents.
2. Compensation of the System-wide Chief Audit Executive and the system office internal auditors is subject to review and approval by the Audit Committee of the Board of Regents.

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Commented [MB1]: The CISA is added for campus auditors to help in addressing the current significant risks to the colleges, and to help potentially broaden the pool of qualified candidates for future openings. This certification aligns with similar position requirements at peer institutions.

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F. Termination or Change of Status

1. The termination or change of status of campus Internal Auditor Directors (T.C.A. § 49-14-106) requires the prior approval of the Chancellor and the Audit Committee of the Board of Regents.
2. The System-wide Chief Audit Executive (T.C.A. §.49-14-102) may be removed only for cause, which requires a majority vote of the Board of Regents.

IV. Internal Audit Role and Scope

A. Reporting Structure

1. In accordance with T.C.A. § 49-14-102, the System-wide Chief Audit Executive reports directly to the Audit Committee and the Tennessee Board of Regents.
2. Campus internal auditors report to the respective campus President with audit reporting responsibility to the Audit Committee and the Board through the System-wide Chief Audit Executive.
3. This reporting structure assures the independence of the internal audit function.

B. The TBR, Office of System-wide Internal Audit, hosts periodic meetings and communicates with the audit directors on matters of mutual ~~interests~~interest.

C. The Office of System-wide Internal Audit maintains an internal audit manual to guide the internal audit activity at each institution in a consistent and professional manner ~~at each institution~~.

D. The internal auditors' responsibilities include:

1. Working with management to assess institutional risks and developing an audit plan that considers the results of the risk assessment.
2. Evaluating institutional controls to determine their effectiveness and efficiency.

3. Coordinating work with external auditors, program reviewers, and consultants.
 4. Determining the level of compliance with internal policies and procedures, state and federal laws, and government regulations.
 5. Testing the timeliness, reliability, and usefulness of institutional records and reports.
 6. Recommending improvements to controls, operations, and risk mitigation resolutions.
 7. Assisting the institution with its strategic planning process to include a complete cycle of review of goals and values.
 8. Evaluating program performance.
 9. Performing consulting services and special requests as directed by the Audit Committee, the Chancellor, or the institution's President.
- E. The scope of internal auditing extends to all aspects of institutional operations and beyond fiscal boundaries. The internal auditor shall have access to all records, personnel, and physical properties relative to the performance of duties and responsibilities.
- F. The scope of a particular internal audit activity may be as broad or as restricted as required to meet management needs.
- G. Objectivity is essential to the internal audit function. Therefore, internal audit personnel should not be involved in the development and installation of systems and procedures, preparation of records, or any other activities that the internal audit staff may review or appraise. However, internal audit personnel may be consulted on the adequacy of controls incorporated into new systems and procedures or on revisions to existing systems.
- H. Management is responsible for identifying, evaluating, and responding to potential risks that may impact the achievement of the institution's objectives.

Auditors continually evaluate the risk management, internal control, and governance processes. To facilitate these responsibilities, Internal Audit will receive notices or copies of external audit reviews, program reviews, fiscally related consulting reports, cash shortages, physical property losses, and employee misconduct.

V. **Audit Plans and Activity Reports**

- A. Internal Audit shall develop an annual audit plan using an approved risk assessment methodology.
- B. At the beginning of each fiscal year, after consultation with the Chancellor or President and other institution management, Internal Audit will prepare an annual audit plan. The audit plan must be flexible to respond to immediate issues and will be revised for such changes during the year.
- C. Audit plans and revisions will be reviewed by the System-wide Chief Audit Executive and approved by the Audit Committee.
- D. At the end of each fiscal year, Internal Audit will prepare an annual activity report of all significant audit services performed.
- E. Annual activity reports and approved audit plans will be provided to the Comptroller's Office, Division of State Audit.

VI. **Audit Engagements**

- A. Audit engagements will be planned to provide relevant results to management and the Audit Committee regarding the effectiveness and efficiency of processes and controls over operations. To ensure management's expectations are met, auditors will communicate with management regarding the objectives and scope of the engagement.
- B. In planning and during the engagement, auditors should consider and be alert to risks that affect the institution's goals and objectives, operations, and resources. Auditors should consider risks based on the operations under

review, which include but are not limited to the risk of financial misstatements, noncompliance, and fraud.

- C. An audit work program will be designed to achieve the objectives of the engagement and will include the steps necessary to identify, analyze, evaluate and document the information gathered and the conclusions reached during the engagement.
- D. Working papers that are created, ~~obtained~~obtained, or compiled by an internal audit staff are confidential and are not an open record (T.C.A. § 4-~~34~~-304(9)).

VII. **Communicating Audit Results**

- A. A written report that documents the objectives, scope, conclusions, and recommendations of the audit will be prepared for audit engagements providing assurance to the Board and management. Management will include corrective action for each reported finding.
- B. Internal Audit will follow-up on findings or recommendations included in internal audit reports, investigation reports, and State Audit reports. The status of Internal Audit recommendations and/or findings will be monitored through the recommendation logs. For recommendations not corrected at the time of Internal Audit follow-up or the corrective action due date, management will be asked to provide a revised corrective action implementation date. A written internal audit follow-up report is required for all State Audit reports that include findings, regardless of the current status of audit findings. The Chancellor or institution's President, along with the Audit Committee, will be notified at the conclusion of a follow-up review if management has not corrected the reported finding or implemented the recommendation.
- C. A written report that documents the objectives, scope, ~~conclusions~~conclusions, and recommendations will be prepared for investigations resulting from allegations or identification of fraud, ~~wastewaste~~, or abuse. As appropriate to the circumstances, management will include corrective action for each reported

finding. In a case where allegations are not substantiated by the review and there are no other operational concerns to report to management regarding the review, the case may be closed by writing a memo to the working paper file documenting the reasons for closing the case.

- D. Reports on special studies, consulting services, and other non-routine items should be prepared as appropriate, given the nature of the assignment.
- E. All internal audit reports will be signed by the institution's Internal Audit Director and transmitted directly to the Chancellor or President, [as applicable](#), in a timely manner.
- F. The Internal Audit Director will transmit an electronic copy of the internal audit report to the System-wide Chief Audit Executive.
- G. The System-wide Chief Audit Executive will present significant results of internal audit reports to the Audit Committee quarterly.
- H. The System-wide Chief Audit Executive will provide a copy of each report to the Comptroller's Office, Division of State Audit.

VIII. [Exceptions](#)

- A. Any exceptions to the policy established herein shall be subject to the approval of the System-wide Chief Audit Executive and the Audit Committee.

Sources

Authority

T.C.A. § 49-8-203; All other State statutes referenced in this policy; Institute of Internal Auditors

History

June 3, 1981 TBR Presidents' Meeting; July 1, 1984; May 20, 1986; February 14, 1989; November 14, 1989; August 13, 2002; February 10, 2004; November 18, 2004; Changed from Guideline B-050 at TBR Board Meeting, June 29, 2007; TBR Board Meeting, December 6, 2007; TBR Board Meeting, December 8, 2011; TBR Board Meeting March 27, 2015; TBR Board Meeting September 29, 2018.

Internal Audit: 4.01.05.00

Policy/Guideline Area

Business and Finance Policies
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Purpose

This policy addresses staffing, responsibilities of the internal audit function, audit planning, and reporting on internal audit activities.

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5. All system auditors must annually complete sufficient, relevant continuing professional education to satisfy the requirements for the professional certification held.
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review, which include but are not limited to the risk of financial misstatements, noncompliance, and fraud.

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- A. A written report that documents the objectives, scope, conclusions, and recommendations of the audit will be prepared for audit engagements providing assurance to the Board and management. Management will include corrective action for each reported finding.
- B. Internal Audit will follow-up on findings or recommendations included in internal audit reports, investigation reports, and State Audit reports. The status of Internal Audit recommendations and/or findings will be monitored through the recommendation logs. For recommendations not corrected at the time of Internal Audit follow-up or the corrective action due date, management will be asked to provide a revised corrective action implementation date. A written internal audit follow-up report is required for all State Audit reports that include findings, regardless of the current status of audit findings. The Chancellor or institution's President, along with the Audit Committee, will be notified at the conclusion of a follow-up review if management has not corrected the reported finding or implemented the recommendation.
- C. A written report that documents the objectives, scope, conclusions, and recommendations will be prepared for investigations resulting from allegations or identification of fraud, waste, or abuse. As appropriate to the circumstances, management will include corrective action for each reported finding. In a case

where allegations are not substantiated by the review and there are no other operational concerns to report to management regarding the review, the case may be closed by writing a memo to the working paper file documenting the reasons for closing the case.

- D. Reports on special studies, consulting services, and other non-routine items should be prepared as appropriate, given the nature of the assignment.
- E. All internal audit reports will be signed by the institution's Internal Audit Director and transmitted directly to the Chancellor or President, as applicable, in a timely manner.
- F. The Internal Audit Director will transmit an electronic copy of the internal audit report to the System-wide Chief Audit Executive.
- G. The System-wide Chief Audit Executive will present significant results of internal audit reports to the Audit Committee quarterly.
- H. The System-wide Chief Audit Executive will provide a copy of each report to the Comptroller's Office, Division of State Audit.

VIII. [Exceptions](#)

- A. Any exceptions to the policy established herein shall be subject to the approval of the System-wide Chief Audit Executive and the Audit Committee.

Sources

Authority

T.C.A. § 49-8-203; All other State statutes referenced in this policy; Institute of Internal Auditors

History

June 3, 1981 TBR Presidents' Meeting; July 1, 1984; May 20, 1986; February 14, 1989; November 14, 1989; August 13, 2002; February 10, 2004; November 18, 2004; Changed from Guideline B-050 at TBR Board Meeting, June 29, 2007; TBR Board Meeting, December 6, 2007; TBR Board Meeting, December 8, 2011; TBR Board Meeting March 27, 2015; TBR Board Meeting September 29, 2018.

BOARD TRANSMITTAL

MEETING: Quarterly Board Meeting

SUBJECT: Student Success Updates

DATE: December 12, 2023

PRESENTER: Heidi Leming, PhD; Vice Chancellor for Student Success

PRESENTATION REQUIREMENTS: PowerPoint

ACTION REQUIRED: Informational Purposes

STAFF RECOMMENDATION: Not Applicable

The Office of Student Success was awarded a \$1.4M Ascendium Grant in summer 2023. This presentation will provide an overview of the academic mindset and high impact practice (HIP) work across the system and how the Ascendium Grant will foster adoption of these teaching principles in support of student success. A specific example of one HIP, study abroad, will be featured through a video presentation capturing reflections from presidents, faculty, administrators, and students from this year's administrative program to the European Alps Region.



Office of Student Success
Dr. Heidi Leming
hleming@tbr.edu
615-366-3948

The Tennessee Board of Regents does not discriminate on the basis of race, color, religion, creed, ethnicity or national origin, sex, disability, age status as a protected veteran or any other class protected by Federal or State laws and regulations and by Tennessee Board of Regents policies with respect to employment, programs, and activities. Produced by the Office of Student Success, TBR - The College System of Tennessee 2022/2/0000

DON'T WAIT!

Experience at least 3 HIP courses before you graduate



TALK TO YOUR ADVISOR

TODAY!



On the front is Tre McCrary, a student at Volunteer State, expored Rio De Janeiro as part of a Study Abroad program to Brazil.

tbr | THE COLLEGE SYSTEM
of TENNESSEE

TAKE LEARNING TO THE NEXT LEVEL



[tbr.edu/hips]



What are HIPs?

HIPs, also known as high impact practices, are activities integrated into courses that are known to make learning more interesting and engaging by relating course materials to real-life and career experiences.

Who should take HIP courses?


Everyone! Data shows that when you participate in multiple HIP experiences while in college, you graduate as a more globally-aware, solution-oriented, and workforce-ready citizen.

What makes a HIP course different?


In HIP courses you will experience more interaction with faculty and peers about important issues, explore diverse perspectives, gain a higher degree of global awareness, apply course concepts to real world situations, reflect on your learning, receive frequent feedback from instructors, and have opportunities to share your learning beyond the classroom.

HIP Opportunities!


Look for these icons to identify HIP courses in the catalog and on syllabi. ←




Certifications
HIP certification courses allow you to complete a qualification for a particular industry or skill area by taking an assessment that leads to an industry-recognized certification.




Technology-Enhanced Learning
These HIP courses incorporate digital technologies like ePortfolios, virtual reality experiences, or app creation to enhance your learning experience.




First Year Experience
Start off HIP by taking a college success course in one of your first two semesters. FYE courses provide you with tools and resources to be successful at your college.




Undergraduate Research
Under the supervision of an instructor, seek answers to challenging questions through scholarly inquiry, market research or scientific investigation like experiments.




Honors Education
HIP honors courses challenge students who have a desire to explore general education subject matter in greater depth, develop leadership skills, and engage in service to the campus and community.




Work-Based Learning
Apply your learning to your desired profession by working with prospective employers in experiences like internships, practicums, clinicals, co-ops, and more.




Learning Communities
Enhance your learning by joining a HIP learning community in which a cohort of peers complete two or more courses that are linked either by program emphasis or by theme.




Global Cultural Awareness
Learn how to communicate across cultures and develop understanding of global interdependence and cultural influence. Explore globally focused topics and struggles for human rights, freedom, and power.




Service Learning
As part of a course, engage in service that connects coursework while also helping a community partner. Learn more about civic responsibility, and strengthen your community.



Peer Mentoring
Practice leadership and provide peer-to-peer support as a role model. Share stories of your successes and challenges. Aid others in building skills needed to effectively navigate the college experience.



Study Abroad
Take your course in a location outside the U.S. to learn more about other cultures, gain understanding of other perspectives, and communicate in new ways.



Student Employment
Participate in on-campus employment opportunities. Learn valuable work-based skills including intellectual growth, career competencies, and technical skills, while gaining professional experience.

BOARD TRANSMITTAL

MEETING: Quarterly Board Meeting

SUBJECT: External Affairs Update

DATE: December 12, 2023

PRESENTER: Executive Vice Chancellor Kim McCormick

PRESENTATION REQUIREMENTS: 10 minutes with discussion

ACTION REQUIRED: Informational Purposes

STAFF RECOMMENDATION: Not Applicable

Executive Vice Chancellor Kim McCormick will introduce Associate Vice Chancellor Cris Perkins to present the report on FY23 Community College Fundraising.

BOARD TRANSMITTAL

MEETING:	Quarterly Board Meeting
SUBJECT:	Faculty Emeriti
DATE:	December 12, 2023
PRESENTER:	Vice Chancellor Jothany Reed
PRESENTATION REQUIREMENTS:	5 minutes
ACTION REQUIRED:	Voice Vote
STAFF RECOMMENDATION:	Recommend Approval

The following faculty emeritus candidates are recommended for consideration and approval:

Candidate	Rank/Discipline	Service Dates	College
Cindy Chanin	Associate Professor of English	1987-2023	Vol State CC
Carol Topping	Professor of Psychology	2002-2023	Vol State CC
Dan Foltz-Gray	Associate Professor of English	1987-2019	Roane State CC
Marilyn Mascaro	Associate Professor of English	1986-2022	Roane State CC
Raymond Rigsby	Welding Instructor	2009-2023	TCAT McMinnville

TBR Faculty Emeritus Policy 5.02.01.10 governs the submission, review, and approval process.

- College Presidents nominate candidates based on ‘Distinguished Institutional Service.’
- Presidents may confer with other staff on campus, but the nomination is at the sole discretion of the President.
- Although there are no specific criteria, selection is historically based on length of service, significant contribution, outstanding academic achievement, and exceptional embodiment of institutional values.
- Non-monetary benefits for faculty emeriti can be afforded at the discretion of the President; examples are office space, library privileges, free admission to arts/athletic events, ID card with honorary title.
- Nominations are reviewed by TBR Vice Chancellor for Academic Affairs and require Chancellor and Board approval due to the prestige of the title and the continuing status of representing the College and the System.

Presidential nominations are appended.

**VOLUNTEER
STATE**



**COMMUNITY
COLLEGE**

**Office of
Academic
Affairs**

Main Campus

1480 Nashville Pike
Gallatin, TN 37066-3188
615-452-8600
1-888-335-VSCC (8722)

Vol State at Livingston

113 Windle Community Rd
Livingston, TN 38570
931-823-7065
1-800-563-8220

Vol State at Springfield

150 Laureate Avenue
Springfield, TN 37172
615-433-7030
1-855-724-8722

Vol State at Cookeville

1000 Neal Street
Cookeville, TN 38501
951-520-0551

Volunteer State Community College, a Tennessee Board of Regents Institution is an AA/EEO employer and does not discriminate on the basis of race, color, national origin, sex, disability, age, religion, sexual orientation, or veteran status in its program and activities. The following person has been designated to handle inquiries regarding the nondiscrimination policies: Director of Human Resources, Affirmative Action Officer, Title IX Coordinator, 1480 Nashville Pike, Gallatin, TN 37066, 615.230.3592.

MEMORANDUM

TO: Chancellor Flora Tydings
FROM: Dr. Orinthia Montague, President
SUBJECT: Recommendation of Emeritus Faculty Status
DATE: August 23, 2023

The purpose of this memorandum is to recommend Volunteer State Community College faculty members for emeritus status as provided in TBR Policy 5.02.01.10 Faculty Emeritus. These faculty members meet the criteria as outlined in TBR policy, have been recommended by their division deans, and as outlined in VSCC Faculty Emeritus Procedures, have been recommended/approved by the College Promotion and Tenure Committee.

Listed below are the faculty members being recommended for emeritus faculty status along with a justification for awarding such status.

CINDY CHANIN, Associate Professor of English, served Vol State as an adjunct from 1987-2000 and as a full-time faculty member 2000-2023. She also taught ESOL courses. She served for a number of years as the dual enrollment coordinator for the Humanities division, working closely with high schools in the service area to meet their needs for courses in not only English but also Music and Art. As part of this position, she was also a member of the dean's leadership team, providing guidance to the division as a whole. Even after Vol State hired a full-time staff member to coordinate dual enrollment college-wide, Professor Chanin remained a vocal advocate for dual enrollment and consistently looked for ways to support the dual enrollment program, both formally and informally. She was highly invested throughout her career in professional development, including maintaining an active and long-term membership in Two-Year College English Association of Tennessee (TYCAT) and frequent engagement with Vol State's Teaching and Learning Center. She often encouraged others to participate in both organizations. Professor Chanin's long-standing dedication to Vol State and her students merits the awarding of faculty emeritus status.

DR. CAROL TOPPING, Professor of Psychology, served Vol State from August 2004 to July 2023. Top, as her students and colleagues know her, has an outstanding record of service at Vol State. Top began teaching psychology at Vol State as an Adjunct Instructor in 2002 and was hired as a full-time Instructor in August 2004. She was promoted to Assistant Professor in August 2007, Associate Professor in August 2010, and Professor with tenure in August 2015. Top exemplifies the qualities of a community college professor and was an invaluable member of the Social Science and Education Division faculty. Colleagues throughout the institution attest to her kindness, compassion, and

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enthusiasm to help every student she encounters in and outside of the classroom. Top cares deeply about student learning and success, and she engages students in the process of becoming their best selves by listening closely, withholding judgement, and mentoring respectfully. She has consistently demonstrated excellence and passion in teaching, advising, service, professionalism, and professional development. She is most deserving of the honor of faculty emeritus status.

Your favorable consideration of recommending to TBR the awarding of emeritus faculty status to this outstanding faculty member is most appreciated. If you approve, TBR policy requires that a memo, including justification for each recommendation and signed by the President and the Human Resources Officer, be submitted to TBR through the online routing and approval system.

OM/ah

Orinthia Montague

Dr. Orinthia Montague, College President

09/11/2023

Date

Lori Cutrell

Lori Cutrell (Sep 11, 2023 14:55 CDT)

Lori Cutrell, Vice President for Human Resources

09/11/2023

Date

The System Office staff has reviewed the supporting documentation and recommends the Chancellor's approval to move this forth for Board

DocuSigned by:

Debbie Reed

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Vice Chancellor for Academic Affairs

2023-11-14 | 1:06 PM CST

DocuSigned by:

Flora W. Tydings

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Chancellor

2023-11-15 | 6:44 AM CST



Office of the President

276 Patton Lane Harriman, TN 37748-5011
(865) 882-4501 Fax (865) 882-4601
www.roanestate.edu

November 8, 2023

Chancellor Flora Tydings
1 Bridgestone Park, Third Floor
Nashville, TN 37214

Dear Dr. Tydings:

I would like to nominate Dan Foltz-Gray and Marilyn Mascaro for Faculty Emeritus. Listed below are their service dates and faculty rank upon retirement:

Dan Foltz-Gray, Associate Professor of English	9/01/1987 - 7/31/2019
Marilyn Mascaro, Associate Professor of English	9/01/1986 - 12/31/2022

Dan Foltz-Gray

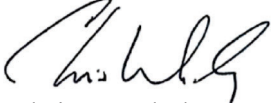
Dan finished his post-retirement at the end of the Spring 2023 semester and continues to teach for us as an adjunct faculty member. During his 30-plus years, he was known not only as an outstanding English professor but also as an efficient leader of the writing and reading learning support programs, serving as a mentor to many outstanding adjuncts, some of whom are now full-time professors. He taught several courses: Writing Learning Support, Reading Learning Support, Composition I, Composition II, Early American Literature, and Modern American Literature. In 2011, Dan was a Benroth award finalist, and he was the Benroth award winner for 2012.

Marilyn Mascaro


Marilyn retired at the end of the Fall 2022 semester. During her 30-plus years at Roane State, she was known for her strengths in the classroom. She mentored many new faculty members and was always willing to offer her guidance and expertise in helping others flourish in their disciplines. She was admired and respected by her English Department colleagues for maintaining rigorous standards in the courses she taught (Composition I, Composition II, Early American Literature, and Modern American Literature). She cochaired the Honors Program for several years and is also a published author.

I respectfully ask that you consider my recommendation to bestow the Faculty Emeritus award to Dan Foltz-Gray and Marilyn Mascaro for their many years of meritorious and exemplary service to Roane State Community College

Sincerely,



Chris L. Whaley, J.D.
President



Joyce Marsalis
Director of Human Resources

The System Office staff has reviewed the supporting documentation and recommends the Chancellor's approval to move this forth for Board consideration.

DocuSigned by:



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Vice Chancellor for Academic Affairs

2023-11-14 | 1:49 PM CST

DocuSigned by:



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Chancellor

2023-11-14 | 2:49 PM CST



MEMORANDUM

To: Associate Vice Chancellor Denn
From: President Melody Edmonds
Subject: Faculty Emeritus Status Request for Raymond Rigsby
Date: November 22, 2023

TCAT - McMinnville is requesting that Mr. Raymond Rigsby, welding instructor, be granted the designation of Faculty Emeritus status following his retirement on December 31, 2023. Prior to joining TCAT – McMinnville, Raymond operated his own welding business for over 30 years. Raymond was hired as an associate instructor on September 1, 2009, and has been with the institution for more than 14 years. He was later promoted to the instructor rank. Over those years, he has done an excellent job of both teaching students and fulfilling his professional responsibilities. He received the TCAT - McMinnville 2022-23 Chancellor's Commendation for Military Veterans. Teaching is his passion. He was eligible for retirement; however, he made the decision to share his knowledge and skills with others. His top priority has always been student achievement, and he collaborates with the local workforce group to make sure that students are acquiring the knowledge and skills necessary to succeed.

Many students who were preparing for the welding workforce when they left the college did so under his direction. Apart from fulfilling his normal job responsibilities, he has also helped with the establishment of the welding program in McMinnville, the unloading and setup of welding equipment at the Coffee County Instructional Service Center, the construction of the institution's marketing trailer, and the building of the cabinets for the virtual welders. As you can see, Raymond Rigsby is very deserving of the Faculty Emeritus status.

If you have any further questions, please let me know.

The System Office staff has reviewed the supporting documentation and recommends the Chancellor's approval to move this forth for Board consideration.

Melody Edmonds

President, Dr. Melody Edmonds

DocuSigned by:
Debbie Reed 2023-11-22 |
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Vice Chancellor for Academic Affairs

Katie Severson

HR/Financial Support Assistant, Katie Severson

DocuSigned by:
Flora W. Tydings 2023-11-22 |
7E046D30A13B498...
Chancellor

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BOARD TRANSMITTAL

MEETING: Quarterly Board Meeting

SUBJECT: TCAT Murfreesboro Faculty Promotion by Exception

DATE: December 12, 2023

PRESENTER: Vice Chancellor Jothany Reed

PRESENTATION
REQUIREMENTS: 5 minutes

ACTION REQUIRED: Voice Vote

STAFF
RECOMMENDATION: Recommend Approval

The Committee will be asked to act on a recommendation for granting promotion to Joel Mayberry, Information Technology faculty member at TCAT Murfreesboro.

The recommendations and supporting documents were submitted by the TCAT President and was certified by them as having been processed through the approved institutional procedures. They have been reviewed by the Board's staff and are endorsed for favorable consideration by the Personnel Committee.

**TENNESSEE COLLEGES OF APPLIED TECHNOLOGY
PROMOTION RECOMMENDATIONS
2023-2024**

<u>College</u>	<u>Name</u>	<u>Proposed Rank</u>
*Murfreesboro	Joel Mayberry	Instructor

* Promotion by Exception

BOARD TRANSMITTAL

MEETING:	Quarterly Board Meeting
SUBJECT:	Institutional Compensation Requests
DATE:	December 12, 2023
PRESENTER:	Alisha Fox, Vice Chancellor for Business & Finance
PRESENTATION REQUIREMENTS:	5 minutes with Discussion
ACTION REQUIRED:	Roll Call Vote
STAFF RECOMMENDATION:	Recommend Approval

At the June 2023 meeting, the Board authorized a compensation strategy that included the ability for institutions to submit proposals for salary adjustments using uncommitted local funds. For those submitting a proposal, they had the following options from which to choose:

Local or Institutional Funded Compensation Adjustments - Institutions who have the capacity to recommend additional recurring increases using uncommitted local funds could select from the approved options below. The proposed effective dates were included in the institution's proposal for the increases using institutional funds. The following strategies are not mutually exclusive and any combination of the provided strategies could be chosen.

- A. Across the Board (ATB) - Institutions were authorized to provide an additional ATB increase distributed to all unrestricted regular full-time and part-time employees. A minimum payment may be established by the institution. The amount would be pro-rated for part-time employees.
- B. Compensation Plan –
 - Institutions were authorized to provide salary adjustments consistent with their Board approved compensation plans.

Staff has received and evaluated compensation salary increase proposals from three (3) institutions as outlined in Attachment A.

Staff is recommending the Board's approval of these compensation increases as outlined.

Attachment.

Attachment A

Institution Compensation Proposals FY 2023-24

		Total Proposed Salary Increases			ATB		Effective Dates	
Institution	Payroll Amount	ATB	Comp Plan	Cost of Benefits	Percent	Min Pmt	ATB	Comp Plan
NeSCC	\$ 22,068,308		\$ 72,305	\$ 10,846	0.00%	\$0	N/A	1/1/2024
PSCC	\$ 38,387,310	\$ -	\$ 10,190	\$ 4,080	0.00%	\$0	N/A	1/1/2024
VSCC	\$ 23,729,477	\$ 1,153,500	\$ -	\$ 596,075	0.00%	\$3,000	1/1/2024	N/A
Count		1	2					

BOARD TRANSMITTAL

MEETING:	Quarterly Board Meeting
SUBJECT:	Approval of Fiscal Year FY2023-24 October Revised Budget
DATE:	December 12, 2023
PRESENTER:	Alisha Fox, Vice Chancellor of Business and Finance
PRESENTATION REQUIREMENTS:	15 minutes
ACTION REQUIRED:	Roll Call Vote
STAFF RECOMMENDATION:	Recommend Approval

The Board will consider the October 31, 2023 revisions to the FY 2023-24 budgets for the institutions governed by the Board and the Board of Regents System Office.

The original budgets for FY 2023-24 were developed by institutions in the Spring of 2023 and were submitted to the Board office in May 2023. As such, these budgets included a variety of estimates. These institutional budget submissions were the basis for the Board's June 2023 approval of the initial FY 2023-24 operating budgets (the "Proposed Budget"). The October Revised Budget is based on more recent information, including recognition of the impact of fall enrollment, and includes the effect of revisions from the approved Proposed Budget.

Table of Contents

Table I	Summary of Unrestricted and Restricted Funds
Table II	Summary of Unrestricted Revenues and Expenditures Budget
Table III	Summary of Unrestricted Revenues with Percentages by Major Budget Category
Table IV	Summary of Unrestricted Educational and General Expenditure Budget with Percentages by Function
Table V	Summary of Unrestricted Educational and General Expenditure Budget by Natural Classification

Tennessee Board of Regents
Summary of Unrestricted and Restricted Current Funds

Institutions	Beginning Fund Balance	Unrestricted Revenues	Unrestricted Expenditures and Transfers	Ending Fund Balance	Restricted Revenues	Restricted Expenditures and Transfers	Total Revenues	Total Expenditures and Transfers
CHSCC	\$ 15,627,000	\$ 71,363,100	\$ 75,470,400	\$ 11,519,700	\$ 29,245,800	\$ 29,245,800	\$ 100,608,900	\$ 104,716,200
CLSCC	6,716,500	28,393,400	29,040,700	6,069,200	15,518,100	15,480,000	43,911,500	44,520,700
COSCC	14,876,600	43,778,000	51,232,200	7,422,400	20,799,700	21,442,100	64,577,700	72,674,300
DSCC	2,390,000	26,115,900	26,109,500	2,396,400	16,933,900	16,654,000	43,049,800	42,763,500
JSCC	3,978,900	32,353,900	31,948,100	4,384,700	3,172,300	3,172,300	35,526,200	35,120,400
MSCC	28,477,100	50,681,700	62,995,400	16,163,400	19,814,400	19,814,400	70,496,100	82,809,800
NASCC	42,963,700	54,946,700	54,564,100	43,346,300	24,164,300	24,085,000	79,111,000	78,649,100
NESCC	19,276,200	48,927,800	60,795,800	7,408,200	23,027,600	23,027,700	71,955,400	83,823,500
PSCC	19,842,000	82,642,000	87,794,300	14,689,700	30,836,800	30,836,800	113,478,800	118,631,100
RSCC	15,858,300	51,607,800	56,012,600	11,453,500	18,929,000	18,953,000	70,536,800	74,965,600
STCC	22,830,100	66,685,100	72,014,400	17,500,800	34,200,000	34,200,000	100,885,100	106,214,400
VSCC	38,503,800	63,634,200	77,353,000	24,785,000	28,608,900	28,651,200	92,243,100	106,004,200
WSCC	23,487,600	58,485,100	66,033,300	15,939,400	20,071,200	20,241,900	78,556,300	86,275,200
Total Colleges	254,827,800	679,614,700	751,363,800	183,078,700	285,322,000	285,804,200	964,936,700	1,037,168,000
Athens	973,200	3,663,400	4,036,300	600,300	2,750,200	2,752,300	6,413,600	6,788,600
Chattanooga	1,798,700	8,810,200	9,271,000	1,337,900	355,500	355,500	9,165,700	9,626,500
Crossville	973,400	5,476,700	5,430,100	1,020,000	2,596,500	2,328,900	8,073,200	7,759,000
Crump	1,494,300	5,510,100	6,009,000	995,400	6,552,100	5,384,600	12,062,200	11,393,600
Dickson	2,054,300	8,842,400	9,050,300	1,846,400	4,430,000	4,430,000	13,272,400	13,480,300
Elizabethton	1,891,900	6,799,000	6,970,000	1,720,900	10,469,000	10,469,000	17,268,000	17,439,000
Harriman	1,019,400	4,019,500	4,050,600	988,300	2,415,700	2,355,200	6,435,200	6,405,800
Hartsville	801,300	5,729,600	5,662,000	868,900	2,150,000	2,150,000	7,879,600	7,812,000
Hohenwald	1,317,600	5,097,100	5,924,800	489,900	4,335,600	3,806,800	9,432,700	9,731,600
Jacksboro	960,800	3,375,300	3,687,200	648,900	3,180,400	3,180,400	6,555,700	6,867,600
Jackson	4,171,700	12,097,200	13,413,800	2,855,100	11,103,700	10,795,300	23,200,900	24,209,100
Knoxville	3,796,400	10,287,000	11,874,200	2,209,200	8,442,800	8,442,800	18,729,800	20,317,000
Livingston	2,956,000	6,365,900	7,845,100	1,476,800	1,600,000	1,575,000	7,965,900	9,420,100
McKenzie	654,000	2,343,900	2,429,500	568,400	900,000	900,000	3,243,900	3,329,500
McMinnville	836,800	3,561,700	3,751,000	647,500	3,665,000	3,665,000	7,226,700	7,416,000
Memphis	3,547,800	11,814,700	13,278,700	2,083,800	7,798,200	4,130,500	19,612,900	17,409,200
Morristown	3,139,700	9,269,000	9,964,200	2,444,500	8,015,000	6,640,000	17,284,000	16,604,200
Murfreesboro	2,847,900	9,741,700	10,185,900	2,403,700	3,329,000	3,262,000	13,070,700	13,447,900
Nashville	3,394,500	9,340,400	10,491,000	2,243,900	4,831,000	4,782,000	14,171,400	15,273,000
Northwest	5,106,400	10,248,600	13,851,800	1,503,200	9,609,100	9,609,100	19,857,700	23,460,900
Oneida	1,226,100	3,709,100	4,152,400	782,800	2,813,800	2,813,800	6,522,900	6,966,200

Tennessee Board of Regents
Summary of Unrestricted and Restricted Current Funds

Institutions	Beginning Fund Balance	Unrestricted Revenues	Unrestricted Expenditures and Transfers	Ending Fund Balance	Restricted Revenues	Restricted Expenditures and Transfers	Total Revenues	Total Expenditures and Transfers
Paris	1,179,600	3,702,100	4,150,600	731,100	1,534,000	1,470,000	5,236,100	5,620,600
Pulaski	3,654,900	5,361,500	7,721,000	1,295,400	3,485,000	2,671,000	8,846,500	10,392,000
Shelbyville	1,643,100	5,673,100	6,296,800	1,019,400	4,300,000	4,300,000	9,973,100	10,596,800
Total TCATs	51,439,800	160,839,200	179,497,300	32,781,700	110,661,600	102,269,200	271,500,800	281,766,500
Tennessee Board of Regents	79,327,100	88,040,300	89,108,600	78,258,800	13,511,300	13,511,300	101,551,600	102,619,900
Total System	\$ 385,594,700	\$ 928,494,200	\$ 1,019,969,700	\$ 294,119,200	\$ 409,494,900	\$ 401,584,700	\$ 1,337,989,100	\$ 1,421,554,400

Tennessee Board of Regents
Summary of Unrestricted Revenues and Expenditures Budget

	ChSCC	CISCC	CoSCC	DSCC	JSCC	MSCC
Unrestricted Current Fund Balances						
Allocation for Encumbrances	40,900	88,400	863,600	75,800	110,500	344,200
Allocation for Working Capital	1,210,600	230,300	841,000	461,700	489,400	627,900
Special Allocations	7,672,100	4,258,300	7,443,000	1,852,500	8,436,400	15,677,600
Unallocated Balances	6,703,400	2,139,500	5,729,000	-	(5,057,400)	11,827,400
Total Balances	15,627,000	6,716,500	14,876,600	2,390,000	3,978,900	28,477,100
Revenue:						
Tuition and Fees	27,031,800	10,991,500	18,814,900	11,331,400	11,813,100	20,803,300
Federal Appropriations	-	-	-	-	-	-
State Appropriations	41,781,400	16,462,700	23,455,900	14,354,500	19,286,800	27,403,100
Local Appropriations	-	-	-	-	-	-
Federal Grants and Contracts	48,400	21,200	26,000	108,800	80,000	20,000
State Grants and Contracts	17,400	18,000	38,000	15,400	-	4,000
Local Grants and Contracts	-	-	-	-	181,700	-
Private Contracts	100	400,000	-	-	-	-
Private Gifts	3,400	-	-	-	-	-
Endowment Income	-	-	-	-	-	-
Sales & Services of Ed. Act.	265,000	25,000	12,500	13,800	62,400	88,100
Sales & Services of Other Act.	280,400	80,500	42,300	80,000	78,200	8,000
Other Sources	1,010,200	281,000	1,297,900	172,000	781,700	2,205,200
Total Educational & General	70,438,100	28,279,900	43,687,500	26,075,900	32,283,900	50,531,700
Auxiliaries	925,000	113,500	90,500	40,000	70,000	150,000
Intercollegiate Athletics	-	-	-	-	-	-
Total Sales & Serv of Aux Ent	925,000	113,500	90,500	40,000	70,000	150,000
Total Revenues	71,363,100	28,393,400	43,778,000	26,115,900	32,353,900	50,681,700
Expenditure and Transfers:						
Instruction	37,838,000	13,104,800	20,019,000	12,607,500	13,058,900	22,996,900
Research	-	-	-	-	-	-
Public Service	94,900	93,500	158,100	40,600	48,000	928,400
Academic Support	6,569,100	2,229,200	2,408,900	876,300	3,744,900	4,844,800
Student Services	7,391,000	3,868,000	5,404,100	4,434,600	2,891,600	5,794,100
Institutional Support	10,699,900	5,451,800	6,309,200	4,324,600	6,864,800	7,834,000
Operation & Maintenance of Plant	7,377,200	3,347,600	5,439,700	3,040,500	3,645,500	6,273,500
Scholarships and Fellowships	1,991,500	473,000	1,276,600	719,100	473,600	1,308,500
Educational & General Expend.	71,961,600	28,567,900	41,015,600	26,043,200	30,727,300	49,980,200

Tennessee Board of Regents
Summary of Unrestricted Revenues and Expenditures Budget

	ChSCC	CISCC	CoSCC	DSCC	JSCC	MSCC
Mandatory Transfers for:						
Principal and Interest	74,100	-	380,000	-	-	-
Renewals and Replacement	-	-	-	-	-	-
Loan Fund Matching Grant	-	-	-	-	-	-
Other Mandatory Transfers	-	-	-	-	-	-
Total Mandatory Transfers	74,100	-	380,000	-	-	-
Transfers to Unexpend.Plant Fund	2,500,000	-	4,644,900	66,300	1,220,800	5,000,000
Transfers to Renewal & Replacem.	-	450,000	550,000	-	-	8,000,000
Transfers to Other Funds	36,000	-	-	-	-	-
Transfers from Unexpended Plant	-	-	-	-	-	-
Trans. from Renewal & Replacem.	-	-	-	-	-	-
Transfers from Other Funds	-	-	-	(40,000)	(70,000)	-
Total Non-Mandatory Transfers	2,536,000	450,000	5,194,900	26,300	1,150,800	13,000,000
Total Educational & General	74,571,700	29,017,900	46,590,500	26,069,500	31,878,100	62,980,200
Auxiliaries	873,700	16,200	71,000	-	-	15,200
Intercollegiate Athletics	-	-	-	-	-	-
Total Aux. Enterprises Expend	873,700	16,200	71,000	-	-	15,200
Principal and Interest	-	-	-	-	-	-
Renewals and Replacement	-	-	-	-	-	-
Other Mandatory Transfers	-	-	-	-	-	-
Total Mandatory Transfers	-	-	-	-	-	-
Transfers to Unexpend.Plant Fund	-	-	-	-	-	-
Transfers to Renewal & Replacem.	25,000	6,600	4,570,700	-	-	-
Transfers to Other Funds	-	-	-	40,000	70,000	-
Transfers from Unexpended Plant	-	-	-	-	-	-
Trans. from Renewal & Replacem.	-	-	-	-	-	-
Transfers from Other Funds	-	-	-	-	-	-
Total Non-Mandatory Transfers	25,000	6,600	4,570,700	40,000	70,000	-
Total Auxiliary Enterprises	898,700	22,800	4,641,700	40,000	70,000	15,200
Total Expenditures & Transfers	75,470,400	29,040,700	51,232,200	26,109,500	31,948,100	62,995,400
Other Additions/Deductions	-	-	-	-	-	-
Unrestricted Current Fund Balances						
Allocations for Encumbrances	40,900	88,400	863,600	75,800	110,500	344,200
Allocations for Working Capital	1,210,600	230,300	841,000	461,700	489,400	627,900
Special Allocations	10,268,200	5,750,500	5,717,800	1,858,900	3,784,800	15,191,300
Unallocated Balances	-	-	-	-	-	-
Total Balances	11,519,700	6,069,200	7,422,400	2,396,400	4,384,700	16,163,400

Tennessee Board of Regents
Summary of Unrestricted Revenues and Expenditures Budget

	NASCC	NESCC	PSCC	RSCC	STCC	VSCC
Unrestricted Current Fund Balances						
Allocation for Encumbrances	146,200	903,900	615,100	406,000	80,800	562,200
Allocation for Working Capital	1,818,800	277,900	639,700	421,300	763,300	1,370,100
Special Allocations	34,454,700	10,352,800	518,300	10,626,200	21,986,000	25,852,700
Unallocated Balances	6,544,000	7,741,600	18,068,900	4,404,800	-	10,718,800
Total Balances	42,963,700	19,276,200	19,842,000	15,858,300	22,830,100	38,503,800
Revenue:						
Tuition and Fees	23,833,700	18,990,800	32,313,400	18,696,400	25,117,000	24,146,600
Federal Appropriations	-	-	-	-	-	-
State Appropriations	29,234,900	28,567,400	46,167,000	30,074,500	36,836,200	37,182,100
Local Appropriations	-	-	-	-	-	-
Federal Grants and Contracts	15,000	57,700	270,000	46,500	125,800	10,000
State Grants and Contracts	25,000	50,000	20,000	6,000	266,100	-
Local Grants and Contracts	70,000	-	-	75,500	65,100	-
Private Contracts	300,000	-	455,000	-	10,000	-
Private Gifts	-	-	20,000	-	-	-
Endowment Income	-	-	-	-	-	-
Sales & Services of Ed. Act.	8,800	13,000	45,000	23,100	129,300	30,500
Sales & Services of Other Act.	198,500	120,900	1,455,000	355,000	293,100	61,000
Other Sources	1,045,000	1,022,000	1,496,600	2,178,800	3,602,500	2,004,000
Total Educational & General	54,730,900	48,821,800	82,242,000	51,455,800	66,445,100	63,434,200
Auxiliaries	215,800	106,000	400,000	152,000	240,000	200,000
Intercollegiate Athletics	-	-	-	-	-	-
Total Sales & Serv of Aux Ent	215,800	106,000	400,000	152,000	240,000	200,000
Total Revenues	54,946,700	48,927,800	82,642,000	51,607,800	66,685,100	63,634,200
Expenditure and Transfers:						
Instruction	23,973,000	22,699,900	45,071,400	26,882,000	26,307,500	33,810,300
Research	-	-	-	-	-	-
Public Service	-	19,100	497,300	1,143,000	409,200	860,100
Academic Support	7,243,900	5,289,200	7,439,400	3,063,000	7,315,500	3,872,000
Student Services	7,343,500	6,151,200	12,055,400	8,463,000	8,093,400	5,865,400
Institutional Support	7,644,700	6,530,800	10,603,500	7,393,000	11,519,700	10,836,000
Operation & Maintenance of Plant	7,661,800	6,920,200	9,468,300	6,834,000	10,426,500	8,389,800
Scholarships and Fellowships	679,600	150,000	2,064,000	911,000	2,218,000	1,569,400
Educational & General Expend.	54,546,500	47,760,400	87,199,300	54,689,000	66,289,800	65,203,000

Tennessee Board of Regents
Summary of Unrestricted Revenues and Expenditures Budget

	NASCC	NESCC	PSCC	RSCC	STCC	VSCC
Mandatory Transfers for:						
Principal and Interest	-	-	-	-	213,700	-
Renewals and Replacement	-	-	-	-	-	-
Loan Fund Matching Grant	-	-	-	-	-	-
Other Mandatory Transfers	-	-	-	-	-	-
Total Mandatory Transfers	-	-	-	-	213,700	-
Transfers to Unexpend.Plant Fund	-	5,000,000	240,000	-	2,500,000	6,000,000
Transfers to Renewal & Replacem.	-	8,025,000	-	1,274,700	2,500,000	6,000,000
Transfers to Other Funds	-	-	235,000	-	-	-
Transfers from Unexpended Plant	-	-	-	-	-	-
Trans. from Renewal & Replacem.	-	-	-	-	-	-
Transfers from Other Funds	-	-	(500,000)	(100,000)	-	-
Total Non-Mandatory Transfers	-	13,025,000	(25,000)	1,174,700	5,000,000	12,000,000
Total Educational & General	54,546,500	60,785,400	87,174,300	55,863,700	71,503,500	77,203,000
Auxiliaries	6,800	-	100,000	39,300	500,600	25,000
Intercollegiate Athletics	-	-	-	-	-	-
Total Aux. Enterprises Expend	6,800	-	100,000	39,300	500,600	25,000
Principal and Interest	-	-	-	-	-	-
Renewals and Replacement	-	-	-	-	-	-
Other Mandatory Transfers	-	-	-	-	-	-
Total Mandatory Transfers	-	-	-	-	-	-
Transfers to Unexpend.Plant Fund	-	-	-	-	-	-
Transfers to Renewal & Replacem.	10,800	10,400	20,000	9,600	10,300	125,000
Transfers to Other Funds	-	-	500,000	100,000	-	-
Transfers from Unexpended Plant	-	-	-	-	-	-
Trans. from Renewal & Replacem.	-	-	-	-	-	-
Transfers from Other Funds	-	-	-	-	-	-
Total Non-Mandatory Transfers	10,800	10,400	520,000	109,600	10,300	125,000
Total Auxiliary Enterprises	17,600	10,400	620,000	148,900	510,900	150,000
Total Expenditures & Transfers	54,564,100	60,795,800	87,794,300	56,012,600	72,014,400	77,353,000
Other Additions/Deductions	-	-	-	-	-	-
Unrestricted Current Fund Balances						
Allocations for Encumbrances	146,200	1,000,000	615,100	406,000	85,000	562,200
Allocations for Working Capital	1,818,800	275,000	639,700	421,300	800,000	1,370,100
Special Allocations	41,381,300	6,133,200	13,434,900	10,626,200	16,615,800	22,852,700
Unallocated Balances	-	-	-	-	-	-
Total Balances	43,346,300	7,408,200	14,689,700	11,453,500	17,500,800	24,785,000

Tennessee Board of Regents
Summary of Unrestricted Revenues and Expenditures Budget

	WSCC	Total Community Colleges
Unrestricted Current Fund Balances		
Allocation for Encumbrances	263,400	4,501,000
Allocation for Working Capital	3,938,100	13,090,100
Special Allocations	13,982,900	163,113,500
Unallocated Balances	5,303,200	74,123,200
Total Balances	23,487,600	254,827,800
Revenue:		
Tuition and Fees	22,078,200	265,962,100
Federal Appropriations	-	-
State Appropriations	34,414,600	385,221,100
Local Appropriations	-	-
Federal Grants and Contracts	25,000	854,400
State Grants and Contracts	58,700	518,600
Local Grants and Contracts	-	392,300
Private Contracts	55,500	1,220,600
Private Gifts	8,400	31,800
Endowment Income	-	-
Sales & Services of Ed. Act.	68,700	785,200
Sales & Services of Other Act.	290,600	3,343,500
Other Sources	1,400,900	18,497,800
Total Educational & General	58,400,600	676,827,400
Auxiliaries	84,500	2,787,300
Intercollegiate Athletics	-	-
Total Sales & Serv of Aux Ent	84,500	2,787,300
Total Revenues	58,485,100	679,614,700
Expenditure and Transfers:		
Instruction	27,680,900	326,050,100
Research	-	-
Public Service	584,800	4,877,000
Academic Support	2,637,400	57,533,600
Student Services	9,653,100	87,408,400
Institutional Support	6,275,500	102,287,500
Operation & Maintenance of Plant	7,742,000	86,566,600
Scholarships and Fellowships	1,255,300	15,089,600
Educational & General Expend.	55,829,000	679,812,800

Tennessee Board of Regents
Summary of Unrestricted Revenues and Expenditures Budget

	WSCC	Total Community Colleges
Mandatory Transfers for:		
Principal and Interest	-	667,800
Renewals and Replacement	-	-
Loan Fund Matching Grant	-	-
Other Mandatory Transfers	-	-
Total Mandatory Transfers	-	667,800
Transfers to Unexpend.Plant Fund	9,365,200	36,537,200
Transfers to Renewal & Replacem.	812,400	27,612,100
Transfers to Other Funds	-	271,000
Transfers from Unexpended Plant	-	-
Trans. from Renewal & Replacem.	-	-
Transfers from Other Funds	-	(710,000)
Total Non-Mandatory Transfers	10,177,600	63,710,300
Total Educational & General	66,006,600	744,190,900
Auxiliaries	22,500	1,670,300
Intercollegiate Athletics	-	-
Total Aux. Enterprises Expend	22,500	1,670,300
Principal and Interest	-	-
Renewals and Replacement	-	-
Other Mandatory Transfers	-	-
Total Mandatory Transfers	-	-
Transfers to Unexpend.Plant Fund	-	-
Transfers to Renewal & Replacem.	4,200	4,792,600
Transfers to Other Funds	-	710,000
Transfers from Unexpended Plant	-	-
Trans. from Renewal & Replacem.	-	-
Transfers from Other Funds	-	-
Total Non-Mandatory Transfers	4,200	5,502,600
Total Auxiliary Enterprises	26,700	7,172,900
Total Expenditures & Transfers	66,033,300	751,363,800
Other Additions/Deductions	-	-
Unrestricted Current Fund Balances		
Allocations for Encumbrances	263,400	4,601,300
Allocations for Working Capital	3,995,900	13,181,700
Special Allocations	11,680,100	165,295,700
Unallocated Balances	-	-
Total Balances	15,939,400	183,078,700

Tennessee Board of Regents
Summary of Unrestricted Revenues and Expenditures Budget

	Athens	Chattanooga	Crossville	Crump	Dickson	Elizabethton
Unrestricted Current Fund Balances						
Allocation for Encumbrances	-	13,000	39,500	77,300	13,800	81,300
Allocation for Working Capital	145,200	17,800	130,900	87,500	146,800	166,400
Special Allocations	467,000	1,095,700	650,600	1,007,400	1,300,600	782,300
Unallocated Balances	361,000	672,200	152,400	322,100	593,100	861,900
Total Balances	973,200	1,798,700	973,400	1,494,300	2,054,300	1,891,900
Revenue:						
Tuition and Fees	1,031,300	2,868,000	1,853,500	2,154,800	2,877,800	2,354,800
Federal Appropriations	-	-	-	-	-	-
State Appropriations	2,301,200	5,794,200	3,159,200	2,977,400	5,370,100	3,809,500
Local Appropriations	-	-	-	-	-	-
Federal Grants and Contracts	2,300	-	-	2,000	2,000	200
State Grants and Contracts	-	-	-	-	70,000	10,000
Local Grants and Contracts	-	-	-	250,000	-	-
Private Contracts	100,000	60,000	-	200	200,000	37,700
Private Gifts	-	-	-	-	20,000	-
Endowment Income	-	-	-	-	-	-
Sales & Services of Ed. Act.	40,100	21,000	124,000	32,200	38,000	15,900
Sales & Services of Other Act.	1,000	41,000	90,000	3,000	14,500	26,700
Other Sources	72,500	26,000	50,000	71,500	105,000	190,000
Total Educational & General	3,548,400	8,810,200	5,276,700	5,491,100	8,697,400	6,444,800
Auxiliaries	115,000	-	200,000	19,000	145,000	354,200
Intercollegiate Athletics	-	-	-	-	-	-
Total Sales & Serv of Aux Ent	115,000	-	200,000	19,000	145,000	354,200
Total Revenues	3,663,400	8,810,200	5,476,700	5,510,100	8,842,400	6,799,000
Expenditure and Transfers:						
Instruction	1,957,900	6,774,400	3,143,100	2,766,300	4,423,700	3,699,500
Research	-	-	-	-	-	-
Public Service	-	-	-	-	-	-
Academic Support	-	36,500	-	75,000	496,500	-
Student Services	364,500	810,700	543,500	876,700	895,800	524,000
Institutional Support	827,200	405,300	865,400	841,900	1,437,300	1,571,100
Operation & Maintenance of Plant	338,500	844,100	671,600	754,600	1,326,400	611,400
Scholarships and Fellowships	2,000	-	61,500	176,500	20,600	20,800
Educational & General Expend.	3,490,100	8,871,000	5,285,100	5,491,000	8,600,300	6,426,800

Tennessee Board of Regents
Summary of Unrestricted Revenues and Expenditures Budget

	Athens	Chattanooga	Crossville	Crump	Dickson	Elizabethton
Mandatory Transfers for:	-	-	-	-	-	-
Principal and Interest	-	-	-	-	-	-
Renewals and Replacement	-	-	-	-	-	-
Loan Fund Matching Grant	-	-	-	-	-	-
Other Mandatory Transfers	-	-	-	-	-	-
Total Mandatory Transfers	-	-	-	-	-	50,000
Transfers to Unexpend.Plant Fund	461,200	400,000	-	500,000	350,000	148,600
Transfers to Renewal & Replacem.	-	-	-	-	-	-
Transfers to Other Funds	-	-	-	-	-	-
Transfers from Unexpended Plant	-	-	-	-	-	-
Trans. from Renewal & Replacem.	-	-	-	-	-	-
Transfers from Other Funds	461,200	400,000	-	500,000	350,000	198,600
Total Non-Mandatory Transfers	3,951,300	9,271,000	5,285,100	5,991,000	8,950,300	6,625,400
Total Educational & General	85,000	-	145,000	18,000	100,000	344,600
Auxiliaries	-	-	-	-	-	-
Intercollegiate Athletics	85,000	-	145,000	18,000	100,000	344,600
Total Aux. Enterprises Expend	-	-	-	-	-	-
Principal and Interest	-	-	-	-	-	-
Renewals and Replacement	-	-	-	-	-	-
Other Mandatory Transfers	-	-	-	-	-	-
Total Mandatory Transfers	-	-	-	-	-	-
Transfers to Unexpend.Plant Fund	-	-	-	-	-	-
Transfers to Renewal & Replacem.	-	-	-	-	-	-
Transfers to Other Funds	-	-	-	-	-	-
Transfers from Unexpended Plant	-	-	-	-	-	-
Trans. from Renewal & Replacem.	-	-	-	-	-	-
Transfers from Other Funds	-	-	-	-	-	-
Total Non-Mandatory Transfers	85,000	-	145,000	18,000	100,000	344,600
Total Auxiliary Enterprises	4,036,300	9,271,000	5,430,100	6,009,000	9,050,300	6,970,000
Total Expenditures & Transfers	-	-	-	-	-	-
Other Additions/Deductions	-	-	-	-	-	-
Unrestricted Current Fund Balances	-	-	-	-	-	-
Allocations for Encumbrances	-	13,000	40,000	77,200	13,800	81,200
Allocations for Working Capital	145,200	17,800	140,000	87,500	146,800	166,400
Special Allocations	455,100	1,307,100	840,000	830,700	1,685,800	1,473,300
Unallocated Balances	-	-	-	-	-	-
Total Balances	600,300	1,337,900	1,020,000	995,400	1,846,400	1,720,900

Tennessee Board of Regents
Summary of Unrestricted Revenues and Expenditures Budget

	Harriman	Hartsville	Hohenwald	Jacksboro	Jackson	Knoxville
Unrestricted Current Fund Balances						
Allocation for Encumbrances	18,100	25,900	10,000	-	10,100	131,200
Allocation for Working Capital	218,200	77,400	174,400	49,800	417,300	293,300
Special Allocations	783,100	611,800	441,500	569,600	2,251,900	1,966,100
Unallocated Balances	-	86,200	691,700	341,400	1,492,400	1,405,800
Total Balances	1,019,400	801,300	1,317,600	960,800	4,171,700	3,796,400
Revenue:						
Tuition and Fees	1,237,600	1,562,500	1,541,900	1,111,200	4,002,700	3,671,900
Federal Appropriations	-	-	-	-	-	-
State Appropriations	2,356,400	2,941,300	3,244,700	2,022,600	6,221,000	5,602,100
Local Appropriations	-	-	-	-	-	-
Federal Grants and Contracts	-	1,000	-	500	30,000	2,000
State Grants and Contracts	-	-	-	-	-	100,000
Local Grants and Contracts	-	802,200	-	-	1,132,000	-
Private Contracts	-	25,000	-	-	-	228,500
Private Gifts	-	-	-	-	-	-
Endowment Income	-	-	-	-	-	-
Sales & Services of Ed. Act.	7,500	55,000	18,000	11,000	75,000	185,000
Sales & Services of Other Act.	4,800	32,500	2,500	-	5,000	25,000
Other Sources	113,200	160,100	40,000	55,000	206,500	322,500
Total Educational & General	3,719,500	5,579,600	4,847,100	3,200,300	11,672,200	10,137,000
Auxiliaries	300,000	150,000	250,000	175,000	425,000	150,000
Intercollegiate Athletics	-	-	-	-	-	-
Total Sales & Serv of Aux Ent	300,000	150,000	250,000	175,000	425,000	150,000
Total Revenues	4,019,500	5,729,600	5,097,100	3,375,300	12,097,200	10,287,000
Expenditure and Transfers:						
Instruction	1,969,900	3,064,400	2,974,500	1,881,200	6,932,700	5,354,800
Research	-	-	-	-	-	-
Public Service	-	-	-	4,600	-	31,600
Academic Support	-	170,600	-	-	342,700	-
Student Services	456,800	349,700	379,400	252,800	1,709,600	952,800
Institutional Support	685,900	1,245,300	771,600	740,300	1,743,100	2,276,100
Operation & Maintenance of Plant	371,800	723,500	390,300	326,400	1,846,500	1,304,300
Scholarships and Fellowships	97,600	18,500	205,000	10,500	418,000	214,100
Educational & General Expend.	3,582,000	5,572,000	4,720,800	3,215,800	12,992,600	10,133,700

Tennessee Board of Regents
Summary of Unrestricted Revenues and Expenditures Budget

	Harriman	Hartsville	Hohenwald	Jacksboro	Jackson	Knoxville
Mandatory Transfers for:						
Principal and Interest	-	-	-	-	-	-
Renewals and Replacement	-	-	-	-	-	-
Loan Fund Matching Grant	-	-	-	-	-	-
Other Mandatory Transfers	-	-	-	-	-	-
Total Mandatory Transfers	-	-	-	-	-	-
Transfers to Unexpend.Plant Fund	-	-	428,000	-	-	425,000
Transfers to Renewal & Replacem.	262,400	-	521,000	307,400	-	1,187,200
Transfers to Other Funds	-	-	-	-	-	-
Transfers from Unexpended Plant	-	-	-	-	-	-
Trans. from Renewal & Replacem.	-	-	-	-	-	-
Transfers from Other Funds	-	-	-	-	-	-
Total Non-Mandatory Transfers	262,400	-	949,000	307,400	-	1,612,200
Total Educational & General	3,844,400	5,572,000	5,669,800	3,523,200	12,992,600	11,745,900
Auxiliaries	206,200	90,000	255,000	164,000	421,200	127,100
Intercollegiate Athletics	-	-	-	-	-	-
Total Aux. Enterprises Expend	206,200	90,000	255,000	164,000	421,200	127,100
Principal and Interest	-	-	-	-	-	-
Renewals and Replacement	-	-	-	-	-	-
Other Mandatory Transfers	-	-	-	-	-	-
Total Mandatory Transfers	-	-	-	-	-	-
Transfers to Unexpend.Plant Fund	-	-	-	-	-	-
Transfers to Renewal & Replacem.	-	-	-	-	-	1,200
Transfers to Other Funds	-	-	-	-	-	-
Transfers from Unexpended Plant	-	-	-	-	-	-
Trans. from Renewal & Replacem.	-	-	-	-	-	-
Transfers from Other Funds	-	-	-	-	-	-
Total Non-Mandatory Transfers	-	-	-	-	-	1,200
Total Auxiliary Enterprises	206,200	90,000	255,000	164,000	421,200	128,300
Total Expenditures & Transfers	4,050,600	5,662,000	5,924,800	3,687,200	13,413,800	11,874,200
Other Additions/Deductions	-	-	-	-	-	-
Unrestricted Current Fund Balances						
Allocations for Encumbrances	18,100	25,900	10,000	-	22,200	131,200
Allocations for Working Capital	187,000	77,400	174,400	50,000	388,300	293,200
Special Allocations	783,200	765,600	305,500	598,900	2,444,600	1,784,800
Unallocated Balances	-	-	-	-	-	-
Total Balances	988,300	868,900	489,900	648,900	2,855,100	2,209,200

Tennessee Board of Regents
Summary of Unrestricted Revenues and Expenditures Budget

	Livingston	McKenzie	McMinnville	Memphis	Morristown	Murfreesboro
Unrestricted Current Fund Balances						
Allocation for Encumbrances	20,600	300	-	79,600	35,300	89,000
Allocation for Working Capital	87,500	86,600	185,600	369,800	304,100	464,100
Special Allocations	1,337,100	473,200	662,600	689,000	1,715,400	1,918,700
Unallocated Balances	1,510,800	93,900	(11,400)	2,409,400	1,084,900	376,100
Total Balances	2,956,000	654,000	836,800	3,547,800	3,139,700	2,847,900
Revenue:						
Tuition and Fees	1,836,400	376,300	1,392,000	3,907,800	2,906,000	2,125,600
Federal Appropriations	-	-	-	-	-	-
State Appropriations	3,990,500	1,780,500	2,085,900	6,951,400	5,723,000	5,233,400
Local Appropriations	-	-	-	-	-	-
Federal Grants and Contracts	3,500	1,000	500	3,500	-	2,000
State Grants and Contracts	-	-	-	-	-	-
Local Grants and Contracts	-	-	-	15,000	-	-
Private Contracts	100,000	-	-	-	-	1,700,000
Private Gifts	-	-	-	-	-	41,500
Endowment Income	-	-	-	-	-	-
Sales & Services of Ed. Act.	28,000	100	30,300	66,000	-	25,200
Sales & Services of Other Act.	75,000	1,000	1,000	5,000	-	259,000
Other Sources	232,500	101,000	52,000	754,000	270,000	105,000
Total Educational & General	6,265,900	2,259,900	3,561,700	11,702,700	8,899,000	9,491,700
Auxiliaries	100,000	84,000	-	112,000	370,000	250,000
Intercollegiate Athletics	-	-	-	-	-	-
Total Sales & Serv of Aux Ent	100,000	84,000	-	112,000	370,000	250,000
Total Revenues	6,365,900	2,343,900	3,561,700	11,814,700	9,269,000	9,741,700
Expenditure and Transfers:						
Instruction	5,195,700	964,700	1,853,100	5,579,000	5,577,200	6,048,700
Research	-	-	-	-	-	-
Public Service	-	-	-	-	-	-
Academic Support	-	131,900	-	-	-	147,400
Student Services	660,400	366,600	306,300	1,209,400	946,200	740,000
Institutional Support	1,319,200	443,600	942,300	2,015,700	1,264,300	1,173,100
Operation & Maintenance of Plant	504,800	291,200	317,800	1,893,000	1,154,300	1,395,500
Scholarships and Fellowships	65,000	11,000	31,500	160,000	72,000	93,100
Educational & General Expend.	7,745,100	2,209,000	3,451,000	10,857,100	9,014,000	9,597,800

Tennessee Board of Regents
 Summary of Unrestricted Revenues and Expenditures Budget

	Livingston	McKenzie	McMinnville	Memphis	Morristown	Murfreesboro
Mandatory Transfers for:						
Principal and Interest	-	-	-	-	-	-
Renewals and Replacement	-	-	-	-	-	-
Loan Fund Matching Grant	-	-	-	-	-	-
Other Mandatory Transfers	-	-	-	-	-	-
Total Mandatory Transfers	-	-	-	-	-	-
Transfers to Unexpend.Plant Fund	-	-	-	-	-	-
Transfers to Renewal & Replacem.	-	140,500	300,000	2,322,600	610,000	378,100
Transfers to Other Funds	-	-	-	-	-	-
Transfers from Unexpended Plant	-	-	-	-	-	-
Trans. from Renewal & Replacem.	-	-	-	-	-	-
Transfers from Other Funds	-	-	-	-	-	-
Total Non-Mandatory Transfers	-	140,500	300,000	2,322,600	610,000	378,100
Total Educational & General	7,745,100	2,349,500	3,751,000	13,179,700	9,624,000	9,975,900
Auxiliaries	100,000	80,000	-	99,000	340,200	210,000
Intercollegiate Athletics	-	-	-	-	-	-
Total Aux. Enterprises Expend	100,000	80,000	-	99,000	340,200	210,000
Principal and Interest	-	-	-	-	-	-
Renewals and Replacement	-	-	-	-	-	-
Other Mandatory Transfers	-	-	-	-	-	-
Total Mandatory Transfers	-	-	-	-	-	-
Transfers to Unexpend.Plant Fund	-	-	-	-	-	-
Transfers to Renewal & Replacem.	-	-	-	-	-	-
Transfers to Other Funds	-	-	-	-	-	-
Transfers from Unexpended Plant	-	-	-	-	-	-
Trans. from Renewal & Replacem.	-	-	-	-	-	-
Transfers from Other Funds	-	-	-	-	-	-
Total Non-Mandatory Transfers	-	-	-	-	-	-
Total Auxiliary Enterprises	100,000	80,000	-	99,000	340,200	210,000
Total Expenditures & Transfers	7,845,100	2,429,500	3,751,000	13,278,700	9,964,200	10,185,900
Other Additions/Deductions	-	-	-	-	-	-
Unrestricted Current Fund Balances						
Allocations for Encumbrances	20,600	200	-	79,600	38,000	90,000
Allocations for Working Capital	87,500	90,000	181,400	369,800	315,000	465,000
Special Allocations	1,368,700	478,200	466,100	1,634,400	2,091,500	1,848,700
Unallocated Balances	-	-	-	-	-	-
Total Balances	1,476,800	568,400	647,500	2,083,800	2,444,500	2,403,700

Tennessee Board of Regents
Summary of Unrestricted Revenues and Expenditures Budget

	Nashville	Northwest	Oneida	Paris	Pulaski	Shelbyville
Unrestricted Current Fund Balances						
Allocation for Encumbrances	122,200	36,200	13,800	200	48,100	34,700
Allocation for Working Capital	54,700	454,000	90,000	93,500	181,100	91,800
Special Allocations	1,986,600	1,121,200	619,900	643,500	1,136,700	867,200
Unallocated Balances	1,231,000	3,495,000	502,400	442,400	2,289,000	649,400
Total Balances	3,394,500	5,106,400	1,226,100	1,179,600	3,654,900	1,643,100
Revenue:						
Tuition and Fees	2,953,000	3,505,900	1,248,200	796,700	1,639,900	1,631,100
Federal Appropriations	-	-	-	-	-	-
State Appropriations	5,853,100	6,149,500	2,192,500	2,551,200	3,152,300	3,737,700
Local Appropriations	-	-	-	-	-	-
Federal Grants and Contracts	2,500	3,100	-	500	45,000	1,700
State Grants and Contracts	30,000	-	-	2,000	15,200	-
Local Grants and Contracts	-	-	-	-	-	-
Private Contracts	166,000	16,200	200	-	100,000	-
Private Gifts	-	10,000	-	-	-	-
Endowment Income	-	-	-	-	-	-
Sales & Services of Ed. Act.	55,000	71,100	7,900	15,200	65,100	65,200
Sales & Services of Other Act.	5,400	3,800	25,200	500	11,000	30,000
Other Sources	110,400	89,000	26,100	121,000	113,000	84,000
Total Educational & General	9,175,400	9,848,600	3,500,100	3,487,100	5,141,500	5,549,700
Auxiliaries	165,000	400,000	209,000	215,000	220,000	123,400
Intercollegiate Athletics	-	-	-	-	-	-
Total Sales & Serv of Aux Ent	165,000	400,000	209,000	215,000	220,000	123,400
Total Revenues	9,340,400	10,248,600	3,709,100	3,702,100	5,361,500	5,673,100
Expenditure and Transfers:						
Instruction	5,397,600	4,144,100	1,571,700	1,976,100	2,606,200	2,878,700
Research	-	-	-	-	-	-
Public Service	-	-	2,000	-	-	-
Academic Support	-	-	-	113,800	77,700	87,500
Student Services	718,700	1,242,900	388,400	308,800	862,300	637,400
Institutional Support	1,842,600	1,880,900	836,000	664,200	1,167,200	1,128,700
Operation & Maintenance of Plant	1,211,700	1,057,900	442,300	366,500	707,000	766,400
Scholarships and Fellowships	105,500	124,800	259,500	23,400	100,600	48,700
Educational & General Expend.	9,276,100	8,450,600	3,499,900	3,452,800	5,521,000	5,547,400

Tennessee Board of Regents
 Summary of Unrestricted Revenues and Expenditures Budget

	Nashville	Northwest	Oneida	Paris	Pulaski	Shelbyville
Mandatory Transfers for:						
Principal and Interest	-	-	-	-	-	-
Renewals and Replacement	-	-	-	-	-	-
Loan Fund Matching Grant	-	-	-	-	-	-
Other Mandatory Transfers	-	-	-	-	-	-
Total Mandatory Transfers	-	-	-	-	-	-
Transfers to Unexpend.Plant Fund	-	-	-	-	980,000	-
Transfers to Renewal & Replacem.	1,084,900	5,081,200	460,400	499,600	1,000,000	649,400
Transfers to Other Funds	-	-	-	-	-	-
Transfers from Unexpended Plant	-	-	-	-	-	-
Trans. from Renewal & Replacem.	-	-	-	-	-	-
Transfers from Other Funds	-	-	-	-	-	-
Total Non-Mandatory Transfers	1,084,900	5,081,200	460,400	499,600	1,980,000	649,400
Total Educational & General	10,361,000	13,531,800	3,960,300	3,952,400	7,501,000	6,196,800
Auxiliaries	130,000	320,000	190,500	198,200	220,000	100,000
Intercollegiate Athletics	-	-	-	-	-	-
Total Aux. Enterprises Expend	130,000	320,000	190,500	198,200	220,000	100,000
Principal and Interest	-	-	-	-	-	-
Renewals and Replacement	-	-	-	-	-	-
Other Mandatory Transfers	-	-	-	-	-	-
Total Mandatory Transfers	-	-	-	-	-	-
Transfers to Unexpend.Plant Fund	-	-	-	-	-	-
Transfers to Renewal & Replacem.	-	-	1,600	-	-	-
Transfers to Other Funds	-	-	-	-	-	-
Transfers from Unexpended Plant	-	-	-	-	-	-
Trans. from Renewal & Replacem.	-	-	-	-	-	-
Transfers from Other Funds	-	-	-	-	-	-
Total Non-Mandatory Transfers	-	-	1,600	-	-	-
Total Auxiliary Enterprises	130,000	320,000	192,100	198,200	220,000	100,000
Total Expenditures & Transfers	10,491,000	13,851,800	4,152,400	4,150,600	7,721,000	6,296,800
Other Additions/Deductions	-	-	-	-	-	-
Unrestricted Current Fund Balances						
Allocations for Encumbrances	122,200	35,000	13,800	300	500	34,700
Allocations for Working Capital	54,700	450,000	90,000	99,900	158,200	91,500
Special Allocations	2,067,000	1,018,200	679,000	630,900	1,136,700	893,200
Unallocated Balances	-	-	-	-	-	-
Total Balances	2,243,900	1,503,200	782,800	731,100	1,295,400	1,019,400

Tennessee Board of Regents
Summary of Unrestricted Revenues and Expenditures Budget

	Total TCATS	TBR	Total System
Unrestricted Current Fund Balances			
Allocation for Encumbrances	900,200	254,200	5,655,400
Allocation for Working Capital	4,387,800	388,200	17,866,100
Special Allocations	25,098,700	75,528,100	263,740,300
Unallocated Balances	21,053,100	3,156,600	98,332,900
Total Balances	51,439,800	79,327,100	385,594,700
Revenue:			
Tuition and Fees	50,586,900	-	316,549,000
Federal Appropriations	-	-	-
State Appropriations	95,200,700	62,925,100	543,346,900
Local Appropriations	-	-	-
Federal Grants and Contracts	103,300	81,000	1,038,700
State Grants and Contracts	227,200	25,700	771,500
Local Grants and Contracts	2,199,200	-	2,591,500
Private Contracts	2,733,800	-	3,954,400
Private Gifts	71,500	-	103,300
Endowment Income	-	-	-
Sales & Services of Ed. Act.	1,051,800	-	1,837,000
Sales & Services of Other Act.	662,900	20,233,500	24,239,900
Other Sources	3,470,300	4,775,000	26,743,100
Total Educational & General	156,307,600	88,040,300	921,175,300
Auxiliaries	4,531,600	-	7,318,900
Intercollegiate Athletics	-	-	-
Total Sales & Serv of Aux Ent	4,531,600	-	7,318,900
Total Revenues	160,839,200	88,040,300	928,494,200
Expenditure and Transfers:			
Instruction	88,735,200	-	414,785,300
Research	-	-	-
Public Service	38,200	-	4,915,200
Academic Support	1,679,600	-	59,213,200
Student Services	16,503,700	-	103,912,100
Institutional Support	28,088,300	88,103,600	218,479,400
Operation & Maintenance of Plant	19,617,800	-	106,184,400
Scholarships and Fellowships	2,340,200	5,000	17,434,800
Educational & General Expend.	157,003,000	88,108,600	924,924,400

Tennessee Board of Regents
Summary of Unrestricted Revenues and Expenditures Budget

	Total TCATS	TBR	Total System
Mandatory Transfers for:			
Principal and Interest	-	-	667,800
Renewals and Replacement	-	-	-
Loan Fund Matching Grant	-	-	-
Other Mandatory Transfers	-	-	-
Total Mandatory Transfers	-	-	667,800
Transfers to Unexpend.Plant Fund	1,883,000	-	38,420,200
Transfers to Renewal & Replacem.	16,664,500	1,000,000	45,276,600
Transfers to Other Funds	-	-	271,000
Transfers from Unexpended Plant	-	-	-
Trans. from Renewal & Replacem.	-	-	-
Transfers from Other Funds	-	-	(710,000)
Total Non-Mandatory Transfers	18,547,500	1,000,000	83,257,800
Total Educational & General	175,550,500	89,108,600	1,008,850,000
Auxiliaries	3,944,000	-	5,614,300
Intercollegiate Athletics	-	-	-
Total Aux. Enterprises Expend	3,944,000	-	5,614,300
Principal and Interest	-	-	-
Renewals and Replacement	-	-	-
Other Mandatory Transfers	-	-	-
Total Mandatory Transfers	-	-	-
Transfers to Unexpend.Plant Fund	-	-	-
Transfers to Renewal & Replacem.	2,800	-	4,795,400
Transfers to Other Funds	-	-	710,000
Transfers from Unexpended Plant	-	-	-
Trans. from Renewal & Replacem.	-	-	-
Transfers from Other Funds	-	-	-
Total Non-Mandatory Transfers	2,800	-	5,505,400
Total Auxiliary Enterprises	3,946,800	-	11,119,700
Total Expenditures & Transfers	179,497,300	89,108,600	1,019,969,700
Other Additions/Deductions	-	-	-
Unrestricted Current Fund Balances			
Allocations for Encumbrances	867,500	254,200	5,723,000
Allocations for Working Capital	4,327,000	388,200	17,896,900
Special Allocations	27,587,200	77,616,400	270,499,300
Unallocated Balances	-	-	-
Total Balances	32,781,700	78,258,800	294,119,200

Tennessee Board of Regents
Summary of Unrestricted Revenues with Percentages by Major Budget Category

		Tuition & Fees	Pct	State Appropriation	Pct	Sales & Services	Pct	Other Sources	Pct	Total E&G	Pct	Auxiliaries	Total Unrestricted
CHSCC	June 30, 2023	26,849,299	38.17%	38,916,300	55.33%	314,421	0.45%	4,258,978	6.05%	70,338,998	100.00%	1,015,813	71,354,811
	July 1, 2023	26,596,100	38.77%	41,303,000	60.20%	260,000	0.38%	445,400	0.65%	68,604,500	100.00%	925,000	69,529,500
	October 31, 2023	27,031,800	38.38%	41,781,400	59.32%	265,000	0.38%	1,359,900	1.93%	70,438,100	100.00%	925,000	71,363,100
CLSCC	June 30, 2023	10,978,149	40.66%	14,835,238	54.95%	24,694	0.09%	1,161,565	4.30%	26,999,646	100.00%	107,702	27,107,348
	July 1, 2023	10,879,900	39.18%	16,149,100	58.15%	33,000	0.12%	709,200	2.55%	27,771,200	100.00%	113,500	27,884,700
	October 31, 2023	10,991,500	38.87%	16,462,700	58.21%	25,000	0.09%	800,700	2.83%	28,279,900	100.00%	113,500	28,393,400
COSCC	June 30, 2023	19,313,523	41.50%	22,193,275	47.69%	19,277	0.04%	5,013,393	10.77%	46,539,468	100.00%	151,803	46,691,271
	July 1, 2023	17,783,500	43.18%	23,234,300	56.42%	12,500	0.03%	149,800	0.36%	41,180,100	100.00%	88,300	41,268,400
	October 31, 2023	18,814,900	43.07%	23,455,900	53.69%	12,500	0.03%	1,404,200	3.21%	43,687,500	100.00%	90,500	43,778,000
DSCC	June 30, 2023	10,557,424	42.84%	13,091,675	53.12%	3,986	0.02%	991,831	4.02%	24,644,916	100.00%	83,257	24,728,173
	July 1, 2023	10,917,100	42.88%	14,165,500	55.64%	3,200	0.01%	372,100	1.46%	25,457,900	100.00%	40,000	25,497,900
	October 31, 2023	11,331,400	43.46%	14,354,500	55.05%	13,800	0.05%	376,200	1.44%	26,075,900	100.00%	40,000	26,115,900
JSCC	June 30, 2023	12,283,619	35.00%	18,263,150	52.03%	71,499	0.20%	4,479,620	12.76%	35,097,888	100.00%	78,127	35,176,015
	July 1, 2023	12,173,400	38.27%	18,994,100	59.71%	63,200	0.20%	580,800	1.83%	31,811,500	100.00%	70,000	31,881,500
	October 31, 2023	11,813,100	36.59%	19,286,800	59.74%	62,400	0.19%	1,121,600	3.47%	32,283,900	100.00%	70,000	32,353,900
MSCC	June 30, 2023	20,042,464	40.94%	25,998,000	53.10%	71,506	0.15%	2,847,004	5.82%	48,958,974	100.00%	127,186	49,086,160
	July 1, 2023	19,595,200	40.85%	27,025,800	56.35%	76,600	0.16%	1,266,900	2.64%	47,964,500	100.00%	150,000	48,114,500
	October 31, 2023	20,803,300	41.17%	27,403,100	54.23%	88,100	0.17%	2,237,200	4.43%	50,531,700	100.00%	150,000	50,681,700
NASCC	June 30, 2023	23,204,288	39.71%	27,311,100	46.74%	100,121	0.17%	7,818,904	13.38%	58,434,413	100.00%	221,195	58,655,608
	July 1, 2023	22,738,000	43.05%	28,806,000	54.54%	7,900	0.01%	1,267,200	2.40%	52,819,100	100.00%	194,900	53,014,000
	October 31, 2023	23,833,700	43.55%	29,234,900	53.42%	8,800	0.02%	1,653,500	3.02%	54,730,900	100.00%	215,800	54,946,700
NESCC	June 30, 2023	18,275,558	36.23%	27,247,675	54.01%	11,790	0.02%	4,911,112	9.74%	50,446,135	100.00%	97,937	50,544,072
	July 1, 2023	18,019,200	37.93%	28,226,900	59.41%	13,000	0.03%	1,250,600	2.63%	47,509,700	100.00%	106,000	47,615,700
	October 31, 2023	18,990,800	38.90%	28,567,400	58.51%	13,000	0.03%	1,250,600	2.56%	48,821,800	100.00%	106,000	48,927,800
PSCC	June 30, 2023	31,237,989	39.72%	43,506,600	55.33%	30,342	0.04%	3,860,933	4.91%	78,635,864	100.00%	249,332	78,885,196
	July 1, 2023	31,353,400	38.86%	45,463,200	56.35%	45,000	0.06%	3,822,700	4.74%	80,684,300	100.00%	400,000	81,084,300
	October 31, 2023	32,313,400	39.29%	46,167,000	56.14%	45,000	0.05%	3,716,600	4.52%	82,242,000	100.00%	400,000	82,642,000

Tennessee Board of Regents
Summary of Unrestricted Revenues with Percentages by Major Budget Category

		Tuition & Fees	Pct	State Appropriation	Pct	Sales & Services	Pct	Other Sources	Pct	Total E&G	Pct	Auxiliaries	Total Unrestricted
RSCC	June 30, 2023	17,772,501	33.92%	28,600,888	54.59%	24,808	0.05%	5,994,490	11.44%	52,392,687	100.00%	133,140	52,525,827
	July 1, 2023	17,617,600	35.40%	29,735,300	59.74%	23,100	0.05%	2,394,800	4.81%	49,770,800	100.00%	192,000	49,962,800
	October 31, 2023	18,696,400	36.33%	30,074,500	58.45%	23,100	0.04%	2,661,800	5.17%	51,455,800	100.00%	152,000	51,607,800
STCC	June 30, 2023	23,927,182	33.62%	34,920,588	49.06%	59,257	0.08%	12,272,681	17.24%	71,179,708	100.00%	244,405	71,424,113
	July 1, 2023	22,868,700	36.45%	36,467,300	58.13%	62,800	0.10%	3,336,300	5.32%	62,735,100	100.00%	220,000	62,955,100
	October 31, 2023	25,117,000	37.80%	36,836,200	55.44%	129,300	0.19%	4,362,600	6.57%	66,445,100	100.00%	240,000	66,685,100
VSCC	June 30, 2023	25,984,333	38.40%	35,174,900	51.98%	65,537	0.10%	6,449,494	9.53%	67,674,264	100.00%	165,017	67,839,281
	July 1, 2023	23,919,800	38.60%	36,738,800	59.29%	30,500	0.05%	1,275,000	2.06%	61,964,100	100.00%	200,000	62,164,100
	October 31, 2023	24,146,600	38.07%	37,182,100	58.62%	30,500	0.05%	2,075,000	3.27%	63,434,200	100.00%	200,000	63,634,200
WSCC	June 30, 2023	20,836,012	38.15%	31,402,088	57.50%	75,483	0.14%	2,302,002	4.21%	54,615,585	100.00%	88,556	54,704,141
	July 1, 2023	20,003,700	36.18%	34,035,100	61.55%	60,500	0.11%	1,195,200	2.16%	55,294,500	100.00%	82,500	55,377,000
	October 31, 2023	22,078,200	37.80%	34,414,600	58.93%	68,700	0.12%	1,839,100	3.15%	58,400,600	100.00%	84,500	58,485,100
Total Colleges	June 30, 2023	261,262,341	38.09%	361,461,477	52.69%	872,721	0.13%	62,362,007	9.09%	685,958,546	100.00%	2,763,470	688,722,016
	July 1, 2023	234,870,400	38.78%	353,318,600	58.34%	614,700	0.10%	16,799,100	2.77%	605,602,800	100.00%	2,632,200	608,235,000
	October 31, 2023	265,962,100	39.30%	385,221,100	56.92%	785,200	0.12%	24,859,000	3.67%	676,827,400	100.00%	2,787,300	679,614,700

Tennessee Board of Regents
Summary of Unrestricted Revenues with Percentages by Major Budget Category

	Tuition & Fees	Pct	State Appropriation	Pct	Sales & Services	Pct	Other Sources	Pct	Total E&G	Pct	Auxiliaries	Total Unrestricted
Athens												
June 30, 2023	938,976	27.64%	2,209,500	65.03%	37,915	1.12%	211,162	6.22%	3,397,553	100.00%	112,722	3,510,275
July 1, 2023	1,031,300	29.28%	2,275,100	64.59%	40,100	1.14%	175,800	4.99%	3,522,300	100.00%	115,000	3,637,300
October 31, 2023	1,031,300	29.06%	2,301,200	64.85%	40,100	1.13%	175,800	4.95%	3,548,400	100.00%	115,000	3,663,400
Chattanooga												
June 30, 2023	2,916,320	33.67%	5,552,400	64.10%	33,005	0.38%	160,616	1.85%	8,662,341	100.00%	-	8,662,341
July 1, 2023	2,844,100	32.70%	5,712,800	65.68%	27,500	0.32%	113,200	1.30%	8,697,600	100.00%	-	8,697,600
October 31, 2023	2,868,000	32.55%	5,794,200	65.77%	21,000	0.24%	127,000	1.44%	8,810,200	100.00%	-	8,810,200
Crossville												
June 30, 2023	1,319,632	28.96%	2,963,634	65.03%	83,340	1.83%	190,470	4.18%	4,557,076	100.00%	135,443	4,692,519
July 1, 2023	1,797,500	35.07%	3,119,100	60.85%	69,000	1.35%	140,000	2.73%	5,125,600	100.00%	200,000	5,325,600
October 31, 2023	1,853,500	35.13%	3,159,200	59.87%	124,000	2.35%	140,000	2.65%	5,276,700	100.00%	200,000	5,476,700
Crump												
June 30, 2023	2,044,023	42.25%	2,409,100	49.80%	40,302	0.83%	344,197	7.12%	4,837,622	100.00%	16,337	4,853,959
July 1, 2023	2,154,800	39.34%	2,941,800	53.71%	32,200	0.59%	348,000	6.35%	5,476,800	100.00%	21,000	5,497,800
October 31, 2023	2,154,800	39.24%	2,977,400	54.22%	32,200	0.59%	326,700	5.95%	5,491,100	100.00%	19,000	5,510,100
Dickson												
June 30, 2023	2,716,141	32.80%	4,945,800	59.73%	45,285	0.55%	573,040	6.92%	8,280,266	100.00%	146,707	8,426,973
July 1, 2023	2,707,800	32.38%	5,307,200	63.46%	38,000	0.45%	310,500	3.71%	8,363,500	100.00%	145,000	8,508,500
October 31, 2023	2,877,800	33.09%	5,370,100	61.74%	38,000	0.44%	411,500	4.73%	8,697,400	100.00%	145,000	8,842,400
Elizabethton												
June 30, 2023	1,748,052	30.36%	3,582,500	62.22%	81,361	1.41%	345,580	6.00%	5,757,493	100.00%	428,538	6,186,031
July 1, 2023	1,905,000	31.87%	3,767,800	63.03%	79,400	1.33%	225,400	3.77%	5,977,600	100.00%	349,200	6,326,800
October 31, 2023	2,354,800	36.54%	3,809,500	59.11%	15,900	0.25%	264,600	4.11%	6,444,800	100.00%	354,200	6,799,000
Harriman												
June 30, 2023	1,169,991	32.95%	2,233,100	62.88%	9,328	0.26%	138,877	3.91%	3,551,296	100.00%	281,913	3,833,209
July 1, 2023	1,237,600	33.54%	2,327,000	63.06%	7,500	0.20%	118,000	3.20%	3,690,100	100.00%	300,000	3,990,100
October 31, 2023	1,237,600	33.27%	2,356,400	63.35%	7,500	0.20%	118,000	3.17%	3,719,500	100.00%	300,000	4,019,500
Hartsville												
June 30, 2023	1,345,612	27.31%	2,755,100	55.91%	716	0.01%	826,062	16.76%	4,927,490	100.00%	132,726	5,060,216
July 1, 2023	1,400,000	26.52%	2,898,600	54.90%	55,000	1.04%	925,800	17.54%	5,279,400	100.00%	150,000	5,429,400
October 31, 2023	1,562,500	28.00%	2,941,300	52.72%	55,000	0.99%	1,020,800	18.30%	5,579,600	100.00%	150,000	5,729,600

Tennessee Board of Regents
Summary of Unrestricted Revenues with Percentages by Major Budget Category

	Tuition & Fees	Pct	State Appropriation	Pct	Sales & Services	Pct	Other Sources	Pct	Total E&G	Pct	Auxiliaries	Total Unrestricted
Hohenwald												
June 30, 2023	1,674,373	35.48%	3,003,100	63.63%	4,146	0.09%	37,905	0.80%	4,719,524	100.00%	220,131	4,939,655
July 1, 2023	1,541,900	32.10%	3,201,200	66.64%	18,000	0.37%	42,500	0.88%	4,803,600	100.00%	225,000	5,028,600
October 31, 2023	1,541,900	31.81%	3,244,700	66.94%	18,000	0.37%	42,500	0.88%	4,847,100	100.00%	250,000	5,097,100
Jacksboro												
June 30, 2023	932,456	31.69%	1,927,900	65.53%	10,895	0.37%	70,767	2.41%	2,942,018	100.00%	165,522	3,107,540
July 1, 2023	955,400	32.01%	1,989,700	66.65%	8,000	0.27%	32,000	1.07%	2,985,100	100.00%	150,000	3,135,100
October 31, 2023	1,111,200	34.72%	2,022,600	63.20%	11,000	0.34%	55,500	1.73%	3,200,300	100.00%	175,000	3,375,300
Jackson												
June 30, 2023	3,543,542	32.00%	5,911,200	53.38%	177,164	1.60%	1,442,684	13.03%	11,074,590	100.00%	372,238	11,446,828
July 1, 2023	3,732,700	33.41%	6,150,500	55.05%	175,000	1.57%	1,115,300	9.98%	11,173,500	100.00%	325,000	11,498,500
October 31, 2023	4,002,700	34.29%	6,221,000	53.30%	75,000	0.64%	1,373,500	11.77%	11,672,200	100.00%	425,000	12,097,200
Knoxville												
June 30, 2023	3,390,432	35.40%	4,949,000	51.67%	159,492	1.67%	1,078,274	11.26%	9,577,198	100.00%	319,134	9,896,332
July 1, 2023	3,702,100	37.96%	5,506,200	56.46%	101,100	1.04%	443,500	4.55%	9,752,900	100.00%	300,600	10,053,500
October 31, 2023	3,671,900	36.22%	5,602,100	55.26%	185,000	1.82%	678,000	6.69%	10,137,000	100.00%	150,000	10,287,000
Livingston												
June 30, 2023	2,111,950	32.99%	3,722,400	58.14%	50,926	0.80%	516,703	8.07%	6,401,979	100.00%	202,320	6,604,299
July 1, 2023	1,827,900	29.52%	3,924,500	63.39%	28,000	0.45%	411,000	6.64%	6,191,400	100.00%	100,000	6,291,400
October 31, 2023	1,836,400	29.31%	3,990,500	63.69%	28,000	0.45%	411,000	6.56%	6,265,900	100.00%	100,000	6,365,900
McKenzie												
June 30, 2023	428,920	18.78%	1,726,700	75.61%	135	0.01%	128,069	5.61%	2,283,824	100.00%	88,871	2,372,695
July 1, 2023	379,300	17.26%	1,765,600	80.33%	100	0.00%	53,000	2.41%	2,198,000	100.00%	70,000	2,268,000
October 31, 2023	376,300	16.65%	1,780,500	78.79%	100	0.00%	103,000	4.56%	2,259,900	100.00%	84,000	2,343,900
McMinnville												
June 30, 2023	1,248,519	36.72%	1,983,300	58.34%	37,389	1.10%	130,588	3.84%	3,399,796	100.00%	40,610	3,440,406
July 1, 2023	1,270,100	37.18%	2,061,900	60.35%	30,300	0.89%	54,000	1.58%	3,416,300	100.00%	-	3,416,300
October 31, 2023	1,392,000	39.08%	2,085,900	58.56%	30,300	0.85%	53,500	1.50%	3,561,700	100.00%	-	3,561,700
Memphis												
June 30, 2023	3,791,132	35.54%	6,247,600	58.56%	66,435	0.62%	563,177	5.28%	10,668,344	100.00%	108,189	10,776,533
July 1, 2023	3,547,900	33.47%	6,863,500	64.75%	46,000	0.43%	142,500	1.34%	10,599,900	100.00%	37,000	10,636,900
October 31, 2023	3,907,800	33.39%	6,951,400	59.40%	66,000	0.56%	777,500	6.64%	11,702,700	100.00%	112,000	11,814,700
Morristown												
June 30, 2023	2,513,020	28.80%	5,788,000	66.33%	53,836	0.62%	371,418	4.26%	8,726,274	100.00%	378,814	9,105,088
July 1, 2023	2,892,000	33.46%	5,601,400	64.81%	-	0.00%	150,000	1.74%	8,643,400	100.00%	310,000	8,953,400
October 31, 2023	2,906,000	32.66%	5,723,000	64.31%	-	0.00%	270,000	3.03%	8,899,000	100.00%	370,000	9,269,000

Tennessee Board of Regents
Summary of Unrestricted Revenues with Percentages by Major Budget Category

	Tuition & Fees	Pct	State Appropriation	Pct	Sales & Services	Pct	Other Sources	Pct	Total E&G	Pct	Auxiliaries	Total Unrestricted
Murfreesboro												
June 30, 2023	1,863,075	21.98%	4,754,700	56.10%	5,344	0.06%	1,851,599	21.85%	8,474,718	100.00%	245,241	8,719,959
July 1, 2023	2,114,300	22.60%	5,175,100	55.32%	7,100	0.08%	2,057,500	22.00%	9,354,000	100.00%	260,000	9,614,000
October 31, 2023	2,125,600	22.39%	5,233,400	55.14%	25,200	0.27%	2,107,500	22.20%	9,491,700	100.00%	250,000	9,741,700
Nashville												
June 30, 2023	3,089,723	33.40%	5,552,400	60.03%	20,951	0.23%	586,316	6.34%	9,249,390	100.00%	164,608	9,413,998
July 1, 2023	2,848,000	31.60%	5,794,100	64.30%	55,000	0.61%	314,300	3.49%	9,011,400	100.00%	145,000	9,156,400
October 31, 2023	2,953,000	32.18%	5,853,100	63.79%	55,000	0.60%	314,300	3.43%	9,175,400	100.00%	165,000	9,340,400
Northwest												
June 30, 2023	2,902,785	31.50%	5,685,000	61.69%	89,097	0.97%	539,063	5.85%	9,215,945	100.00%	354,582	9,570,527
July 1, 2023	1,325,400	33.06%	2,563,400	63.94%	68,000	1.70%	52,000	1.30%	4,008,800	100.00%	300,000	4,308,800
October 31, 2023	3,505,900	35.60%	6,149,500	62.44%	71,100	0.72%	122,100	1.24%	9,848,600	100.00%	400,000	10,248,600
Oneida												
June 30, 2023	1,261,470	36.86%	2,060,800	60.22%	10,383	0.30%	89,447	2.61%	3,422,100	100.00%	209,386	3,631,486
July 1, 2023	1,245,600	35.90%	2,163,100	62.35%	7,900	0.23%	52,800	1.52%	3,469,400	100.00%	209,000	3,678,400
October 31, 2023	1,248,200	35.66%	2,192,500	62.64%	7,900	0.23%	51,500	1.47%	3,500,100	100.00%	209,000	3,709,100
Paris												
June 30, 2023	818,229	23.84%	2,450,200	71.38%	19,817	0.58%	144,353	4.21%	3,432,599	100.00%	218,329	3,650,928
July 1, 2023	758,400	22.48%	2,515,400	74.57%	15,200	0.45%	84,000	2.49%	3,373,000	100.00%	180,000	3,553,000
October 31, 2023	796,700	22.85%	2,551,200	73.16%	15,200	0.44%	124,000	3.56%	3,487,100	100.00%	215,000	3,702,100
Pulaski												
June 30, 2023	1,251,793	27.62%	3,002,500	66.26%	65,548	1.45%	211,688	4.67%	4,531,529	100.00%	219,455	4,750,984
July 1, 2023	1,644,900	33.14%	3,111,200	62.68%	65,100	1.31%	142,500	2.87%	4,963,700	100.00%	220,000	5,183,700
October 31, 2023	1,639,900	31.90%	3,152,300	61.31%	65,100	1.27%	284,200	5.53%	5,141,500	100.00%	220,000	5,361,500
Shelbyville												
June 30, 2023	1,665,744	30.23%	3,579,100	64.95%	61,756	1.12%	203,957	3.70%	5,510,557	100.00%	130,594	5,641,151
July 1, 2023	1,631,100	29.62%	3,694,800	67.10%	65,200	1.18%	115,700	2.10%	5,506,800	100.00%	123,400	5,630,200
October 31, 2023	1,631,100	29.39%	3,737,700	67.35%	65,200	1.17%	115,700	2.08%	5,549,700	100.00%	123,400	5,673,100
Total TCATs												
June 30, 2023	46,685,910	31.63%	88,995,034	60.29%	1,164,566	0.79%	10,756,012	7.29%	147,601,522	100.00%	4,692,410	152,293,932
July 1, 2023	46,495,100	31.94%	90,431,000	62.12%	1,038,700	0.71%	7,619,300	5.23%	145,584,100	100.00%	4,235,200	149,819,300
October 31, 2023	50,586,900	32.36%	95,200,700	60.91%	1,051,800	0.67%	9,468,200	6.06%	156,307,600	100.00%	4,531,600	160,839,200
TBR												
June 30, 2023	-	0.00%	67,548,800	75.19%	-	0.00%	22,285,886	24.81%	89,834,686	100.00%	-	89,834,686
July 1, 2023	-	0.00%	62,598,800	72.96%	-	0.00%	23,199,800	27.04%	85,798,600	100.00%	-	85,798,600
October 31, 2023	-	0.00%	62,925,100	71.47%	-	0.00%	25,115,200	28.53%	88,040,300	100.00%	-	88,040,300

Tennessee Board of Regents
Summary of Unrestricted Revenues with Percentages by Major Budget Category

	Tuition & Fees	Pct	State Appropriation	Pct	Sales & Services	Pct	Other Sources	Pct	Total E&G	Pct	Auxiliaries	Total Unrestricted
Total System												
June 30, 2023	307,948,251	33.35%	518,005,311	56.10%	2,037,287	0.22%	95,403,905	10.33%	923,394,754	100.00%	7,455,880	930,850,634
July 1, 2023	281,365,500	33.62%	506,348,400	60.50%	1,653,400	0.20%	47,618,200	5.69%	836,985,500	100.00%	6,867,400	843,852,900
October 31, 2023	316,549,000	34.36%	543,346,900	58.98%	1,837,000	0.20%	59,442,400	6.45%	921,175,300	100.00%	7,318,900	928,494,200

Tennessee Board of Regents
 Summary of Unrestricted Educational and General Expenditures Budget with Percentages by Function

	ChSCC	Pct	CISCC	Pct	CoSCC	Pct	DSCC	Pct	JSCC	Pct	MSCC	Pct
Instruction												
June 30, 2023	32,217,129	53.73%	11,174,655	45.05%	18,820,325	49.39%	12,016,070	51.53%	10,730,451	47.13%	18,753,296	48.81%
July 1, 2023	36,069,900	52.61%	13,119,200	47.51%	19,087,800	48.01%	12,326,800	48.43%	13,252,900	43.26%	22,286,300	46.08%
October 31, 2023	37,838,000	52.58%	13,104,800	45.87%	20,019,000	48.81%	12,607,500	48.41%	13,058,900	42.50%	22,996,900	46.01%
Research												
June 30, 2023	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
July 1, 2023	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
October 31, 2023	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Public Service												
June 30, 2023	77,500	0.13%	173,767	0.70%	156,052	0.41%	55,610	0.24%	16,734	0.07%	798,787	2.08%
July 1, 2023	85,000	0.12%	97,700	0.35%	154,900	0.39%	26,200	0.10%	57,000	0.19%	851,300	1.76%
October 31, 2023	94,900	0.13%	93,500	0.33%	158,100	0.39%	40,600	0.16%	48,000	0.16%	928,400	1.86%
Academic Support												
June 30, 2023	5,613,611	9.36%	1,385,053	5.58%	2,113,930	5.55%	519,216	2.23%	3,001,345	13.18%	2,952,258	7.68%
July 1, 2023	6,572,900	9.59%	1,493,000	5.41%	2,519,800	6.34%	822,500	3.23%	3,556,600	11.61%	4,761,300	9.84%
October 31, 2023	6,569,100	9.13%	2,229,200	7.80%	2,408,900	5.87%	876,300	3.36%	3,744,900	12.19%	4,844,800	9.69%
Sub-Total												
June 30, 2023	37,908,240	63.22%	12,733,475	51.34%	21,090,307	55.34%	12,590,896	54.00%	13,748,530	60.39%	22,504,341	58.57%
July 1, 2023	42,727,800	62.32%	14,709,900	53.27%	21,762,500	54.74%	13,175,500	51.76%	16,866,500	55.06%	27,898,900	57.68%
October 31, 2023	44,502,000	61.84%	15,427,500	54.00%	22,586,000	55.07%	13,524,400	51.93%	16,851,800	54.84%	28,770,100	57.56%
Student Services												
June 30, 2023	6,351,441	10.59%	3,749,308	15.12%	5,048,253	13.25%	3,818,018	16.37%	1,978,844	8.69%	4,128,620	10.75%
July 1, 2023	7,224,900	10.54%	3,915,500	14.18%	5,356,600	13.47%	4,369,200	17.16%	2,651,500	8.65%	5,559,500	11.49%
October 31, 2023	7,391,000	10.27%	3,868,000	13.54%	5,404,100	13.18%	4,434,600	17.03%	2,891,600	9.41%	5,794,100	11.59%
Institutional Support												
June 30, 2023	8,374,667	13.97%	4,461,092	17.99%	6,438,133	16.89%	3,801,823	16.31%	3,945,967	17.33%	6,439,010	16.76%
July 1, 2023	9,168,000	13.37%	5,091,900	18.44%	6,435,600	16.19%	4,146,200	16.29%	7,060,800	23.05%	7,652,600	15.82%
October 31, 2023	10,699,900	14.87%	5,451,800	19.08%	6,309,200	15.38%	4,324,600	16.61%	6,864,800	22.34%	7,834,000	15.67%
Operation & Maintenance												
June 30, 2023	5,841,831	9.74%	3,475,762	14.01%	4,831,775	12.68%	2,559,837	10.98%	2,695,000	11.84%	4,717,414	12.28%
July 1, 2023	7,535,600	10.99%	3,419,200	12.38%	5,175,800	13.02%	3,023,700	11.88%	3,533,300	11.53%	5,952,800	12.31%
October 31, 2023	7,377,200	10.25%	3,347,600	11.72%	5,439,700	13.26%	3,040,500	11.67%	3,645,500	11.86%	6,273,500	12.55%
Scholarships & Fellowship												
June 30, 2023	1,482,379	2.47%	382,819	1.54%	699,361	1.84%	546,033	2.34%	399,775	1.76%	633,771	1.65%
July 1, 2023	1,908,200	2.78%	475,700	1.72%	1,026,600	2.58%	740,100	2.91%	523,600	1.71%	1,303,500	2.70%
October 31, 2023	1,991,500	2.77%	473,000	1.66%	1,276,600	3.11%	719,100	2.76%	473,600	1.54%	1,308,500	2.62%
Total E & G Expenditures												
June 30, 2023	59,958,558	100.00%	24,802,456	100.00%	38,107,829	100.00%	23,316,607	100.00%	22,768,116	100.00%	38,423,156	100.00%
July 1, 2023	68,564,500	100.00%	27,612,200	100.00%	39,757,100	100.00%	25,454,700	100.00%	30,635,700	100.00%	48,367,300	100.00%
October 31, 2023	71,961,600	100.00%	28,567,900	100.00%	41,015,600	100.00%	26,043,200	100.00%	30,727,300	100.00%	49,980,200	100.00%
Transfers												
June 30, 2023	8,117,202		476,838		10,322,879		3,132,301		11,294,963		8,000,000	
July 1, 2023	135,100		231,600		1,565,100		-		1,220,800		700,000	
October 31, 2023	2,635,100		456,600		10,145,600		66,300		1,220,800		13,000,000	
Auxiliaries												
June 30, 2023	1,160,018		22,782		43,903		-		-		-	
July 1, 2023	873,800		16,200		71,000		-		-		15,200	
October 31, 2023	873,700		16,200		71,000		-		-		15,200	
Total E & G Unrestricted												
June 30, 2023	69,235,778		25,302,076		48,474,611		26,448,908		34,063,079		46,423,156	
July 1, 2023	69,573,400		27,860,000		41,393,200		25,454,700		31,856,500		49,082,500	
October 31, 2023	75,470,400		29,040,700		51,232,200		26,109,500		31,948,100		62,995,400	

Tennessee Board of Regents
 Summary of Unrestricted Educational and General Expenditures Budget with Percentages by Function

	NASCC	Pct	NESCC	Pct	PSCC	Pct	RSCC	Pct	STCC	Pct	VSCC	Pct
Instruction												
June 30, 2023	18,497,913	43.96%	20,343,890	48.92%	37,794,850	52.58%	22,719,865	52.17%	25,326,013	43.62%	26,649,961	54.20%
July 1, 2023	23,361,300	44.35%	22,503,300	48.47%	45,913,300	52.55%	25,378,700	49.89%	26,132,800	40.77%	32,488,700	51.60%
October 31, 2023	23,973,000	43.95%	22,699,900	47.53%	45,071,400	51.69%	26,882,000	49.15%	26,307,500	39.69%	33,810,300	51.85%
Research												
June 30, 2023	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
July 1, 2023	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
October 31, 2023	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Public Service												
June 30, 2023	-	0.00%	80,902	0.19%	298,500	0.42%	821,261	1.89%	350,219	0.60%	778,001	1.58%
July 1, 2023	-	0.00%	19,000	0.04%	537,300	0.61%	998,000	1.96%	356,300	0.56%	845,800	1.34%
October 31, 2023	-	0.00%	19,100	0.04%	497,300	0.57%	1,143,000	2.09%	409,200	0.62%	860,100	1.32%
Academic Support												
June 30, 2023	5,449,311	12.95%	4,885,854	11.75%	6,552,210	9.11%	1,457,922	3.35%	5,890,031	10.14%	2,582,263	5.25%
July 1, 2023	6,608,600	12.55%	5,011,700	10.79%	7,507,100	8.59%	2,632,400	5.17%	7,097,000	11.07%	3,782,000	6.01%
October 31, 2023	7,243,900	13.28%	5,289,200	11.07%	7,439,400	8.53%	3,063,000	5.60%	7,315,500	11.04%	3,872,000	5.94%
Sub-Total												
June 30, 2023	23,947,224	56.90%	25,310,646	60.87%	44,645,560	62.11%	24,999,048	57.40%	31,566,263	54.37%	30,010,225	61.03%
July 1, 2023	29,969,900	56.90%	27,534,000	59.30%	53,957,700	61.75%	29,009,100	57.02%	33,586,100	52.40%	37,116,500	58.95%
October 31, 2023	31,216,900	57.23%	28,008,200	58.64%	53,008,100	60.79%	31,088,000	56.85%	34,032,200	51.34%	38,542,400	59.11%
Student Services												
June 30, 2023	5,886,543	13.99%	5,202,822	12.51%	8,643,843	12.02%	6,963,396	15.99%	6,904,747	11.89%	4,964,089	10.10%
July 1, 2023	7,318,600	13.89%	5,880,700	12.67%	11,819,900	13.53%	7,772,600	15.28%	7,620,200	11.89%	5,602,200	8.90%
October 31, 2023	7,343,500	13.46%	6,151,200	12.88%	12,055,400	13.83%	8,463,000	15.47%	8,093,400	12.21%	5,865,400	9.00%
Institutional Support												
June 30, 2023	5,677,142	13.49%	5,328,530	12.81%	8,532,444	11.87%	5,274,958	12.11%	8,683,206	14.96%	7,473,101	15.20%
July 1, 2023	7,467,400	14.18%	6,185,700	13.32%	10,441,700	11.95%	6,716,300	13.20%	11,290,400	17.61%	10,502,400	16.68%
October 31, 2023	7,644,700	14.02%	6,530,800	13.67%	10,603,500	12.16%	7,393,000	13.52%	11,519,700	17.38%	10,836,000	16.62%
Operation & Maintenance												
June 30, 2023	6,336,864	15.06%	5,555,256	13.36%	8,524,425	11.86%	5,830,078	13.39%	9,038,182	15.57%	6,015,331	12.23%
July 1, 2023	7,260,600	13.78%	6,677,500	14.38%	9,123,500	10.44%	6,475,100	12.73%	9,382,400	14.64%	8,179,300	12.99%
October 31, 2023	7,661,800	14.05%	6,920,200	14.49%	9,468,300	10.86%	6,834,000	12.50%	10,426,500	15.73%	8,389,800	12.87%
Scholarships & Fellowship												
June 30, 2023	235,222	0.56%	187,363	0.45%	1,538,662	2.14%	485,937	1.12%	1,867,158	3.22%	706,162	1.44%
July 1, 2023	658,600	1.25%	150,000	0.32%	2,034,000	2.33%	901,000	1.77%	2,218,000	3.46%	1,566,400	2.49%
October 31, 2023	679,600	1.25%	150,000	0.31%	2,064,000	2.37%	911,000	1.67%	2,218,000	3.35%	1,569,400	2.41%
Total E & G Expenditures												
June 30, 2023	42,082,995	100.00%	41,584,617	100.00%	71,884,934	100.00%	43,553,417	100.00%	58,059,556	100.00%	49,168,908	100.00%
July 1, 2023	52,675,100	100.00%	46,427,900	100.00%	87,376,800	100.00%	50,874,100	100.00%	64,097,100	100.00%	62,966,800	100.00%
October 31, 2023	54,546,500	100.00%	47,760,400	100.00%	87,199,300	100.00%	54,689,000	100.00%	66,289,800	100.00%	65,203,000	100.00%
Transfers												
June 30, 2023	9,009,800		8,251,936		10,098,243		10,980,757		15,219,015		12,480,686	
July 1, 2023	9,800		2,535,400		495,000		9,600		223,200		8,125,000	
October 31, 2023	10,800		13,035,400		495,000		1,284,300		5,224,000		12,125,000	
Auxiliaries												
June 30, 2023	5,843		-		136,830		45,140		355,019		20,325	
July 1, 2023	6,800		-		100,000		39,300		460,300		25,000	
October 31, 2023	6,800		-		100,000		39,300		500,600		25,000	
Total E & G Unrestricted												
June 30, 2023	51,098,638		49,836,553		82,120,007		54,579,314		73,633,590		61,669,919	
July 1, 2023	52,691,700		48,963,300		87,971,800		50,923,000		64,780,600		71,116,800	
October 31, 2023	54,564,100		60,795,800		87,794,300		56,012,600		72,014,400		77,353,000	

Tennessee Board of Regents
 Summary of Unrestricted Educational and General Expenditures Budget with Percentages by Function

	WSCC	Pct	Total Comm Colleges	Pct
Instruction				
June 30, 2023	26,004,581	52.95%	281,048,999	49.94%
July 1, 2023	26,945,500	49.82%	296,580,200	48.58%
October 31, 2023	27,680,900	49.58%	326,050,100	47.96%
Research				
June 30, 2023	-	0.00%	-	0.00%
July 1, 2023	-	0.00%	-	0.00%
October 31, 2023	-	0.00%	-	0.00%
Public Service				
June 30, 2023	449,818	0.92%	4,057,151	0.72%
July 1, 2023	538,200	1.00%	3,715,400	0.61%
October 31, 2023	584,800	1.05%	4,877,000	0.72%
Academic Support				
June 30, 2023	2,426,297	4.94%	44,829,301	7.97%
July 1, 2023	2,454,300	4.54%	50,057,900	8.20%
October 31, 2023	2,637,400	4.72%	57,533,600	8.46%
Sub-Total				
June 30, 2023	28,880,696	58.81%	329,935,451	58.62%
July 1, 2023	29,938,000	55.35%	350,353,500	57.38%
October 31, 2023	30,903,100	55.35%	388,460,700	57.14%
Student Services				
June 30, 2023	6,993,714	14.24%	70,633,638	12.55%
July 1, 2023	9,276,200	17.15%	78,808,100	12.91%
October 31, 2023	9,653,100	17.29%	87,408,400	12.86%
Institutional Support				
June 30, 2023	5,511,841	11.22%	79,941,914	14.20%
July 1, 2023	5,953,500	11.01%	90,459,900	14.82%
October 31, 2023	6,275,500	11.24%	102,287,500	15.05%
Operation & Maintenance				
June 30, 2023	6,672,864	13.59%	72,094,619	12.81%
July 1, 2023	7,667,200	14.17%	77,453,200	12.69%
October 31, 2023	7,742,000	13.87%	86,566,600	12.73%
Scholarships & Fellowship				
June 30, 2023	1,052,755	2.14%	10,217,397	1.82%
July 1, 2023	1,255,300	2.32%	13,457,500	2.20%
October 31, 2023	1,255,300	2.25%	15,089,600	2.22%
Total E & G Expenditures				
June 30, 2023	49,111,870	100.00%	562,823,019	100.00%
July 1, 2023	54,090,200	100.00%	610,532,200	100.00%
October 31, 2023	55,829,000	100.00%	679,812,800	100.00%
Transfers				
June 30, 2023	3,382,715		110,767,335	
July 1, 2023	4,274,100		18,824,700	
October 31, 2023	10,181,800		69,880,700	
Auxiliaries				
June 30, 2023	15,711		1,805,571	
July 1, 2023	27,400		1,619,800	
October 31, 2023	22,500		1,670,300	
Total E & G Unrestricted				
June 30, 2023	52,510,296		675,395,925	
July 1, 2023	58,391,700		630,976,700	
October 31, 2023	66,033,300		751,363,800	

Tennessee Board of Regents
 Summary of Unrestricted Educational and General Expenditures Budget with Percentages by Function

	Athens	Pct	Chattanooga	Pct	Crossville	Pct	Crump	Pct	Dickson	Pct	Elizabethton	Pct
Instruction												
June 30, 2023	1,472,408	52.87%	5,730,386	73.09%	2,563,027	57.47%	2,330,401	55.90%	4,017,287	53.29%	2,895,937	56.20%
July 1, 2023	1,819,100	55.42%	6,529,400	75.07%	3,001,200	58.97%	2,758,000	52.65%	4,169,800	51.17%	3,329,500	55.70%
October 31, 2023	1,957,900	56.10%	6,774,400	76.37%	3,143,100	59.47%	2,766,300	50.38%	4,423,700	51.44%	3,699,500	57.56%
Research												
June 30, 2023	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
July 1, 2023	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
October 31, 2023	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Public Service												
June 30, 2023	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
July 1, 2023	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
October 31, 2023	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Academic Support												
June 30, 2023	-	0.00%	26,693	0.34%	-	0.00%	45,639	1.09%	420,175	5.57%	-	0.00%
July 1, 2023	-	0.00%	36,500	0.42%	-	0.00%	75,000	1.43%	456,500	5.60%	-	0.00%
October 31, 2023	-	0.00%	36,500	0.41%	-	0.00%	75,000	1.37%	496,500	5.77%	-	0.00%
Sub-Total												
June 30, 2023	1,472,408	52.87%	5,757,079	73.43%	2,563,027	57.47%	2,376,040	57.00%	4,437,462	58.87%	2,895,937	56.20%
July 1, 2023	1,819,100	55.42%	6,565,900	75.49%	3,001,200	58.97%	2,833,000	54.08%	4,626,300	56.77%	3,329,500	55.70%
October 31, 2023	1,957,900	56.10%	6,810,900	76.78%	3,143,100	59.47%	2,841,300	51.74%	4,920,200	57.21%	3,699,500	57.56%
Student Services												
June 30, 2023	256,587	9.21%	799,384	10.20%	508,795	11.41%	416,924	10.00%	818,411	10.86%	431,050	8.36%
July 1, 2023	350,100	10.67%	791,200	9.10%	534,500	10.50%	671,400	12.82%	836,100	10.26%	484,700	8.11%
October 31, 2023	364,500	10.44%	810,700	9.14%	543,500	10.28%	876,700	15.97%	895,800	10.42%	524,000	8.15%
Institutional Support												
June 30, 2023	737,121	26.47%	479,359	6.11%	856,132	19.20%	831,417	19.94%	1,263,170	16.76%	1,324,033	25.69%
July 1, 2023	794,600	24.21%	470,100	5.41%	805,100	15.82%	868,300	16.58%	1,334,200	16.37%	1,511,900	25.29%
October 31, 2023	827,200	23.70%	405,300	4.57%	865,400	16.37%	841,900	15.33%	1,437,300	16.71%	1,571,100	24.45%
Operation & Maintenance												
June 30, 2023	310,435	11.15%	804,054	10.26%	467,880	10.49%	384,614	9.23%	1,012,218	13.43%	475,233	9.22%
July 1, 2023	316,500	9.64%	860,300	9.89%	684,800	13.46%	734,000	14.01%	1,331,900	16.34%	623,300	10.43%
October 31, 2023	338,500	9.70%	844,100	9.52%	671,600	12.71%	754,600	13.74%	1,326,400	15.42%	611,400	9.51%
Scholarships & Fellowship												
June 30, 2023	8,655	0.31%	-	0.00%	64,114	1.44%	159,720	3.83%	6,577	0.09%	27,021	0.52%
July 1, 2023	2,000	0.06%	10,000	0.11%	63,500	1.25%	131,800	2.52%	20,600	0.25%	27,900	0.47%
October 31, 2023	2,000	0.06%	-	0.00%	61,500	1.16%	176,500	3.21%	20,600	0.24%	20,800	0.32%
Total E & G Expenditures												
June 30, 2023	2,785,206	100.00%	7,839,876	100.00%	4,459,948	100.00%	4,168,715	100.00%	7,537,838	100.00%	5,153,274	100.00%
July 1, 2023	3,282,300	100.00%	8,697,500	100.00%	5,089,100	100.00%	5,238,500	100.00%	8,149,100	100.00%	5,977,300	100.00%
October 31, 2023	3,490,100	100.00%	8,871,000	100.00%	5,285,100	100.00%	5,491,000	100.00%	8,600,300	100.00%	6,426,800	100.00%
Transfers												
June 30, 2023	971,000		593,900		-		575,000		265,000		715,510	
July 1, 2023	340,100		-		-		500,000		250,000		300	
October 31, 2023	461,200		400,000		-		500,000		350,000		198,600	
Auxiliaries												
June 30, 2023	78,410		-		161,387		20,113		101,269		434,641	
July 1, 2023	85,000		-		145,000		18,000		100,000		342,900	
October 31, 2023	85,000		-		145,000		18,000		100,000		344,600	
Total E & G Unrestricted												
June 30, 2023	3,834,616		8,433,776		4,621,335		4,763,828		7,904,107		6,303,425	
July 1, 2023	3,707,400		8,697,500		5,234,100		5,756,500		8,499,100		6,320,500	
October 31, 2023	4,036,300		9,271,000		5,430,100		6,009,000		9,050,300		6,970,000	

Tennessee Board of Regents
 Summary of Unrestricted Educational and General Expenditures Budget with Percentages by Function

	Harriman	Pct	Hartsville	Pct	Hohenwald	Pct	Jacksboro	Pct	Jackson	Pct	Knoxville	Pct
Instruction												
June 30, 2023	1,991,818	59.70%	2,353,382	53.71%	2,421,671	62.60%	1,378,492	54.62%	4,833,905	56.49%	4,351,136	54.65%
July 1, 2023	2,019,200	55.72%	2,830,800	53.77%	2,857,000	63.27%	1,710,500	57.46%	5,254,600	50.72%	4,947,300	50.60%
October 31, 2023	1,969,900	54.99%	3,064,400	55.00%	2,974,500	63.01%	1,881,200	58.50%	6,932,700	53.36%	5,354,800	52.84%
Research												
June 30, 2023	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
July 1, 2023	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
October 31, 2023	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Public Service												
June 30, 2023	-	0.00%	-	0.00%	-	0.00%	100	0.00%	-	0.00%	41,427	0.52%
July 1, 2023	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	30,300	0.31%
October 31, 2023	-	0.00%	-	0.00%	-	0.00%	4,600	0.14%	-	0.00%	31,600	0.31%
Academic Support												
June 30, 2023	-	0.00%	135,099	3.08%	-	0.00%	-	0.00%	306,415	3.58%	-	0.00%
July 1, 2023	-	0.00%	169,500	3.22%	-	0.00%	-	0.00%	332,700	3.21%	-	0.00%
October 31, 2023	-	0.00%	170,600	3.06%	-	0.00%	-	0.00%	342,700	2.64%	-	0.00%
Sub-Total												
June 30, 2023	1,991,818	59.70%	2,488,481	56.79%	2,421,671	62.60%	1,378,592	54.63%	5,140,320	60.07%	4,392,563	55.17%
July 1, 2023	2,019,200	55.72%	3,000,300	56.99%	2,857,000	63.27%	1,710,500	57.46%	5,587,300	53.93%	4,977,600	50.91%
October 31, 2023	1,969,900	54.99%	3,235,000	58.06%	2,974,500	63.01%	1,885,800	58.64%	7,275,400	56.00%	5,386,400	53.15%
Student Services												
June 30, 2023	426,996	12.80%	194,259	4.43%	335,654	8.68%	170,079	6.74%	1,096,761	12.82%	630,649	7.92%
July 1, 2023	459,300	12.68%	326,500	6.20%	365,700	8.10%	228,500	7.68%	1,307,300	12.62%	1,064,200	10.88%
October 31, 2023	456,800	12.75%	349,700	6.28%	379,400	8.04%	252,800	7.86%	1,709,600	13.16%	952,800	9.40%
Institutional Support												
June 30, 2023	642,673	19.26%	1,043,113	23.80%	720,334	18.62%	674,245	26.72%	1,028,625	12.02%	1,648,947	20.71%
July 1, 2023	686,900	18.96%	1,186,200	22.53%	744,200	16.48%	706,100	23.72%	1,705,100	16.46%	2,389,000	24.43%
October 31, 2023	685,900	19.15%	1,245,300	22.35%	771,600	16.34%	740,300	23.02%	1,743,100	13.42%	2,276,100	22.46%
Operation & Maintenance												
June 30, 2023	234,559	7.03%	592,971	13.53%	345,815	8.94%	287,090	11.38%	953,711	11.15%	1,025,042	12.87%
July 1, 2023	360,500	9.95%	730,500	13.88%	343,900	7.62%	326,100	10.95%	1,399,600	13.51%	1,242,400	12.71%
October 31, 2023	371,800	10.38%	723,500	12.98%	390,300	8.27%	326,400	10.15%	1,846,500	14.21%	1,304,300	12.87%
Scholarships & Fellowship												
June 30, 2023	40,579	1.22%	63,197	1.44%	44,947	1.16%	13,588	0.54%	337,522	3.94%	264,499	3.32%
July 1, 2023	97,700	2.70%	20,700	0.39%	205,000	4.54%	5,700	0.19%	360,400	3.48%	104,600	1.07%
October 31, 2023	97,600	2.72%	18,500	0.33%	205,000	4.34%	10,500	0.33%	418,000	3.22%	214,100	2.11%
Total E & G Expenditures												
June 30, 2023	3,336,625	100.00%	4,382,021	100.00%	3,868,421	100.00%	2,523,594	100.00%	8,556,939	100.00%	7,961,700	100.00%
July 1, 2023	3,623,600	100.00%	5,264,200	100.00%	4,515,800	100.00%	2,976,900	100.00%	10,359,700	100.00%	9,777,800	100.00%
October 31, 2023	3,582,000	100.00%	5,572,000	100.00%	4,720,800	100.00%	3,215,800	100.00%	12,992,600	100.00%	10,133,700	100.00%
Transfers												
June 30, 2023	29,200		320,000		503,000		585,500		1,000,000		1,300,000	
July 1, 2023	115,200		-		417,600		8,200		-		400,000	
October 31, 2023	262,400		-		949,000		307,400		-		1,613,400	
Auxiliaries												
June 30, 2023	209,047		124,785		180,190		152,134		386,845		233,299	
July 1, 2023	200,000		90,000		201,000		139,000		420,200		221,300	
October 31, 2023	206,200		90,000		255,000		164,000		421,200		127,100	
Total E & G Unrestricted												
June 30, 2023	3,574,872		4,826,806		4,551,611		3,261,228		9,943,784		9,494,999	
July 1, 2023	3,938,800		5,354,200		5,134,400		3,124,100		10,779,900		10,399,100	
October 31, 2023	4,050,600		5,662,000		5,924,800		3,687,200		13,413,800		11,874,200	

Tennessee Board of Regents
 Summary of Unrestricted Educational and General Expenditures Budget with Percentages by Function

	Livingston	Pct	McKenzie	Pct	McMinnville	Pct	Memphis	Pct	Morristown	Pct	Murfreesboro	Pct
Instruction												
June 30, 2023	3,154,130	59.47%	779,862	42.15%	1,526,952	53.37%	4,362,228	50.35%	4,832,263	64.41%	5,120,193	70.19%
July 1, 2023	3,929,900	63.47%	887,400	44.63%	1,775,500	54.51%	5,064,800	48.92%	5,587,300	63.08%	5,677,100	63.70%
October 31, 2023	5,195,700	67.08%	964,700	43.67%	1,853,100	53.70%	5,579,000	51.39%	5,577,200	61.87%	6,048,700	63.02%
Research												
June 30, 2023	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
July 1, 2023	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
October 31, 2023	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Public Service												
June 30, 2023	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
July 1, 2023	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
October 31, 2023	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Academic Support												
June 30, 2023	-	0.00%	126,108	6.82%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
July 1, 2023	-	0.00%	132,500	6.66%	-	0.00%	-	0.00%	-	0.00%	137,400	1.54%
October 31, 2023	-	0.00%	131,900	5.97%	-	0.00%	-	0.00%	-	0.00%	147,400	1.54%
Sub-Total												
June 30, 2023	3,154,130	59.47%	905,970	48.97%	1,526,952	53.37%	4,362,228	50.35%	4,832,263	64.41%	5,120,193	70.19%
July 1, 2023	3,929,900	63.47%	1,019,900	51.29%	1,775,500	54.51%	5,064,800	48.92%	5,587,300	63.08%	5,814,500	65.24%
October 31, 2023	5,195,700	67.08%	1,096,600	49.64%	1,853,100	53.70%	5,579,000	51.39%	5,577,200	61.87%	6,196,100	64.56%
Student Services												
June 30, 2023	560,759	10.57%	327,961	17.73%	321,646	11.24%	1,003,991	11.59%	789,336	10.52%	609,541	8.36%
July 1, 2023	633,600	10.23%	369,800	18.60%	324,600	9.97%	1,140,000	11.01%	917,300	10.36%	737,700	8.28%
October 31, 2023	660,400	8.53%	366,600	16.60%	306,300	8.88%	1,209,400	11.14%	946,200	10.50%	740,000	7.71%
Institutional Support												
June 30, 2023	892,612	16.83%	348,567	18.84%	722,789	25.26%	1,649,528	19.04%	1,025,775	13.67%	736,426	10.10%
July 1, 2023	1,065,800	17.21%	297,300	14.95%	817,600	25.10%	2,103,900	20.32%	1,229,000	13.88%	1,155,100	12.96%
October 31, 2023	1,319,200	17.03%	443,600	20.08%	942,300	27.31%	2,015,700	18.57%	1,264,300	14.03%	1,173,100	12.22%
Operation & Maintenance												
June 30, 2023	459,707	8.67%	260,888	14.10%	272,229	9.51%	1,527,167	17.63%	831,006	11.08%	802,825	11.01%
July 1, 2023	505,200	8.16%	290,500	14.61%	324,100	9.95%	1,884,500	18.20%	1,032,900	11.66%	1,174,300	13.18%
October 31, 2023	504,800	6.52%	291,200	13.18%	317,800	9.21%	1,893,000	17.44%	1,154,300	12.81%	1,395,500	14.54%
Scholarships & Fellowship												
June 30, 2023	236,191	4.45%	6,806	0.37%	17,693	0.62%	120,682	1.39%	24,026	0.32%	25,661	0.35%
July 1, 2023	57,000	0.92%	11,000	0.55%	15,200	0.47%	160,000	1.55%	90,400	1.02%	30,600	0.34%
October 31, 2023	65,000	0.84%	11,000	0.50%	31,500	0.91%	160,000	1.47%	72,000	0.80%	93,100	0.97%
Total E & G Expenditures												
June 30, 2023	5,303,399	100.00%	1,850,192	100.00%	2,861,309	100.00%	8,663,596	100.00%	7,502,406	100.00%	7,294,646	100.00%
July 1, 2023	6,191,500	100.00%	1,988,500	100.00%	3,257,000	100.00%	10,353,200	100.00%	8,856,900	100.00%	8,912,200	100.00%
October 31, 2023	7,745,100	100.00%	2,209,000	100.00%	3,451,000	100.00%	10,857,100	100.00%	9,014,000	100.00%	9,597,800	100.00%
Transfers												
June 30, 2023	750,000		200,000		500,000		120,200		200,000		2,899,300	
July 1, 2023	-		223,600		200,000		282,400		-		378,100	
October 31, 2023	-		140,500		300,000		2,322,600		610,000		378,100	
Auxiliaries												
June 30, 2023	166,389		77,288		32,692		97,441		323,415		189,680	
July 1, 2023	100,000		65,000		-		-		283,800		210,000	
October 31, 2023	100,000		80,000		-		99,000		340,200		210,000	
Total E & G Unrestricted												
June 30, 2023	6,219,788		2,127,480		3,394,001		8,881,237		8,025,821		10,383,626	
July 1, 2023	6,291,500		2,277,100		3,457,000		10,635,600		9,140,700		9,500,300	
October 31, 2023	7,845,100		2,429,500		3,751,000		13,278,700		9,964,200		10,185,900	

Tennessee Board of Regents
 Summary of Unrestricted Educational and General Expenditures Budget with Percentages by Function

	Nashville	Pct	Northwest	Pct	Oneida	Pct	Paris	Pct	Pulaski	Pct	Shelbyville	Pct
Instruction												
June 30, 2023	4,700,476	57.07%	3,790,583	54.07%	1,394,638	46.79%	1,633,155	59.26%	1,923,368	45.82%	2,470,542	53.39%
July 1, 2023	5,307,200	59.03%	2,051,200	55.48%	1,605,800	46.32%	2,083,300	63.39%	2,206,400	44.41%	2,790,600	52.66%
October 31, 2023	5,397,600	58.19%	4,144,100	49.04%	1,571,700	44.91%	1,976,100	57.23%	2,606,200	47.21%	2,878,700	51.89%
Research												
June 30, 2023	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
July 1, 2023	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
October 31, 2023	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Public Service												
June 30, 2023	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
July 1, 2023	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
October 31, 2023	-	0.00%	-	0.00%	2,000	0.06%	-	0.00%	-	0.00%	-	0.00%
Academic Support												
June 30, 2023	1,969	0.02%	-	0.00%	-	0.00%	109,701	3.98%	67,793	1.62%	85,920	1.86%
July 1, 2023	-	0.00%	-	0.00%	-	0.00%	108,900	3.31%	71,300	1.44%	86,600	1.63%
October 31, 2023	-	0.00%	-	0.00%	-	0.00%	113,800	3.30%	77,700	1.41%	87,500	1.58%
Sub-Total												
June 30, 2023	4,702,445	57.09%	3,790,583	54.07%	1,394,638	46.79%	1,742,856	63.24%	1,991,161	47.44%	2,556,462	55.24%
July 1, 2023	5,307,200	59.03%	2,051,200	55.48%	1,605,800	46.32%	2,192,200	66.70%	2,277,700	45.84%	2,877,200	54.30%
October 31, 2023	5,397,600	58.19%	4,144,100	49.04%	1,573,700	44.96%	2,089,900	60.53%	2,683,900	48.61%	2,966,200	53.47%
Student Services												
June 30, 2023	563,194	6.84%	927,375	13.23%	319,367	10.71%	254,359	9.23%	673,674	16.05%	525,658	11.36%
July 1, 2023	679,800	7.56%	464,900	12.57%	373,300	10.77%	229,100	6.97%	928,200	18.68%	664,300	12.54%
October 31, 2023	718,700	7.75%	1,242,900	14.71%	388,400	11.10%	308,800	8.94%	862,300	15.62%	637,400	11.49%
Institutional Support												
June 30, 2023	1,745,556	21.19%	1,465,655	20.91%	699,481	23.47%	504,040	18.29%	1,070,113	25.49%	998,048	21.57%
July 1, 2023	1,740,000	19.35%	715,600	19.35%	807,700	23.30%	525,800	16.00%	1,036,400	20.86%	1,062,700	20.06%
October 31, 2023	1,842,600	19.86%	1,880,900	22.26%	836,000	23.89%	664,200	19.24%	1,167,200	21.14%	1,128,700	20.35%
Operation & Maintenance												
June 30, 2023	1,062,559	12.90%	738,356	10.53%	329,550	11.06%	251,825	9.14%	379,205	9.03%	519,942	11.24%
July 1, 2023	1,158,100	12.88%	442,200	11.96%	420,600	12.13%	316,100	9.62%	654,700	13.18%	653,000	12.32%
October 31, 2023	1,211,700	13.06%	1,057,900	12.52%	442,300	12.64%	366,500	10.61%	707,000	12.81%	766,400	13.82%
Scholarships & Fellowship												
June 30, 2023	162,909	1.98%	88,164	1.26%	237,670	7.97%	2,793	0.10%	83,266	1.98%	27,500	0.59%
July 1, 2023	105,500	1.17%	23,600	0.64%	259,000	7.47%	23,400	0.71%	71,600	1.44%	41,700	0.79%
October 31, 2023	105,500	1.14%	124,800	1.48%	259,500	7.41%	23,400	0.68%	100,600	1.82%	48,700	0.88%
Total E & G Expenditures												
June 30, 2023	8,236,663	100.00%	7,010,133	100.00%	2,980,706	100.00%	2,755,873	100.00%	4,197,419	100.00%	4,627,610	100.00%
July 1, 2023	8,990,600	100.00%	3,697,500	100.00%	3,466,400	100.00%	3,286,600	100.00%	4,968,600	100.00%	5,298,900	100.00%
October 31, 2023	9,276,100	100.00%	8,450,600	100.00%	3,499,900	100.00%	3,452,800	100.00%	5,521,000	100.00%	5,547,400	100.00%
Transfers												
June 30, 2023	-		1,100,000		105,400		400,000		-		200,000	
July 1, 2023	174,900		360,900		1,600		158,000		-		-	
October 31, 2023	1,084,900		5,081,200		462,000		499,600		1,980,000		649,400	
Auxiliaries												
June 30, 2023	139,000		321,981		171,171		199,508		213,965		109,376	
July 1, 2023	125,000		245,000		190,500		178,200		215,000		100,000	
October 31, 2023	130,000		320,000		190,500		198,200		220,000		100,000	
Total E & G Unrestricted												
June 30, 2023	8,375,663		8,432,114		3,257,277		3,355,381		4,411,384		4,936,986	
July 1, 2023	9,290,500		4,303,400		3,658,500		3,622,800		5,183,600		5,398,900	
October 31, 2023	10,491,000		13,851,800		4,152,400		4,150,600		7,721,000		6,296,800	

Tennessee Board of Regents
 Summary of Unrestricted Educational and General Expenditures Budget with Percentages by Function

	Total TCATs	Pct	TBR	Pct	Total System	Pct
Instruction						
June 30, 2023	72,028,240	57.23%	-	0.00%	353,077,239	47.66%
July 1, 2023	80,192,900	56.39%	-	0.00%	376,773,100	44.92%
October 31, 2023	88,735,200	56.52%	-	0.00%	414,785,300	44.85%
Research						
June 30, 2023	-	0.00%	-	0.00%	-	0.00%
July 1, 2023	-	0.00%	-	0.00%	-	0.00%
October 31, 2023	-	0.00%	-	0.00%	-	0.00%
Public Service						
June 30, 2023	41,527	0.03%	-	0.00%	4,098,678	0.55%
July 1, 2023	30,300	0.02%	-	0.00%	3,745,700	0.45%
October 31, 2023	38,200	0.02%	-	0.00%	4,915,200	0.53%
Academic Support						
June 30, 2023	1,325,512	1.05%	-	0.00%	46,154,813	6.23%
July 1, 2023	1,606,900	1.13%	-	0.00%	51,664,800	6.16%
October 31, 2023	1,679,600	1.07%	-	0.00%	59,213,200	6.40%
Sub-Total						
June 30, 2023	73,395,279	58.32%	-	0.00%	403,330,730	54.44%
July 1, 2023	81,830,100	57.54%	-	0.00%	432,183,600	51.53%
October 31, 2023	90,453,000	57.61%	-	0.00%	478,913,700	51.78%
Student Services						
June 30, 2023	12,962,410	10.30%	-	0.00%	83,596,048	11.28%
July 1, 2023	14,882,100	10.46%	-	0.00%	93,690,200	11.17%
October 31, 2023	16,503,700	10.51%	-	0.00%	103,912,100	11.23%
Institutional Support						
June 30, 2023	23,107,759	18.36%	52,132,676	100.00%	155,182,349	20.95%
July 1, 2023	25,758,600	18.11%	85,966,700	99.99%	202,185,200	24.11%
October 31, 2023	28,088,300	17.89%	88,103,600	99.99%	218,479,400	23.62%
Operation & Maintenance						
June 30, 2023	14,328,881	11.38%	-	0.00%	86,423,500	11.67%
July 1, 2023	17,810,000	12.52%	-	0.00%	95,263,200	11.36%
October 31, 2023	19,617,800	12.50%	-	0.00%	106,184,400	11.48%
Scholarships & Fellowship						
June 30, 2023	2,063,780	1.64%	-	0.00%	12,281,177	1.66%
July 1, 2023	1,938,900	1.36%	5,000	0.01%	15,401,400	1.84%
October 31, 2023	2,340,200	1.49%	5,000	0.01%	17,434,800	1.88%
Total E & G Expenditures						
June 30, 2023	125,858,109	100.00%	52,132,676	100.00%	740,813,804	100.00%
July 1, 2023	142,219,700	100.00%	85,971,700	100.00%	838,723,600	100.00%
October 31, 2023	157,003,000	100.00%	88,108,600	100.00%	924,924,400	100.00%
Transfers						
June 30, 2023	13,333,010		1,000,000		125,100,345	
July 1, 2023	3,810,900		1,000,000		23,635,600	
October 31, 2023	18,550,300		1,000,000		89,431,000	
Auxiliaries						
June 30, 2023	4,124,026		-		5,929,597	
July 1, 2023	3,674,900		-		5,294,700	
October 31, 2023	3,944,000		-		5,614,300	
Total E & G Unrestricted						
June 30, 2023	143,315,145		53,132,676		871,843,746	
July 1, 2023	149,705,500		86,971,700		867,653,900	
October 31, 2023	179,497,300		89,108,600		1,019,969,700	

Tennessee Board of Regents
Summary of Unrestricted Educational and General Expenditures Budget by Natural Classification

	ChSCC	Pct	CISCC	Pct	CoSCC	Pct	DSCC	Pct	JSCC	Pct	MSCC	Pct
Salaries												
June 30, 2023	34,271,129	57.16%	12,942,096	52.18%	18,016,817	47.28%	12,456,752	53.42%	12,818,851	56.30%	21,339,757	55.54%
July 1, 2023	38,551,300	56.23%	14,030,300	50.81%	21,159,800	53.22%	13,808,400	54.25%	15,954,300	52.08%	25,274,200	52.25%
October 31, 2023	39,345,300	54.68%	13,845,500	48.47%	20,886,300	50.92%	14,032,200	53.88%	15,740,600	51.23%	25,716,400	51.45%
Employee Benefits												
June 30, 2023	13,150,419	21.93%	4,810,943	19.40%	11,429,193	29.99%	6,377,165	27.35%	5,071,872	22.28%	7,946,381	20.68%
July 1, 2023	15,439,900	22.52%	6,711,000	24.30%	8,541,100	21.48%	5,790,700	22.75%	6,976,800	22.77%	9,566,200	19.78%
October 31, 2023	15,019,200	20.87%	6,781,900	23.74%	8,113,300	19.78%	5,983,700	22.98%	7,186,000	23.39%	9,798,900	19.61%
Travel												
June 30, 2023	561,772	0.94%	279,608	1.13%	349,516	0.92%	231,628	0.99%	168,777	0.74%	532,433	1.39%
July 1, 2023	1,070,200	1.56%	334,200	1.21%	440,100	1.11%	384,500	1.51%	255,200	0.83%	645,300	1.33%
October 31, 2023	1,194,300	1.66%	376,500	1.32%	457,400	1.12%	385,800	1.48%	308,300	1.00%	654,600	1.31%
Operating Expenses												
June 30, 2023	11,720,730	19.55%	6,734,791	27.15%	7,725,690	20.27%	4,167,264	17.87%	4,673,669	20.53%	8,206,961	21.36%
July 1, 2023	13,196,300	19.25%	6,533,500	23.66%	9,583,600	24.11%	5,353,900	21.03%	7,430,000	24.25%	12,863,600	26.60%
October 31, 2023	15,738,900	21.87%	7,560,800	26.47%	11,468,200	27.96%	5,457,400	20.96%	7,473,000	24.32%	13,792,300	27.60%
Equipment												
June 30, 2023	254,508	0.42%	35,018	0.14%	586,613	1.54%	83,798	0.36%	34,947	0.15%	397,624	1.03%
July 1, 2023	306,800	0.45%	3,200	0.01%	32,500	0.08%	117,200	0.46%	19,400	0.06%	18,000	0.04%
October 31, 2023	663,900	0.92%	3,200	0.01%	90,400	0.22%	184,100	0.71%	19,400	0.06%	18,000	0.04%
Total E & G Unrestricted												
June 30, 2023	59,958,558	100.00%	24,802,456	100.00%	38,107,829	100.00%	23,316,607	100.00%	22,768,116	100.00%	38,423,156	100.00%
July 1, 2023	68,564,500	100.00%	27,612,200	100.00%	39,757,100	100.00%	25,454,700	100.00%	30,635,700	100.00%	48,367,300	100.00%
October 31, 2023	71,961,600	100.00%	28,567,900	100.00%	41,015,600	100.00%	26,043,200	100.00%	30,727,300	100.00%	49,980,200	100.00%

Tennessee Board of Regents
Summary of Unrestricted Educational and General Expenditures Budget by Natural Classification

	NASCC	Pct	NESCC	Pct	PSCC	Pct	RSCC	Pct	STCC	Pct	VSCC	Pct
Salaries												
June 30, 2023	21,250,369	57.88%	41,255,105	57.82%	24,102,309	56.37%	33,126,227	55.88%	29,964,232	58.31%	24,289,815	53.82%
July 1, 2023	23,781,200	52.80%	45,812,200	55.90%	27,817,100	54.95%	-	0.00%	30,702,600	53.81%	26,769,000	52.74%
October 31, 2023	23,623,500	51.48%	45,522,700	53.67%	27,815,800	53.54%	36,890,600	57.16%	30,763,200	53.19%	27,026,200	51.14%
Employee Benefits												
June 30, 2023	5,872,593	16.00%	14,984,770	21.00%	9,697,455	22.68%	11,847,653	19.99%	11,800,882	22.96%	10,752,074	23.82%
July 1, 2023	9,204,200	20.44%	17,554,000	21.42%	10,295,100	20.34%	-	0.00%	13,043,600	22.86%	12,179,200	23.99%
October 31, 2023	9,574,200	20.86%	18,402,000	21.69%	10,242,000	19.71%	10,739,800	16.64%	13,269,500	22.94%	12,327,900	23.33%
Travel												
June 30, 2023	264,003	0.72%	335,567	0.47%	446,240	1.04%	374,531	0.63%	204,572	0.40%	554,169	1.23%
July 1, 2023	592,800	1.32%	1,177,300	1.44%	550,800	1.09%	-	0.00%	540,400	0.95%	719,700	1.42%
October 31, 2023	591,000	1.29%	1,269,900	1.50%	600,700	1.16%	291,600	0.45%	545,400	0.94%	847,500	1.60%
Operating Expenses												
June 30, 2023	8,608,161	23.45%	14,540,932	20.38%	8,383,238	19.61%	13,923,506	23.49%	9,064,195	17.64%	9,365,942	20.75%
July 1, 2023	11,082,200	24.61%	17,219,900	21.01%	11,648,200	23.01%	-	0.00%	12,699,900	22.26%	11,027,200	21.72%
October 31, 2023	11,722,200	25.54%	19,307,900	22.76%	12,910,200	24.85%	16,585,300	25.70%	13,194,400	22.81%	12,453,600	23.57%
Equipment												
June 30, 2023	718,793	1.96%	229,640	0.32%	124,367	0.29%	8,537	0.01%	357,130	0.69%	172,114	0.38%
July 1, 2023	377,700	0.84%	188,700	0.23%	310,400	0.61%	-	0.00%	75,600	0.13%	64,100	0.13%
October 31, 2023	377,800	0.82%	322,500	0.38%	385,900	0.74%	30,000	0.05%	67,300	0.12%	192,200	0.36%
Total E & G Unrestricted												
June 30, 2023	36,713,919	100.00%	71,346,014	100.00%	42,753,609	100.00%	59,280,454	100.00%	51,391,011	100.00%	45,134,114	100.00%
July 1, 2023	45,038,100	100.00%	81,952,100	100.00%	50,621,600	100.00%	-	0.00%	57,062,100	100.00%	50,759,200	100.00%
October 31, 2023	45,888,700	100.00%	84,825,000	100.00%	51,954,600	100.00%	64,537,300	100.00%	57,839,800	100.00%	52,847,400	100.00%

Tennessee Board of Regents
Summary of Unrestricted Educational and General Expenditures Budget by Natural Classification

	WSCC	Pct	Total Comm Colleges	Pct
Salaries				
Total E & G Unrestricted	25,971,611	52.88%	308,310,261	54.78%
June 30, 2023	28,587,100	52.85%	336,815,800	55.17%
July 1, 2023	28,685,900	51.38%	361,878,000	53.23%
Employee Benefits				
Total E & G Unrestricted	11,835,972	24.10%	124,306,248	22.09%
June 30, 2023	12,549,700	23.20%	127,847,800	20.94%
July 1, 2023	12,742,300	22.82%	140,423,000	20.66%
Travel				
Total E & G Unrestricted	789,903	1.61%	5,624,859	1.00%
June 30, 2023	943,300	1.74%	6,915,700	1.13%
July 1, 2023	1,278,700	2.29%	8,455,800	1.24%
Operating Expenses				
Total E & G Unrestricted	9,603,207	19.55%	117,787,151	20.93%
June 30, 2023	11,983,900	22.16%	135,097,500	22.13%
July 1, 2023	13,012,300	23.31%	162,580,700	23.92%
Equipment				
Total E & G Unrestricted	911,177	1.86%	6,794,500	1.21%
June 30, 2023	26,200	0.05%	3,855,400	0.63%
July 1, 2023	109,800	0.20%	6,475,300	0.95%
Total E & G Unrestricted				
Total E & G Unrestricted	49,111,870	100.00%	562,823,019	100.00%
June 30, 2023	54,090,200	100.00%	610,532,200	100.00%
July 1, 2023	55,829,000	100.00%	679,812,800	100.00%

Tennessee Board of Regents
Summary of Unrestricted Educational and General Expenditures Budget by Natural Classification

	Athens	Pct	Chattanooga	Pct	Crossville	Pct	Crump	Pct	Dickson	Pct	Elizabethton	Pct
Salaries												
June 30, 2023	1,371,099	49.23%	4,118,194	52.53%	2,316,492	51.94%	2,067,559	49.60%	4,154,421	55.11%	2,932,753	56.91%
July 1, 2023	1,754,000	53.44%	4,392,300	50.50%	2,535,500	49.82%	2,576,700	49.19%	4,476,600	54.93%	3,377,300	56.50%
October 31, 2023	1,812,400	51.93%	4,484,800	50.56%	2,590,100	49.01%	2,586,600	47.11%	4,781,400	55.60%	3,600,400	56.02%
Employee Benefits												
June 30, 2023	605,705	21.75%	1,614,874	20.60%	1,000,922	22.44%	823,825	19.76%	1,730,127	22.95%	1,149,105	22.30%
July 1, 2023	675,900	20.59%	1,892,000	21.75%	1,132,100	22.25%	1,014,000	19.36%	1,806,800	22.17%	1,420,600	23.77%
October 31, 2023	678,800	19.45%	1,893,200	21.34%	1,215,600	23.00%	1,140,400	20.77%	1,901,400	22.11%	1,365,900	21.25%
Travel												
June 30, 2023	5,674	0.20%	184,181	2.35%	49,668	1.11%	72,677	1.74%	26,001	0.34%	75,965	1.47%
July 1, 2023	15,700	0.48%	107,000	1.23%	37,500	0.74%	77,300	1.48%	33,000	0.40%	43,200	0.72%
October 31, 2023	21,500	0.62%	134,800	1.52%	35,000	0.66%	81,400	1.48%	40,500	0.47%	106,600	1.66%
Operating Expenses												
June 30, 2023	802,728	28.82%	1,922,627	24.52%	1,092,866	24.50%	1,154,509	27.69%	1,489,620	19.76%	995,451	19.32%
July 1, 2023	836,700	25.49%	2,306,200	26.52%	1,384,000	27.20%	1,568,500	29.94%	1,832,700	22.49%	1,136,200	19.01%
October 31, 2023	977,400	28.00%	2,274,800	25.64%	1,444,400	27.33%	1,665,100	30.32%	1,870,500	21.75%	1,353,900	21.07%
Equipment												
June 30, 2023	-	0.00%	0	0.00%	-	0.00%	50,145.00	1.20%	137,669	1.83%	0	0.00%
July 1, 2023	-	0.00%	-	0.00%	-	0.00%	2,000.00	0.04%	0	0.00%	0	0.00%
October 31, 2023	-	0.00%	83,400.00	0.94%	-	0.00%	17,500.00	0.32%	6,500	0.08%	0	0.00%
Total E & G Unrestricted												
June 30, 2023	2,785,206	100.00%	7,839,876	100.00%	4,459,948	100.00%	4,168,715	100.00%	7,537,838	100.00%	5,153,274	100.00%
July 1, 2023	3,282,300	100.00%	8,697,500	100.00%	5,089,100	100.00%	5,238,500	100.00%	8,149,100	100.00%	5,977,300	100.00%
October 31, 2023	3,490,100	100.00%	8,871,000	100.00%	5,285,100	100.00%	5,491,000	100.00%	8,600,300	100.00%	6,426,800	100.00%

Tennessee Board of Regents
Summary of Unrestricted Educational and General Expenditures Budget by Natural Classification

	Harriman	Pct	Hartsville	Pct	Hohenwald	Pct	Jacksboro	Pct	Jackson	Pct	Knoxville	Pct
Salaries												
June 30, 2023	2,035,228	61.00%	2,282,931	52.10%	2,112,991	54.62%	1,354,030	53.65%	4,458,683	52.11%	3,715,112	46.66%
July 1, 2023	2,081,800	57.45%	2,618,800	49.75%	2,403,600	53.23%	1,686,300	56.65%	4,824,600	46.57%	5,227,900	53.47%
October 31, 2023	2,028,400	56.63%	2,749,500	49.34%	2,372,500	50.26%	1,800,000	55.97%	5,776,800	44.46%	5,146,100	50.78%
Employee Benefits												
June 30, 2023	725,951	21.76%	1,016,415	23.20%	937,888	24.24%	598,832	23.73%	1,982,266	23.17%	1,516,855	19.05%
July 1, 2023	767,400	21.18%	1,207,300	22.93%	994,000	22.01%	635,300	21.34%	2,379,400	22.97%	1,621,700	16.59%
October 31, 2023	767,400	21.42%	1,286,400	23.09%	989,000	20.95%	718,300	22.34%	2,605,100	20.05%	1,696,700	16.74%
Travel												
June 30, 2023	19,328	0.58%	28,792	0.66%	45,596	1.18%	25,899	1.03%	58,429	0.68%	139,078	1.75%
July 1, 2023	54,500	1.50%	75,500	1.43%	32,100	0.71%	33,600	1.13%	113,800	1.10%	205,400	2.10%
October 31, 2023	54,500	1.52%	98,000	1.76%	70,200	1.49%	33,500	1.04%	94,500	0.73%	190,500	1.88%
Operating Expenses												
June 30, 2023	556,118	16.67%	1,052,233	24.01%	771,946	19.96%	544,833	21.59%	2,027,870	23.70%	2,611,090	32.80%
July 1, 2023	719,900	19.87%	1,362,600	25.88%	1,021,100	22.61%	621,700	20.88%	3,041,900	29.36%	2,721,800	27.84%
October 31, 2023	731,700	20.43%	1,438,100	25.81%	1,224,100	25.93%	654,000	20.34%	3,992,700	30.73%	3,099,400	30.59%
Equipment												
June 30, 2023	-	0.00%	1,650	0.04%	-	0.00%	-	0.00%	29,691	0.35%	(20,435)	-0.26%
July 1, 2023	-	0.00%	-	0.00%	65,000	1.44%	-	0.00%	-	0.00%	1,000	0.01%
October 31, 2023	-	0.00%	-	0.00%	65,000	1.38%	10,000	0.31%	523,500	4.03%	1,000	0.01%
Total E & G Unrestricted												
June 30, 2023	3,336,625	100.00%	4,382,021	100.00%	3,868,421	100.00%	2,523,594	100.00%	8,556,939	100.00%	7,961,700	100.00%
July 1, 2023	3,623,600	100.00%	5,264,200	100.00%	4,515,800	100.00%	2,976,900	100.00%	10,359,700	100.00%	9,777,800	100.00%
October 31, 2023	3,582,000	100.00%	5,572,000	100.00%	4,720,800	100.00%	3,215,800	100.00%	12,992,600	100.00%	10,133,700	100.00%

Tennessee Board of Regents
Summary of Unrestricted Educational and General Expenditures Budget by Natural Classification

	Livingston	Pct	McKenzie	Pct	McMinnville	Pct	Memphis	Pct	Morristown	Pct	Murfreesboro	Pct
Salaries												
June 30, 2023	2,714,208	51.18%	827,357	44.72%	1,577,152	55.12%	4,596,025	53.05%	3,797,141	50.61%	4,219,038	57.84%
July 1, 2023	2,965,300	47.89%	894,600	44.99%	1,804,400	55.40%	5,716,600	55.22%	4,429,400	50.01%	4,986,200	55.95%
October 31, 2023	3,016,200	38.94%	1,005,500	45.52%	1,808,500	52.41%	6,042,600	55.66%	4,415,900	48.99%	4,976,100	51.85%
Employee Benefits												
June 30, 2023	1,098,755	20.72%	429,303	23.20%	567,359	19.83%	1,755,939	20.27%	1,528,143	20.37%	1,433,999	19.66%
July 1, 2023	1,557,800	25.16%	453,100	22.79%	657,800	20.20%	1,756,800	16.97%	1,848,400	20.87%	1,526,500	17.13%
October 31, 2023	1,587,200	20.49%	516,700	23.39%	760,500	22.04%	1,798,700	16.57%	1,861,300	20.65%	1,526,500	15.90%
Travel												
June 30, 2023	34,694	0.65%	20,956	1.13%	14,772	0.52%	48,938	0.56%	91,417	1.22%	100,160	1.37%
July 1, 2023	56,500	0.91%	21,000	1.06%	25,000	0.77%	45,600	0.44%	140,500	1.59%	121,500	1.36%
October 31, 2023	79,500	1.03%	23,000	1.04%	28,500	0.83%	46,000	0.42%	140,500	1.56%	123,000	1.28%
Operating Expenses												
June 30, 2023	1,407,494	26.54%	572,576	30.95%	695,913	24.32%	2,239,738	25.85%	1,791,705	23.88%	1,496,476	20.51%
July 1, 2023	1,611,900	26.03%	619,800	31.17%	769,800	23.64%	2,801,000	27.05%	2,438,600	27.53%	1,992,500	22.36%
October 31, 2023	2,083,600	26.90%	663,800	30.05%	853,500	24.73%	2,898,600	26.70%	2,596,300	28.80%	2,454,200	25.57%
Equipment												
June 30, 2023	48,248	0.91%	-	0.00%	6,113	0.21%	22,956	0.26%	294,000	3.92%	44,973	0.62%
July 1, 2023	-	0.00%	-	0.00%	-	0.00%	33,200	0.32%	-	0.00%	285,500	3.20%
October 31, 2023	978,600	12.64%	-	0.00%	-	0.00%	71,200	0.66%	-	0.00%	518,000	5.40%
Total E & G Unrestricted												
June 30, 2023	5,303,399	100.00%	1,850,192	100.00%	2,861,309	100.00%	8,663,596	100.00%	7,502,406	100.00%	7,294,646	100.00%
July 1, 2023	6,191,500	100.00%	1,988,500	100.00%	3,257,000	100.00%	10,353,200	100.00%	8,856,900	100.00%	8,912,200	100.00%
October 31, 2023	7,745,100	100.00%	2,209,000	100.00%	3,451,000	100.00%	10,857,100	100.00%	9,014,000	100.00%	9,597,800	100.00%

Tennessee Board of Regents
Summary of Unrestricted Educational and General Expenditures Budget by Natural Classification

	Nashville	Pct	Northwest	Pct	Oneida	Pct	Paris	Pct	Pulaski	Pct	Shelbyville	Pct
Salaries												
June 30, 2023	4,446,459	53.98%	3,870,651	55.22%	1,368,885	45.92%	1,479,855	53.70%	2,275,909	54.22%	2,555,660	55.23%
July 1, 2023	4,947,400	55.03%	2,010,300	54.37%	1,461,400	42.16%	1,567,300	47.69%	2,466,600	49.64%	2,857,300	53.92%
October 31, 2023	5,056,600	54.51%	4,438,600	52.52%	1,497,000	42.77%	1,682,100	48.72%	2,584,400	46.81%	2,920,500	52.65%
Employee Benefits												
June 30, 2023	1,734,144	21.05%	1,549,104	22.10%	624,702	20.96%	720,863	26.16%	1,038,881	24.75%	1,062,508	22.96%
July 1, 2023	1,880,000	20.91%	752,800	20.36%	693,600	20.01%	1,083,600	32.97%	1,206,700	24.29%	1,109,600	20.94%
October 31, 2023	1,899,000	20.47%	1,932,800	22.87%	670,000	19.14%	906,900	26.27%	1,333,500	24.15%	1,165,600	21.01%
Travel												
June 30, 2023	60,156	0.73%	25,079	0.36%	37,239	1.25%	21,063	0.76%	89,553	2.13%	10,483	0.23%
July 1, 2023	54,100	0.60%	13,000	0.35%	44,300	1.28%	20,000	0.61%	116,000	2.33%	36,000	0.68%
October 31, 2023	54,100	0.58%	47,000	0.56%	50,300	1.44%	53,000	1.53%	143,000	2.59%	36,000	0.65%
Operating Expenses												
June 30, 2023	1,983,922	24.09%	1,565,299	22.33%	941,609	31.59%	534,092	19.38%	780,791	18.60%	952,610	20.59%
July 1, 2023	2,077,100	23.10%	921,400	24.92%	1,267,100	36.55%	615,700	18.73%	1,041,300	20.96%	1,296,000	24.46%
October 31, 2023	2,217,500	23.91%	2,032,200	24.05%	1,282,600	36.65%	810,800	23.48%	1,001,500	18.14%	1,355,600	24.44%
Equipment												
June 30, 2023	11,982	0.15%	-	0.00%	8,271	0.28%	-	0.00%	12,285	0.29%	46,349	1.00%
July 1, 2023	32,000	0.36%	-	0.00%	-	0.00%	-	0.00%	138,000	2.78%	-	0.00%
October 31, 2023	48,900	0.53%	-	0.00%	-	0.00%	-	0.00%	458,600	8.31%	69,700	1.26%
Total E & G Unrestricted												
June 30, 2023	8,236,663	100.00%	7,010,133	100.00%	2,980,706	100.00%	2,755,873	100.00%	4,197,419	100.00%	4,627,610	100.00%
July 1, 2023	8,990,600	100.00%	3,697,500	100.00%	3,466,400	100.00%	3,286,600	100.00%	4,968,600	100.00%	5,298,900	100.00%
October 31, 2023	9,276,100	100.00%	8,450,600	100.00%	3,499,900	100.00%	3,452,800	100.00%	5,521,000	100.00%	5,547,400	100.00%

Tennessee Board of Regents
Summary of Unrestricted Educational and General Expenditures Budget by Natural Classification

	Total TCATS	Pct	TBR	Pct	Total System	Pct
Salaries						
June 30, 2023	66,647,833	52.95%	18,537,026	35.56%	393,495,120	53.12%
July 1, 2023	74,062,200	52.08%	20,958,900	24.38%	431,836,900	51.49%
October 31, 2023	79,173,000	50.43%	21,124,300	23.98%	462,175,300	49.97%
Employee Benefits						
June 30, 2023	27,246,465	21.65%	7,326,810	14.05%	158,879,523	21.45%
July 1, 2023	30,073,200	21.15%	8,375,900	9.74%	166,296,900	19.83%
October 31, 2023	32,216,900	20.52%	8,470,800	9.61%	181,110,700	19.58%
Travel						
June 30, 2023	1,285,798	1.02%	477,232	0.92%	7,387,889	1.00%
July 1, 2023	1,522,100	1.07%	614,200	0.71%	9,052,000	1.08%
October 31, 2023	1,784,900	1.14%	687,200	0.78%	10,927,900	1.18%
Operating Expenses						
June 30, 2023	29,984,116	23.82%	25,791,608	49.47%	173,562,875	23.43%
July 1, 2023	36,005,500	25.32%	56,022,700	65.16%	227,125,700	27.08%
October 31, 2023	40,976,300	26.10%	57,726,300	65.52%	261,283,300	28.25%
Equipment						
June 30, 2023	693,897	0.55%	-	0.00%	7,488,397	1.01%
July 1, 2023	556,700	0.39%	-	0.00%	4,412,100	0.53%
October 31, 2023	2,851,900	1.82%	100,000	0.11%	9,427,200	1.02%
Total E & G Unrestricted						
June 30, 2023	125,858,109	100.00%	52,132,676	100.00%	740,813,804	100.00%
July 1, 2023	142,219,700	100.00%	85,971,700	100.00%	838,723,600	100.00%
October 31, 2023	157,003,000	100.00%	88,108,600	100.00%	924,924,400	100.00%

BOARD TRANSMITTAL

MEETING:	Quarterly Board Meeting
SUBJECT:	Proposed Program Terminations, Modifications, and New Technical Program Implementations
DATE:	December 12, 2023
PRESENTER:	Vice Chancellor Jothany Reed
PRESENTATION REQUIREMENTS:	10 minutes with discussion
ACTION REQUIRED:	Voice Vote
STAFF RECOMMENDATION:	Recommend Approval

Program Proposals requiring Board approval:

Nine (9) program proposals are being presented for the Committee's review and approval. These proposals will allow the Technical Colleges to be more responsive to the needs of students, businesses, and industries. Please see corresponding implementation proposals for each program following the list below. The proposals are:

1. Implement the Millwright Skills program at the TCAT Chattanooga main campus.
2. Implement the Off-Road Diesel Technology program at the TCAT Elizabethton-Kingsport Instructional Service Center (2F) campus.
3. Implement the Off-Road Diesel Technology program at the TCAT Elizabethton- Herman Arney Street (2B) campus.
4. Implement the Patient Care Technology/Medical Assisting program at the TCAT Elizabethton main campus.
5. Relocate the Criminal Justice: Correctional Officer program from the TCAT Livingston main campus to the Cookeville Higher Education Center campus (2F).

6. Relocate the Industrial Maintenance/Mechatronics program from the TCAT Northwest Union City Extension Campus to the Union City Extension Campus' new location (THEC site code approval pending).
7. Relocate the Practical Nursing program from the TCAT Northwest Union City Extension Campus to the Union City Extension Campus' new location (THEC site code approval pending).
8. Relocate the Welding program from the TCAT Northwest Union City Extension Campus to the Union City Extension Campus' new location (THEC site code approval pending).
9. Implement the Culinary Arts program at the TCAT Oneida Clarkrange High School campus (BH).

Academic Actions for December 2023 Requiring Only Notification to Vice Chancellor

Sixteen (16) academic actions were submitted by a TCAT institution to the Vice Chancellor for approval based on section C of the TBR Policy: 2:01:02:00, requiring only notification to the Vice Chancellor. Appropriate documentation to support the need was provided. The proposals are as follows:

College	Summary of Proposal	New Costs/Funding Source	Approval/Implementation Date
TCAT Chattanooga	Modify the Industrial Electricity program by renaming it to Residential/Commercial Electricity; and embed an Electrician Helper certificate in the first semester, and a Residential Apprentice Certificate to the second semester.	None	Fall 2024
TCAT Crossville	Terminate the Hybrid Electric Vehicle program, as an EV component has been added to the existing Automotive Technology program.	None	Fall 2023
TCAT Elizabethton	Terminate the Phlebotomy program as the college plans to implement a Patient Care Technology/Medical Assisting program in 2024 which includes Phlebotomy as part of its curriculum.	None	Fall 2024
TCAT Hartsville	Terminate the evening section of the Machine Tool Technology program. Implementation of this evening program was planned prior to the COVID pandemic. However, post-pandemic the program is no longer needed.	None	Fall 2023
TCAT Hartsville	Terminate the evening section of the Welding Technology program. Implementation of this evening program was planned prior to the COVID pandemic. However, post-pandemic the program is no longer needed.	None	Fall 2023

TCAT Jacksboro	Modify the Emergency Medical Technology (EMT) program to increase the program length from 432 to 772 clock hours. This change will align the EMT program at TCAT Jacksboro with the TBR State EMT curriculum.	None	Spring 2024
TCAT Jackson	Terminate the Machine Tool Technology program at the Brownsville Extension Campus (2T) due to low enrollment and student interest.	None	Spring 2024
TCAT Memphis	Terminate the Information Technology and Infrastructure Management program to better align with local business needs.	None	Fall 2023
TCAT Northwest	Terminate the Health Information Management Technology program at the Ripley Branch Campus (THEC site code approval pending) due to low enrollment and lack of interest.	None	Spring 2024
TCAT Oneida	Reactivate the Manufacturing Technology program that was approved at a prior TBR meeting but inactivated due to the COE affirmation moratorium policy. The program will be located at the York Institute (AB).	None	Spring 2024
TCAT Oneida	Reactivate the Cosmetology Instructor program that was approved at a prior TBR meeting but inactivated due to the COE affirmation moratorium policy. The program will be located on the main campus.	None	Spring 2024
TCAT Oneida	Reactivate the Criminal Justice: Correctional Officer program that was approved at a prior TBR meeting but inactivated due to the COE affirmation moratorium policy. The program will be located on the main campus.	None	Spring 2024

TCAT Pulaski	Modify the existing Basic Dental Assisting program by offering a hybrid delivery method to accommodate students' schedules and increase retention rates.	None	Summer 2024
TCAT Pulaski	Modify the existing Criminal Justice: Correctional Officer program by offering a hybrid delivery method to accommodate students' schedules and increase retention rates.	None	Summer 2024
TCAT Shelbyville	Modify the Administrative Office Technology program by adding the Administrative Marketing Assistant diploma to align with the statewide curriculum. This change does not impact program length.	None	Spring 2024
TCAT Shelbyville	Modify the Administrative Office Technology program by adding the Legal Administrative Assistant diploma to align with the statewide curriculum. This change does not impact program length.	None	Spring 2024

Board Interim Actions

The following three (3) program proposals were approved via interim action by the Tennessee Board of Regents.

1. Implementation of the Pre-Practical Nursing dual enrollment program at TCAT Crossville main campus.
2. Implementation of the Pre-Practical Nursing dual enrollment program at TCAT McMinnville main campus.
3. Implementation of the Computer Information Technology program at TCAT Memphis main campus.

PROGRAM IMPLEMENTATION PROPOSAL – 1

INSTITUTION: Tennessee College of Applied Technology
Chattanooga

PROPOSED PROGRAM TITLE: Millwright Skills

PROPOSAL: Tennessee College of Applied Technology
Chattanooga proposes to implement a Millwright
Skills program at the main campus. The program is
1290 clock hours and awards a Millwright
Maintenance Mechanic Diploma.

PROGRAM ACCREDITOR: National Center for Construction Education &
Research (NCCER)

EFFECTIVE DATE: Summer 2024

OBJECTIVE: The Millwright Skills program consists of
classroom and “hands-on” learning experiences in
the installation, alignment, and maintenance of all
types of industrial equipment and machinery, using
the latest technologies in troubleshooting,
alignment, leveling and repairing. Instruction is
given in blueprint reading, welding, industrial
electricity, lubrication, pipefitting, and heating,
ventilation and air conditioning in order to give the
student multiple craft skills.

The program will be offered part-time to local
industries to upskill their employees.

NEED: Per the request of local industry partners, there is a
need and desire to have this program implemented
to upskill the local workforce.

PROJECTED ENROLLMENT:	YEAR	ENROLLMENT	COMPLETERS
	1	3	0
	2	6	3
	3	6	3

PROJECTED COSTS:	No additional costs to implement/operate the program.
NEW FACULTY NEEDED:	No new faculty needed to operate the program.
FISCAL RESOURCES:	The college will utilize existing institutional funds to cover the costs.
FACILITIES:	The program will be taught and held along side the Industrial Automation and Robotics/Industrial Maintenance Mechatronics program.
ACTION REQUIRED:	Staff recommends approval.

PROGRAM IMPLEMENTATION PROPOSAL – 2

INSTITUTION: Tennessee College of Applied Technology
Elizabethton

PROPOSED PROGRAM TITLE: Off-Road Diesel Technology

PROPOSAL: Tennessee College of Applied Technology
Elizabethton proposes implementing the Off-Road
Diesel Technology (ODT) program at the Kingsport
Instructional Service Center (2F). The program is
1296 clock hours and awards an Off-Road Diesel
Technician Apprentice Diploma.

PROGRAM ACCREDITOR: NA

EFFECTIVE DATE: Fall 2024

OBJECTIVE: The Off-Road Diesel Tech program provides
practical experience in the repair and maintenance
of engines, fuel systems, electrical systems, clutch
and transmissions, hydraulics, hydrostatic
transmissions, drivelines and axles, frame and
suspension systems, steering systems, brake
systems, and heating, ventilation, and air
conditioning systems. Students receive instruction
in diagnosing trouble, system analysis, disassembly,
replacing defective parts, reassembling, etc. The
program mission is to provide technical instruction
and skill development to enable students to enter
employment in construction, agricultural
equipment, and other related fields as technicians.
By working on actual Off-Road diesel equipment,
students are well prepared to enter the workforce
after graduation.

NEED: According to Jobs4TN, there are currently 514 jobs
statewide and 26 jobs within a (25) mile radius of
the main campus that require training in diesel or
off-road diesel technologies.

PROJECTED ENROLLMENT: YEAR ENROLLMENT COMPLETERS

1	20	16
2	20	18
3	20	18

PROJECTED COSTS:

YEAR	COST
1	\$200,000
2	\$200,000
3	\$200,000

NEW FACULTY NEEDED:

YEAR	NUMBER	COST
1	2	\$120,000
2	0	\$120,000
3	0	\$120,000

FISCAL RESOURCES:

The college will utilize institutional funds to cover the costs of the program replication.

FACILITIES:

The program will be offered in an existing space at the both the Kingsport ISC and the Herman Arney Street Extension Campus. Existing equipment in the Diesel Powered Equipment program will be utilized for this program as well.

ACTION REQUIRED:

Staff recommends approval.

PROGRAM IMPLEMENTATION PROPOSAL – 3

INSTITUTION: Tennessee College of Applied Technology
Elizabethton

PROPOSED PROGRAM TITLE: Off-Road Diesel Technology

PROPOSAL: Tennessee College of Applied Technology
Elizabethton proposes implementing the Off-Road
Diesel Technology (ODT) program at the Herman
Arney Street Extension Campus (2B). The program
is 1296 clock hours and awards an Off-Road Diesel
Technician Apprentice Diploma.

PROGRAM ACCREDITOR: NA

EFFECTIVE DATE: Fall 2024

OBJECTIVE: The Off-Road Diesel Tech program provides
practical experience in the repair and maintenance
of engines, fuel systems, electrical systems, clutch
and transmissions, hydraulics, hydrostatic
transmissions, drivelines and axles, frame and
suspension systems, steering systems, brake
systems, and heating, ventilation, and air
conditioning systems. Students receive instruction
in diagnosing trouble, system analysis, disassembly,
replacing defective parts, reassembling, etc. The
program mission is to provide technical instruction
and skill development to enable students to enter
employment in construction, agricultural
equipment, and other related fields as technicians.
By working on actual Off-Road diesel equipment,
students are well prepared to enter the workforce
after graduation.

NEED: According to Jobs4TN, there are currently 514 jobs
statewide and 26 jobs within a (25) mile radius of
the main campus that require training in diesel or
off-road diesel technologies.

PROJECTED ENROLLMENT: YEAR ENROLLMENT COMPLETERS

1	20	16
2	20	18
3	20	18

PROJECTED COSTS:

YEAR	COST
1	\$200,000
2	\$200,000
3	\$200,000

NEW FACULTY NEEDED:

YEAR	NUMBER	COST
1	2	\$120,000
2	0	\$120,000
3	0	\$120,000

FISCAL RESOURCES:

The college will utilize institutional funds to cover the costs of the program replication.

FACILITIES:

The program will be offered in an existing space at the both the Kingsport ISC and the Herman Arney Street Extension Campus. Existing equipment in the Diesel Powered Equipment program will be utilized for this program as well.

ACTION REQUIRED:

Staff recommends approval.

PROGRAM IMPLEMENTATION PROPOSAL – 4

INSTITUTION: Tennessee College of Applied Technology
Elizabethton

PROPOSED PROGRAM TITLE: Patient Care Technology/Medical Assisting

PROPOSAL: Tennessee College of Applied Technology
Elizabethton proposes implementing the Patient
Care Technology/Medical Assisting program at the
main campus. The program is 1296 clock hours and
awards a Medical Assistant Diploma.

PROGRAM ACCREDITOR: NA

EFFECTIVE DATE: Fall 2024

OBJECTIVE: The Patient Care Technology/Medical Assisting
program is designed to provide the student with a
thorough understanding of basic nursing care,
including providing direct bedside care to patients
in a variety of settings. The PCT/MA is a multi-
disciplinary technical assistive healthcare personnel.
PCT's/MA's are educated to provide basic nursing
care under the supervision or direction of a
Physician, Advanced Practice Nurse, Registered
Nurse, or Licensed Practical Nurse. The education
shall be in an organized program with planned
learning experiences in a logical sequence,
including both theory and clinical.

NEED: Tennessee College of Applied Technology-
Elizabethton is requesting to meet the industry
needs of our service area by transitioning away
from our current Phlebotomy Technology program
and offering full Certified Medical Assistant
program. Phlebotomy would still be embedded in
the full CCMA program. Per industry partners and
evidenced gathered, there is a dire need for
Certified Medical Assistants / Patient Care
Technicians in our region.

There is one private training school in our area that
does offer a 36 week Medical Assisting program
and one local university that does offer a non-
degree certificate in Medical Assisting. Based on an

analysis of the program offerings, neither option is as clinically focused as the TBR approved program. We strongly feel this program would offer local industry partners the best option in the quickest time to meet the human resource needs.

According to Jobs4TN there are currently 203 open positions withing 25 miles of the Tennessee College of Applied Technology-Elizabethton that would require the skills covered in the Patient Care Technician / Certified Medical Assistant program. This is a highly concentrated regional health services community that serves as the major hub of healthcare for over 24 counties in NE Tennessee, SW Virginia, Western North Carolina, and extreme SE Kentucky.

PROJECTED ENROLLMENT:

YEAR	ENROLLMENT	COMPLETERS
1	20	18
2	22	20
3	25	22

PROJECTED COSTS:

YEAR	COST
1	\$110,000
2	\$100,000
3	\$100,000

NEW FACULTY NEEDED:

YEAR	NUMBER	COST
1	1	\$63,000
2	0	\$63,000
3	0	\$63,000

FISCAL RESOURCES:

With the upcoming termination of the Phlebotomy Technology program, all budgetary support for that program will be shifted to the PCT/MA program. No additional funding or resources will be required.

FACILITIES:

Existing facilities will be utilized. No new facilities are required. The current Phlebotomy Technology program space will be utilized as this program will be embedded in the PCT/CCMA program.

ACTION REQUIRED:

Staff recommends approval.

PROGRAM IMPLEMENTATION PROPOSAL – 5

INSTITUTION: Tennessee College of Applied Technology
Livingston

PROPOSED PROGRAM TITLE: Criminal Justice: Correctional Officer

PROPOSAL: Tennessee College of Applied Technology
Livingston proposes to relocate the Criminal
Justice: Correctional Officer program currently
offered at the main campus to the Cookeville
Higher Education Center campus (2F). The program
is 864 clock hours and awards a Master
Correctional Officer Certificate.

PROGRAM ACCREDITOR: N/A

EFFECTIVE DATE: Spring 2024

OBJECTIVE: The Criminal Justice curriculum contains a broad
range of courses design to equip jailers and guards
with the knowledge and understanding of inmate
processing, maintaining order in the jail and
invoking disciplinary measures when necessary. In
addition, a jailer may also perform cell searches for
drugs and other contraband, inspect the facility for
cleanliness and stand guard during exercise periods.
This training program, which may be completed
over two trimesters, provides jailers and guards with
knowledge of emergency procedures, mental health
and first aid, defensive tactics and use of force,
ethics and legal issues, investigations, and personal
development, among other items. Also incorporated
into this curriculum are the classes required for an
individual to meet Tennessee POST requirements.

NEED: The Criminal Justice: Correctional Officer program
responds to the Governor's investment in
"Tennessee Law Enforcement Hiring, Training, and
Recruitment Program – Correctional Officer
Training."

PROJECTED ENROLLMENT:

YEAR	ENROLLMENT	COMPLETERS
1	10	8
2	12	10
3	15	13

PROJECTED COSTS:

No new/additional costs.

NEW FACULTY NEEDED:

No new/additional faculty.

FISCAL RESOURCES:

TCAT Livingston will utilize funds allocated by the Governor for this program.

FACILITIES:

Existing space at the Cookeville Higher Education Center will be utilized for the program instruction.

ACTION REQUIRED:

Staff recommends approval.

PROGRAM IMPLEMENTATION PROPOSAL – 6

INSTITUTION: Tennessee College of Applied Technology
Northwest

PROPOSED PROGRAM TITLE: Industrial Maintenance/Mechatronics

PROPOSAL: Tennessee College of Applied Technology
Northwest proposes to relocate the Industrial
Maintenance/Mechatronics program from the
TCAT Northwest Union City Extension Campus to
the Union City Extension Campus' new location
(THEC site code approval pending).

PROGRAM ACCREDITOR: N/A

EFFECTIVE DATE: Spring 2024

OBJECTIVE: The Union City Extension campus is moving to a
new location. As such, the college seeks approval to
relocate these existing programs to the new
location.

NEED: According to Bureau of Labor and Statistics (2021),
overall employment of industrial machinery
mechanics, machinery maintenance workers, and
millwrights is projected to grow 19 percent from
2020 to 2030, much faster than the average for all
occupations. About 56,300 openings for industrial
machinery mechanics, machinery maintenance
workers, and millwrights are projected each year,
on average, over the decade. Many of those
openings are expected to result from the need to
replace workers who transfer to different
occupations or exit the labor force, such as to retire.
According to Jobs4TN, there are 352 job openings
in this field in the state and 83 in the institution's
service area.

PROJECTED ENROLLMENT:	YEAR	ENROLLMENT	COMPLETERS
	1	25	20
	2	25	20
	3	25	20

PROJECTED COSTS:

No new/additional costs.

NEW FACULTY NEEDED:

YEAR	NUMBER	COST
1	2	\$70,000
2	0	\$70,000
3	0	\$70,000

FISCAL RESOURCES:

TCAT Northwest will utilize the existing funds budgeted for these programs.

FACILITIES:

Due to the gifting of the new facility by the Obion County Joint Economic Development Corporation, there will be zero cost to purchase the facility.

ACTION REQUIRED:

Staff recommends approval.

PROGRAM IMPLEMENTATION PROPOSAL – 7

INSTITUTION: Tennessee College of Applied Technology
Northwest

PROPOSED PROGRAM TITLE: Practical Nursing

PROPOSAL: Tennessee College of Applied Technology
Northwest proposes to relocate the Practical
Nursing program from the TCAT Northwest Union
City Extension Campus to the Union City Extension
Campus' new location (THEC site code approval
pending).

PROGRAM ACCREDITOR: State Board of Nursing

EFFECTIVE DATE: Spring 2024

OBJECTIVE: The Union City Extension campus is moving to a
new location. As such, the college seeks approval to
relocate these existing programs to the new
location.

NEED: Employment of licensed practical and licensed
vocational nurses is projected to grow 9 percent
from 2020 to 2030, about as fast as the average for
all occupations. About 60,700 openings for licensed
practical and licensed vocational nurses are
projected each year, on average, over the decade.
Many of those openings are expected to result from
the need to replace workers who transfer to different
occupations or exit the labor force, such as to retire.

PROJECTED ENROLLMENT:	YEAR	ENROLLMENT	COMPLETERS
	1	25	15
	2	25	15
	3	25	15

PROJECTED COSTS: No new/additional costs.

NEW FACULTY NEEDED:	YEAR	NUMBER	COST
	1	1	\$78,000
	2	0	\$78,000

FISCAL RESOURCES: 3 0 \$78,000
TCAT Northwest will utilize the existing funds budgeted for these programs.

FACILITIES: Due to the gifting of the new facility by the Obion County Joint Economic Development Corporation, there will be zero cost to purchase the facility.

ACTION REQUIRED: Staff recommends approval.

PROGRAM IMPLEMENTATION PROPOSAL – 8

INSTITUTION: Tennessee College of Applied Technology
Northwest

PROPOSED PROGRAM TITLE: Welding Technology

PROPOSAL: Tennessee College of Applied Technology
Northwest proposes to relocate the Welding
Technology program from the TCAT Northwest
Union City Extension Campus to the Union City
Extension Campus' new location (THEC site code
approval pending).

PROGRAM ACCREDITOR:

EFFECTIVE DATE: Spring 2024

OBJECTIVE: The Union City Extension campus is moving to a
new location. As such, the college seeks approval to
relocate these existing programs to the new
location.

NEED: The Jobs4TN In-Demand Occupations to 2026 lists
welders, cutters, solderers, and brazers as an in-
demand occupations. LEAP Occupational Analysis
lists Welding as an in-demand occupation with high
employer demand. TCAT Northwest's
programming is aligned with these identified
needs. According to Jobs4TN Occupational
Projections for Welders in LWDA 12, the annual
average growth rate is 1.6 percent with projected
employment of 320 to 720 jobs from 2014-2024.

PROJECTED ENROLLMENT:

YEAR	ENROLLMENT	COMPLETERS
1	25	20
2	25	20
3	25	20

PROJECTED COSTS: No new/additional costs.

NEW FACULTY NEEDED:

YEAR	NUMBER	COST
1	1	\$50,000
2	0	\$50,000
3	0	\$50,000

FISCAL RESOURCES:

TCAT Northwest will utilize the existing funds budgeted for these programs.

FACILITIES:

Due to the gifting of the new facility by the Obion County Joint Economic Development Corporation, there will be zero cost to purchase the facility.

ACTION REQUIRED:

Staff recommends approval.

PROGRAM IMPLEMENTATION PROPOSAL – 9

INSTITUTION: Tennessee College of Applied Technology
Oneida

PROPOSED PROGRAM TITLE: Culinary Arts

PROPOSAL: Tennessee College of Applied Technology Oneida proposes implementing the Culinary Arts program at the Clarkrange High School campus (BH). The program is 1296 clock hours and awards a Culinary Arts Technician Diploma.

PROGRAM ACCREDITOR: N/A

EFFECTIVE DATE: Spring 2024

OBJECTIVE: The Culinary Arts program is designed to train students to become Food Service Professionals. The class will cover topics such as Proper Sanitation practices, customer service basics, food handling, Menu preparation, and food production techniques. This class will prepare the student to earn a ServSafe Certification which is required in the food industry. After successful completion of this program, the student will be prepared to handle any facet of the Food Industry from serving, cooking, and managing the business.

NEED: Fentress county offers a large Culinary Arts program, and this would offer students a pathway to articulate into after graduation. The Bureau of Labor Statistics anticipates a 6% increase in front-line commercial kitchen staff between 2022-2032. This translates into approximately 175,300 jobs.

PROJECTED ENROLLMENT:	YEAR	ENROLLMENT	COMPLETERS
	1	10	8
	2	15	12
	3	20	15

PROJECTED COSTS:	YEAR	COST
	1	\$50,000
	2	\$5,000
	3	\$5,000

NEW FACULTY NEEDED:	YEAR	NUMBER	COST
	1	0.5	\$25,000
	2		\$25,000
	3		\$25,000

FISCAL RESOURCES: The program will be funded by GIVE 2.0 grant dollars.

FACILITIES: Existing facilities at the Clarkrange High School campus are adequate for the program.

ACTION REQUIRED: Staff recommends approval.

**A Resolution of Appreciation for the Service of
Dr. Arrita Summers
to the Tennessee Board of Regents**

WHEREAS, Dr. Arrita Summers has 30 years of service with the Tennessee Board of Regents system and has enjoyed opportunities at the Tennessee Colleges of Applied Technology Dickson, Nashville, and Crump, beginning as Cosmetology Instructor at TCAT Dickson before being promoted to Recruiter, and eventually Campus Coordinator at the college's Clarksville campus, then as Assistant Director at TCAT Nashville before being named the President of TCATs Crump and Dickson and serving in a presidential role for nearly 11 years combined; and

WHEREAS, Dr. Summers received a Certificate of Instructor Training from Tennessee Technology Center at Paris, an Associate of Applied Science in General Technology from Volunteer State Community College, and a Bachelor of Science in Management and Organizational Development from Bethel College. She also earned three graduate degrees from Tennessee State University, including a Master of Educational Administration and Supervision, and an Educational Specialist and Doctorate of Education in Administration and Supervision; and

WHEREAS, under her leadership at TCAT Dickson, student headcount increased by 38.98%, certificate earners by 49.37%, and diploma earners by 48% from 2015 through 2022; and

WHEREAS, Dr. Summers increased the delivery of dual enrollment at TCAT Dickson from one county to eight counties, including an Early Technical High School, and increased dual enrollment headcount from 3 in 2015 to 678 in Fall 2023, for an increase of 22,500%, and

WHEREAS, she was elected by her peers and served two terms as the TCAT Presidents' Representative to the Tennessee Board of Regents System Office; and

WHEREAS, Dr. Summers is a graduate of the Complete Tennessee Leadership Institute, Leadership Middle Tennessee Regional Program, WestStar Leadership Regional Program, Hardin County Leadership Program, and Tennessee Technology Centers' Statewide Leadership Program; and

WHEREAS, Dr. Summers served as Faculty Regent for the Tennessee Board of Regents; and

WHEREAS, she received the Outstanding Alumni Award from TCAT Paris for Outstanding Achievement in the Field of Technical Education; and

WHEREAS, Dr. Summers has served on numerous boards, committees, and nonprofit organizations, including Dickson Good Morning Rotary, and was elected Rotarian of the Year for three years; Sonrisa Latino Resource Center, TriStar Horizon Hospital Board, and Goodwill Industries of Middle Tennessee Board; and

WHEREAS, she was instrumental in aligning the necessary parties to bring land and financial donors together for the TCAT Dickson and Nashville State Community College to develop plans and funding for the Dickson County Higher Education Center to meet the needs of future students; and

WHEREAS, Dr. Summers shall be missed by colleagues, faculty, staff, students, community leaders, and alumni; and

NOW, THEREFORE, BE IT RESOLVED, that the Tennessee Board of Regents expresses its sincere appreciation to Dr. Arrita Summers for her dedication and outstanding service and wishes her the very best in her retirement.

**A Resolution of Appreciation for the
Service of Wendy J. Thompson
as Vice Chancellor for Organizational Effectiveness**

WHEREAS, the Tennessee Board of Regents wishes to express its sincere appreciation to Wendy J. Thompson for her 30 years of dedicated service to the Board, the College System of Tennessee, and the State of Tennessee; and

WHEREAS, she received her Juris Doctor degree from the University of Cincinnati College of Law and her Bachelor of Arts degree from Bethune-Cookman University; and

WHEREAS, prior to joining the TBR staff, she served as University Counsel and Assistant to the President at Middle Tennessee State University from 1993-2001; and

WHEREAS, she assumed the position of Special Assistant to the Chancellor at the Tennessee Board of Regents in January 2001; and

WHEREAS, as Special Assistant to the Chancellor, she provided significant contributions to the system goal of increased access and opportunities at all institutions by guiding the TBR system through the creation, implementation, and successful completion of the *Geier* Consent Decree, which provided unprecedented access to opportunities in higher education in the State of Tennessee; and

WHEREAS, in 2003, she established the Maxine Smith Fellows, a professional development opportunity for faculty, staff, and administrators at TBR colleges and the Locally Governed Universities. Named after Maxine A. Smith, a member of the Tennessee Board of Regents from 1994-2006, the program has over 150 alumni; and

WHEREAS, in 2007, she was appointed Vice Chancellor for the newly formed Office of Access and Diversity, now the Office of Organizational Effectiveness, where she served with expertise in coordinating the system's access and diversity strategies; and

WHEREAS, over her tenure at TBR, she was an invaluable confidant and colleague, and a deep reservoir of wisdom and integrity; and

WHEREAS, throughout her years of service she has performed her duties in a professional, compassionate, and skilled manner; and was often referred to by her colleagues as 'the conscience of TBR;' and

NOW, THEREFORE, BE IT RESOLVED, that the Tennessee Board of Regents expresses its gratitude and congratulations to Wendy J. Thompson for her dedication, service and many contributions to the Board and the System.

**A Resolution in Memoriam of
Dr. Orinthia T. Montague**

WHEREAS, Dr. Orinthia T. Montague served as President of Volunteer State Community College – leading as a passionate advocate for the college and its students, faculty, staff and communities – for two years until her untimely passing in September 2023; and

WHEREAS, she had a distinguished career in public higher education prior to accepting the Volunteer State appointment, including service as President of Tompkins Cortland Community College in New York, and in leadership positions at Normandale Community College in Minnesota and the University of Missouri-St. Louis; and

WHEREAS, she earned a Ph.D. in Higher Education Administration at the University of Missouri-St. Louis, a Master of Arts in Counseling at Lindenwood College, and a Bachelor of Arts at Truman State University, and used the knowledge and experience she gained to better serve her students; and

WHEREAS, the Tennessee Board of Regents appointed her the fourth President of Volunteer State on July 27, 2021, and upon assuming the office on September 1, she became affectionately known as “Dr. O” among students, faculty and staff alike; and

WHEREAS, as President, she led the College through a transformation to improve the student experience, participating in events on the Gallatin, Cookeville, Livingston and Springfield campuses with an infectious smile and an emphasis on the word “Joy”; and

WHEREAS, under her leadership, the College established partnerships with Lipscomb University and the University of Tennessee campuses at Chattanooga and Martin to create new student pathways toward Bachelors degrees, as well as a sports medicine partnership with Sumner Regional Medical Center; and

WHEREAS, believing in our mission of open access and success for all students, she led the College into the nationwide First Scholars Network at the invitation of the Center for First-generation Student Success; and

WHEREAS, under her leadership and with the dedicated work of the faculty and students, Volunteer State earned full accreditation of its Associate of Applied Science program in Mechatronics by the Association of Technology, Management and Applied Engineering; won designation as a Center of Academic Excellence by the National Security Agency for its Cyber Defense program, and received the Distinguished Registered Respiratory Therapist Credentialing Success Award by the Commission on Accreditation for Respiratory Care; and

WHEREAS, the College also expanded opportunities for students by establishing a new program to prepare students for careers as Certified Clinical Medical Assistants, and by joining Amazon’s Career Choice program to help the company’s hourly employees earn degrees and become career certified; and

WHEREAS, Dr. Montague often expressed her personal motivation in a single sentence: “I am driven by the desire to help others achieve their dreams through education,” and in fulfilling that mission, she transformed the lives of students and their families; and

WHEREAS, she was greatly loved by her husband, Michael McGhee; her mother, Linda Montague; her sisters, brother and extended family, and her sisters of Alpha Kappa Alpha; and

NOW, THEREFORE, BE IT RESOLVED, that the Tennessee Board of Regents recognizes Dr. Orinthia T. Montague for her accomplishments and service; expresses our profound sadness at her passing, and extends to Mr. McGhee, her family, and the Volunteer State community our deepest sympathy.